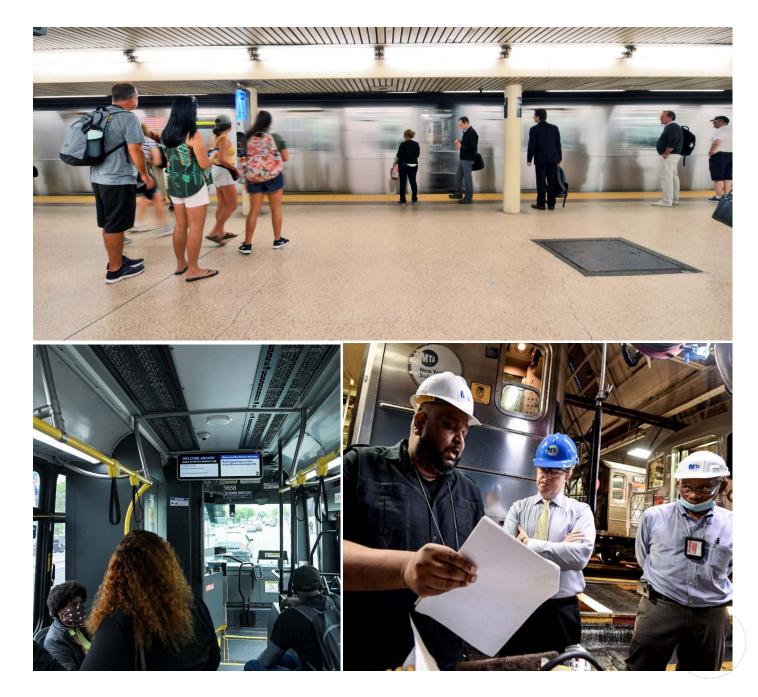
Faster, Cleaner, Safer

Strategic Action Plan for Improving the Customer Experience

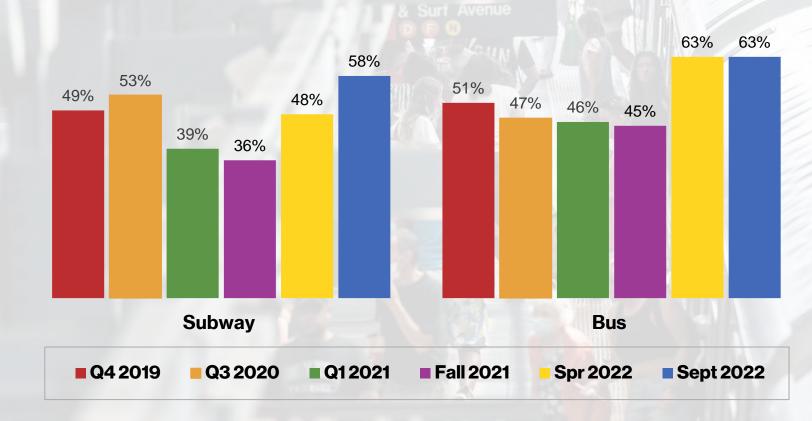




Overall Transit Experience Satisfaction Rate at Historical High

Survey History

AU

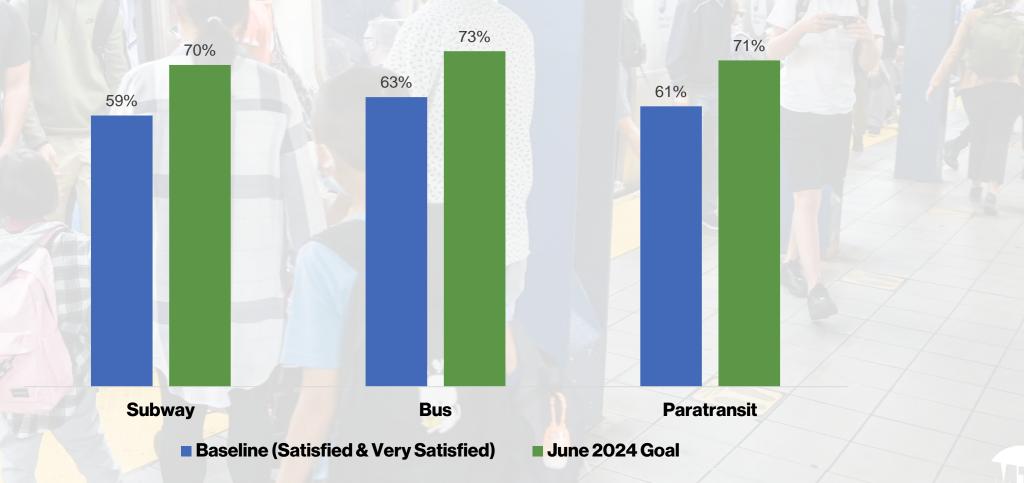


*Fall 2021 marked the switch from quarterly to biannual survey



New York City Transit goal: Increase customer satisfaction 10% by June 2024

New York City Transit Goal: Overall customer satisfaction up 10% by June 2024



Listening to customers is the key to our success

Businesses that focus on the customer experience maximize performance



What we hear from our customers

The top five service attributes that will improve customer satisfaction and encourage customers to ride more frequently



