

**Metropolitan Transportation Authority
4th Quarter 2020 Year-To-Date
ASA Monitoring Summary
Combined 2020**
(\$ in millions)

MTA Agencies	2020 ASA's Monitored * (Full Year)		4th Quarter Results (ytd)				
	Pos	(\$)	"Planned" Savings (\$)	"Realized" Savings (\$)	Variance Fav/(Unfav) (\$)	"Realized" Savings as % of "Planned" Savings (%)	% of 2020 Implemented at end of Quarter (%)
New York City Transit **	0	126.192	126.192	204.193	78.001	>100.0%	>100.0%
Long Island Rail Road	0	5.950	5.950	6.222	0.272	>100.0%	>100.0%
Metro-North Railroad	0	27.317	27.317	27.317	0.000	100.0%	100.0%
MTA Bridges & Tunnels	0	19.238	19.238	19.238	0.000	100.0%	100.0%
MTA Headquarters	0	63.662	63.662	63.550	(0.112)	99.8%	99.8%
MTA CONSOLIDATED	0	242.359	242.359	320.520	78.161	>100.0%	>100.0%

* The value of the monitored PEGs reflects re-estimates captured through the February 2021 Financial Plan

** NYCT includes savings from MTA Bus Company & Staten Island Rail

**Metropolitan Transportation Authority
4th Quarter 2020 Year-To-Date
ASA Monitoring Summary
2020 Overtime Spening Reduction ASA's
(\$ in millions)**

MTA Agencies	2020 ASA's Monitored * (Full Year)		"Planned" Savings				
	Pos	(\$)	"Planned" Savings (\$)	"Realized" Savings (\$)	Variance Fav/(Unfav) (\$)	"Realized" Savings as % of "Planned" Savings (%)	% of 2020 Implemented at end of Quarter (%)
New York City Transit **	0	13.773	13.773	28.022	14.249	>100.0%	>100.0%
Long Island Rail Road	0	4.507	4.507	4.779	0.272	>100.0%	>100.0%
Metro-North Railroad	0	4.935	4.935	4.935	0.000	100.0%	100.0%
MTA Bridges & Tunnels	0	5.322	5.322	5.322	0.000	100.0%	100.0%
MTA Headquarters	0	0.283	0.283	0.283	0.000	100.0%	100.0%
MTA CONSOLIDATED	0	28.820	28.820	43.341	14.521	>100.0%	>100.0%

* The value of the monitored PEGs reflects re-estimates captured through the February 2021 Financial Plan

** NYCT includes savings from MTA Bus Company & Staten Island Rail

**Metropolitan Transportation Authority
4th Quarter 2020 Year-To-Date
ASA Monitoring Summary
2020 Consulting Contract Reduction ASA's
(\$ in millions)**

MTA Agencies	2020 ASA's Monitored * (Full Year)		"Planned" Savings				
	Pos	(\$)	"Planned" Savings (\$)	"Realized" Savings (\$)	Variance Fav/(Unfav) (\$)	"Realized" Savings as % of "Planned" Savings (%)	% of 2020 Implemented at end of Quarter (%)
New York City Transit **	0	5.190	5.190	24.660	0.000	>100.0%	>100.0%
Long Island Rail Road	0	1.004	1.004	1.004	0.000	100.0%	100.0%
Metro-North Railroad	0	1.242	1.242	1.242	0.000	100.0%	100.0%
MTA Bridges & Tunnels	0	4.034	4.034	4.034	0.000	100.0%	100.0%
MTA Headquarters	0	46.697	46.697	46.697	0.000	100.0%	100.0%
MTA CONSOLIDATED	0	58.167	58.167	77.637	0.000	>100.0%	>100.0%

* The value of the monitored PEGs reflects re-estimates captured through the February 2021 Financial Plan

** NYCT includes savings from MTA Bus Company & Staten Island Rail

Metropolitan Transportation Authority
4th Quarter 2020 Year-To-Date
ASA Monitoring Summary
2020 Non-Personnel Expense Reduction ASA's
(\$ in millions)

MTA Agencies	2020 ASA's Monitored *		"Planned" Savings				
	Pos	(\$)	"Planned" Savings (\$)	"Realized" Savings (\$)	Variance Fav/(Unfav) (\$)	"Realized" Savings as % of "Planned" Savings (%)	% of 2020 Implemented at end of Quarter (%)
New York City Transit **	0	107.228	107.228	151.510	44.282	>100.0%	>100.0%
Long Island Rail Road	0	0.439	0.439	0.439	0.000	100.0%	100.0%
Metro-North Railroad	0	21.141	21.141	21.141	0.000	100.0%	100.0%
MTA Bridges & Tunnels	0	9.882	9.882	9.882	0.000	100.0%	100.0%
MTA Headquarters	0	16.682	16.682	16.570	(0.112)	99.3%	99.3%
MTA CONSOLIDATED	0	155.372	155.372	199.542	44.170	>100.0%	>100.0%

