

# Memorandum



## Metropolitan Transportation Authority

State of New York

March 8, 2022

Mr. Rahul Jain  
Office of the State Comptroller  
59 Maiden Lane, 29<sup>th</sup> Floor  
New York, New York 10038

Dear Mr. Jain,

This represents the MTA's Fourth Quarter, 2021, report concerning the status of its Agency Savings Actions (ASA's) initiatives, initiated in the 2021 February Financial Plan. The MTA is required by the NY State Comptroller's Regulation 4, Section 202.5 (c). to report "each quarter, until implemented or rescinded, the status of each gap-closing initiative with a projected value equal to or greater than \$1 million in any given fiscal year, including milestones, impact on staffing, current implementation status, actual savings or revenues to date and projected annual savings or revenues in comparison to Budget and Plan projections." In this report, the MTA is reporting on all savings initiatives, no matter the projected value.

Attached is a summary of the year-end results of the 2021 ASA Monitoring Program, as well as copies of the ASA Monitoring Milestone Reports. The summary shows that the MTA tracked gap closing initiatives with an annual value of \$653.0 million with a reduction of 459 positions. Actual full year savings of \$590.8 million represents 90.5% of the planned annual savings, with a reduction of 459 positions.

If you have any questions, please do not hesitate to call.

Sincerely,

A handwritten signature in black ink, appearing to read "DKeller".

David Keller  
Director, Consolidated Analysis, Office of Management & Budget

cc: Kevin Willens  
Janno Lieber  
Jai Patel  
M. Young  
K. DeDonno  
F. Chou  
R. Perricelli  
K. Leopold  
L. Liberto (OSDC)

**Metropolitan Transportation Authority**  
**4th Quarter 2021 Year-To-Date**  
**ASA Monitoring Summary**  
**Combined 2021 (results through December)**  
(\$ in millions)

MTA Agencies	2021 ASA's Monitored * (Full Year)		4th Quarter Results (ytd)				
	Pos	(\$)	"Planned" Savings (\$)	"Realized" Savings (\$)	Variance Fav/(Unfav) (\$)	"Realized" Savings as % of "Planned" Savings (%)	% of 2021 Implemented at end of Quarter (%)
<b>New York City Transit **</b>	459	423.222	423.222	370.856	(52.366)	87.6%	87.6%
<b>Long Island Rail Road</b>	0	52.801	52.801	52.246	(0.555)	98.9%	98.9%
<b>Metro-North Railroad</b>	0	44.723	44.723	36.837	(7.887)	82.4%	82.4%
<b>MTA Bridges &amp; Tunnels</b>	0	29.129	29.129	27.789	(1.341)	95.4%	95.4%
<b>MTA Headquarters</b>	0	103.114	103.114	103.114	0.000	100.0%	100.0%
<b>MTA CONSOLIDATED</b>	459	<b>652.990</b>	<b>652.990</b>	<b>590.841</b>	<b>(62.149)</b>	<b>90.5%</b>	<b>90.5%</b>

\* The value of the monitored PEGs reflects re-estimates captured through the November 2021 Financial Plan

\*\* NYCT includes savings from MTA Bus Company & Staten Island Rail

**Metropolitan Transportation Authority**  
**4th Quarter 2021 Year-To-Date**  
**ASA Monitoring Summary**  
**2021 Overtime Spending Reduction (results through December)**  
(\$ in millions)

MTA Agencies	2021 ASA's Monitored *		"Planned" Savings				
	Pos	(\$)	"Planned" Savings (\$)	"Realized" Savings (\$)	Variance Fav/(Unfav) (\$)	"Realized" Savings as % of "Planned" Savings (%)	% of 2021 Implemented at end of Quarter (%)
<b>New York City Transit **</b>	11	176.675	176.675	121.415	(55.260)	68.7%	68.7%
<b>Long Island Rail Road</b>	0	20.837	20.837	20.282	(0.555)	97.3%	97.3%
<b>Metro-North Railroad</b>	0	11.683	11.683	9.954	(1.730)	85.2%	85.2%
<b>MTA Bridges &amp; Tunnels</b>	0	4.677	4.677	4.677	0.000	100.0%	100.0%
<b>MTA Headquarters</b>	0	0.449	0.449	0.449	0.000	100.0%	100.0%
<b>MTA CONSOLIDATED</b>	<b>11</b>	<b>214.321</b>	<b>214.321</b>	<b>156.777</b>	<b>(57.544)</b>	<b>73.2%</b>	<b>73.2%</b>

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\*\* NYCT includes savings from MTA Bus Company & Staten Island Rail

**Metropolitan Transportation Authority**  
**4th Quarter 2021 Year-To-Date**  
**ASA Monitoring Summary**  
**2021 Consulting Contract Reduction ASA's (results through December)**  
(\$ in millions)

MTA Agencies	2021 ASA's Monitored * (Full Year)		"Planned" Savings				
	Pos	(\$)	"Planned" Savings (\$)	"Realized" Savings (\$)	Variance Fav/(Unfav) (\$)	"Realized" Savings as % of "Planned" Savings (%)	% of 2021 Implemented at end of Quarter (%)
<b>New York City Transit **</b>	0	10.945	10.945	8.804	(2.141)	80.4%	80.4%
<b>Long Island Rail Road</b>	0	3.693	3.693	3.693	0.000	100.0%	100.0%
<b>Metro-North Railroad</b>	0	2.487	2.487	2.487	0.000	100.0%	100.0%
<b>MTA Bridges &amp; Tunnels</b>	0	8.388	8.388	8.388	0.000	100.0%	100.0%
<b>MTA Headquarters</b>	0	83.047	83.047	83.047	0.000	100.0%	100.0%
<b>MTA CONSOLIDATED</b>	<b>0</b>	<b>108.560</b>	<b>108.560</b>	<b>106.419</b>	<b>(2.141)</b>	<b>98.0%</b>	<b>98.0%</b>

\* The value of the monitored PEGs reflects re-estimates captured through the November 2021 Financial Plan

\*\* NYCT includes savings from MTA Bus Company & Staten Island Rail

**Metropolitan Transportation Authority**  
**4th Quarter 2021 Year-To-Date**  
**ASA Monitoring Summary**  
**2021 Non-Personnel Expense Reduction ASA's (results through December)**  
(\$ in millions)

MTA Agencies	2021 ASA's Monitored *		"Planned" Savings				
	Pos	(\$)	"Planned" Savings (\$)	"Realized" Savings (\$)	Variance Fav/(Unfav) (\$)	"Realized" Savings as % of "Planned" Savings (%)	% of 2021 Implemented at end of Quarter (%)
<b>New York City Transit **</b>	35	151.826	151.826	111.322	(40.504)	73.3%	73.3%
<b>Long Island Rail Road</b>	0	28.270	28.270	28.270	0.000	100.0%	100.0%
<b>Metro-North Railroad</b>	0	30.553	30.553	24.396	(6.157)	79.8%	79.8%
<b>MTA Bridges &amp; Tunnels</b>	0	16.064	16.064	14.723	(1.341)	91.7%	91.7%
<b>MTA Headquarters</b>	0	19.618	19.618	19.618	0.000	100.0%	100.0%
<b>MTA CONSOLIDATED</b>	<b>35</b>	<b>246.332</b>	<b>246.332</b>	<b>198.330</b>	<b>(48.002)</b>	<b>80.5%</b>	<b>80.5%</b>

\* The value of the monitored PEGs reflects re-estimates captured through the November 2021 Financial Plan

\*\* NYCT includes savings from MTA Bus Company & Staten Island Rail

**Metropolitan Transportation Authority**  
**4th Quarter 2021 Year-To-Date**  
**ASA Monitoring Summary**  
**2021 Additional BRP's (results through December)**  
(\$ in millions)

MTA Agencies	2021 ASA's Monitored * (Full Year)		"Planned" Savings				
	Pos	(\$)	"Planned" Savings (\$)	"Realized" Savings (\$)	Variance Fav/(Unfav) (\$)	"Realized" Savings as % of "Planned" Savings (%)	% of 2021 Implemented at end of Quarter (%)
<b>New York City Transit **</b>	413	83.776	83.776	129.315	45.539	>100.0%	>100.0%
<b>Long Island Rail Road</b>	0	0.000	0.000	0.000	0.000	#DIV/0!	#DIV/0!
<b>Metro-North Railroad</b>	0	0.000	0.000	0.000	0.000	#DIV/0!	#DIV/0!
<b>MTA Bridges &amp; Tunnels</b>	0	0.000	0.000	0.000	0.000	#DIV/0!	#DIV/0!
<b>MTA Headquarters</b>	0	1.690	1.690	1.690	0.000	100.0%	100.0%
<b>MTA CONSOLIDATED</b>	<b>413</b>	<b>85.466</b>	<b>85.466</b>	<b>131.005</b>	<b>45.539</b>	<b>&gt;100.0%</b>	<b>&gt;100.0%</b>

\* The value of the monitored PEGs reflects re-estimates captured through the November 2021 Financial Plan

\*\* NYCT includes savings from MTA Bus Company & Staten Island Rail

**Metropolitan Transportation Authority**  
**2021 MTA NYCT ASA Monitoring Program**  
**4th Quarter 2021 results**

In 2021, 35 ASA's were monitored with a full-year savings of \$423.2 million and a reduction of 459 positions.

Year-End results for 2021 shows that \$370.9 million or 87.6% of the planned ASA reductions was realized and 459 positions were reduced during the year.

The following ASA's did not reach the targeted savings for the year and will continue to be monitored in 2022:

- NYCT OT-2
  - Reduce Weather-Related Overtime
    - In Q4 we had couple snow and icing events resulted in overrun. In Q3 we had Hurricane IDA causing significant citywide flooding and cleanup expenses. In Q2 we had two heavy rain events resulted in overrun. In the 1st quarter we experienced two significant snowstorms that resulted in unfavorable variance against budget.
- NYCT OT-4
  - Reduce Overtime Costs for Department of Buses
    - Unfavorable results due to vacancies and poor availability.
- NYCT OT-5
  - Reduce Overtime Costs for Department of Subways
    - Unfavorable results due to vacancies and poor availability.
- NYCT CC-2
  - DoB Facility & Bus Maintenance Reduction
    - Q4 savings not achieved due to office supplies and bus parts mischarges. Q2 savings not achieved due to All Electric Bus expenses mischarges, to be reclassify to appropriate account in July.
- NYCT CC-4
  - Reduce Bus Network Redesign Project
    - Q4 savings not achieved due to network redesign spending. Q1 savings not achieved due to more than anticipated spending in bus network redesign project.
- NYCT NP-1
  - Car Inspections for R142/R160
    - Positions have been eliminated from the budget; incumbents will be reduced via attrition.
- NYCT NP-4
  - DoB Facility & Bus Maintenance Reduction
    - Q4 savings not achieved due to billing error for tires lease expenses and unbudgeted expenses for NYS DOT Cross Bronx Expressway Expansion project.

- NYCT NP-5
  - DoB Technology System Maintenance Reduction
    - Unfavorable results due failed BRP to eliminate wi-fi service on local buses, unbudgeted bus antenna upgrades spending, violation processing fees paid to NYCDOT associated with the Automated Bus Lane Enforcement (ABLE) program, Bus Time maintenance, Bus camera maintenance, and Intelligent Vehicle Network (IVN) maintenance. However, the results would be favorable if compared against the forecast budget which includes rollover funding for these technology system maintenance items.
  
- NYCT NP-7
  - Inspection & Testing Efficiencies
    - Higher than anticipated expense in the month of June and December.
  
- NYCT NP-15
  - Reduce Card Fees
    - Overrun in bank fees was due to increases in MetroCard sales while compounded by the restriction on cash sales at the station booths.
  
- NYCT NP-19
  - Reduce Miscellaneous OTPS
    - Unfavorable results mainly due to security services expenses in the Division of Security.
  
- NYCT NP-21
  - Reduce Roof Repair Budget
    - Savings not achieved due to more than anticipated level of roof repairs due to storm damages
  
- NYCT 17-05
  - Administrative & OTPS Savings
    - Savings not achieved mainly due to overruns in medical services and training and refuse expenses.



