

Subway Action Plan - 3rd Quarter 2020 Total Results

All \$ in (000's)

These results are subject to audit

Operating	Expense	Budget	Expense		Remainder to Spend *
	2017 - 2019	2020	2020 Sep YTD	2017 - 2020 To Date	
Track/Infrastructure	\$ 342,677	\$ 113,611	\$ 54,166	\$ 396,842	\$ 59,445
Water Management Initiative:					
Seal Leaks	\$ 17,364	\$ 14,738	\$ 7,185	\$ 24,549	\$ 7,553
Drains (Internal & Contractor)	\$ 105,782	\$ 5,079	\$ 7,785	\$ 113,567	\$ (2,706)
Vents	\$ 12,333	\$ 7,017	\$ 4,950	\$ 17,283	\$ 2,067
Clean track between stations	\$ 21,028	\$ 4,759	\$ 3,621	\$ 24,650	\$ 1,138
Accelerate repair of track issues	\$ 120,776	\$ 46,670	\$ 16,603	\$ 137,379	\$ 30,067
Systemwide inspection of elevated structures	\$ 13,150	\$ -	\$ 2,158	\$ 15,308	\$ (2,158)
Triple number of Combined Action Teams	\$ 31,293	\$ 21,830	\$ 11,863	\$ 43,155	\$ 9,967
Track Access / Training / Support / Equipment	\$ 20,951	\$ 13,518	\$ -	\$ 20,951	\$ 13,518
Signals	\$ 111,105	\$ 41,519	\$ 32,036	\$ 143,141	\$ 9,483
Signal Maintenance and Repair	\$ 101,947	\$ 41,519	\$ 32,036	\$ 133,983	\$ 9,483
Training & Support	\$ 9,157	\$ -	\$ -	\$ 9,157	\$ -
Car Equipment	\$ 236,030	\$ 51,249	\$ 35,289	\$ 271,318	\$ 15,960
Overhaul cars and install customer amenities	\$ 175,960	\$ 47,650	\$ 31,931	\$ 207,891	\$ 15,719
Reduce Car Holds	\$ 30,903	\$ -	\$ 133	\$ 31,036	\$ (133)
Subway Car Deep Cleaning	\$ 11,593	\$ -	\$ 470	\$ 12,063	\$ (470)
Expand number of emergency car response teams	\$ 8,277	\$ 3,599	\$ 2,755	\$ 11,031	\$ 844
Track Access / Training / Support / Equipment	\$ 9,297	\$ -	\$ -	\$ 9,297	\$ -
Stations	\$ 131,743	\$ 83,785	\$ 32,229	\$ 163,972	\$ 51,556
Improving Station Environment	\$ 79,916	\$ 29,028	\$ 18,867	\$ 98,783	\$ 10,161
Stations Deep Cleaning	\$ 32,343	\$ 42,927	\$ 5,130	\$ 37,473	\$ 37,797
Expand dedicated EMT station deployment	\$ 4,267	\$ 1,400	\$ 87	\$ 4,354	\$ 1,313
Improve elevator and escalator maintenance	\$ 15,217	\$ 10,430	\$ 8,145	\$ 23,362	\$ 2,285
Communications	\$ 24,321	\$ 14,375	\$ 8,049	\$ 32,370	\$ 6,326
Enhance customer service and communication	\$ 13,677	\$ 7,731	\$ 4,933	\$ 18,611	\$ 2,798
Training/Support	\$ 10,644	\$ 6,644	\$ 3,116	\$ 13,759	\$ 3,528
Operating Total	\$ 845,875	\$ 304,539	\$ 161,768	\$ 1,007,643	\$ 142,771
Capital	Expense	Budget	Expense		Remainder to Spend
	2017 - 2019	2020	2020 Sep YTD	2017 - 2020 To Date	
Track - Install Continuous Welded Rail	\$ 47,170	\$ 5,830	\$ 103	\$ 47,273	\$ 5,727
Signals - Modernize Signals	\$ 34,096	\$ 31,278	\$ 20,294	\$ 54,390	\$ 10,984
Power - ConEdison Power Improvements	\$ 183,193	\$ 32,631	\$ 1,304	\$ 184,498	\$ 31,327
Other - SAP Capital	\$ -	\$ 5,821	\$ -	\$ -	\$ 5,821
Other - Equipment Purchases	\$ 8,519	\$ -	\$ -	\$ 8,519	\$ -
Capital Total	\$ 272,978	\$ 75,560	\$ 21,701	\$ 294,680	\$ 53,859
Grand Total	\$ 1,118,853	\$ 380,099	\$ 183,469	\$ 1,302,323	\$ 196,630

* The For-Hire Vehicle (FHV) Surcharge supporting the SAP program is expected to bring in \$233M in 2020.