* The value of the monitored PEGs reflects re-estimates captured through the February 2021 Financial Plan

** NYCT includes savings from MTA Bus Company & Staten Island Rail

Metropolitan Transportation Authority
2020 MTA NYCT ASA Monitoring Program
4th Quarter 2020 results

In 2020, 21 ASA's were being monitored with a full-year savings of \$126.2 million and a reduction of 0 positions.

Results through the fourth quarter show that \$204.2 million or >100% of the planned ASA reductions of \$126.2 million was realized and 0 positions were reduced.

The following ASA's did not meet the savings targets:

- NYCT – OT - 2
 - Reduce Adverse Weather OT Budget
 - Severe winter storms in December caused 2020 overrun. Prior to December NYCT was on target in achieving the savings.
- NYCT – OT – 4
 - Reduce Overtime Costs for Department of Buses
 - Overrun mainly due to vacancies/availability coverage.
- NYCT – NP – 2
 - CNG IRS Excise Tax Credit
 - Federal Gov't approved tax rebate application. MTABC received the rebate check in December however NYCT has not. DoB has requested tax/business consultant to follow up with IRS on issue.
- NYCT – NP – 13
 - Procurement Savings – Staples
 - Due to more than anticipated level of office stationery and supplies purchases.

MTA New York City Transit
2020 ASA Monitoring Milestone Report
4th Quarter 2020 (Actual Results through Year End)

ASA Name: Overtime Spending Reductions

ASA Description: 4 ASA's were monitored in 2020

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	13.773	0	176.675	0	198.222	0	197.975	0	197.978	0

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	1.148	1.148	1.148	1.148	1.148	1.148	1.148	1.148	1.148	1.148	1.148	1.148	13.773
Actual/Proj.	1.118	2.992	1.237	(10.025)	(6.442)	41.645	4.365	(2.221)	2.101	(3.172)	(0.026)	(3.554)	28.022
Month Var.	(0.029)	1.845	0.090	(11.172)	(7.589)	40.498	3.218	(3.368)	0.954	(4.319)	(1.173)	(4.701)	
YTD Var.													14.249

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

MTA New York City Transit
2020 ASA Monitoring Milestone Report
4th Quarter 2020 (Actual Results through Year End)

ASA Name: Consulting Contract Reduction

ASA Description: 2 ASA's were monitored in 2020

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	5.190	0	8.604	0	8.725	0	7.875	0	7.625	0

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.433	0.433	0.433	0.433	0.433	0.433	0.433	0.433	0.433	0.433	0.433	0.433	5.190
Actual/Proj.	0.610	(1.158)	0.926	(8.373)	(3.535)	25.272	3.405	(7.767)	0.427	12.399	(1.038)	3.493	24.660
Month Var.	0.177	(1.590)	0.493	(8.805)	(3.967)	24.839	2.972	(8.199)	(0.006)	11.966	(1.470)	3.060	
YTD Var.													19.470

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

MTA New York City Transit
2020 ASA Monitoring Milestone Report
4th Quarter 2020 (Actual Results through Year End)

ASA Name: Non-Personnel Expense Reductions

ASA Description: 15 ASA's were monitored in 2020

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	107.228	0	151.826	0	93.813	0	80.733	0.000	74.837	0.000

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	8.275	8.275	9.068	9.068	9.068	9.068	9.068	9.068	9.068	9.068	9.068	9.068	107.228
Actual/Proj.	21.281	7.994	10.157	15.031	12.302	27.147	3.135	20.227	8.222	7.939	22.723	(4.646)	151.510
Month Var.	13.006	(0.281)	1.089	5.963	3.234	18.079	(5.933)	11.159	(0.846)	(1.129)	13.655	(13.714)	
YTD Var.													44.282

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

**MTA New York City Transit
Non-Personnel Spending Reduction Initiatives
4th Quarter 2020 (Actual Results through Year End)**