The following ASA's have met the savings initiative targets for NYCT in 2021 and will no longer be monitored:

- NYCT CC-1 Dependent Eligibility Verification Audit Savings
- NYCT CC-5 Reduce Miscellaneous OTPS
- NYCT NP-3 Defer Select Bus Service (SBS) Expansion
- NYCT NP-6 Extend DoB Scheduled Operations Intervals
- NYCT NP-8 Paratransit Call Center Savings
- NYCT NP-11 Procurement Savings - Life Insurance, Disability & Dental
- NYCT NP-14 Reduce Bus Network Redesign Project
- NYCT NP-16 Reduce Materials & Supplies Budget - All Other
- NYCT NP-17 Reduce Materials & Supplies Budget - DoB
- NYCT NP-18 Reduce Materials & Supplies Budget – DoS
- NYCT NP-20 Reduce Rail Grinder
- NYCT NP-22 Temporary Reduction of Tuition Reimbursement Program
- NYCT 19-2 Track Inspections Savings
- NYCT 20-1 Shift Right-of-Way (ROW) Maintenance to Overnight/Weekends
- NYCT 20-2 Vent Cleaning Efficiencies
- NYCT 20-3 Automated Fare Control Maintenance Reductions
- NYCT 20-4 Electrical Helper Efficiencies
- NYCT 21-1 Subway Savings Program
- NYCT 21-2 Health & Welfare - CVS
- NYCT 21-3 SMS Savings

**MTA New York City Transit**  
**2021 ASA Monitoring Milestone Report**  
**4th Quarter 2021 (Actual Results through December)**

ASA Name: Overtime Spending Reductions

ASA Description: 5 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

		2020		2021		2022		2023		2024	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-20	13.773	11	<b>176.675</b>	11	198.222	11	197.975	11	197.978	11

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
11/1/2020	Identify Savings				

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	14.723	14.723	14.723	14.723	14.723	14.723	14.723	14.723	14.723	14.723	14.723	14.723	<b>176.675</b>
Actual/Proj.	16.781	(0.121)	6.784	12.480	9.379	7.157	26.484	2.274	3.237	2.055	4.105	30.800	<b>121.415</b>
Month Var.	2.058	(14.844)	(7.939)	(2.243)	(5.344)	(7.566)	11.761	(12.449)	(11.486)	(12.667)	(10.618)	16.077	
YTD Var.	2.058	(12.786)	(20.725)	(22.967)	(28.312)	(35.877)	(24.116)	(36.566)	(48.052)	(60.719)	(71.337)	(55.260)	(55.260)

Frequency of Update to Actuals:

Quarterly

ASA Has Been Fully Implemented:

No

**MTA New York City Transit**  
**2021 ASA Monitoring Milestone Report**  
**4th Quarter 2021 (Actual Results through December)**

ASA Name: Consulting Contract Reduction

ASA Description: 4 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

		2020		2021		2022		2023		2024	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-20	5.190	0	<b>10.945</b>	0	18.406	0	18.584	0	19.433	0

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
11/1/2020	Identify Savings				

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.550	0.550	0.550	0.550	0.550	0.550	0.940	0.940	0.940	0.940	0.940	0.940	<b>8.945</b>
Actual/Proj.	0.330	0.669	0.640	<b>0.473</b>	<b>(0.381)</b>	<b>0.474</b>	<b>1.968</b>	<b>1.028</b>	<b>1.607</b>	<b>0.651</b>	<b>1.309</b>	<b>0.036</b>	<b>8.804</b>
Month Var.	(0.220)	0.119	0.090	(0.078)	(0.931)	(0.076)	1.027	0.088	0.666	(0.289)	0.368	(0.905)	
YTD Var.	(0.220)	(0.101)	(0.011)	(0.089)	(1.020)	(1.096)	(0.069)	0.019	0.685	0.396	0.764	(0.141)	(0.141)

Frequency of Update to Actuals:

Quarterly

ASA Has Been Fully Implemented:

No

**MTA New York City Transit**  
**2021 ASA Monitoring Milestone Report**  
**4th Quarter 2021 (Actual Results through December)**

ASA Name: Non-Personnel Expense Reductions

ASA Description: 17 ASAs are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

		2020		2021		2022		2023		2024	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-20	107.228	35	<b>151.826</b>	35	93.813	35	80.733	35	74.837	35

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
11/1/2020	Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	8.952	8.952	8.952	8.952	8.952	8.952	8.952	8.952	8.952	8.952	8.952	13.157	<b>111.628</b>
Actual/Proj.	18.200	8.329	5.328	19.469	12.018	8.423	12.063	10.148	9.533	4.156	11.442	(7.787)	<b>111.322</b>
Month Var.	9.248	(0.623)	(3.624)	10.518	3.066	(0.529)	3.111	1.196	0.582	(4.796)	2.490	(20.944)	
YTD Var.	9.248	8.624	5.000	15.518	18.584	18.055	21.167	22.363	22.944	18.148	20.638	(0.306)	(0.306)

Frequency of Update to Actuals:

Quarterly

ASA Has Been Fully Implemented:

No

**MTA New York City Transit**  
**2021 ASA Monitoring Milestone Report**  
**4th Quarter 2021 (Actual Results through December)**

ASA Name: BRPs that are not captured under the ASA Initiative or were not fully implemented

ASA Description: 9 BRPs continue to be monitored in 2021

ASA Status:

ASA VALUE: ( in millions)

Original Plan:	Numerous	2020		2021		2022		2023		2024	
			Pos.		Pos.		Pos.		Pos.		Pos.
		24.256	191	<b>83.776</b>	413	46.352	413	46.352	413	46.352	413

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
11/1/2020	Identify Savings			

MONTHLY CASH SAVINGS: ( in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	6.981	6.981	6.981	6.981	6.981	6.981	6.981	6.981	6.981	6.981	6.981	6.981	<b>83.776</b>
Actual/Proj.	10.771	7.434	11.926	11.621	7.356	8.761	11.092	10.527	10.508	10.656	11.720	16.942	<b>129.315</b>
Month Var.	3.789	0.453	4.944	4.640	0.374	1.780	4.111	3.546	3.526	3.675	4.739	9.961	
YTD Var.	3.789	4.242	9.187	13.827	14.201	15.981	20.091	23.637	27.164	30.839	35.578	45.539	45.539

Frequency of Update to Actuals: Quarterly  
 ASA Has Been Fully Implemented: No

**MTA New York City Transit**  
**Overtime Spending Reduction Initiatives**  
**4th Quarter 2021 (Actual Results through December)**

Description			Positions		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total						
			Projected	Eliminated																			
NYCT	OT	1	Induction and Refresher Training Adjustments	11	11	Yearly												\$ 1,098					
						Monthly	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 1,098	
						Actual	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 0.092	\$ 1,098	
						Month Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
						YTD Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NYCT	OT	2	Reduce Adverse Weather OT Budget	0	0	Yearly													\$ 11,675				
						Monthly	\$ 0.973	\$ 0.973	\$ 0.973	\$ 0.973	\$ 0.973	\$ 0.973	\$ 0.973	\$ 0.973	\$ 0.973	\$ 0.973	\$ 0.973	\$ 0.973	\$ 0.973	\$ 0.973	\$ 0.973	\$ 11,675	
						Actual	\$ 1.638	\$ (7,698)	\$ (2,265)	\$ 0.498	\$ 1.013	\$ 0.836	\$ 0.204	\$ 0.464	\$ (3,109)	\$ 0.358	\$ 0.070	\$ 1.651	\$ (6,339)				
						Month Var.	\$ 0.665	\$ (8,671)	\$ (3,238)	\$ (0.475)	\$ 0.040	\$ (0.137)	\$ (0.769)	\$ (0.509)	\$ (4.082)	\$ (0.614)	\$ (0.903)	\$ 0.678					
						YTD Var.	\$ 0.665	\$ (8,006)	\$ (11,244)	\$ (11,718)	\$ (11,678)	\$ (11,815)	\$ (12,584)	\$ (13,093)	\$ (17,175)	\$ (17,790)	\$ (18,692)	\$ (18,014)	\$ (18,014)				
NYCT	OT	3	Reduce Overtime Costs for All Other Departments	0	0	Yearly													\$ 19,074				
						Monthly	\$ 1.590	\$ 1.590	\$ 1.590	\$ 1.590	\$ 1.590	\$ 1.590	\$ 1.590	\$ 1.590	\$ 1.590	\$ 1.590	\$ 1.590	\$ 1.590	\$ 1.590	\$ 1.590	\$ 19,074		
						Actual	\$ 2.794	\$ 2.738	\$ 2,601	\$ (4,355)	\$ 2,840	\$ 2,698	\$ 3,454	\$ 6,607	\$ (4,067)	\$ 3,664	\$ 3,285	\$ 5,073	\$ 27,328				
						Month Var.	\$ 1.204	\$ 1.148	\$ 1,011	\$ (5,944)	\$ 1,250	\$ 1,108	\$ 1,864	\$ 5,017	\$ (5,656)	\$ 2,074	\$ 1,695	\$ 3,483					
						YTD Var.	\$ 1,204	\$ 2,352	\$ 3,363	\$ (2,581)	\$ (1,331)	\$ (0,223)	\$ 1,641	\$ 6,658	\$ 1,002	\$ 3,076	\$ 4,771	\$ 8,254	\$ 8,254				
NYCT	OT	4	Reduce Overtime Costs for Department of Buses	0	0	Yearly													\$ 53,374				
						Monthly	\$ 4.448	\$ 4.448	\$ 4.448	\$ 4.448	\$ 4.448	\$ 4.448	\$ 4.448	\$ 4.448	\$ 4.448	\$ 4.448	\$ 4.448	\$ 4.448	\$ 4.448	\$ 4.448	\$ 4.448	\$ 53,374	
						Actual	\$ 3.384	\$ 3,367	\$ 1,358	\$ 4,776	\$ 2,258	\$ 1,475	\$ 2,171	\$ (6,066)	\$ 1,965	\$ (2,310)	\$ (3,853)	\$ 10,406	\$ 18,929				
						Month Var.	\$ (1,064)	\$ (1,081)	\$ (3,090)	\$ 0,328	\$ (2,190)	\$ (2,973)	\$ (2,277)	\$ (10,514)	\$ (2,483)	\$ (6,758)	\$ (8,301)	\$ 5,958					
						YTD Var.	\$ (1,064)	\$ (2,145)	\$ (5,235)	\$ (4,907)	\$ (7,097)	\$ (10,070)	\$ (12,347)	\$ (22,861)	\$ (25,344)	\$ (32,102)	\$ (40,403)	\$ (34,445)	\$ (34,445)				
NYCT	OT	5	Reduce Overtime Costs for Department of Subways	0	0	Yearly													\$ 91,454				
						Monthly	\$ 7.621	\$ 7.621	\$ 7.621	\$ 7.621	\$ 7.621	\$ 7.621	\$ 7.621	\$ 7.621	\$ 7.621	\$ 7.621	\$ 7.621	\$ 7.621	\$ 7.621	\$ 7.621	\$ 7.621	\$ 91,454	
						Actual	\$ 8.874	\$ 1,381	\$ 4,999	\$ 11,469	\$ 3,177	\$ 2,057	\$ 20,564	\$ 1,178	\$ 8,356	\$ 0,252	\$ 4,512	\$ 13,579	\$ 80,399				
						Month Var.	\$ 1,253	\$ (6,240)	\$ (2,622)	\$ 3,848	\$ (4,445)	\$ (5,564)	\$ 12,943	\$ (6,443)	\$ 0,735	\$ (7,369)	\$ (3,109)	\$ 5,958					
						YTD Var.	\$ 1,253	\$ (4,987)	\$ (7,609)	\$ (3,761)	\$ (8,206)	\$ (13,770)	\$ (0,827)	\$ (7,270)	\$ (6,535)	\$ (13,904)	\$ (17,013)	\$ (11,055)	\$ (11,055)				
Overtime Consolidated				11	11	Yearly												\$ 176,675					
						Monthly	\$ 14.723	\$ 14.723	\$ 14.723	\$ 14.723	\$ 14.723	\$ 14.723	\$ 14.723	\$ 14.723	\$ 14.723	\$ 14.723	\$ 14.723	\$ 14.723	\$ 14.723	\$ 14.723	\$ 14.723	\$ 176,675	
						Actual	\$ 16.781	\$ (0,121)	\$ 6,784	\$ 12,480	\$ 9,379	\$ 7,157	\$ 26,484	\$ 2,274	\$ 3,237	\$ 2,055	\$ 4,105	\$ 30,800	\$ 121,415				
						Month Var.	\$ 2,058	\$ (14,844)	\$ (7,939)	\$ (2,243)	\$ (5,344)	\$ (7,566)	\$ 11,761	\$ (12,449)	\$ (11,486)	\$ (12,667)	\$ (10,618)	\$ 16,077					
						YTD Var.	\$ 2,058	\$ (12,786)	\$ (20,725)	\$ (22,967)	\$ (28,312)	\$ (35,877)	\$ (24,116)	\$ (36,566)	\$ (48,052)	\$ (60,719)	\$ (71,337)	\$ (55,260)	\$ (55,260)				

**MTA New York City Transit**  
**Consulting Contract Reduction Initiatives**  
**4th Quarter 2021 (Actual Results through December)**

