

## Subway Action Plan - September YTD 2022 Total Results

All \$ in (000's)

These results are subject to audit

Operating	2017 - 2018	2019	2020	2021	2022			2017 -2022
	Expense	Expense	Expense	Expense	Adopted Budget Sep YTD (Jul Plan)	Sep YTD Expense	Expense M/(L) Adopted Budget	Expense
<b>Track/Infrastructure</b>	\$ 214,422	\$ 128,255	\$ 71,507	\$ 53,185	\$ 108,249	\$ 52,677	\$ (55,572)	\$ 520,045
Water Management Initiative:					\$ -		\$ -	\$ -
Seal Leaks	\$ 9,674	\$ 7,690	\$ 7,304	\$ 1,842	\$ 9,452	\$ 675	\$ (8,777)	\$ 27,185
Drains (Internal & Contractor)	\$ 89,301	\$ 16,481	\$ 8,905	\$ 7,206	\$ 2,975	\$ 7,281	\$ 4,306	\$ 129,173
Vents	\$ 7,736	\$ 4,597	\$ 4,868	\$ 6,143	\$ 7,316	\$ 4,947	\$ (2,369)	\$ 28,292
Pump Repairs						\$ 26	\$ 26	\$ 26
Clean track between stations	\$ 16,204	\$ 4,824	\$ 5,400	\$ 6,036	\$ 5,704	\$ 5,478	\$ (225)	\$ 37,942
ADA Tactile Edge Installation	\$ -	\$ -	\$ -	\$ -	\$ 356	\$ 1,528	\$ (1,171)	\$ 1,528
Accelerate repair of track issues	\$ 62,570	\$ 58,206	\$ 23,851	\$ 16,576	\$ 51,539	\$ 18,121	\$ (33,418)	\$ 179,324
Systemwide inspection of elevated structures	\$ -	\$ 13,150	\$ 4,790	\$ 516	\$ -	\$ 410	\$ 410	\$ 18,866
Triple number of Combined Action Teams	\$ 12,459	\$ 18,833	\$ 16,390	\$ 14,708	\$ 17,075	\$ 13,871	\$ (3,204)	\$ 76,262
					\$ 1,875	\$ -	\$ (1,875)	\$ -
Track Access / Training / Support / Equipment	\$ 16,478	\$ 4,473	\$ 0	\$ 157	\$ 11,956	\$ 339	\$ (11,617)	\$ 21,448
<b>Signals</b>	\$ 55,856	\$ 55,249	\$ 46,990	\$ 45,262	\$ 35,174	\$ 46,720	\$ 11,547	\$ 250,076
Signal Maintenance and Repair	\$ 50,514	\$ 51,434	\$ 46,990	\$ 45,262	\$ 35,174	\$ 46,720	\$ 11,547	\$ 240,919
Training & Support	\$ 5,342	\$ 3,815	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,157
<b>Car Equipment</b>	\$ 155,203	\$ 80,827	\$ 54,329	\$ 53,323	\$ 39,977	\$ 45,282	\$ 5,305	\$ 388,965
Overhaul cars and install customer amenities	\$ 118,669	\$ 57,291	\$ 49,957	\$ 49,514	\$ 37,062	\$ 42,273	\$ 5,211	\$ 317,704
Reduce Car Holds	\$ 24,339	\$ 6,564	\$ 163	\$ 66	\$ -	\$ 123	\$ 123	\$ 31,255
Subway Car Deep Cleaning	\$ -	\$ 11,593	\$ 541	\$ 70	\$ -	\$ 1	\$ 1	\$ 12,205
Expand number of emergency car response teams	\$ 4,334	\$ 3,943	\$ 3,668	\$ 3,674	\$ 2,915	\$ 2,885	\$ (30)	\$ 18,504
Track Access / Training / Support / Equipment	\$ 7,861	\$ 1,436	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,297
<b>Stations</b>	\$ 60,020	\$ 71,723	\$ 45,665	\$ 34,103	\$ 27,689	\$ 24,209	\$ (3,480)	\$ 235,720
Improving Station Environment	\$ 51,486	\$ 28,430	\$ 25,798	\$ 27,416	\$ 21,184	\$ 20,283	\$ (900)	\$ 153,413
Stations Deep Cleaning	\$ -	\$ 32,343	\$ 6,445	\$ 1,022	\$ -	\$ 294	\$ 294	\$ 40,104
Expand dedicated EMT station deployment	\$ 3,612	\$ 655	\$ 147	\$ -	\$ -	\$ 3	\$ 3	\$ 4,417
Improve elevator and escalator maintenance	\$ 4,922	\$ 10,295	\$ 13,275	\$ 5,664	\$ 6,505	\$ 3,629	\$ (2,877)	\$ 37,785
<b>Communications</b>	\$ 15,129	\$ 9,192	\$ 10,163	\$ 4,909	\$ 51,935	\$ 4,719	\$ (47,216)	\$ 44,112
Enhance customer service and communication	\$ 8,331	\$ 5,346	\$ 6,086	\$ 4,340	\$ 15,303	\$ 3,567	\$ (11,736)	\$ 27,670
Training/Support	\$ 6,797	\$ 3,846	\$ 4,077	\$ 570	\$ 36,633	\$ 1,152	\$ (35,480)	\$ 16,442
<b>Operating Total</b>	\$ 500,630	\$ 345,245	\$ 228,654	\$ 190,782	\$ 263,024	\$ 173,608	\$ (89,416)	\$ 1,438,919
Capital	2017 - 2018	2019	2020	2021	2022			2017 -2022
	Expense	Expense	Expense	Expense	Sep YTD Budget	Sep YTD Expense	Expense M/(L) Budget	Expense
Track - Install Continuous Welded Rail	\$ 31,645	\$ 15,524	\$ 103	\$ 742	\$ 3,739	\$ -	\$ (3,739)	\$ 48,015
Signals - Modernize Signals	\$ -	\$ 34,096	\$ 20,528	\$ 7,844	\$ 22,568	\$ 10,549	\$ (12,019)	\$ 73,017
Power - ConEdison Power Improvements	\$ 146,197	\$ 36,996	\$ 1,513	\$ 1,875	\$ 788	\$ 5	\$ (783)	\$ 186,586
Other - SAP Capital	\$ -	\$ -	\$ -	\$ -	\$ 5,859	\$ -	\$ (5,859)	\$ -
Other - Equipment Purchases	\$ 8,519	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,519
<b>Capital Total</b>	\$ 186,361	\$ 86,617	\$ 22,144	\$ 10,460	\$ 32,954	\$ 10,555	\$ (22,399)	\$ 316,137
<b>Grand Total</b>	\$ 686,991	\$ 431,862	\$ 250,798	\$ 201,242	\$ 295,978	\$ 184,163	\$ (111,815)	\$ 1,755,056