Description			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total		
NYCT	NP	2	CNG IRS Excise Tax Credit														
			Yearly \$	6.998													6.998
			Monthly \$	0.583	0.583	0.583	0.583	0.583	0.583	0.583	0.583	0.583	0.583	0.583	0.583	0.583	6.998
			Actual \$	0.625	0.660	0.661	0.695	0.752	0.625	0.539	0.659	0.659	0.847	1.863	0.847	(6.190)	2.397
			Month Var. \$	0.042	0.077	0.078	0.112	0.169	0.042	(0.044)	0.076	0.076	0.264	1.280	(6.773)		
YTD Var. \$ (4.601)																	
NYCT	NP	4	DoB Facility & Bus Maintenance Reduction														
			Yearly \$	6.800												6.800	
			Monthly \$	0.567	0.567	0.567	0.567	0.567	0.567	0.567	0.567	0.567	0.567	0.567	0.567	0.567	6.800
			Actual \$	9.407	0.436	0.043	1.124	0.007	1.825	(0.689)	2.741	(2.129)	1.430	0.891	(3.198)		11.884
			Month Var. \$	8.840	(0.131)	(0.524)	0.557	(0.560)	1.258	(1.256)	2.174	(2.696)	0.863	0.324	(3.765)		
YTD Var. \$ 5.084																	
NYCT	NP	5	DoB Technology System Maintenance Reduction														
			Yearly \$	5.120												5.120	
			Monthly \$	0.427	0.427	0.427	0.427	0.427	0.427	0.427	0.427	0.427	0.427	0.427	0.427	0.427	5.120
			Actual \$	2.154	0.114	1.171	0.870	(0.319)	1.370	(1.644)	1.309	(1.076)	2.319	0.388	0.443		7.095
			Month Var. \$	1.727	(0.313)	0.744	0.443	(0.746)	0.943	(2.071)	0.882	(1.503)	1.892	(0.039)	0.016		
YTD Var. \$ 1.975																	
NYCT	NP	7	Inspection & Testing Efficiencies														
			Yearly \$	0.229												0.229	
			Monthly \$	0.019	0.019	0.019	0.019	0.019	0.019	0.019	0.019	0.019	0.019	0.019	0.019	0.019	0.229
			Actual \$	1.707	(0.485)	0.328	0.310	(0.853)	0.297	0.088	0.377	0.037	(0.245)	(0.340)	(0.238)		0.984
			Month Var. \$	1.688	(0.504)	0.309	0.291	(0.872)	0.278	0.069	0.358	0.018	(0.264)	(0.359)	(0.257)		
YTD Var. \$ 0.755																	
NYCT	NP	8	Paratransit Call Center Savings														
			Yearly \$	7.325												7.325	
			Monthly \$	0.610	0.610	0.610	0.610	0.610	0.610	0.610	0.610	0.610	0.610	0.610	0.610	0.610	7.325
			Actual \$	0.610	0.610	0.343	0.610	0.610	0.342	0.610	1.282	0.568	0.032	0.833	0.828		7.283
			Month Var. \$	-	-	(0.267)	-	-	(0.268)	-	0.672	(0.042)	(0.578)	0.223	0.218		
YTD Var. \$ (0.042)																	
NYCT	NP	9	Procurement Savings - Cleaning & Disinfecting Contract														
			Yearly \$	7.927												7.927	
			Monthly \$			0.793	0.793	0.793	0.793	0.793	0.793	0.793	0.793	0.793	0.793	0.793	7.927
			Actual \$			0.793	0.793	0.793	0.793	0.793	0.793	0.793	(0.977)	2.498	3.887	(0.751)	9.412
			Month Var. \$	-	-	-	-	-	-	-	-	-	(1.770)	1.705	3.094	(1.544)	
YTD Var. \$ 1.485																	
NYCT	NP	11	Procurement Savings - Life Insurance, Disability & Dental														
			Yearly \$	0.300												0.300	
			Monthly \$	0.025	0.025	0.025	0.025	0.025	0.025	0.025	0.025	0.025	0.025	0.025	0.025	0.025	0.300
			Actual \$	0.035	(0.071)	0.051	(0.503)	(0.214)	1.516	0.203	(0.466)	0.024	0.742	(0.064)	0.208		1.461
			Month Var. \$	0.010	(0.096)	0.026	(0.528)	(0.239)	1.491	0.178	(0.491)	(0.001)	0.717	(0.089)	0.183		
YTD Var. \$ 1.161																	
NYCT	NP	13	Procurement Savings - Staples														
			Yearly \$	0.015												0.015	
			Monthly \$	0.001	0.001	0.001	0.001	0.001	0.001	0.001	0.001	0.001	0.001	0.001	0.001	0.001	0.015
			Actual \$	(0.138)	(0.113)	(0.087)	0.107	0.037	0.009	(0.034)	0.065	(0.083)	(0.024)	(0.055)	(0.153)		(0.466)
			Month Var. \$	(0.139)	(0.114)	(0.088)	0.106	0.036	0.008	(0.035)	0.064	(0.084)	(0.025)	(0.056)	(0.154)		
YTD Var. \$ (0.481)																	
NYCT	NP	14	Reduce Bus Network Redesign Project														
			Yearly \$	0.913												0.913	
			Monthly \$	0.076	0.076	0.076	0.076	0.076	0.076	0.076	0.076	0.076	0.076	0.076	0.076	0.076	0.913
			Actual \$	0.110	0.100	0.340	0.015	0.115	0.002	0.139	0.035	0.137	0.144	0.144	0.144		1.424
			Month Var. \$	0.034	0.024	0.264	(0.061)	0.039	(0.074)	0.063	(0.041)	0.061	0.068	0.068	0.068		
YTD Var. \$ 0.511																	
NYCT	NP	15	Reduce Card Fees														
			Yearly \$	36.468												36.468	
			Monthly \$	3.039	3.039	3.039	3.039	3.039	3.039	3.039	3.039	3.039	3.039	3.039	3.039	3.039	36.468
			Actual \$	3.039	3.039	3.039	3.039	3.039	3.039	3.039	3.416	3.331	3.170	3.000	3.201		37.391
			Month Var. \$	-	-	-	-	-	-	-	0.377	0.292	0.131	(0.039)	0.162		
YTD Var. \$ 0.923																	