Description			Positions		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total					
			Projected	Eliminated																		
NYCT	CC	1	Dependent Eligibility Verification Audit Savings	0	0	Yearly											\$ 7.341					
						Monthly	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.807	\$ 0.807	\$ 0.807	\$ 0.807	\$ 0.807	\$ 0.807	\$ 0.807	\$ 0.807	\$ 7.341	
						Actual	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.807	\$ 0.807	\$ 0.807	\$ 0.807	\$ 0.807	\$ 0.807	\$ 0.807	\$ 0.807	\$ 0.807	\$ 7.341
						Month Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
						YTD Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
NYCT	CC	2	DoB Facility & Bus Maintenance Reduction	0	0	Yearly											\$ 0.365					
						Monthly	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.365	
						Actual	\$ 0.109	\$ 0.064	\$ 0.027	\$ 0.041	\$ (0.845)	\$ (0.145)	\$ 0.947	\$ (0.010)	\$ 0.139	\$ (0.071)	\$ 0.247	\$ (1.082)	\$ (0.579)	\$ (1.112)	\$ (1.112)	\$ (0.579)
						Month Var.	\$ 0.079	\$ 0.033	\$ (0.004)	\$ 0.010	\$ (0.876)	\$ (0.175)	\$ 0.916	\$ (0.041)	\$ 0.109	\$ (0.101)	\$ 0.217	\$ (1.112)	\$ (1.112)	\$ (1.112)	\$ (1.112)	\$ (0.579)
						YTD Var.	\$ 0.079	\$ 0.112	\$ 0.109	\$ 0.119	\$ (0.757)	\$ (0.932)	\$ (0.015)	\$ (0.056)	\$ 0.053	\$ (0.049)	\$ 0.168	\$ (0.944)	\$ (0.944)			
NYCT	CC	4	Reduce Bus Network Redesign Project	0	0	Yearly											\$ 0.379					
						Monthly	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.379	
						Actual	\$ (0.248)	\$ 0.009	\$ (0.012)	\$ (0.115)	\$ 0.055	\$ 0.055	\$ 0.055	\$ 0.055	\$ 0.420	\$ (0.137)	\$ 0.008	\$ 0.008	\$ 0.008	\$ 0.008	\$ 0.008	\$ 0.153
						Month Var.	\$ (0.279)	\$ (0.023)	\$ (0.044)	\$ (0.147)	\$ 0.023	\$ 0.023	\$ 0.023	\$ 0.023	\$ 0.388	\$ (0.168)	\$ (0.023)	\$ (0.023)	\$ (0.023)	\$ (0.023)	\$ (0.023)	\$ (0.023)
						YTD Var.	\$ (0.279)	\$ (0.302)	\$ (0.346)	\$ (0.493)	\$ (0.469)	\$ (0.446)	\$ (0.423)	\$ (0.400)	\$ (0.012)	\$ (0.180)	\$ (0.203)	\$ (0.226)	\$ (0.226)			
NYCT	CC	5	Reduce Miscellaneous OTPS	0	0	Yearly											\$ 0.860					
						Monthly	\$ 0.072	\$ 0.072	\$ 0.072	\$ 0.072	\$ 0.072	\$ 0.072	\$ 0.072	\$ 0.072	\$ 0.072	\$ 0.072	\$ 0.072	\$ 0.072	\$ 0.072	\$ 0.072	\$ 0.860	
						Actual	\$ 0.052	\$ 0.180	\$ 0.209	\$ 0.130	\$ (0.007)	\$ 0.148	\$ 0.160	\$ 0.177	\$ 0.240	\$ 0.052	\$ 0.247	\$ 0.302	\$ 0.302	\$ 0.302	\$ 0.302	\$ 1.890
						Month Var.	\$ (0.020)	\$ 0.109	\$ 0.137	\$ 0.059	\$ (0.079)	\$ 0.076	\$ 0.088	\$ 0.105	\$ 0.169	\$ (0.020)	\$ 0.175	\$ 0.230	\$ 0.230	\$ 0.230	\$ 0.230	\$ 0.230
						YTD Var.	\$ (0.020)	\$ 0.089	\$ 0.226	\$ 0.285	\$ 0.206	\$ 0.282	\$ 0.370	\$ 0.475	\$ 0.644	\$ 0.624	\$ 0.799	\$ 1.030	\$ 1.030			
			Consulting Consolidated	0	0	Yearly											\$ 8.945					
						Monthly	\$ 0.550	\$ 0.550	\$ 0.550	\$ 0.550	\$ 0.550	\$ 0.550	\$ 0.550	\$ 0.940	\$ 0.940	\$ 0.940	\$ 0.940	\$ 0.940	\$ 0.940	\$ 8.945		
						Actual	\$ 0.330	\$ 0.669	\$ 0.640	\$ 0.473	\$ (0.381)	\$ 0.474	\$ 1.968	\$ 1.028	\$ 1.607	\$ 0.651	\$ 1.309	\$ 0.036	\$ 8.804			
						Month Var.	\$ (0.220)	\$ 0.119	\$ 0.090	\$ (0.078)	\$ (0.931)	\$ (0.076)	\$ 1.027	\$ 0.088	\$ 0.666	\$ (0.289)	\$ 0.368	\$ (0.905)	\$ (0.905)			
						YTD Var.	\$ (0.220)	\$ (0.101)	\$ (0.011)	\$ (0.089)	\$ (1.020)	\$ (1.096)	\$ (0.069)	\$ 0.019	\$ 0.685	\$ 0.396	\$ 0.764	\$ (0.141)	\$ (0.141)			

**MTA New York City Transit**  
**Non-Personnel Spending Reduction Initiatives**  
**4th Quarter 2021 (Actual Results through December)**

Description			Positions		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total					
			Projected	Eliminated																		
NYCT	NP	1	Car Inspections for R142/R160	14	14	Yearly												\$ 1,700				
						Monthly	\$ 0.142	\$ 0.142	\$ 0.142	\$ 0.142	\$ 0.142	\$ 0.142	\$ 0.142	\$ 0.142	\$ 0.142	\$ 0.142	\$ 0.142	\$ 0.142	\$ 0.142	\$ 0.142	\$ 0.142	\$ 1,700
						Actual	\$ (1.136)	\$ (0.955)	\$ (1.043)	\$ (0.956)	\$ (0.845)	\$ (0.779)	\$ (0.681)	\$ (0.583)	\$ (0.540)	\$ (0.432)	\$ (0.332)	\$ (0.400)	\$ (0.400)	\$ (0.400)	\$ (0.400)	\$ (8.681)
						Month Var.	\$ (1.278)	\$ (1.097)	\$ (1.185)	\$ (1.098)	\$ (0.986)	\$ (0.921)	\$ (0.822)	\$ (0.724)	\$ (0.681)	\$ (0.574)	\$ (0.473)	\$ (0.542)	\$ (0.542)	\$ (0.542)	\$ (0.542)	\$ (0.542)
						YTD Var.	\$ (12.278)	\$ (2.375)	\$ (3.560)	\$ (4.657)	\$ (5.644)	\$ (6.564)	\$ (7.387)	\$ (8.111)	\$ (8.792)	\$ (9.366)	\$ (9.839)	\$ (10.381)	\$ (10.381)			
NYCT	NP	3	Defer Select Bus Service (SBS) Expansion	0	0	Yearly												\$ 3,000				
						Monthly	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 3,000	
						Actual	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 3,000
						Month Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
						YTD Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
NYCT	NP	4	DoB Facility & Bus Maintenance Reduction	0	0	Yearly												\$ 6,845				
						Monthly	\$ 0.570	\$ 0.570	\$ 0.570	\$ 0.570	\$ 0.570	\$ 0.570	\$ 0.570	\$ 0.570	\$ 0.570	\$ 0.570	\$ 0.570	\$ 0.570	\$ 0.570	\$ 0.570	\$ 6,845	
						Actual	\$ 4.592	\$ (0.051)	\$ 0.716	\$ 2.976	\$ 0.475	\$ 1.933	\$ 0.607	\$ 1.535	\$ 1.032	\$ (0.919)	\$ 1.816	\$ (8.422)	\$ (6.289)	\$ (6.289)	\$ (6.289)	\$ (6.289)
						Month Var.	\$ 4.021	\$ (0.621)	\$ 0.146	\$ 2.405	\$ (0.096)	\$ 1.362	\$ 0.037	\$ 0.964	\$ 0.461	\$ (1.490)	\$ 1.246	\$ (8.993)	\$ (8.993)	\$ (8.993)	\$ (8.993)	\$ (8.993)
						YTD Var.	\$ 4.021	\$ 3.400	\$ 3.546	\$ 5.951	\$ 5.855	\$ 7.218	\$ 7.254	\$ 8.219	\$ 8.680	\$ 7.191	\$ 8.436	\$ (0.556)	\$ (0.556)			
NYCT	NP	5	DoB Technology System Maintenance Reduction	0	0	Yearly												\$ 3,698				
						Monthly	\$ 0.308	\$ 0.308	\$ 0.308	\$ 0.308	\$ 0.308	\$ 0.308	\$ 0.308	\$ 0.308	\$ 0.308	\$ 0.308	\$ 0.308	\$ 0.308	\$ 0.308	\$ 0.308	\$ 3,698	
						Actual	\$ 0.732	\$ (1.220)	\$ 0.279	\$ (0.078)	\$ (0.053)	\$ (0.046)	\$ (1.158)	\$ (0.059)	\$ 0.219	\$ (0.124)	\$ (0.201)	\$ (2.270)	\$ (3.978)	\$ (3.978)	\$ (3.978)	
						Month Var.	\$ 0.424	\$ (1.528)	\$ (0.029)	\$ (0.387)	\$ (0.361)	\$ (0.354)	\$ (1.467)	\$ (0.367)	\$ (0.090)	\$ (0.432)	\$ (0.509)	\$ (2.578)	\$ (2.578)	\$ (2.578)	\$ (2.578)	
						YTD Var.	\$ 0.424	\$ (1.104)	\$ (1.132)	\$ (1.519)	\$ (1.880)	\$ (2.234)	\$ (3.700)	\$ (4.067)	\$ (4.157)	\$ (4.588)	\$ (5.098)	\$ (7.676)	\$ (7.676)			
NYCT	NP	6	Extend DoB Scheduled Operations Intervals	21	21	Yearly												\$ 1,138				
						Monthly	\$ 0.095	\$ 0.095	\$ 0.095	\$ 0.095	\$ 0.095	\$ 0.095	\$ 0.095	\$ 0.095	\$ 0.095	\$ 0.095	\$ 0.095	\$ 0.095	\$ 0.095	\$ 0.095	\$ 1,138	
						Actual	\$ 0.108	\$ 0.161	\$ 0.228	\$ 0.057	\$ 0.182	\$ 0.227	\$ 0.184	\$ 0.140	\$ 0.179	\$ 0.203	\$ 0.144	\$ 0.189	\$ 0.189	\$ 2,001		
						Month Var.	\$ 0.013	\$ 0.066	\$ 0.133	\$ (0.038)	\$ 0.087	\$ 0.132	\$ 0.089	\$ 0.046	\$ 0.085	\$ 0.108	\$ 0.049	\$ 0.094	\$ 0.094	\$ 0.094	\$ 0.094	
						YTD Var.	\$ 0.013	\$ 0.079	\$ 0.212	\$ 0.175	\$ 0.262	\$ 0.394	\$ 0.482	\$ 0.528	\$ 0.613	\$ 0.721	\$ 0.770	\$ 0.863	\$ 0.863			
NYCT	NP	7	Inspection & Testing Efficiencies	0	0	Yearly												\$ 2,000				
						Monthly	\$ 0.167	\$ 0.167	\$ 0.167	\$ 0.167	\$ 0.167	\$ 0.167	\$ 0.167	\$ 0.167	\$ 0.167	\$ 0.167	\$ 0.167	\$ 0.167	\$ 0.167	\$ 0.167	\$ 2,000	
						Actual	\$ 1.698	\$ 0.137	\$ 0.310	\$ 0.539	\$ 0.451	\$ (0.922)	\$ 0.447	\$ 0.613	\$ (0.215)	\$ (0.508)	\$ 0.610	\$ (1.403)	\$ 1.757	\$ 1.757		
						Month Var.	\$ 1.531	\$ (0.030)	\$ 0.143	\$ 0.372	\$ 0.284	\$ (1.088)	\$ 0.280	\$ 0.447	\$ (0.382)	\$ (0.675)	\$ 0.443	\$ (1.570)	\$ (1.570)	\$ (1.570)		
						YTD Var.	\$ 1.531	\$ 1.501	\$ 1.644	\$ 2.017	\$ 2.301	\$ 1.213	\$ 1.483	\$ 1.939	\$ 1.558	\$ 0.883	\$ 1.326	\$ (0.243)	\$ (0.243)			
NYCT	NP	8	Paratransit Call Center Savings	0	0	Yearly												\$ 2,415				
						Monthly	\$ 0.201	\$ 0.201	\$ 0.201	\$ 0.201	\$ 0.201	\$ 0.201	\$ 0.201	\$ 0.201	\$ 0.201	\$ 0.201	\$ 0.201	\$ 0.201	\$ 0.201	\$ 0.201	\$ 2,415	
						Actual	\$ 1.051	\$ 0.724	\$ 0.714	\$ 1.034	\$ 1.044	\$ 1.453	\$ 0.313	\$ 0.283	\$ 0.886	\$ 1.507	\$ (0.064)	\$ 0.000	\$ 8.945	\$ 8.945		
						Month Var.	\$ 0.849	\$ 0.523	\$ 0.513	\$ 0.832	\$ 0.843	\$ 1.252	\$ 0.112	\$ 0.082	\$ 0.685	\$ 1.306	\$ (0.265)	\$ (0.201)	\$ (0.201)	\$ (0.201)	\$ (0.201)	
						YTD Var.	\$ 0.849	\$ 1.372	\$ 1.885	\$ 2.717	\$ 3.560	\$ 4.812	\$ 4.923	\$ 5.006	\$ 5.690	\$ 6.996	\$ 6.731	\$ 6.530	\$ 6.530			
NYCT	NP	11	Procurement Savings - Life Insurance, Disability & Dental	0	0	Yearly												\$ 3,907				
						Monthly	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,907		
						Actual	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,907	
						Month Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
						YTD Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
NYCT	NP	14	Reduce Bus Network Redesign Project	0	0	Yearly												\$ 0.801				
						Monthly	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.801	
						Actual	\$ 0.108	\$ 0.108	\$ 0.108	\$ 0.108	\$ 0.108	\$ 0.108	\$ 0.108	\$ 0.108	\$ 0.108	\$ 0.108	\$ 0.108	\$ 0.108	\$ 0.108	\$ 0.108	\$ 1.301	
						Month Var.	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	
						YTD Var.	\$ 0.042	\$ 0.083	\$ 0.125	\$ 0.167	\$ 0.208	\$ 0.250	\$ 0.292	\$ 0.333	\$ 0.375	\$ 0.417	\$ 0.458	\$ 0.500	\$ 0.500			
NYCT	NP	15	Reduce Card Fees	0	0	Yearly												\$ 33,720				
						Monthly	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$ 33,720	
						Actual	\$ 2.672	\$ 2.602	\$ 2.420	\$ 2.469	\$ 2.389	\$ 1.827	\$ 1.907	\$ 2.334	\$ 1.338	\$ 1.765	\$ 1.578	\$ 1.753	\$ 25.054	\$ 25.054		
						Month Var.	\$ (0.138)	\$ (0.208)	\$ (0.390)	\$ (0.341)	\$ (0.421)	\$ (0.983)	\$ (0.903)	\$ (0.476)	\$ (1.472)	\$ (1.045)	\$ (1.232)	\$ (1.057)	\$ (1.057)	\$ (1.057)		
						YTD Var.	\$ (0.138)	\$ (0.346)	\$ (0.736)	\$ (1.077)	\$ (1.498)	\$ (2.481)	\$ (3.385)	\$ (3.860)	\$ (5.332)	\$ (6.377)	\$ (7.609)	\$ (8.666)	\$ (8.666)			
NYCT	NP	16	Reduce Materials & Supplies Budget - All Other	0	0	Yearly												\$ 6,300				
						Monthly	\$ 0.525	\$ 0.525	\$ 0.525	\$ 0.525	\$ 0.525	\$ 0.525	\$ 0.525	\$ 0.525	\$ 0.525	\$ 0.525	\$ 0.525	\$ 0.525	\$ 0.525	\$ 6,300		
						Actual	\$ (2.133)	\$ 0.603	\$ 3.037	\$ 0.761	\$ 2.901	\$ 0.985	\$ 1.358	\$ 0.331	\$ 1.001	\$ 3.758	\$ 1.281	\$ 5.142	\$ 19.025	\$ 19.025		
						Month Var.	\$ (2.658)	\$ 0.078	\$ 2.512	\$ 0.236	\$ 2.376	\$ 0.460	\$ 0.833	\$ (0.194)	\$ 0.476	\$ 3.233	\$ 0.756	\$ 4.617	\$ 4.617	\$ 4.617		
						YTD Var.	\$ (2.658)	\$ (2.580)	\$ (0.068)	\$ 0.168	\$ 2.543	\$ 3.003	\$ 3.836	\$ 3.643	\$ 4.119	\$ 7.352	\$ 8.108	\$ 12.725	\$ 12.725			
NYCT	NP	17	Reduce Materials & Supplies Budget - DoB	0	0	Yearly												\$ 13,275				
						Monthly	\$ 1.106	\$ 1.106	\$ 1.106	\$ 1.106	\$ 1.106	\$ 1.106	\$ 1.106	\$ 1.106	\$ 1.106	\$ 1.106	\$ 1.106	\$ 1.106	\$ 1.106	\$ 13,275		
						Actual	\$ 3.628	\$ 3.598	\$ 1.080	\$ 1.718	\$ 2.329	\$ 1.994	\$ 2.367	\$ 1.723	\$ 1.798	\$ 1.081	\$ 1.957	\$ 1.633	\$ 24.906	\$ 24.906		
						Month Var.	\$ 2.522	\$ 2.492	\$ (0.026)	\$ 0.612	\$ 1.222	\$ 0.887	\$ 1.261	\$ 0.617	\$ 0.691	\$ (0.025)	\$ 0.851	\$ 0.527	\$ 0.527	\$ 0.527		
						YTD Var.	\$ 2.522	\$ 5.014	\$ 4.988	\$ 5.599	\$ 6.821	\$ 7.709	\$ 8.970	\$ 9.587	\$ 10.278	\$ 10.253	\$ 11.104	\$ 11.631	\$ 11.631			



