

## Subway Action Plan - EOY 2020 Total Results

All \$ in (000's)

These results are subject to audit

Note that in 2020 because of the unique circumstances related to Covid-19 the SAP budget was not revised on a task basis but only as a bottom line adjustment.

2020 SAP operating expenses were \$228.654M. This was \$4.346M below the revised 2020 budget of \$233M.

Operating	2017 - 2018	2019	2020					2017 -2020
	Expense	Expense	Adopted Budget (Nov Plan)	Revised Budget (Projected Funding)	Expense	Expense M/(L) Revised Budget (Projected Funding)	Expense M/(L) Adopted Budget (Nov Plan)	Expense
<b>Track/Infrastructure</b>	\$ 214,422	\$ 128,255	\$ 114,470		\$ 71,507		\$ (42,963)	\$ 414,184
Water Management Initiative:							\$ -	
Seal Leaks	\$ 9,674	\$ 7,690	\$ 14,738		\$ 7,304		\$ (7,434)	\$ 24,667
Drains (Internal & Contractor)	\$ 89,301	\$ 16,481	\$ 5,079		\$ 8,905		\$ 3,826	\$ 114,687
Vents	\$ 7,736	\$ 4,597	\$ 7,017		\$ 4,868		\$ (2,149)	\$ 17,201
Clean track between stations	\$ 16,204	\$ 4,824	\$ 4,759		\$ 5,400		\$ 641	\$ 26,428
Accelerate repair of track issues	\$ 62,570	\$ 58,206	\$ 42,947		\$ 23,851		\$ (19,096)	\$ 144,627
Systemwide inspection of elevated structures	\$ -	\$ 13,150	\$ 1,109		\$ 4,790		\$ 3,681	\$ 17,940
Triple number of Combined Action Teams	\$ 12,459	\$ 18,833	\$ 21,830		\$ 16,390		\$ (5,440)	\$ 47,682
Track Access / Training / Support / Equipment	\$ 16,478	\$ 4,473	\$ 16,992		\$ 0		\$ (16,992)	\$ 20,952
<b>Signals</b>	\$ 55,856	\$ 55,249	\$ 46,519		\$ 46,990		\$ 470	\$ 158,094
Signal Maintenance and Repair	\$ 50,514	\$ 51,434	\$ 46,519		\$ 46,990		\$ 470	\$ 148,937
Training & Support	\$ 5,342	\$ 3,815	\$ -		\$ -		\$ -	\$ 9,157
Car Equipment	\$ 155,203	\$ 80,827	\$ 51,878		\$ 54,329		\$ 2,452	\$ 290,359
Overhaul cars and install customer amenities	\$ 118,669	\$ 57,291	\$ 47,650		\$ 49,957		\$ 2,307	\$ 225,917
Reduce Car Holds	\$ 24,339	\$ 6,564	\$ -		\$ 163		\$ 163	\$ 31,066
Subway Car Deep Cleaning	\$ -	\$ 11,593	\$ 629		\$ 541		\$ (88)	\$ 12,134
Expand number of emergency car response teams	\$ 4,334	\$ 3,943	\$ 3,599		\$ 3,668		\$ 69	\$ 11,945
Track Access / Training / Support / Equipment	\$ 7,861	\$ 1,436	\$ -		\$ -		\$ -	\$ 9,297
<b>Stations</b>	\$ 60,020	\$ 71,723	\$ 49,465		\$ 45,665		\$ (3,800)	\$ 177,408
Improving Station Environment	\$ 51,486	\$ 28,430	\$ 29,028		\$ 25,798		\$ (3,230)	\$ 105,714
Stations Deep Cleaning	\$ -	\$ 32,343	\$ 7,931		\$ 6,445		\$ (1,486)	\$ 38,788
Expand dedicated EMT station deployment	\$ 3,612	\$ 655	\$ 1,400		\$ 147		\$ (1,253)	\$ 4,414
Improve elevator and escalator maintenance	\$ 4,922	\$ 10,295	\$ 11,106		\$ 13,275		\$ 2,169	\$ 28,492
<b>Communications</b>	\$ 15,129	\$ 9,192	\$ 42,271		\$ 10,163		\$ (32,108)	\$ 34,484
Enhance customer service and communication	\$ 8,331	\$ 5,346	\$ 7,631		\$ 6,086		\$ (1,545)	\$ 19,764
Training/Support	\$ 6,797	\$ 3,846	\$ 5,305		\$ 4,077		\$ (1,229)	\$ 14,720
Expense provision			\$ 29,334				\$ (29,334)	
<b>Operating Total</b>	\$ 500,630	\$ 345,245	\$ 304,603	\$ 233,000	\$ 228,654	\$ (4,346)	\$ (75,949)	\$ 1,074,529
<b>Capital</b>								
	2017 - 2018	2019	2020					2017 -2020
	Expense	Expense	Budget		Expense		Expense M/(L) Budget	Expense
Track - Install Continuous Welded Rail	\$ 31,645	\$ 15,524	\$ 1,130		\$ 103		\$ (1,027)	\$ 47,273
Signals - Modernize Signals	\$ -	\$ 34,096	\$ 31,278		\$ 20,528		\$ (10,750)	\$ 54,624
Power - ConEdison Power Improvements	\$ 146,197	\$ 36,996	\$ 32,631		\$ 1,513		\$ (31,118)	\$ 184,706
Other - SAP Capital	\$ -	\$ -	\$ 5,821		\$ -		\$ (5,821)	\$ -
Other - Equipment Purchases	\$ 8,519	\$ -	\$ -		\$ -		\$ -	\$ 8,519
<b>Capital Total</b>	\$ 186,361	\$ 86,617	\$ 70,860		\$ 22,144		\$ (48,716)	\$ 295,122
<b>Grand Total</b>	\$ 686,991	\$ 431,862	\$ 375,463		\$ 250,798		\$ (124,665)	\$ 1,369,651