**MTA New York City Transit
Non-Personnel Spending Reduction Initiatives
4th Quarter 2020 (Actual Results through Year End)**

NYCT	NP	16	Reduce Materials & Supplies Budget - All Other	Yearly \$	0.500														0.500	
			Monthly \$	0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042	\$ 0.042
			Actual \$	0.061	\$ 0.082	\$ 0.092	\$ 0.087	\$ 0.106	\$ 0.117	\$ 0.230	\$ 0.236	\$ 0.219	\$ 0.171	\$ 0.253	\$ 0.182	\$ 1.832				
			Month Var. \$	0.019	\$ 0.040	\$ 0.050	\$ 0.045	\$ 0.064	\$ 0.075	\$ 0.188	\$ 0.194	\$ 0.177	\$ 0.129	\$ 0.211	\$ 0.140					
			YTD Var.															\$ 1.332		
NYCT	NP	17	Reduce Materials & Supplies Budget - DoB	Yearly \$	14.000														14.000	
			Monthly \$	1.167	\$ 1.167	\$ 1.167	\$ 1.167	\$ 1.167	\$ 1.167	\$ 1.167	\$ 1.167	\$ 1.167	\$ 1.167	\$ 1.167	\$ 1.167	\$ 1.167	\$ 1.167	\$ 1.167	\$ 1.167	
			Actual \$	2.591	\$ 1.054	\$ 2.241	\$ 4.698	\$ 5.133	\$ 1.540	\$ 0.896	\$ 1.211	\$ 0.928	\$ (0.318)	\$ 1.980	\$ 1.424	\$ 23.374				
			Month Var. \$	1.424	\$ (0.113)	\$ 1.074	\$ 3.531	\$ 3.966	\$ 0.373	\$ (0.271)	\$ 0.044	\$ (0.239)	\$ (1.485)	\$ 0.813	\$ 0.257					
			YTD Var.															\$ 9.374		
NYCT	NP	18	Reduce Materials & Supplies Budget - DoS	Yearly \$	3.503														3.503	
			Monthly \$	0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292	\$ 0.292		
			Actual \$	(1.515)	\$ (1.131)	\$ (0.668)	\$ 4.776	\$ 5.877	\$ 1.203	\$ (5.660)	\$ 6.007	\$ 1.083	\$ 0.966	\$ 6.728	\$ (0.326)	\$ 17.339				
			Month Var. \$	(1.807)	\$ (1.423)	\$ (0.960)	\$ 4.484	\$ 5.585	\$ 0.911	\$ (5.952)	\$ 5.715	\$ 0.791	\$ 0.674	\$ 6.436	\$ (0.618)					
			YTD Var.															\$ 13.836		
NYCT	NP	19	Reduce Miscellaneous OTPS	Yearly \$	14.130														14.130	
			Monthly \$	1.178	\$ 1.178	\$ 1.178	\$ 1.178	\$ 1.178	\$ 1.178	\$ 1.178	\$ 1.178	\$ 1.178	\$ 1.178	\$ 1.178	\$ 1.178	\$ 1.178	\$ 1.178			
			Actual \$	1.507	\$ 2.694	\$ 0.777	\$ (2.272)	\$ (3.779)	\$ 13.502	\$ 3.482	\$ 1.735	\$ 4.474	\$ (2.199)	\$ 2.450	\$ 0.256	\$ 22.624				
			Month Var. \$	0.329	\$ 1.516	\$ (0.401)	\$ (3.449)	\$ (4.956)	\$ 12.324	\$ 2.304	\$ 0.557	\$ 3.296	\$ (3.376)	\$ 1.272	\$ (0.922)					
			YTD Var.															\$ 8.494		
NYCT	NP	20	Reduce Rail Grinder	Yearly \$	3.000														3.000	
			Monthly \$	0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250			
			Actual \$	1.089	\$ 1.006	\$ 1.034	\$ 0.682	\$ 0.998	\$ 0.968	\$ 1.144	\$ 0.828	\$ 1.028	\$ (1.594)	\$ 0.766	\$ (0.473)	\$ 7.476				
			Month Var. \$	0.839	\$ 0.756	\$ 0.784	\$ 0.432	\$ 0.748	\$ 0.718	\$ 0.894	\$ 0.578	\$ 0.778	\$ (1.844)	\$ 0.516	\$ (0.723)					
			YTD Var.															\$ 4.476		
Non-Personnel Consolidated			Yearly \$	107.228														107.228		
			Monthly \$	8.275	\$ 8.275	\$ 9.068	\$ 9.068	\$ 9.068	\$ 9.068	\$ 9.068	\$ 9.068	\$ 9.068	\$ 9.068	\$ 9.068	\$ 9.068	\$ 9.068	\$ 9.068	\$ 9.068		
			Actual \$	21.281	\$ 7.994	\$ 10.157	\$ 15.031	\$ 12.302	\$ 27.147	\$ 3.135	\$ 20.227	\$ 8.222	\$ 7.939	\$ 22.723	\$ (4.646)	\$ 151.510				
			Month Var. \$	13.006	\$ (0.281)	\$ 1.089	\$ 5.963	\$ 3.234	\$ 18.079	\$ (5.933)	\$ 11.159	\$ (0.846)	\$ (1.129)	\$ 13.655	\$ (13.714)					
			YTD Var.															\$ 44.282		