**MTA New York City Transit**  
**Non-Personnel Spending Reduction Initiatives**  
**4th Quarter 2021 (Actual Results through December)**

Description			Positions		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total					
			Projected	Eliminated																		
NYCT	NP	18	Reduce Materials & Supplies Budget - DoS	0	0	Yearly												\$ 9,992				
						Monthly	\$ 0.833	\$ 0.833	\$ 0.833	\$ 0.833	\$ 0.833	\$ 0.833	\$ 0.833	\$ 0.833	\$ 0.833	\$ 0.833	\$ 0.833	\$ 0.833	\$ 0.833	\$ 0.833	\$ 0.833	\$ 9,992
						Actual	\$ (0.619)	\$ 2,733	\$ (2,576)	\$ 9,432	\$ 2,205	\$ 1,433	\$ 3,103	\$ 2,107	\$ 1,817	\$ (2,188)	\$ 2,336	\$ (1,064)	\$ 18,720			
						Month Var.	\$ (1.451)	\$ 1,900	\$ (3,408)	\$ 8,599	\$ 1,372	\$ 0,600	\$ 2,271	\$ 1,274	\$ 0,985	\$ (3,021)	\$ 1,503	\$ (1,896)				
						YTD Var.	\$ (1,451)	\$ 0,449	\$ (2,959)	\$ 5,640	\$ 7,012	\$ 7,613	\$ 9,883	\$ 11,157	\$ 12,142	\$ 9,121	\$ 10,624	\$ 8,728				
NYCT	NP	19	Reduce Miscellaneous OTPS	0	0	Yearly												\$ 18,309				
						Monthly	\$ 1,526	\$ 1,526	\$ 1,526	\$ 1,526	\$ 1,526	\$ 1,526	\$ 1,526	\$ 1,526	\$ 1,526	\$ 1,526	\$ 1,526	\$ 1,526	\$ 1,526	\$ 1,526	\$ 18,309	
						Actual	\$ 6,279	\$ (1,139)	\$ (0,284)	\$ 0,559	\$ 0,415	\$ 0,219	\$ 3,133	\$ 0,559	\$ 2,003	\$ (0,056)	\$ 1,755	\$ (6,935)	\$ 6,507			
						Month Var.	\$ 4,754	\$ (2,665)	\$ (1,810)	\$ (0,967)	\$ (1,111)	\$ (1,307)	\$ 1,608	\$ (0,967)	\$ 0,477	\$ (1,582)	\$ 0,229	\$ (8,461)				
						YTD Var.	\$ 4,754	\$ 2,089	\$ 0,279	\$ (0,688)	\$ (1,799)	\$ (3,106)	\$ (1,499)	\$ (2,465)	\$ (1,989)	\$ (3,570)	\$ (3,341)	\$ (11,802)				
NYCT	NP	20	Reduce Rail Grinder	0	0	Yearly												\$ 3,000				
						Monthly	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 3,000	
						Actual	\$ 0.723	\$ 1,006	\$ 0,747	\$ 0,791	\$ 0,074	\$ 0,164	\$ 0,149	\$ 0,577	\$ 0,389	\$ (0,292)	\$ 0,645	\$ (0,399)	\$ 4,576			
						Month Var.	\$ 0.473	\$ 0,756	\$ 0,497	\$ 0,541	\$ (0,176)	\$ (0,086)	\$ (0,101)	\$ 0,327	\$ 0,139	\$ (0,542)	\$ 0,395	\$ (0,649)				
						YTD Var.	\$ 0,473	\$ 1,229	\$ 1,726	\$ 2,267	\$ 2,092	\$ 2,006	\$ 1,906	\$ 2,233	\$ 2,373	\$ 1,831	\$ 2,226	\$ 1,576				
NYCT	NP	21	Reduce Roof Repairs Budget	0	0	Yearly												\$ 1,230				
						Monthly	\$ 0.103	\$ 0.103	\$ 0.103	\$ 0.103	\$ 0.103	\$ 0.103	\$ 0.103	\$ 0.103	\$ 0.103	\$ 0.103	\$ 0.103	\$ 0.103	\$ 0.103	\$ 0.103	\$ 1,230	
						Actual	\$ 0.245	\$ (0,228)	\$ (0,658)	\$ (0,190)	\$ 0,094	\$ (0,423)	\$ (0,025)	\$ 0,227	\$ (0,732)	\$ 0,002	\$ (0,443)	\$ (0,174)	\$ (2,306)			
						Month Var.	\$ 0.143	\$ (0,331)	\$ (0,760)	\$ (0,293)	\$ (0,009)	\$ (0,526)	\$ (0,127)	\$ 0,125	\$ (0,835)	\$ 0,103	\$ (0,546)	\$ (0,277)	\$ (3,333)			
						YTD Var.	\$ 0,143	\$ (0,188)	\$ (0,948)	\$ (1,241)	\$ (1,250)	\$ (1,776)	\$ (1,903)	\$ (1,779)	\$ (2,613)	\$ (2,511)	\$ (3,056)	\$ (3,333)				
NYCT	NP	22	Temporary Reduction of Tuition Reimbursement Program	0	0	Yearly												\$ 0,298				
						Monthly	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0,298	
						Actual	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0,298	
						Month Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
						YTD Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Non-Personnel Consolidated</b>				35	35	Yearly												\$ 111,628				
						Monthly	\$ 8,952	\$ 8,952	\$ 8,952	\$ 8,952	\$ 8,952	\$ 8,952	\$ 8,952	\$ 8,952	\$ 8,952	\$ 8,952	\$ 8,952	\$ 8,952	\$ 8,952	\$ 13,157	\$ 111,628	
						Actual	\$ 18,200	\$ 8,329	\$ 5,328	\$ 19,469	\$ 12,018	\$ 8,423	\$ 12,063	\$ 10,148	\$ 9,533	\$ 4,156	\$ 11,442	\$ (7,787)	\$ 111,322			
						Month Var.	\$ 9,248	\$ (0,623)	\$ (3,624)	\$ 10,518	\$ 3,066	\$ (0,529)	\$ 3,111	\$ 1,196	\$ 0,582	\$ (4,796)	\$ 2,490	\$ (20,944)				
						YTD Var.	\$ 9,248	\$ 8,624	\$ 5,000	\$ 15,518	\$ 18,584	\$ 18,055	\$ 21,167	\$ 22,363	\$ 22,944	\$ 18,148	\$ 20,638	\$ (0,306)	\$ (0,306)			

**MTA New York City Transit**  
**Additional BRP's that are not captured under the ASA Initiatives**  
**4th Quarter 2021 (Actual Results through December)**