Faster, Frequent Service



Cleaner Stations and Vehicles



Safer Environment



Better Weekend Service



Enhanced Communications





Initiatives underway

- Hiring frontline employees
- SubStat, BusStat, ParaStat
- SPEED team
- Expand ABLE
- Bus network redesigns
- Increase employee availability

- Scale predictive maintenance
- 150 miles of new bus lanes
- E-hail improvements

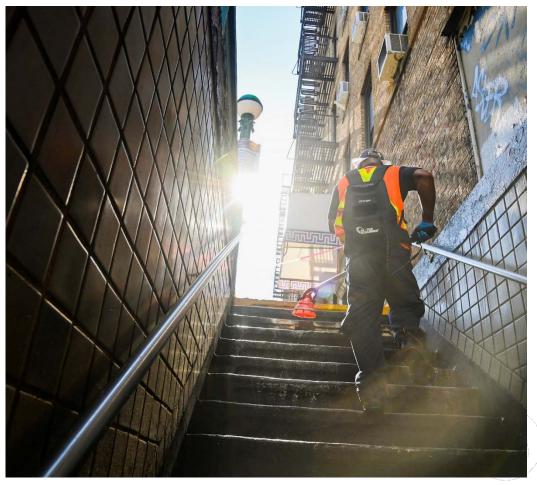


2 Cleaner Stations & Vehicles

Initiatives underway

- Station Refresh: "<u>Mop My Stop</u>"
- Enhanced routine cleaning
 - Higher standards of cleanliness
 - Training to new standards
- More frequent bus deep cleanings

- 50+ "Mop My Stops" in 2023
- Phased re-opening of bathrooms starting early 2023
- Reinstitute specialty Clean Teams

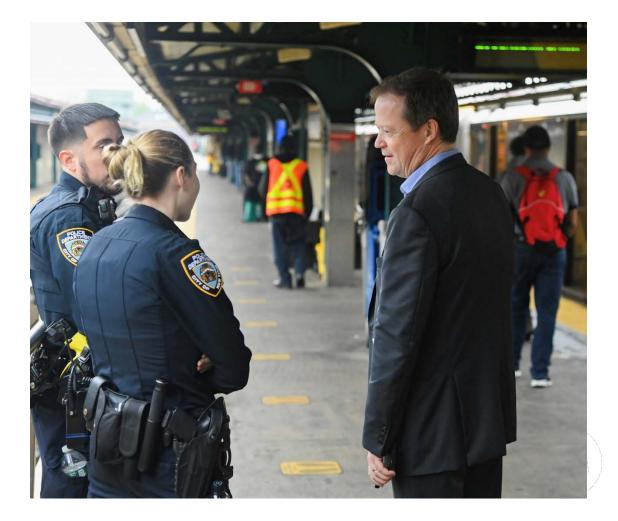




Initiatives underway

- On-board subway cameras
- Guards posted at select subway stations
- Additional NYPD Officers
- On-board train security announcements
- End of line outreach
- Tactile warning edges systemwide

- Cameras on-board all subway cars
- MTA PD deployed to select subway stations
- Increasing ban for eligible offenses & conditions
- Brighter subway cars & stations





Initiatives underway

- Weekend service czar
- Shuttle improvements
- Service diversion maps

- Optimize scheduling of weekend work
- Evaluate schedules and ridership
- Improve headways



5 Enhanced Communications

Initiatives underway

- Updating and streamlining MYmta
- Expanded Wi-Fi in tunnels

- Station agents of the future
- Improve communications during major incidents
- Better signage for accessible routes
- Upgrade quality and content of public information in stations and on-board buses



How we'll measure success

Outcome-based service metrics



- % Service Delivered
- Customer Journey Time Performance, by Line
 - Delays

• % Service Delivered



- Bus Speeds, by Time of Day
- Customer Journey Time Performance, by Borough
- Access to All-Day Frequent Bus Network



- Trips, by Type of Provider
- On-Time Performance
- Provider No-Shows

Customer satisfaction survey results

- Ĩ
- Wait time

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- Cleanliness
- Announcements
- Service reliability
- Travel times
- Staff helpfulness
- Unexpected delays
- Elevators & escalators
- Wayfinding
- Communications
- Fare evasion
- Personal safety & security
- Homelessness & People behaving erratically

Key to success: Engaging our employees

Initiatives underway

- Employee town hall meetings
- Facility visits
- Employee roundtables
- Weekly message from the President

- Employee engagement surveys
- Employee facility improvements
- Video updates







New York City Transit goal: Increase customer satisfaction 10% by June 2024