**Metropolitan Transportation Authority
2020 MTA LIRR ASA Monitoring Program
4th Quarter 2020 results**

In 2020, 5 ASA's were being monitored with a full-year savings of \$6.0 million and a reduction of 0 positions.

Results through the fourth quarter show that \$6.2 million or >100% of the planned ASA reductions of \$6.0 million was realized and 0 positions were reduced.

MTA Long Island Railroad
2020 ASA Monitoring Milestone Report
4th Quarter 2020 (Actual Results through Year End)

ASA Name: Overtime Spening Reductions

ASA Description: 1 ASA was monitored in 2020.

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	4.507	0	20.837	0	22.237	0	22.249	0	21.925	0

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	1.592	1.332	0.932	0.083	0.016	0.015	0.060	0.039	0.070	0.032	0.060	0.277	4.507
Actual/Proj.	1.864	1.332	0.932	0.083	0.016	0.015	0.060	0.039	0.070	0.032	0.060	0.277	4.779
Month Var.	0.272	-	-	-	-	-	-	-	-	-	-	-	
YTD Var.													0.272

Frequency of Update to Actuals: Quarterly

ASA Has Been Fully Implemented: No

**MTA Long Island Railroad
2020 ASA Monitoring Milestone Report
4th Quarter 2020 (Actual Results through Year End)**

ASA Name: Consulting Services Reductions

ASA Description: 1 ASA was monitored in 2020.

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	1.004	0	3.693	0	3.724	0	3.847	0	3.960	0

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.084	0.084	0.084	0.084	0.084	0.084	0.084	0.084	0.084	0.084	0.084	0.084	1.004
Actual/Proj.	0.084	0.084	0.084	0.084	0.084	0.084	0.084	0.084	0.084	0.084	0.084	0.084	1.004
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.													-

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

MTA Long Island Railroad
2020 ASA Monitoring Milestone Report
4th Quarter 2020 (Actual Results through Year End)

ASA Name: Non-Personnel Expense Reductions

ASA Description: 3 ASA's were monitored in 2020.

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	0.439	0	28.270	53	27.898	53	27.989	53	28.393	53

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.009	0.038	0.024	0.009	0.009	0.038	0.024	0.009	0.024	0.032	0.042	0.182	0.439
Actual/Proj.	0.009	0.038	0.024	0.009	0.009	0.038	0.024	0.009	0.024	0.032	0.042	0.182	0.439
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.													-

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: No

**Metropolitan Transportation Authority
2020 MTA MNR ASA Monitoring Program
4th Quarter 2020 results**

In 2020, 11 ASA's were being monitored with a full-year savings of \$27.3 million and a reduction of 0 positions.