Description			Positions		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total					
			Projected	Eliminated																		
NYCT	17	5	Administrative & OTPS Savings	1	1	Yearly												\$ 2,149				
						Monthly	\$ 0.179	\$ 0.179	\$ 0.179	\$ 0.179	\$ 0.179	\$ 0.179	\$ 0.179	\$ 0.179	\$ 0.179	\$ 0.179	\$ 0.179	\$ 0.179	\$ 0.179	\$ 0.179	\$ 0.179	\$ 2,149
						Actual	\$ 0.142	\$ 0.142	\$ 0.142	\$ 0.179	\$ 0.179	\$ 0.179	\$ 0.179	\$ 0.179	\$ 0.179	\$ 0.179	\$ 0.179	\$ 0.179	\$ 0.102	\$ 0.102	\$ 0.102	\$ 1,807
						Month Var.	\$ (0.037)	\$ (0.037)	\$ (0.037)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (0.077)	\$ (0.077)	\$ (0.077)	\$ (0.343)
						YTD Var.	\$ (0.037)	\$ (0.074)	\$ (0.111)	\$ (0.111)	\$ (0.111)	\$ (0.111)	\$ (0.111)	\$ (0.111)	\$ (0.111)	\$ (0.188)	\$ (0.265)	\$ (0.343)	\$ (0.343)			
NYCT	19	2	Track Inspections Savings	53	53	Yearly												\$ 5,721				
						Monthly	\$ 0.477	\$ 0.477	\$ 0.477	\$ 0.477	\$ 0.477	\$ 0.477	\$ 0.477	\$ 0.477	\$ 0.477	\$ 0.477	\$ 0.477	\$ 0.477	\$ 0.477	\$ 0.477	\$ 0.477	\$ 5,721
						Actual	\$ 0.808	\$ 0.633	\$ 1.185	\$ 1.176	\$ 0.599	\$ 0.929	\$ 1.258	\$ 1.132	\$ 1.003	\$ 1.302	\$ 1.032	\$ 0.827	\$ 11.884	\$ 11,884		
						Month Var.	\$ 0.332	\$ 0.156	\$ 0.708	\$ 0.699	\$ 0.122	\$ 0.453	\$ 0.781	\$ 0.655	\$ 0.526	\$ 0.825	\$ 0.556	\$ 0.350	\$ 6.163			
						YTD Var.	\$ 0.332	\$ 0.488	\$ 1.196	\$ 1.895	\$ 2.017	\$ 2.470	\$ 3.250	\$ 3.906	\$ 4.432	\$ 5.257	\$ 5.813	\$ 6.163	\$ 6.163			
NYCT	20	1	Shift Right-of-Way (ROW) Maintenance to Overnight/Weekends	50	50	Yearly												\$ 5,679				
						Monthly	\$ 0.473	\$ 0.473	\$ 0.473	\$ 0.473	\$ 0.473	\$ 0.473	\$ 0.473	\$ 0.473	\$ 0.473	\$ 0.473	\$ 0.473	\$ 0.473	\$ 0.473	\$ 0.473	\$ 0.473	\$ 5,679
						Actual	\$ 1.636	\$ 1.196	\$ 2.158	\$ 2.057	\$ 1.145	\$ 1.508	\$ 2.325	\$ 1.983	\$ 1.487	\$ 2.028	\$ 2.053	\$ 1.415	\$ 20.991	\$ 20,991		
						Month Var.	\$ 1.162	\$ 0.722	\$ 1.685	\$ 1.584	\$ 0.672	\$ 1.035	\$ 1.852	\$ 1.509	\$ 1.014	\$ 1.555	\$ 1.580	\$ 0.942	\$ 15.312			
						YTD Var.	\$ 1.162	\$ 1.885	\$ 3.570	\$ 5.154	\$ 5.826	\$ 6.861	\$ 8.713	\$ 10.222	\$ 11.236	\$ 12.791	\$ 14.371	\$ 15.312	\$ 15.312			
NYCT	20	2	Vent Cleaning Efficiencies	40	40	Yearly												\$ 5,275				
						Monthly	\$ 0.440	\$ 0.440	\$ 0.440	\$ 0.440	\$ 0.440	\$ 0.440	\$ 0.440	\$ 0.440	\$ 0.440	\$ 0.440	\$ 0.440	\$ 0.440	\$ 0.440	\$ 0.440	\$ 0.440	\$ 5,275
						Actual	\$ 0.513	\$ 0.481	\$ 0.537	\$ 0.537	\$ 0.468	\$ 0.505	\$ 0.534	\$ 0.577	\$ 0.527	\$ 0.573	\$ 0.572	\$ 0.553	\$ 6.377	\$ 6,377		
						Month Var.	\$ 0.074	\$ 0.041	\$ 0.097	\$ 0.097	\$ 0.028	\$ 0.066	\$ 0.094	\$ 0.137	\$ 0.088	\$ 0.133	\$ 0.132	\$ 0.113	\$ 1.102			
						YTD Var.	\$ 0.074	\$ 0.115	\$ 0.212	\$ 0.310	\$ 0.338	\$ 0.403	\$ 0.498	\$ 0.635	\$ 0.723	\$ 0.856	\$ 0.988	\$ 1.102	\$ 1.102			
NYCT	20	3	Automated Fare Control Maintenance Reductions	35	35	Yearly												\$ 4,276				
						Monthly	\$ 0.356	\$ 0.356	\$ 0.356	\$ 0.356	\$ 0.356	\$ 0.356	\$ 0.356	\$ 0.356	\$ 0.356	\$ 0.356	\$ 0.356	\$ 0.356	\$ 0.356	\$ 0.356	\$ 4,276	
						Actual	\$ 0.410	\$ 0.447	\$ 0.477	\$ 0.445	\$ 0.478	\$ 0.602	\$ 0.511	\$ 0.527	\$ 0.518	\$ 0.563	\$ 0.608	\$ 0.647	\$ 6.235	\$ 6,235		
						Month Var.	\$ 0.054	\$ 0.091	\$ 0.121	\$ 0.088	\$ 0.122	\$ 0.246	\$ 0.154	\$ 0.171	\$ 0.162	\$ 0.207	\$ 0.252	\$ 0.291	\$ 1.959			
						YTD Var.	\$ 0.054	\$ 0.145	\$ 0.266	\$ 0.354	\$ 0.476	\$ 0.722	\$ 0.877	\$ 1.047	\$ 1.210	\$ 1.417	\$ 1.668	\$ 1.959	\$ 1.959			
NYCT	20	4	Electrical Helper Efficiencies	12	12	Yearly												\$ 1,156				
						Monthly	\$ 0.096	\$ 0.096	\$ 0.096	\$ 0.096	\$ 0.096	\$ 0.096	\$ 0.096	\$ 0.096	\$ 0.096	\$ 0.096	\$ 0.096	\$ 0.096	\$ 0.096	\$ 0.096	\$ 1,156	
						Actual	\$ 0.175	\$ 0.170	\$ 0.182	\$ 0.200	\$ 0.186	\$ 0.171	\$ 0.300	\$ 0.308	\$ 0.258	\$ 0.233	\$ 0.232	\$ 0.223	\$ 2.639	\$ 2,639		
						Month Var.	\$ 0.078	\$ 0.074	\$ 0.086	\$ 0.103	\$ 0.090	\$ 0.075	\$ 0.204	\$ 0.212	\$ 0.162	\$ 0.137	\$ 0.136	\$ 0.127	\$ 1.483			
						YTD Var.	\$ 0.078	\$ 0.152	\$ 0.238	\$ 0.341	\$ 0.431	\$ 0.506	\$ 0.710	\$ 0.922	\$ 1.084	\$ 1.220	\$ 1.357	\$ 1.483	\$ 1.483			
NYCT	21	1	Subway Savings Program	222	222	Yearly												\$ 22,096				
						Monthly	\$ 1.841	\$ 1.841	\$ 1.841	\$ 1.841	\$ 1.841	\$ 1.841	\$ 1.841	\$ 1.841	\$ 1.841	\$ 1.841	\$ 1.841	\$ 1.841	\$ 1.841	\$ 1.841	\$ 22,096	
						Actual	\$ 1.746	\$ 1.987	\$ 2.150	\$ 1.800	\$ 1.751	\$ 2.082	\$ 2.267	\$ 2.209	\$ 2.308	\$ 2.397	\$ 2.524	\$ 2.883	\$ 26.105	\$ 26,105		
						Month Var.	\$ (0.095)	\$ 0.146	\$ 0.308	\$ (0.041)	\$ (0.090)	\$ 0.241	\$ 0.426	\$ 0.368	\$ 0.467	\$ 0.556	\$ 0.682	\$ 1.042	\$ 4.009			
						YTD Var.	\$ (0.095)	\$ 0.051	\$ 0.359	\$ 0.317	\$ 0.227	\$ 0.468	\$ 0.894	\$ 1.262	\$ 1.728	\$ 2.284	\$ 2.967	\$ 4.009	\$ 4.009			
NYCT	21	2	Health & Welfare - CVS Health and welfare savings have been realized in prescription drugs contracts put in place through a competitive procurement process.	0	0	Yearly												\$ 28,400				
						Monthly	\$ 2,367	\$ 2,367	\$ 2,367	\$ 2,367	\$ 2,367	\$ 2,367	\$ 2,367	\$ 2,367	\$ 2,367	\$ 2,367	\$ 2,367	\$ 2,367	\$ 2,367	\$ 28,400		
						Actual	\$ 2,367	\$ 2,367	\$ 2,367	\$ 2,367	\$ 2,367	\$ 2,367	\$ 2,367	\$ 2,367	\$ 2,367	\$ 2,367	\$ 2,367	\$ 2,367	\$ 28,400			
						Month Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
						YTD Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
NYCT	21	3	SMS Savings SMS savings from rescheduling R160B door maintenance due to vendor supply issues, contracting R160 HVAC maintenance, and MTA Procurement contract savings.	82	82	Yearly												\$ 9,024				
						Monthly	\$ 0.752	\$ 0.752	\$ 0.752	\$ 0.752	\$ 0.752	\$ 0.752	\$ 0.752	\$ 0.752	\$ 0.752	\$ 0.752	\$ 0.752	\$ 0.752	\$ 9,024			
						Actual	\$ 2.974	\$ 0.011	\$ 2.728	\$ 2.861	\$ 0.183	\$ 0.417	\$ 1.351	\$ 1.245	\$ 1.860	\$ 1.091	\$ 2.230	\$ 7.925	\$ 24.877	\$ 24,877		
						Month Var.	\$ 2.222	\$ (0.741)	\$ 1.976	\$ 2.109	\$ (0.569)	\$ (0.335)	\$ 0.599	\$ 0.493	\$ 1.108	\$ 0.339	\$ 1.478	\$ 7.173	\$ 15.853			
						YTD Var.	\$ 2.222	\$ 1.481	\$ 3.457	\$ 5.567	\$ 4.998	\$ 4.663	\$ 5.262	\$ 5.754	\$ 6.862	\$ 7.202	\$ 8.680	\$ 15.853	\$ 15.853			
<b>Additional BRP's Consolidated</b>				495	495	Yearly												\$ 83,776				
						Monthly	\$ 6,981	\$ 6,981	\$ 6,981	\$ 6,981	\$ 6,981	\$ 6,981	\$ 6,981	\$ 6,981	\$ 6,981	\$ 6,981	\$ 6,981	\$ 6,981	\$ 83,776			
						Actual	\$ 10,771	\$ 7,434	\$ 11,926	\$ 11,621	\$ 7,356	\$ 8,761	\$ 11,092	\$ 10,527	\$ 10,508	\$ 10,656	\$ 11,720	\$ 16,942	\$ 129,315	\$ 129,315		
						Month Var.	\$ 3,789	\$ 0.453	\$ 4,944	\$ 4,640	\$ 0.374	\$ 1,780	\$ 4,111	\$ 3,546	\$ 3,526	\$ 3,675	\$ 4,739	\$ 9,961	\$ 45,539			
						YTD Var.	\$ 3,789	\$ 4,242	\$ 9,187	\$ 13,827	\$ 14,201	\$ 15,981	\$ 20,091	\$ 23,637	\$ 27,164	\$ 30,839	\$ 35,578	\$ 45,539	\$ 45,539			

**Metropolitan Transportation Authority**  
**2021 MTA LIRR ASA Monitoring Program**  
**4th Quarter 2021 results**

In 2021, 16 ASA's were monitored with a full-year savings of \$52.8 million and a reduction of 0 positions.

Year-End results for 2021 shows that \$52.2 million or 98.9% of the planned ASA reductions was realized and no positions were reduced during the year.

The following ASA's did not reach the targeted savings for the year and will continue to be monitored in 2022:

- LIRR OT-4
  - Reduce Weather-Related Overtime
    - Due to multiple snowstorms in February, The LIRR did not achieve the projected 50% reduction in weather overtime in the first quarter. The LIRR also failed to meet the 50% reduction in the third quarter due to several storms (i.e. Hurricane IDA, Tropical Storm Henri and Tropical Storm Elsa). The LIRR has already exceeded its full year weather overtime budget by approximately 25%.
- LIRR OT-5
  - Reduce the amount of vacancy/absentee coverage in the Stations and Equipment departments.
    - Due to employees being sick with COVID and in addition the labor agreement to suspend points for use of sick days (to encourage employees to call in sick if not feeling well), the LIRR missed the first quarter target for reducing absentee coverage. With COVID rates declining and the reinstatement of all labor agreements regarding sick days and the requirement of doctor notes, availability did improve in the second quarter although it is still unfavorable year to date.

The following ASA's have met the savings initiative targets for the LIRR in 2021 and will no longer be monitored:

- LIRR CC-1 Tighter Control and Prioritization of Non-Payroll Funds to Core Mission Initiatives
- LIRR CC-2 Procurement Savings - Life Insurance and Disability Costs and HQ Dental Benefits Cost Reduction
- LIRR NP-1 90 Percent Weekday Service Plan
- LIRR NP-2 Reduce by 80% paid Advertising
- LIRR NP-3 Eliminate LIRR Holiday Train
- LIRR NP-4 Eliminate South Fork Commuter Connection
- LIRR NP-5 Leased Space
- LIRR NP-6 Tighter Control and Prioritization of Non-Payroll Funds
- LIRR NP-7 Reduce Travel, Dues & Memberships
- LIRR NP-8 Tighter Control and Prioritization of Expenses
- LIRR NP-9 Utilize New Passenger Loading Application for Train Counting

**MTA Long Island Railroad**  
**2021 ASA Monitoring Milestone Report**  
**4th Quarter 2021 (Actual Results through December)**

ASA Name: Overtime Spening Reductions

ASA Description: 5 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

		2020		2021		2022		2023		2024	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-20	4.507	0	<b>20.837</b>	0	22.237	0	22.249	0	21.925	0

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
11/1/2020	Identify Savings				

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	3.012	2.571	2.543	1.447	1.348	1.346	1.396	1.367	1.406	1.367	1.399	1.635	<b>20.837</b>
Actual/Proj.	2.628	1.845	2.159	1.804	1.814	0.962	2.218	1.330	1.330	1.330	1.330	1.534	<b>20.282</b>
Month Var.	(0.384)	(0.726)	(0.384)	0.357	0.466	(0.384)	0.822	(0.038)	(0.076)	(0.037)	(0.070)	(0.100)	
YTD Var.	(0.384)	(1.110)	(1.495)	(1.138)	(0.672)	(1.056)	(0.234)	(0.272)	(0.348)	(0.385)	(0.454)	(0.555)	(0.555)

Frequency of Update to Actuals:

Quarterly

ASA Has Been Fully Implemented:

No

**MTA Long Island Railroad**  
**2021 ASA Monitoring Milestone Report**  
**4th Quarter 2021 (Actual Results through December)**

ASA Name: Consulting Services Reductions

ASA Description: 2 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

		2020		2021		2022		2023		2024	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-20	1.004	0	<b>3.693</b>	0	3.724	0	3.847	0	3.960	0

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
11/1/2020	Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.197	0.197	0.197	0.197	0.197	0.197	0.197	0.197	0.197	0.197	0.197	1.521	<b>3.693</b>
Actual/Proj.	0.197	0.197	0.197	0.197	0.197	0.197	0.197	0.197	0.197	0.197	0.197	1.521	<b>3.693</b>
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly  
 ASA Has Been Fully Implemented: No

**MTA Long Island Railroad**  
**2021 ASA Monitoring Milestone Report**  
**4th Quarter 2021 (Actual Results through December)**

ASA Name: Non-Personnel Expense Reductions

ASA Description: 9 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

		2020		2021		2022		2023		2024	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-20	0.439	0	<b>28.270</b>	53	27.898	53	27.989	53	28.393	53

