

## Subway Action Plan - September 2021 YTD Total Results

All \$ in (000's)

These results are subject to audit

Operating	2017 - 2018	2019	2020	2021				2017 -2021
	Expense	Expense	Expense	Forecast Budget Sep YTD (Jul Plan)	Revised Budget Sep YTD (Projected Funding)	Sep YTD Expense	Expense M/(L) Revised Budget (Projected Funding)	Expense M/(L) Forecast Budget
								Expense
<b>Track/Infrastructure</b>	\$ 214,422	\$ 128,255	\$ 71,507	\$ 80,521		\$ 36,777	\$ (43,744)	\$ 450,961
<b>Water Management Initiative:</b>				\$ -			\$ -	
Seal Leaks	\$ 9,674	\$ 7,690	\$ 7,304	\$ 8,665		\$ 539	\$ (8,125)	\$ 25,207
Drains (Internal & Contractor)	\$ 89,301	\$ 16,481	\$ 8,905	\$ 2,750		\$ 5,145	\$ 2,396	\$ 119,832
Vents	\$ 7,736	\$ 4,597	\$ 4,868	\$ 7,091		\$ 5,991	\$ (1,101)	\$ 23,192
Clean track between stations	\$ 16,204	\$ 4,824	\$ 5,400	\$ 3,723		\$ 3,713	\$ (10)	\$ 30,141
Accelerate repair of track issues	\$ 62,570	\$ 58,206	\$ 23,851	\$ 30,196		\$ 10,664	\$ (19,532)	\$ 155,291
Systemwide inspection of elevated structures	\$ -	\$ 13,150	\$ 4,790	\$ -		\$ 444	\$ 444	\$ 18,384
Triple number of Combined Action Teams	\$ 12,459	\$ 18,833	\$ 16,390	\$ 17,075		\$ 10,124	\$ (6,952)	\$ 57,806
Track Access / Training / Support / Equipment	\$ 16,478	\$ 4,473	\$ 0	\$ 11,022		\$ 157	\$ (10,864)	\$ 21,109
<b>Signals</b>	\$ 55,856	\$ 55,249	\$ 46,990	\$ 37,430		\$ 32,997	\$ (4,433)	\$ 191,092
Signal Maintenance and Repair	\$ 50,514	\$ 51,434	\$ 46,990	\$ 37,430		\$ 32,997	\$ (4,433)	\$ 181,934
Training & Support	\$ 5,342	\$ 3,815	\$ -	\$ -		\$ -	\$ -	\$ 9,157
Car Equipment	\$ 155,203	\$ 80,827	\$ 54,329	\$ 39,977		\$ 39,541	\$ (437)	\$ 329,900
Overhaul cars and install customer amenities	\$ 118,669	\$ 57,291	\$ 49,957	\$ 37,062		\$ 36,735	\$ (327)	\$ 262,652
Reduce Car Holds	\$ 24,339	\$ 6,564	\$ 163	\$ -		\$ 40	\$ 40	\$ 31,106
Subway Car Deep Cleaning	\$ -	\$ 11,593	\$ 541	\$ -		\$ 23	\$ 23	\$ 12,157
Expand number of emergency car response teams	\$ 4,334	\$ 3,943	\$ 3,668	\$ 2,915		\$ 2,743	\$ (173)	\$ 14,687
Track Access / Training / Support / Equipment	\$ 7,861	\$ 1,436	\$ -	\$ -		\$ -	\$ -	\$ 9,297
<b>Stations</b>	\$ 60,020	\$ 71,723	\$ 45,665	\$ 29,464		\$ 26,066	\$ (3,398)	\$ 203,474
Improving Station Environment	\$ 51,486	\$ 28,430	\$ 25,798	\$ 20,209		\$ 22,117	\$ 1,908	\$ 127,830
Stations Deep Cleaning	\$ -	\$ 32,343	\$ 6,445	\$ -		\$ 1,022	\$ 1,022	\$ 39,810
Expand dedicated EMT station deployment	\$ 3,612	\$ 655	\$ 147	\$ -		\$ -	\$ -	\$ 4,414
Improve elevator and escalator maintenance	\$ 4,922	\$ 10,295	\$ 13,275	\$ 9,255		\$ 2,927	\$ (6,328)	\$ 31,420
<b>Communications</b>	\$ 15,129	\$ 9,192	\$ 10,163	\$ 9,457		\$ 4,881	\$ (4,576)	\$ 39,365
Enhance customer service and communication	\$ 8,331	\$ 5,346	\$ 6,086	\$ 5,597		\$ 4,423	\$ (1,174)	\$ 24,187
Training/Support	\$ 6,797	\$ 3,846	\$ 4,077	\$ 3,860		\$ 458	\$ (3,402)	\$ 15,178
<b>Operating Total</b>	\$ 500,630	\$ 345,245	\$ 228,654	\$ 196,849	\$ 168,545	\$ 140,263	\$ (28,282)	\$ (56,587)
<b>Capital</b>	2017 - 2018	2019	2020	2021				2017 -2021
	Expense	Expense	Expense	Sep YTD Budget		Sep YTD Expense	Expense M/(L) Budget	Expense
Track - Install Continuous Welded Rail	\$ 31,645	\$ 15,524	\$ 103	\$ 4,295		\$ 742	\$ (3,554)	\$ 48,015
Signals - Modernize Signals	\$ -	\$ 34,096	\$ 20,528	\$ 15,610		\$ 4,085	\$ (11,525)	\$ 58,709
Power - ConEdison Power Improvements	\$ 146,197	\$ 36,996	\$ 1,513	\$ 7,328		\$ 1,875	\$ (5,454)	\$ 186,581
Other - SAP Capital	\$ -	\$ -	\$ -	\$ 9,793		\$ -	\$ (9,793)	\$ -
Other - Equipment Purchases	\$ 8,519	\$ -	\$ -	\$ -		\$ -	\$ -	\$ 8,519
<b>Capital Total</b>	\$ 186,361	\$ 86,617	\$ 22,144	\$ 37,027		\$ 6,701	\$ (30,325)	\$ 301,824
<b>Grand Total</b>	\$ 686,991	\$ 431,862	\$ 250,798	\$ 233,876		\$ 146,964	\$ (86,912)	\$ 1,516,615