Results through the fourth quarter show that \$27.3 million or 100% of the planned ASA reductions of \$27.3 million was realized and 0 positions were reduced.

MTA Metro-North Railroad
2020 ASA Monitoring Milestone Report
4th Quarter 2020 (Actual Results through Year End)

ASA Name: Overtime Spening Reductions

ASA Description: 3 ASA's were monitored in 2020.

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	4.935	0	11.683	0	12.030	0	12.292	0	12.559	0

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.411	0.411	0.411	0.411	0.411	0.411	0.411	0.411	0.411	0.411	0.411	0.411	4.935
Actual/Proj.	0.411	0.411	0.411	0.411	0.411	0.411	0.411	0.411	0.411	0.411	0.411	0.411	4.935
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.													-

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

MTA Metro-North Railroad
2020 ASA Monitoring Milestone Report
4th Quarter 2020 (Actual Results through Year End)

ASA Name: Consulting Services Reductions

ASA Description: 3 ASA's were monitored in 2020.

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	1.242	0	2.487	0	2.524	0	2.563	0	2.604	0

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.103	0.103	0.103	0.103	0.103	0.103	0.103	0.103	0.103	0.103	0.103	0.103	1.242
Actual/Proj.	0.103	0.103	0.103	0.103	0.103	0.103	0.103	0.103	0.103	0.103	0.103	0.103	1.242
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.													-

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

MTA Metro-North Railroad
2020 ASA Monitoring Milestone Report
4th Quarter 2020 (Actual Results through Year End)

ASA Name: Non-Personnel Expense Reductions

ASA Description: 5 ASA's were monitored in 2020.

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	21.141	0	30.553	0	29.686	0	29.563	0.000	29.533	0.000

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	1.762	1.762	1.762	1.762	1.762	1.762	1.762	1.762	1.762	1.762	1.762	1.762	21.141
Actual/Proj.	1.762	1.762	1.762	1.762	1.762	1.762	1.762	1.762	1.762	1.762	1.762	1.762	21.141
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.													-

Frequency of Update to Actuals: Quarterly
 ASAHas Been Fully Implemented: No

MTA Metro-North Railroad
Non-Personnel Expense Reduction Initiatives
4th Quarter 2020 (Actual Results through Year End)

Description			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total		
MNR	NP	1	Advertising Reduction														
			Yearly \$	0.505													
			Monthly \$	0.042	0.042	0.042	0.042	0.042	0.042	0.042	0.042	0.042	0.042	0.042	0.042	0.042	0.505
			Actual \$	0.042	0.042	0.042	0.042	0.042	0.042	0.042	0.042	0.042	0.042	0.042	0.042	0.042	0.505
			Month Var. \$	-	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var. \$ -																	
MNR	NP	3	Fleet Material & Supplies														
			Yearly \$	0.125													
			Monthly \$	0.010	0.010	0.010	0.010	0.010	0.010	0.010	0.010	0.010	0.010	0.010	0.010	0.010	0.125
			Actual \$	0.010	0.010	0.010	0.010	0.010	0.010	0.010	0.010	0.010	0.010	0.010	0.010	0.010	0.125
			Month Var. \$	-	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var. \$ -																	
MNR	NP	4	Maintain the June 2020 East of Hudson Reduced Service Schedule														
			Yearly \$	1.525													
			Monthly \$	0.127	0.127	0.127	0.127	0.127	0.127	0.127	0.127	0.127	0.127	0.127	0.127	0.127	1.525
			Actual \$	0.127	0.127	0.127	0.127	0.127	0.127	0.127	0.127	0.127	0.127	0.127	0.127	0.127	1.525
			Month Var. \$	-	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var. \$ -																	
MNR	NP	5	Tighter Control and Prioritization of Expenses														
			Yearly \$	2.277													
			Monthly \$	0.190	0.190	0.190	0.190	0.190	0.190	0.190	0.190	0.190	0.190	0.190	0.190	0.190	2.277
			Actual \$	0.190	0.190	0.190	0.190	0.190	0.190	0.190	0.190	0.190	0.190	0.190	0.190	0.190	2.277
			Month Var. \$	-	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var. \$ -																	
MNR	NP	6	Procurement Savings - Saving resulting from the cancellation of inventory purchase orders as well as the reduction of uniform, medical and insurance costs.														
			Yearly \$	16.709													
			Monthly \$	1.392	1.392	1.392	1.392	1.392	1.392	1.392	1.392	1.392	1.392	1.392	1.392	1.392	16.709
			Actual \$	1.392	1.392	1.392	1.392	1.392	1.392	1.392	1.392	1.392	1.392	1.392	1.392	1.392	16.709
			Month Var. \$	-	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var. \$ -																	
Non-Personnel Consolidated			Yearly \$	21.141													
			Monthly \$	1.762	1.762	1.762	1.762	1.762	1.762	1.762	1.762	1.762	1.762	1.762	1.762	1.762	21.141
			Actual \$	1.762	1.762	1.762	1.762	1.762	1.762	1.762	1.762	1.762	1.762	1.762	1.762	1.762	21.141
			Month Var. \$	-	-	-	-	-	-	-	-	-	-	-	-	-	-
			YTD Var. \$ -														