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
11/1/2020	Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	2.316	2.345	2.330	2.316	2.316	2.345	2.330	2.316	2.330	2.413	2.413	2.502	<b>28.270</b>
Actual/Proj.	2.316	2.345	2.330	2.316	2.316	2.345	2.330	2.316	2.330	2.413	2.413	2.502	<b>28.270</b>
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly  
 PEG Has Been Fully Implemented: No

**MTA Long Island Railroad  
Overtime Spending Reduction Initiatives  
4th Quarter 2021 (Actual Results through December)**

Description			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total																
LIRR	OT	1	90 Percent Weekday Service Plan - Maintain LIRR's existing baseline weekday service plan which is approximately 90% of the pre-COVID service plan.												\$	10.109															
			Yearly	\$	0.842	\$	0.842	\$	0.842	\$	0.842	\$	0.842	\$	0.842	\$	0.842	\$	10.109												
			Monthly	\$	0.842	\$	0.842	\$	0.842	\$	0.842	\$	0.842	\$	0.842	\$	0.842	\$	10.109												
			Actual	\$	0.842	\$	0.842	\$	0.842	\$	0.842	\$	0.842	\$	0.842	\$	0.842	\$	10.109												
			Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-												
			YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-												
LIRR	OT	2	Deploy less staff on overtime as "protection" during unplanned events. - 11% reduction in the Engineering Department modifications overtime budget												\$	1.050															
			Yearly	\$	0.087	\$	0.087	\$	0.087	\$	0.087	\$	0.087	\$	0.087	\$	0.087	\$	1.050												
			Monthly	\$	0.087	\$	0.087	\$	0.087	\$	0.087	\$	0.087	\$	0.087	\$	0.087	\$	1.050												
			Actual	\$	0.087	\$	0.087	\$	0.087	\$	0.087	\$	0.087	\$	0.087	\$	0.087	\$	1.050												
			Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-												
			YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-												
LIRR	OT	3	Reduce Stations Department Special Event Coverage												\$	0.186															
			Yearly	\$	0.016	\$	0.016	\$	0.016	\$	0.016	\$	0.016	\$	0.016	\$	0.016	\$	0.186												
			Monthly	\$	0.016	\$	0.016	\$	0.016	\$	0.016	\$	0.016	\$	0.016	\$	0.016	\$	0.186												
			Actual	\$	0.016	\$	0.016	\$	0.016	\$	0.016	\$	0.016	\$	0.016	\$	0.016	\$	0.186												
			Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-												
			YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-												
LIRR	OT	4	Reduce Weather-Related Overtime (includes Fringe) Approaching storms will be better evaluated so weather-related overtime will only occur as necessary.												\$	4.881															
			Yearly	\$	1.683	\$	1.241	\$	1.213	\$	0.117	\$	0.019	\$	0.016	\$	0.067	\$	0.038	\$	0.076	\$	0.037	\$	0.070	\$	0.305	\$	4.881		
			Monthly	\$	1.683	\$	0.899	\$	1.213	\$	0.217	\$	0.027	\$	0.016	\$	0.067	\$	-	\$	-	\$	-	\$	-	\$	-	\$	0.205	\$	4.327
			Actual	\$	1.683	\$	0.899	\$	1.213	\$	0.217	\$	0.027	\$	0.016	\$	0.067	\$	-	\$	-	\$	-	\$	-	\$	-	\$	0.205	\$	4.327
			Month Var.	\$	-	\$	(0.342)	\$	-	\$	0.100	\$	0.008	\$	-	\$	(0.038)	\$	(0.076)	\$	(0.037)	\$	(0.070)	\$	(0.100)	\$	(0.555)				
			YTD Var.	\$	-	\$	(0.342)	\$	(0.342)	\$	(0.242)	\$	(0.234)	\$	(0.234)	\$	(0.272)	\$	(0.348)	\$	(0.385)	\$	(0.454)	\$	(0.555)	\$	(0.555)				
LIRR	OT	5	Reduce the amount of vacancy/absentee coverage in the Stations and Equipment departments. - \$2M of this reduction relates to a 50% cut to Stations absentee coverage (mostly ticket agents/clerks and station appearance maintainers). \$3M of the reduction relates to a 10% reduction in vacancy/absentee coverage in the Equipment Department (including car												\$	4.610															
			Yearly	\$	0.384	\$	0.384	\$	0.384	\$	0.384	\$	0.384	\$	0.384	\$	0.384	\$	0.384	\$	0.384	\$	0.384	\$	0.384	\$	0.384	\$	4.610		
			Monthly	\$	0.384	\$	0.384	\$	0.384	\$	0.384	\$	0.384	\$	0.384	\$	0.384	\$	0.384	\$	0.384	\$	0.384	\$	0.384	\$	0.384	\$	4.610		
			Actual	\$	-	\$	-	\$	-	\$	0.641	\$	0.842	\$	-	\$	1.206	\$	0.384	\$	0.384	\$	0.384	\$	0.384	\$	0.384	\$	0.384	\$	4.610
			Month Var.	\$	(0.384)	\$	(0.384)	\$	(0.384)	\$	0.257	\$	0.458	\$	(0.384)	\$	0.822	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-		
			YTD Var.	\$	(0.384)	\$	(0.768)	\$	(1.153)	\$	(0.896)	\$	(0.438)	\$	(0.822)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	(0.000)		
<b>Overtime Consolidated</b>			Yearly	\$	3.012	\$	2.571	\$	2.543	\$	1.447	\$	1.348	\$	1.346	\$	1.396	\$	1.367	\$	1.406	\$	1.367	\$	1.399	\$	1.635	\$	20.837		
			Monthly	\$	3.012	\$	2.571	\$	2.543	\$	1.447	\$	1.348	\$	1.346	\$	1.396	\$	1.367	\$	1.367	\$	1.406	\$	1.367	\$	1.399	\$	1.635	\$	20.837
			Actual	\$	2.628	\$	1.845	\$	2.159	\$	1.804	\$	1.814	\$	0.962	\$	2.218	\$	1.330	\$	1.330	\$	1.330	\$	1.330	\$	1.330	\$	1.534	\$	20.282
			Month Var.	\$	(0.384)	\$	(0.726)	\$	(0.384)	\$	0.357	\$	0.466	\$	(0.384)	\$	0.822	\$	(0.038)	\$	(0.076)	\$	(0.037)	\$	(0.076)	\$	(0.037)	\$	(0.100)	\$	(0.555)
			YTD Var.	\$	(0.384)	\$	(1.110)	\$	(1.495)	\$	(1.138)	\$	(0.672)	\$	(1.056)	\$	(0.234)	\$	(0.272)	\$	(0.348)	\$	(0.385)	\$	(0.454)	\$	(0.555)	\$	(0.555)		







**Metropolitan Transportation Authority  
2021 MTA MNR ASA Monitoring Program  
4th Quarter 2021 results**

In 2021, 13 ASA's were monitored with a full-year savings of \$44.8 million and a reduction of 0 positions.

Year-End results for 2021 shows that \$36.8 million or 82.4% of the planned ASA reductions was realized and no positions were reduced during the year.

The following ASA's did not reach the targeted savings for the year and will continue to be monitored in 2022:

- MNR OT-1
  - Maintain the June 2020 East of Hudson Reduced Service Schedule
    - In June 2021, Metro-North enhanced its peak service, adding 24 trains during the peak periods on the East of Hudson lines. In August 2021, MNR increased full weekday service to 82% of the pre-pandemic schedule and weekend service to full pre-pandemic levels.
- MNR OT-3
  - Reduction in Overtime Assigned to Prepare/Respond to Weather Events
    - Severe winter storm as well as several other significant weather events in February requiring service restoration and clean-up by Maintenance of Way forces.
- MNR NP-4
  - Maintain the June 2020 East of Hudson Reduced Service Schedule
    - In June 2021, Metro-North enhanced its peak service, adding 24 trains during the peak periods on the East of Hudson lines. In August 2021, MNR increased full weekday service to 82% of the pre-pandemic schedule and weekend service to full pre-pandemic levels.

The following ASA's have met the savings initiative targets for MNR in 2021 and will no longer be monitored:

- MNR CC-1 Outside Training Reduction
- MNR CC-2 Rightsizing of Ad-Hoc Engineering Services Budget
- MNR CC-3 Tighter Control and Prioritization of Expenses
- MNR NP-1 Advertising Reduction
- MNR NP-2 Continuous Work Platform (CWP) Lease
- MNR NP-3 Fleet Material & Supplies
- MNR NP-5 Tighter Control and Prioritization of Expenses
- MNR NP-6 Procurement Savings - Saving resulting from the cancellation of inventory purchase orders as well as the reduction of uniform, medical and insurance costs.

**MTA Metro-North Railroad**  
**2021 ASA Monitoring Milestone Report**  
**4th Quarter 2021 (Actual Results through December)**

ASA Name: Overtime Spening Reductions

ASA Description: 4 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

		2020		2021		2022		2023		2024	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-20	4.935	0	11.683	0	12.030	0	12.292	0	12.559	0

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
11/1/2020	Identify Savings				

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	1.256	1.332	1.303	0.751	0.704	0.702	0.837	0.788	0.720	0.801	0.796	1.694	<b>11.683</b>
Actual/Proj.	1.256	0.699	1.303	0.751	0.704	0.702	0.642	0.609	0.543	0.638	0.606	1.502	<b>9.954</b>
Month Var.	-	(0.633)	-	-	-	-	(0.195)	(0.179)	(0.176)	(0.164)	(0.190)	(0.192)	
YTD Var.	-	(0.633)	(0.633)	(0.633)	(0.633)	(0.633)	(0.829)	(1.007)	(1.184)	(1.347)	(1.537)	(1.730)	(1.730)

Frequency of Update to Actuals:

Quarterly

ASA Has Been Fully Implemented:

No

**MTA Metro-North Railroad**  
**2021 ASA Monitoring Milestone Report**  
**4th Quarter 2021 (Actual Results through December)**

ASA Name: Consulting Services Reductions

ASA Description: 3 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

		2020		2021		2022		2023		2024	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-20	1.242	0	2.487	0	2.524	0	2.563	0	2.604	0

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
11/1/2020	Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.207	0.207	0.207	0.207	0.207	0.207	0.207	0.207	0.207	0.207	0.207	0.207	<b>2.487</b>
Actual/Proj.	0.207	0.207	0.207	0.207	0.207	0.207	0.207	0.207	0.207	0.207	0.207	0.207	<b>2.487</b>
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly  
 ASA Has Been Fully Implemented: No

**MTA Metro-North Railroad**  
**2021 ASA Monitoring Milestone Report**  
**4th Quarter 2021 (Actual Results through December)**

ASA Name: Non-Personnel Expense Reductions

ASA Description: 6 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

		2020		2021		2022		2023		2024	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-20	21.141	0	30.553	0	29.686	0	29.563	0.000	29.533	0.000

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
11/1/2020	Identify Savings				

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	2.235	2.235	2.235	2.235	2.235	2.235	2.235	2.235	2.235	2.235	2.235	4.322	<b>28.903</b>
Actual/Proj.	2.235	2.235	2.235	2.235	2.235	2.235	1.820	1.676	1.336	1.406	1.351	3.399	<b>24.396</b>
Month Var.	-	-	-	-	-	-	(0.415)	(0.558)	(0.899)	(0.829)	(0.884)	(0.923)	
YTD Var.	-	-	-	-	-	-	(0.415)	(0.973)	(1.872)	(2.700)	(3.584)	(4.507)	(4.507)

Frequency of Update to Actuals: Quarterly  
 ASAHas Been Fully Implemented: No

**MTA Metro-North Railroad**  
**Overtime Spending Reduction Initiatives**  
**4th Quarter 2021 (Actual Results through December)**

