

Subway Action Plan - EOY 2021 Total Results

All \$ in (000's)

These results are subject to audit

Operating	2017 - 2018	2019	2020	2021					2017 - 2021
	Expense	Expense	Expense	Amended Budget (Nov Plan)	Revised Budget (Projected Funding)	2021 Expense	Expense M/(L) Revised Budget (Projected Funding)	Expense M/(L) Amended Budget	Expense
Track/Infrastructure	\$ 214,422	\$ 128,255	\$ 71,507	\$ 100,046		\$ 53,185		\$ (46,862)	\$ 467,369
Water Management Initiative:				\$ -				\$ -	
Seal Leaks	\$ 9,674	\$ 7,690	\$ 7,304	\$ 8,608		\$ 1,842		\$ (6,766)	\$ 26,509
Drains (Internal & Contractor)	\$ 89,301	\$ 16,481	\$ 8,905	\$ 3,666		\$ 7,206		\$ 3,539	\$ 121,892
Vents	\$ 7,736	\$ 4,597	\$ 4,868	\$ 9,455		\$ 6,143		\$ (3,311)	\$ 23,345
Clean track between stations	\$ 16,204	\$ 4,824	\$ 5,400	\$ 4,964		\$ 6,036		\$ 1,072	\$ 32,464
Accelerate repair of track issues	\$ 62,570	\$ 58,206	\$ 23,851	\$ 35,943		\$ 16,576		\$ (19,367)	\$ 161,202
Systemwide inspection of elevated structures	\$ -	\$ 13,150	\$ 4,790	\$ -		\$ 516		\$ 516	\$ 18,456
Triple number of Combined Action Teams	\$ 12,459	\$ 18,833	\$ 16,390	\$ 22,767		\$ 14,708		\$ (8,059)	\$ 62,391
Track Access / Training / Support / Equipment	\$ 16,478	\$ 4,473	\$ 0	\$ 14,644		\$ 157		\$ (14,487)	\$ 21,109
Signals	\$ 55,856	\$ 55,249	\$ 46,990	\$ 43,018		\$ 45,262		\$ 2,244	\$ 203,356
Signal Maintenance and Repair	\$ 50,514	\$ 51,434	\$ 46,990	\$ 43,018		\$ 45,262		\$ 2,244	\$ 194,199
Training & Support	\$ 5,342	\$ 3,815	\$ -	\$ -		\$ -		\$ -	\$ 9,157
Car Equipment	\$ 155,203	\$ 80,827	\$ 54,329	\$ 53,303		\$ 53,323		\$ 20	\$ 343,682
Overhaul cars and install customer amenities	\$ 118,669	\$ 57,291	\$ 49,957	\$ 49,416		\$ 49,514		\$ 98	\$ 275,431
Reduce Car Holds	\$ 24,339	\$ 6,564	\$ 163	\$ -		\$ 66		\$ 66	\$ 31,132
Subway Car Deep Cleaning	\$ -	\$ 11,593	\$ 541	\$ -		\$ 70		\$ 70	\$ 12,204
Expand number of emergency car response teams	\$ 4,334	\$ 3,943	\$ 3,668	\$ 3,887		\$ 3,674		\$ (213)	\$ 15,618
Track Access / Training / Support / Equipment	\$ 7,861	\$ 1,436	\$ -	\$ -		\$ -		\$ -	\$ 9,297
Stations	\$ 60,020	\$ 71,723	\$ 45,665	\$ 35,935		\$ 34,103		\$ (1,832)	\$ 211,510
Improving Station Environment	\$ 51,486	\$ 28,430	\$ 25,798	\$ 26,246		\$ 27,416		\$ 1,171	\$ 133,130
Stations Deep Cleaning	\$ -	\$ 32,343	\$ 6,445	\$ -		\$ 1,022		\$ 1,022	\$ 39,810
Expand dedicated EMT station deployment	\$ 3,612	\$ 655	\$ 147	\$ -		\$ -		\$ -	\$ 4,414
Improve elevator and escalator maintenance	\$ 4,922	\$ 10,295	\$ 13,275	\$ 9,689		\$ 5,664		\$ (4,025)	\$ 34,156
Communications	\$ 15,129	\$ 9,192	\$ 10,163	\$ 10,682		\$ 4,909		\$ (5,773)	\$ 39,393
Enhance customer service and communication	\$ 8,331	\$ 5,346	\$ 6,086	\$ 7,295		\$ 4,340		\$ (2,956)	\$ 24,103
Training/Support	\$ 6,797	\$ 3,846	\$ 4,077	\$ 3,387		\$ 570		\$ (2,817)	\$ 15,290
Operating Total	\$ 500,630	\$ 345,245	\$ 228,654	\$ 242,985	\$ 234,516	\$ 190,782	\$ (43,734)	\$ (52,203)	\$ 1,265,311
Capital									
	2017 - 2018	2019	2020	2021					2017 - 2021
	Expense	Expense	Expense	2021 Budget		2021 Expense		Expense M/(L) Budget	Expense
Track - Install Continuous Welded Rail	\$ 31,645	\$ 15,524	\$ 103	\$ 5,727		\$ 742		\$ (4,985)	\$ 48,015
Signals - Modernize Signals	\$ -	\$ 34,096	\$ 20,528	\$ 20,813		\$ 7,844		\$ (12,970)	\$ 62,468
Power - ConEdison Power Improvements	\$ 146,197	\$ 36,996	\$ 1,513	\$ 9,771		\$ 1,875		\$ (7,896)	\$ 186,581
Other - SAP Capital	\$ -	\$ -	\$ -	\$ 13,057		\$ -		\$ (13,057)	\$ -
Other - Equipment Purchases	\$ 8,519	\$ -	\$ -	\$ -		\$ -		\$ -	\$ 8,519
Capital Total	\$ 186,361	\$ 86,617	\$ 22,144	\$ 49,369		\$ 10,460	\$ -	\$ (38,909)	\$ 305,582
Grand Total	\$ 686,991	\$ 431,862	\$ 250,798	\$ 292,354		\$ 201,242		\$ (91,112)	\$ 1,570,893