**Metropolitan Transportation Authority
2020 MTA B&T ASA Monitoring Program
4th Quarter 2020 results**

In 2020, 10 ASA's were being monitored with a full-year savings of \$19.2 million and a reduction of 0 positions.

Results through the fourth quarter show that \$19.2 million or 100% of the planned ASA reductions of \$19.2 million was realized and 0 positions were reduced.

MTA Bridges & Tunnels
2020 ASA Monitoring Milestone Report
4th Quarter 2020 (Actual Results through Year End)

ASA Name: Overtime Spening Reductions

ASA Description: 1 ASA was monitored in 2020.

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	5.322	0	4.677	0	4.766	0	4.823	0	4.911	0

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	-	-	-	-	-	-	-	-	-	-	-	5.322	5.322
Actual/Proj.	-	-	-	-	-	-	-	-	-	-	-	5.322	5.322
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.													-

Frequency of Update to Actuals: Quarterly

ASA Has Been Fully Implemented: No

MTA Bridges & Tunnels
2020 ASA Monitoring Milestone Report
4th Quarter 2020 (Actual Results through Year End)

ASA Name: Consulting Services Reductions

ASA Description: 6 ASA's were monitored in 2020.

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	4.034	0	8.388	0	6.380	0	3.864	0	3.806	0

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	-	-	-	-	-	-	-	-	-	-	-	4.034	4.034
Actual/Proj.	-	-	-	-	-	-	-	-	-	-	-	4.034	4.034
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.													-

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

MTA Bridges & Tunnels
2020 ASA Monitoring Milestone Report
4th Quarter 2020 (Actual Results through Year End)

ASA Name: Non-Personnel Expense Reductions

ASA Description: 3 ASA's were monitored in 2020.

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	9.882	0	16.064	0	12.810	0	11.641	0.000	11.502	0.000

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	-	-	-	-	-	-	-	-	-	-	-	9.882	9.882
Actual/Proj.	-	-	-	-	-	-	-	-	-	-	-	9.882	9.882
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.													-

Frequency of Update to Actuals: Quarterly

ASA Has Been Fully Implemented: No

**Metropolitan Transportation Authority
2020 MTAHQ ASA Monitoring Program
4th Quarter 2020 results**

In 2020, 25 ASA's were being monitored with a full-year savings of \$63.7 million and a reduction of 0 positions.

Results through the fourth quarter show that \$63.6 million or 99.8% of the planned ASA reductions of \$63.7 million was realized and 0 positions were reduced.

The following ASA did not meet the savings target:

- HQ – NP – 14
 - Reductions in advertising/marketing/promo expenses
 - Due to re-evaluation of MTA's market research needs. Replacement savings will be identified.

MTA Headquarters
2020 ASA Monitoring Milestone Report
4th Quarter 2020 (Actual Results through Year End)

ASA Name: Overtime Spening Reductions

ASA Description: 1 ASA was monitored in 2020.

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	0.283	0	0.449	0	0.466	0	0.483	0	0.483	0

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	-	-	-	-	-	-	-	-	0.071	0.071	0.071	0.071	0.283
Actual/Proj.	-	-	-	-	-	-	-	-	0.071	0.071	0.071	0.071	0.283
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.													-

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

MTA Headquarters
2020 ASA Monitoring Milestone Report
4th Quarter 2020 (Actual Results through Year End)

ASA Name: Consulting Services Reductions

ASA Description: 6 ASA's were monitored in 2020.

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	46.697	0	83.047	0	30.170	0	18.630	0	30.260	0

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	-	-	-	-	-	-	-	-	11.674	11.674	11.674	11.674	46.697
Actual/Proj.	-	-	-	-	-	-	-	-	11.674	11.674	11.674	11.674	46.697
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.													-

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

MTA Headquarters
2020 ASA Monitoring Milestone Report
4th Quarter 2020 (Actual Results through Year End)

ASA Name: Non-Personnel Expense Reductions

ASA Description: 18 ASA's were monitored in 2020.