Description			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total		
MNR	OT	1	Maintain the June 2020 East of Hudson Reduced Service Schedule	Yearly											\$ 7.619		
			Monthly	\$ 0.635	\$ 0.635	\$ 0.635	\$ 0.635	\$ 0.635	\$ 0.635	\$ 0.635	\$ 0.635	\$ 0.635	\$ 0.635	\$ 0.635	\$ 0.635	\$ 0.635	\$ 7.619
			Actual	\$ 0.635	\$ 0.635	\$ 0.635	\$ 0.635	\$ 0.635	\$ 0.635	\$ 0.440	\$ 0.456	\$ 0.459	\$ 0.471	\$ 0.445	\$ 0.443	\$ 6.523	
			Month Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (0.195)	\$ (0.179)	\$ (0.176)	\$ (0.164)	\$ (0.190)	\$ (0.192)		
			YTD Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (0.195)	\$ (0.374)	\$ (0.551)	\$ (0.714)	\$ (0.904)	\$ (1.096)			
MNR	OT	2	Overtime Reductions for Vacancy/Absentee Coverage	Yearly											\$ 0.352		
			Monthly	\$ 0.029	\$ 0.029	\$ 0.029	\$ 0.029	\$ 0.029	\$ 0.029	\$ 0.029	\$ 0.029	\$ 0.029	\$ 0.029	\$ 0.029	\$ 0.029	\$ 0.352	
			Actual	\$ 0.029	\$ 0.029	\$ 0.029	\$ 0.029	\$ 0.029	\$ 0.029	\$ 0.029	\$ 0.029	\$ 0.029	\$ 0.029	\$ 0.029	\$ 0.029	\$ 0.352	
			Month Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
			YTD Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
MNR	OT	3	Reduction in Overtime Assigned to Prepare/Respond to Weather Events	Yearly											\$ 3.296		
			Monthly	\$ 0.557	\$ 0.633	\$ 0.604	\$ 0.052	\$ 0.005	\$ 0.003	\$ 0.138	\$ 0.089	\$ 0.021	\$ 0.102	\$ 0.097	\$ 0.995	\$ 3.296	
			Actual	\$ 0.557	\$ -	\$ 0.604	\$ 0.052	\$ 0.005	\$ 0.003	\$ 0.138	\$ 0.089	\$ 0.021	\$ 0.102	\$ 0.097	\$ 0.995	\$ 2.663	
			Month Var.	\$ -	\$ (0.633)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
			YTD Var.	\$ -	\$ (0.633)	\$ (0.633)	\$ (0.633)	\$ (0.633)	\$ (0.633)	\$ (0.633)	\$ (0.633)	\$ (0.633)	\$ (0.633)				
MNR	OT	4	Tighter Control and Prioritization of Expenses	Yearly											\$ 0.417		
			Monthly	\$ 0.035	\$ 0.035	\$ 0.035	\$ 0.035	\$ 0.035	\$ 0.035	\$ 0.035	\$ 0.035	\$ 0.035	\$ 0.035	\$ 0.035	\$ 0.035	\$ 0.417	
			Actual	\$ 0.035	\$ 0.035	\$ 0.035	\$ 0.035	\$ 0.035	\$ 0.035	\$ 0.035	\$ 0.035	\$ 0.035	\$ 0.035	\$ 0.035	\$ 0.035	\$ 0.417	
			Month Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
			YTD Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
<b>Overtime Consolidated</b>			Yearly												\$ 11.683		
			Monthly	\$ 1.256	\$ 1.332	\$ 1.303	\$ 0.751	\$ 0.704	\$ 0.702	\$ 0.837	\$ 0.788	\$ 0.720	\$ 0.801	\$ 0.796	\$ 1.694	\$ 11.683	
			Actual	\$ 1.256	\$ 0.699	\$ 1.303	\$ 0.751	\$ 0.704	\$ 0.702	\$ 0.642	\$ 0.609	\$ 0.543	\$ 0.638	\$ 0.606	\$ 1.502	\$ 9.954	
			Month Var.	\$ -	\$ (0.633)	\$ -	\$ -	\$ -	\$ -	\$ (0.195)	\$ (0.179)	\$ (0.176)	\$ (0.164)	\$ (0.190)	\$ (0.192)		
			YTD Var.	\$ -	\$ (0.633)	\$ (0.633)	\$ (0.633)	\$ (0.633)	\$ (0.829)	\$ (1.007)	\$ (1.184)	\$ (1.347)	\$ (1.537)	\$ (1.730)			



**MTA Metro-North Railroad**  
**Non-Personnel Expense Reduction Initiatives**  
**4th Quarter 2021 (Actual Results through December)**

Description			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total												
MNR	NP	1	Advertising Reduction												\$	0.549											
			Yearly	\$	0.046	\$	0.046	\$	0.046	\$	0.046	\$	0.046	\$	0.046	\$	0.046	\$	0.549								
			Monthly	\$	0.046	\$	0.046	\$	0.046	\$	0.046	\$	0.046	\$	0.046	\$	0.046	\$	0.549								
			Actual	\$	0.046	\$	0.046	\$	0.046	\$	0.046	\$	0.046	\$	0.046	\$	0.046	\$	0.549								
			Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-								
YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-											
MNR	NP	2	Continuous Work Platform (CWP) Lease												\$	1.507											
			Yearly	\$	0.126	\$	0.126	\$	0.126	\$	0.126	\$	0.126	\$	0.126	\$	0.126	\$	1.507								
			Monthly	\$	0.126	\$	0.126	\$	0.126	\$	0.126	\$	0.126	\$	0.126	\$	0.126	\$	1.507								
			Actual	\$	0.126	\$	0.126	\$	0.126	\$	0.126	\$	0.126	\$	0.126	\$	0.126	\$	1.507								
			Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-								
YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-											
MNR	NP	3	Fleet Material & Supplies												\$	0.136											
			Yearly	\$	0.011	\$	0.011	\$	0.011	\$	0.011	\$	0.011	\$	0.011	\$	0.011	\$	0.136								
			Monthly	\$	0.011	\$	0.011	\$	0.011	\$	0.011	\$	0.011	\$	0.011	\$	0.011	\$	0.136								
			Actual	\$	0.011	\$	0.011	\$	0.011	\$	0.011	\$	0.011	\$	0.011	\$	0.011	\$	0.136								
			Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-								
YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-											
MNR	NP	4	Maintain the June 2020 East of Hudson Reduced Service Schedule												\$	17.698											
			Yearly	\$	1.475	\$	1.475	\$	1.475	\$	1.475	\$	1.475	\$	1.475	\$	1.475	\$	17.698								
			Monthly	\$	1.475	\$	1.475	\$	1.475	\$	1.475	\$	1.475	\$	1.475	\$	1.475	\$	17.698								
			Actual	\$	1.475	\$	1.475	\$	1.475	\$	1.475	\$	1.060	\$	0.917	\$	0.576	\$	0.646	\$	0.591	\$	0.552	\$	13.191		
			Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	(0.415)	\$	(0.558)	\$	(0.899)	\$	(0.829)	\$	(0.884)	\$	(0.923)		
YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	(0.415)	\$	(0.973)	\$	(1.872)	\$	(2.700)	\$	(3.584)	\$	(4.507)					
MNR	NP	5	Tighter Control and Prioritization of Expenses												\$	6.925											
			Yearly	\$	0.577	\$	0.577	\$	0.577	\$	0.577	\$	0.577	\$	0.577	\$	0.577	\$	6.925								
			Monthly	\$	0.577	\$	0.577	\$	0.577	\$	0.577	\$	0.577	\$	0.577	\$	0.577	\$	6.925								
			Actual	\$	0.577	\$	0.577	\$	0.577	\$	0.577	\$	0.577	\$	0.577	\$	0.577	\$	6.925								
			Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-								
YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-											
MNR	NP	6	Procurement Savings - Saving resulting from the cancellation of inventory purchase orders as well as the reduction of uniform, medical and insurance costs.												\$	2.087											
			Yearly	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	2.087								
			Monthly	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	2.087								
			Actual	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	2.087								
			Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	0.000								
YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	0.000											
<b>Non-Personnel Consolidated</b>			Yearly	\$	2.235	\$	2.235	\$	2.235	\$	2.235	\$	2.235	\$	2.235	\$	2.235	\$	4.322	\$	28.903						
			Monthly	\$	2.235	\$	2.235	\$	2.235	\$	2.235	\$	2.235	\$	2.235	\$	2.235	\$	4.322	\$	28.903						
			Actual	\$	2.235	\$	2.235	\$	2.235	\$	2.235	\$	2.235	\$	1.820	\$	1.676	\$	1.336	\$	1.406	\$	1.351	\$	3.399	\$	24.396
			Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	(0.415)	\$	(0.558)	\$	(0.899)	\$	(0.829)	\$	(0.884)	\$	(0.923)
			YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	(0.415)	\$	(0.973)	\$	(1.872)	\$	(2.700)	\$	(3.584)	\$	(4.507)



**Metropolitan Transportation Authority  
2021 MTA B&T ASA Monitoring Program  
4th Quarter 2021 results**

In 2021, 32 ASA's were monitored with a full-year savings of \$29.1 million and a reduction of 0 positions.

Year-End results for 2021 shows that \$27.8 million or 95.4% of the planned ASA reductions was realized and no positions were reduced during the year.

The following ASA did not reach the targeted savings for the year but will not be monitored in 2022 since it was removed from the budget:

- B&T NP-06
  - Move staff from 2 Broadway, floor 23 to Randall's Island
    - The ASA will not be realized as the reassessment of office space did not generate any savings. A technical adjustment was made in the NFP to correct the rent budget for 2021 and 2022.

*The ASA's that have met the savings initiative targets for B&T in 2021 and will no longer be monitored, are listed on the next page*

The following ASA's have met the savings initiative targets for B&T in 2021 and will no longer be monitored:

- B&T CC-1 Close Walk in Centers
- B&T CC-2 Consultant overhead rate recovery
- B&T CC-6 Eliminate 2 landscaping projects
- B&T CC-7 Eliminate use of Contractor for toll audit
- B&T CC-8 Eliminate Vehicle Occupancy Detection System for Carpool at Verrazzano Narrows Bridge
- B&T CC-9 Reduce Advertising/Marketing Promotions
- B&T CC-10 Reduce hours for Security Guard Contract
- B&T CC-11 Reduce Outside Training
- B&T CC-12 Reduce Sprague Contract
- B&T CC-13 Reduce use of Canine Contract
- B&T CC-14 Reduce use of Contractor for components of tunnel inspections and smaller structures at the bridges
- B&T CC-15 Reduction in Multiple Lines Related to Facility Expenses and Maintenance Services
- B&T CC-17 Remove Supervisor from Security Guard Contract
- B&T NP-1 Additional Savings Actions - Procurement Savings
- B&T NP-2 Arbitrations on site at TBTA
- B&T NP-3 Defer purchasing of Aerial Truck from 2021 to 2023 and two Pothole Trucks from 2021 to 2022
- B&T NP-4 Elimination of comfort station at Queens Midtown Tunnel
- B&T NP-5 Membership Reduction
- B&T NP-7 Reduce Recruitment Costs
- B&T NP-8 Reduction in Multiple Line Items Related to Materials and Supplies
- B&T NP-9 Reduction in Office and Employee Expenses
- B&T NP-10 Reduction in Office Supplies
- B&T NP-11 Reduction in Other Business Expenses
- B&T NP-12 Reduction in Other Professional Services
- B&T NP-13 Reduction in Planning Studies Consultants
- B&T NP-14 Reductions to Major Maintenance
- B&T NP-15 Travel Reduction: Travel Meetings and Conventions
- B&T NP-16 Vehicle Expense Reduction: Defer purchasing of fleet pool and take-home vehicles
- B&T NP-17 Vehicle Reduction: Reduce fleet by not replacing vehicles as they reach end of life
- B&T NP-18 Vehicle Reduction: Reduce fleet pool and take-home vehicles

**MTA Bridges & Tunnels**  
**2021 ASA Monitoring Milestone Report**  
**4th Quarter 2021 (Actual Results through December)**

ASA Name: Overtime Spening Reductions

ASA Description: 1 ASA is being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

		2020		2021		2022		2023		2024	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-20	5.322	0	4.677	0	4.766	0	4.823	0	4.911	0

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
11/1/2020	Identify Savings				

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.390	0.390	0.390	0.390	0.390	0.390	0.390	0.390	0.390	0.390	0.390	0.390	<b>4.677</b>
Actual/Proj.	0.390	0.390	0.390	0.390	0.390	0.390	0.390	0.390	0.390	0.390	0.390	0.390	<b>4.677</b>
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals:

Quarterly

ASA Has Been Fully Implemented:

No

**MTA Bridges & Tunnels**  
**2021 ASA Monitoring Milestone Report**  
**4th Quarter 2021 (Actual Results through December)**

ASA Name: Consulting Services Reductions

ASA Description: 13 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	4.034	0	<b>8.388</b>	0	6.380	0	3.864	0	3.806	0

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
11/1/2020	Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.548	0.548	0.548	0.667	0.667	0.667	0.667	0.667	0.667	0.785	0.785	1.176	<b>8.388</b>
Actual/Proj.	0.548	0.548	0.548	0.667	0.667	0.667	0.667	0.667	0.667	0.785	0.785	1.176	<b>8.388</b>
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly  
 ASA Has Been Fully Implemented: No

**MTA Bridges & Tunnels**  
**2021 ASA Monitoring Milestone Report**  
**4th Quarter 2021 (Actual Results through December)**

ASA Name: Non-Personnel Expense Reductions

ASA Description: 18 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

		2020		2021		2022		2023		2024	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-20	9.882	0	<b>16.064</b>	0	12.810	0	11.641	0.000	11.502	0.000

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
11/1/2020	Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	1.227	1.227	1.227	1.227	1.227	1.227	1.227	1.227	1.227	1.227	1.227	2.568	<b>16.064</b>
Actual/Proj.	1.227	1.227	1.227	1.227	1.227	1.227	1.227	1.227	1.227	1.227	1.227	1.227	<b>14.723</b>
Month Var.	-	-	-	-	-	-	-	-	-	-	-	(1.341)	
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	(1.341)	(1.341)

Frequency of Update to Actuals: Quarterly  
 ASA Has Been Fully Implemented: No











**MTA Bridges & Tunnels**  
**Non-Personnel Expense Reduction Initiatives**  
**4th Quarter 2021 (Actual Results through December)**

