Subway Action Plan - 1st Quarter 2021 Total Results

All $ in (000's)

These results are subject to audit

Operating	2017 - 2018	2019	2020	2021					2017 -2021
	Expense	Expense	Expense	Adopted Budget Mar YTD (Feb Plan)	Revised Budget Mar YTD (Projected Funding)	Mar YTD Expense	Expense M/(L) Revised Budget (Projected Funding)	Expense M/(L) Adopted Budget	Expense
Track/Infrastructure	**$ 214,422**	**$ 128,255**	**$ 71,507**	**$ 26,737**		**$ 8,407**		**$ (18,330)**	**$ 422,591**
Water Management Initiative:				$ -				$ -	
Seal Leaks	$ 9,674	$ 7,690	$ 7,304	$ 2,888		$ 158		$ (2,731)	$ 24,825
Drains (Internal & Contractor)	$ 89,301	$ 16,481	$ 8,905	$ 917		$ 684		$ (232)	$ 115,371
Vents	$ 7,736	$ 4,597	$ 4,868	$ 2,364		$ 1,008		$ (1,356)	$ 18,209
Clean track between stations	$ 16,204	$ 4,824	$ 5,400	$ 1,241		$ 1,089		$ (152)	$ 27,517
Accelerate repair of track issues	$ 62,570	$ 58,206	$ 23,851	$ 10,065		$ 2,108		$ (7,957)	$ 146,735
Systemwide inspection of elevated structures	$ -	$ 13,150	$ 4,790	$ -		$ 125		$ 125	$ 18,065
Triple number of Combined Action Teams	$ 12,459	$ 18,833	$ 16,390	$ 5,692		$ 3,235		$ (2,457)	$ 50,917
Track Access / Training / Support / Equipment	$ 16,478	$ 4,473	$ 0	$ 3,570		$ -		$ (3,570)	$ 20,952
Signals	**$ 55,856**	**$ 55,249**	**$ 46,990**	**$ 12,120**		**$ 10,284**		**$ (1,837)**	**$ 168,378**
Signal Maintenance and Repair	$ 50,514	$ 51,434	$ 46,990	$ 12,120		$ 10,284		$ (1,837)	$ 159,221
Training & Support	$ 5,342	$ 3,815	$ -	$ -		$ -		$ -	$ 9,157
Car Equipment	**$ 155,203**	**$ 80,827**	**$ 54,329**	**$ 13,326**		**$ 14,479**		**$ 1,153**	**$ 304,838**
Overhaul cars and install customer amenities	$ 118,669	$ 57,291	$ 49,957	$ 12,354		$ 13,561		$ 1,207	$ 239,479
Reduce Car Holds	$ 24,339	$ 6,564	$ 163	$ -		$ 12		$ 12	$ 31,078
Subway Car Deep Cleaning	$ -	$ 11,593	$ 541	$ -		$ -		$ -	$ 12,134
Expand number of emergency car response teams	$ 4,334	$ 3,943	$ 3,668	$ 972		$ 906		$ (66)	$ 12,850
Track Access / Training / Support / Equipment	$ 7,861	$ 1,436	$ -	$ -		$ -		$ -	$ 9,297
Stations	**$ 60,020**	**$ 71,723**	**$ 45,665**	**$ 9,821**		**$ 7,746**		**$ (2,075)**	**$ 185,154**
Improving Station Environment	$ 51,486	$ 28,430	$ 25,798	$ 6,736		$ 7,229		$ 493	$ 112,942
Stations Deep Cleaning	$ -	$ 32,343	$ 6,445	$ -		$ 168		$ 168	$ 38,956
Expand dedicated EMT station deployment	$ 3,612	$ 655	$ 147	$ -		$ -		$ -	$ 4,414
Improve elevator and escalator maintenance	$ 4,922	$ 10,295	$ 13,275	$ 3,085		$ 349		$ (2,736)	$ 28,841
Communications	**$ 15,129**	**$ 9,192**	**$ 10,163**	**$ 3,840**		**$ 1,662**		**$ (2,178)**	**$ 36,146**
Enhance customer service and communication	$ 8,331	$ 5,346	$ 6,086	$ 1,866		$ 1,549		$ (317)	$ 21,313
Training/Support	$ 6,797	$ 3,846	$ 4,077	$ 1,974		$ 113		$ (1,862)	$ 14,833
Operating Total	**$ 500,630**	**$ 345,245**	**$ 228,654**	**$ 65,844**	**$ 56,182**	**$ 42,578**	**$ (13,604)**	**$ (23,267)**	**$ 1,117,107**

Capital	2017 - 2018	2019	2020	2021					2017 -2021
	Expense	Expense	Expense	Mar YTD Budget		Mar YTD Expense		Expense M/(L) Budget	Expense
Track - Install Continuous Welded Rail	$ 31,645	$ 15,524	$ 103	$ 1,432		$ 742		$ (690)	$ 48,015
Signals - Modernize Signals	$ -	$ 34,096	$ 20,528	$ 5,203		$ 237		$ (4,966)	$ 54,862
Power - ConEdison Power Improvements	$ 146,197	$ 36,996	$ 1,513	$ 2,443		$ -		$ (2,443)	$ 184,706
Other - SAP Capital	$ -	$ -	$ -	$ 3,264		$ -		$ (3,264)	$ -
Other - Equipment Purchases	$ 8,519	$ -	$ -	$ -		$ -		$ -	$ 8,519
Capital Total	**$ 186,361**	**$ 86,617**	**$ 22,144**	**$ 12,342**		**$ 979**	**$ -**	**$ (11,363)**	**$ 296,101**
Grand Total	**$ 686,991**	**$ 431,862**	**$ 250,798**	**$ 78,187**		**$ 43,557**		**$ (34,630)**	**$ 1,413,208**