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	16.682	0	19.618	0	16.539	0	14.107	0.000	14.181	0.000

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	-	-	-	-	-	-	-	-	2.920	2.920	7.920	2.920	16.682
Actual/Proj.	-	-	-	-	-	-	-	-	2.892	2.892	7.892	2.892	16.570
Month Var.	-	-	-	-	-	-	-	-	(0.028)	(0.028)	(0.028)	(0.028)	
YTD Var.													(0.112)

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

MTA Headquarters
Non-Personnel Expense Reduction Initiatives
4th Quarter 2020 (Actual Results through Year End)

HQ	NP	12	Reduction of Corporate Miscellaneous Business Expenses	Yearly	\$	0.730																														
				Monthly	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	0.183	\$	0.183	\$	0.183	\$	0.183	\$	0.183	\$	0.730	
				Actual	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	0.183	\$	0.183	\$	0.183	\$	0.183	\$	0.730		
				Month Var.	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	-	\$	-	\$	-	\$	-	\$	-		
				YTD Var.																															\$	-
HQ	NP	14	Reduction to Market Research costs	Yearly	\$	0.456																														
				Monthly	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	0.114	\$	0.114	\$	0.114	\$	0.114	\$	0.456		
				Actual	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	0.086	\$	0.086	\$	0.086	\$	0.086	\$	0.344	
				Month Var.	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	(0.028)	\$	(0.028)	\$	(0.028)	\$	(0.028)	\$	(0.112)	
				YTD Var.																															\$	(0.112)
HQ	NP	15	Reductions in advertising/marketing/promo expenses	Yearly	\$	0.134																														
				Monthly	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	0.034	\$	0.034	\$	0.034	\$	0.034	\$	0.134		
				Actual	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	0.034	\$	0.034	\$	0.034	\$	0.034	\$	0.134	
				Month Var.	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	-	\$	-	\$	-	\$	-	\$	-	
				YTD Var.																															\$	-
HQ	NP	16	Reductions in office equipment - leases/rentals	Yearly	\$	0.027																														
				Monthly	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	0.007	\$	0.007	\$	0.007	\$	0.007	\$	0.027	
				Actual	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	0.007	\$	0.007	\$	0.007	\$	0.007	\$	0.027
				Month Var.	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	-	\$	-	\$	-	\$	-	\$	-
				YTD Var.																															\$	-
HQ	NP	17	Reductions in office furniture purchases	Yearly	\$	0.139																														
				Monthly	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	0.035	\$	0.035	\$	0.035	\$	0.035	\$	0.139	
				Actual	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	0.035	\$	0.035	\$	0.035	\$	0.035	\$	0.139
				Month Var.	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	-	\$	-	\$	-	\$	-	\$	-
				YTD Var.																															\$	-
HQ	NP	18	Transit Museum	Yearly	\$	0.500																														
				Monthly	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	0.125	\$	0.125	\$	0.125	\$	0.125	\$	0.500	
				Actual	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	0.125	\$	0.125	\$	0.125	\$	0.125	\$	0.500
				Month Var.	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	-	\$	-	\$	-	\$	-	\$	-
				YTD Var.																															\$	-
HQ	NP	19	Travel Reduction: Reduce Travel by 50%	Yearly	\$	0.279																														
				Monthly	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	0.070	\$	0.070	\$	0.070	\$	0.070	\$	0.279	
				Actual	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	0.070	\$	0.070	\$	0.070	\$	0.070	\$	0.279
				Month Var.	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	-	\$	-	\$	-	\$	-	\$	-
				YTD Var.																															\$	-
HQ	NP	20	Vehicle Expense Reduction: Eliminate MTAPD car wash expenses	Yearly	\$	0.011																														
				Monthly	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	0.003	\$	0.003	\$	0.003	\$	0.003	\$	0.011	
				Actual	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	0.003	\$	0.003	\$	0.003	\$	0.003	\$	0.011
				Month Var.	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	-	\$	-	\$	-	\$	-	\$	-
				YTD Var.																															\$	-
Non-Personnel Consolidated				Yearly	\$	16.682																														
				Monthly	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	2.920	\$	2.920	\$	7.920	\$	2.920	\$	16.682		
				Actual	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	2.892	\$	2.892	\$	7.892	\$	2.892	\$	16.570	
				Month Var.	\$	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$	(0.028)	\$	(0.028)	\$	(0.028)	\$	(0.028)	\$	(0.112)	
				YTD Var.																													\$	(0.112)		