Description			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total		
B&T	NP	11	Reduction in Other Business Expenses		Yearly										\$ 0.455		
			Monthly	\$ 0.038	\$ 0.038	\$ 0.038	\$ 0.038	\$ 0.038	\$ 0.038	\$ 0.038	\$ 0.038	\$ 0.038	\$ 0.038	\$ 0.038	\$ 0.038	\$ 0.455	
			Actual	\$ 0.038	\$ 0.038	\$ 0.038	\$ 0.038	\$ 0.038	\$ 0.038	\$ 0.038	\$ 0.038	\$ 0.038	\$ 0.038	\$ 0.038	\$ 0.038	\$ 0.455	
			Month Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		YTD Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
B&T	NP	12	Reduction in Other Professional Services		Yearly										\$ 3.069		
			Monthly	\$ 0.256	\$ 0.256	\$ 0.256	\$ 0.256	\$ 0.256	\$ 0.256	\$ 0.256	\$ 0.256	\$ 0.256	\$ 0.256	\$ 0.256	\$ 0.256	\$ 3.069	
			Actual	\$ 0.256	\$ 0.256	\$ 0.256	\$ 0.256	\$ 0.256	\$ 0.256	\$ 0.256	\$ 0.256	\$ 0.256	\$ 0.256	\$ 0.256	\$ 0.256	\$ 3.069	
			Month Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		YTD Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
B&T	NP	13	Reduction in Planning Studies Consultants		Yearly										\$ 0.300		
			Monthly	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.300	
			Actual	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.300	
			Month Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		YTD Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
B&T	NP	14	Reductions to Major Maintenance		Yearly										\$ 3.500		
			Monthly	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 3.500	
			Actual	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 3.500	
			Month Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		YTD Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
B&T	NP	15	Travel Reduction: Travel Meetings and Conventions		Yearly										\$ 0.185		
			Monthly	\$ 0.015	\$ 0.015	\$ 0.015	\$ 0.015	\$ 0.015	\$ 0.015	\$ 0.015	\$ 0.015	\$ 0.015	\$ 0.015	\$ 0.015	\$ 0.015	\$ 0.185	
			Actual	\$ 0.015	\$ 0.015	\$ 0.015	\$ 0.015	\$ 0.015	\$ 0.015	\$ 0.015	\$ 0.015	\$ 0.015	\$ 0.015	\$ 0.015	\$ 0.015	\$ 0.185	
			Month Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		YTD Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
B&T	NP	16	Vehicle Expense Reduction: Defer purchasing of fleet pool and take-home vehicles		Yearly										\$ 2.526		
			Monthly	\$ 0.211	\$ 0.211	\$ 0.211	\$ 0.211	\$ 0.211	\$ 0.211	\$ 0.211	\$ 0.211	\$ 0.211	\$ 0.211	\$ 0.211	\$ 0.211	\$ 2.526	
			Actual	\$ 0.211	\$ 0.211	\$ 0.211	\$ 0.211	\$ 0.211	\$ 0.211	\$ 0.211	\$ 0.211	\$ 0.211	\$ 0.211	\$ 0.211	\$ 0.211	\$ 2.526	
			Month Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		YTD Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
B&T	NP	17	Vehicle Reduction: Reduce fleet by not replacing vehicles as they reach end of life		Yearly										\$ 0.588		
			Monthly	\$ 0.049	\$ 0.049	\$ 0.049	\$ 0.049	\$ 0.049	\$ 0.049	\$ 0.049	\$ 0.049	\$ 0.049	\$ 0.049	\$ 0.049	\$ 0.049	\$ 0.588	
			Actual	\$ 0.049	\$ 0.049	\$ 0.049	\$ 0.049	\$ 0.049	\$ 0.049	\$ 0.049	\$ 0.049	\$ 0.049	\$ 0.049	\$ 0.049	\$ 0.049	\$ 0.588	
			Month Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		YTD Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
B&T	NP	18	Vehicle Reduction: Reduce fleet pool and take-home vehicles		Yearly										\$ 0.149		
			Monthly	\$ 0.012	\$ 0.012	\$ 0.012	\$ 0.012	\$ 0.012	\$ 0.012	\$ 0.012	\$ 0.012	\$ 0.012	\$ 0.012	\$ 0.012	\$ 0.012	\$ 0.149	
			Actual	\$ 0.012	\$ 0.012	\$ 0.012	\$ 0.012	\$ 0.012	\$ 0.012	\$ 0.012	\$ 0.012	\$ 0.012	\$ 0.012	\$ 0.012	\$ 0.012	\$ 0.149	
			Month Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		YTD Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Non-Personnel Consolidated			Yearly												\$ 16.064		
			Monthly	\$ 1.227	\$ 1.227	\$ 1.227	\$ 1.227	\$ 1.227	\$ 1.227	\$ 1.227	\$ 1.227	\$ 1.227	\$ 1.227	\$ 1.227	\$ 1.227	\$ 2.568	\$ 16.064
			Actual	\$ 1.227	\$ 1.227	\$ 1.227	\$ 1.227	\$ 1.227	\$ 1.227	\$ 1.227	\$ 1.227	\$ 1.227	\$ 1.227	\$ 1.227	\$ 1.227	\$ 1.227	\$ 14.723
			Month Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1.341)
		YTD Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1.341)	\$ (1.341)		

**Metropolitan Transportation Authority  
2021 MTA HQ ASA Monitoring Program  
4th Quarter 2021 results**

In 2021, 28 ASA's were monitored with a full-year savings of \$103.1 million and a reduction of 0 positions.

Year-End results for 2021 shows that \$103.1 million or 100.0% of the planned ASA reductions was realized and no positions were reduced during the year.

All ASA's met the targeted savings for the year

The following ASA's have met the savings initiative targets for MTAHQ in 2021 and will no longer be monitored:

- MTAHQ OT-1 Eliminate the usage of overtime for administrative staff at HQ
- MTAHQ CC-1 EAM Consulting Implementation
- MTAHQ CC-2 EAM IT Reductions
- MTAHQ CC-3 IT Consulting Services
- MTAHQ CC-4 IT Other
- MTAHQ CC-5 Procurement Consulting Services
- MTAHQ CC-6 Reduction in Transformation consulting costs
- MTAHQ NP-1 Additional EAM IT savings
- MTAHQ NP-2 Additional Procurement Savings
- MTAHQ NP-4 Eliminate all culinary services
- MTAHQ NP-6 Less office supply usage due to lower building occupancy levels
- MTAHQ NP-7 Less physical mail and forms, use of electronic signatures
- MTAHQ NP-8 Membership Reduction
- MTAHQ NP-9 MTA IT Data Center Savings
- MTAHQ NP-10 NYS Assessment
- MTAHQ NP-11 Outside and Government Lobbying costs
- MTAHQ NP-12 Reduction of Corporate Miscellaneous Business Expenses
- MTAHQ NP-13 Reduction to cellular/data costs and laptop/desktop purchases
- MTAHQ NP-14 Reduction to Market Research costs
- MTAHQ NP-15 Reductions in advertising/marketing/promo expenses
- MTAHQ NP-16 Reductions in office equipment - leases/rentals
- MTAHQ NP-17 Reductions in office furniture purchases
- MTAHQ NP-19 Travel Reduction: Reduce Travel by 50%
- MTAHQ NP-20 Vehicle Expense Reduction: car wash expenses
- MTAHQ NP-21 Vehicle Expense Reduction: MTAPD Vehicles
- MTAHQ 21-1 Reduced Public Hearing Expenses
- MTAHQ 21-2 Savings in Communications Tower Expenses

**MTA Headquarters**  
**2021 ASA Monitoring Milestone Report**  
**4th Quarter 2021 (Actual Results through December)**

ASA Name: Overtime Spening Reductions

ASA Description: 1 ASA is being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

		2020		2021		2022		2023		2024	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-20	0.283	0	0.449	0	0.466	0	0.483	0	0.483	0

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
11/1/2020	Identify Savings				

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.037	0.037	0.037	0.037	0.037	0.037	0.037	0.037	0.037	0.037	0.037	0.037	<b>0.449</b>
Actual/Proj.	0.037	0.037	0.037	0.037	0.037	0.037	0.037	0.037	0.037	0.037	0.037	0.037	<b>0.449</b>
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals:

Quarterly

ASA Has Been Fully Implemented:

No

**MTA Headquarters**  
**2021 ASA Monitoring Milestone Report**  
**4th Quarter 2021 (Actual Results through December)**

ASA Name: Consulting Services Reductions

ASA Description: 6 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

		2020		2021		2022		2023		2024	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-20	46.697	0	<b>83.047</b>	0	30.170	0	18.630	0	30.260	0

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
11/1/2020	Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	6.921	6.921	6.921	6.921	6.921	6.921	6.921	6.921	6.921	6.921	6.921	6.921	<b>83.047</b>
Actual/Proj.	6.921	6.921	6.921	6.921	6.921	6.921	6.921	6.921	6.921	6.921	6.921	6.921	<b>83.047</b>
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly  
 ASA Has Been Fully Implemented: No

**MTA Headquarters**  
**2021 ASA Monitoring Milestone Report**  
**4th Quarter 2021 (Actual Results through December)**

ASA Name: Non-Personnel Expense Reductions

ASA Description: 19 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

		2020		2021		2022		2023		2024	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-20	16.682	0	<b>19.618</b>	0	16.539	0	14.107	0.000	14.181	0.000

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
11/1/2020	Identify Savings				

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	1.569	1.569	1.569	1.569	1.569	1.569	1.569	1.569	1.569	1.569	1.569	2.361	<b>19.618</b>
Actual/Proj.	1.569	1.569	1.569	1.569	1.569	1.569	1.569	1.569	1.569	1.569	1.569	2.361	<b>19.618</b>
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly  
 ASA Has Been Fully Implemented: No

**MTA Headquarters**  
**2021 ASA Monitoring Milestone Report**  
**4th Quarter 2021 (Actual Results through December)**

ASA Name: BRPs that are not captured under the ASA Initiative or were not fully implemented

ASA Description: 2 BRP's are being monitored in 2021

ASA Status:

ASA VALUE: ( in millions)

Original Plan:	Jul-21	2020		2021		2022		2023		2024	
			Pos.		Pos.		Pos.		Pos.		Pos.
		0.000	0	<b>1.690</b>	0	1.646	0	1.704	0	1.654	0

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
11/1/2020	Identify Savings			

MONTHLY CASH SAVINGS: ( in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.130	0.130	0.130	0.130	0.130	0.130	0.151	0.151	0.151	0.151	0.151	0.151	<b>1.690</b>
Actual/Proj.	0.130	0.130	0.130	0.130	0.130	0.130	0.151	0.151	0.151	0.151	0.151	0.151	<b>1.690</b>
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals:

Quarterly

ASA Has Been Fully Implemented:

No







**MTA Headquarters**  
**Non-Personnel Expense Reduction Initiatives**  
**4th Quarter 2021 (Actual Results through December)**

Description			Jan	Feb	Mar	Apr	May	June	Jul	Aug	Sep	Oct	Nov	Dec	Total			
HQ	NP	1	Additional EAM IT savings												\$	<b>1.000</b>		
			Yearly	\$	0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$	<b>1.000</b>
			Monthly	\$	0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$	<b>1.000</b>
			Actual	\$	0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$ 0.083	\$	<b>1.000</b>
			Month Var.	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$
YTD Var.			\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	<b>-</b>		
HQ	NP	2	Additional Procurement Savings												\$	<b>0.792</b>		
			Yearly	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	<b>0.792</b>
			Monthly	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	<b>0.792</b>
			Actual	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	<b>0.792</b>
			Month Var.	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	<b>-</b>
YTD Var.			\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	<b>-</b>		
HQ	NP	4	Eliminate all culinary services												\$	<b>0.068</b>		
			Yearly	\$	0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$	<b>0.068</b>
			Monthly	\$	0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$	<b>0.068</b>
			Actual	\$	0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$ 0.006	\$	<b>0.068</b>
			Month Var.	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	<b>-</b>
YTD Var.			\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	<b>-</b>		
HQ	NP	6	Less office supply usage due to lower building occupancy levels												\$	<b>0.213</b>		
			Yearly	\$	0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$	<b>0.213</b>
			Monthly	\$	0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$	<b>0.213</b>
			Actual	\$	0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$ 0.018	\$	<b>0.213</b>
			Month Var.	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	<b>-</b>
YTD Var.			\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	<b>-</b>		
HQ	NP	7	Less physical mail and forms, use of electronic signatures												\$	<b>0.334</b>		
			Yearly	\$	0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$	<b>0.334</b>
			Monthly	\$	0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$	<b>0.334</b>
			Actual	\$	0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$ 0.028	\$	<b>0.334</b>
			Month Var.	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	<b>-</b>
YTD Var.			\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	<b>-</b>		
HQ	NP	8	Membership Reduction: Reductions in membership dues and subscription fees												\$	<b>0.492</b>		
			Yearly	\$	0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$	<b>0.492</b>
			Monthly	\$	0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$	<b>0.492</b>
			Actual	\$	0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$ 0.041	\$	<b>0.492</b>
			Month Var.	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	<b>-</b>
YTD Var.			\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	<b>-</b>		
HQ	NP	9	MTA IT Data Center Savings												\$	<b>4.900</b>		
			Yearly	\$	0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$	<b>4.900</b>
			Monthly	\$	0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$	<b>4.900</b>
			Actual	\$	0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$ 0.408	\$	<b>4.900</b>
			Month Var.	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	<b>-</b>
YTD Var.			\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	<b>-</b>		
HQ	NP	10	NYS Assessment												\$	<b>5.000</b>		
			Yearly	\$	0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$	<b>5.000</b>
			Monthly	\$	0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$	<b>5.000</b>
			Actual	\$	0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$	<b>5.000</b>
			Month Var.	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	<b>-</b>
YTD Var.			\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	<b>-</b>		
HQ	NP	11	Outside and Government Lobbying costs												\$	<b>0.189</b>		
			Yearly	\$	0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$	<b>0.189</b>
			Monthly	\$	0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$	<b>0.189</b>
			Actual	\$	0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$	<b>0.189</b>
			Month Var.	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	<b>-</b>
YTD Var.			\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	<b>-</b>		



