Staff Summary

Project Manager/Division Head

David Keller, OMB



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Subject MTA Bus 2025 Budget and 2025-2028 Financial Plan Adoption
Department
Office of the Chief Financial Officer
Department Head Name
Kevin Willens, Chief Financial Officer
Department Head Signature
Blin Willia

Board Action										
Order	То	Date	Approval	Info	Other					
1	NYCT Comm.	12/16		X						
2	Finance Comm.	12/16	Χ							
3	Board	12/18	X							

Date	
December 9, 2024	
Vendor Name	
Contract Number	
Contract Manager Name	
Table of Contents Ref #	

Internal Approvals									
Order	Approval	Order	Approval						
1	OMB 12 Epile	0							
2	Financial Liaison	,							
3	NYCT President	1							

Purpose:

To secure MTA Board adoption of MTA Bus Company's 2024 November Forecast, 2025 Final Proposed Budget, and the Four-Year Financial Plan for 2025-2028.

Discussion:

The 2025 Final Proposed Budget, which is consistent with information presented to the Board in November 2024, provides sufficient funding to support MTA Bus Company's planned service levels, as well as MTA's commitment to provide safe, secure, reliable, and cost-efficient transportation service to the metropolitan New York region. The MTA Bus projections do not include the estimated impacts of projected fare increases and MTA consolidated below-the-line adjustments which are presented as part of MTA consolidated materials. The MTA is reimbursed by the City of New York for the operating deficits of MTA Bus Company.

The 2025 Final Proposed Budget includes funding for new and enhanced investments as follows:

- Queens Bus network redesign focused simplifying and improving service for customers with more reliable service, faster travel, better connections, and improved ease of use.
- East New York Central Maintenance Facility lease.
- Jamaica Terminal relocation, including expenses for construction, rent for terminal and swing room space, utilities, and janitorial services.

2024 November Forecast - Baseline

Total Non-Reimbursable operating revenues are budgeted at \$201.1 million, including farebox revenues of \$181.2 million and \$19.9 million of Other Operating Revenue. Total Non-Reimbursable expenses are projected to be \$958.0 million, consisting of labor expenses of \$728.8 million and non-labor expenses of \$229.2 million, with non-cash liability adjustments of \$187.6 million. Projected Reimbursable expenses of \$7.5 million are fully offset by capital reimbursements. Total end-of-year positions are projected at 3,935 consisting of 3,897 non-reimbursable positions and 38 reimbursable positions.

Staff Summary



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2025 Final Proposed Budget - Baseline

Total Non-Reimbursable operating revenues are budgeted at \$211.0 million, including farebox revenues of \$191.0 million and \$20.0 million of Other Operating Revenue. Total non-reimbursable expenses are projected to be \$976.6 million in 2025, consisting of labor expenses of \$746.4 million and non-labor expenses of \$230.2 million, with non-cash liability adjustments of \$192.2 million. Projected reimbursable expenses of \$7.7 million are fully offset by capital reimbursements. Total end-of-year positions are projected at 4,018 consisting of 3,980 non-reimbursable positions and 38 reimbursable positions.

Impact on Funding

The 2024 November Forecast, the 2025 Final Proposed Budget, and the Four-Year Financial Plan for 2025-2028, which are presented in the attached tables, are consistent with the proposed MTA Financial Plan.

Recommendation:

It is recommended that the MTA Board adopt the 2024 November Forecast, the 2025 Final Proposed Budget, and the Four-Year Financial Plan for 2025-2028 for MTA Bus Company.

November Financial Plan 2025 - 2028 Accrual Statement of Operations By Category (\$ in millions)

	Actual 2023	November Forecast 2024	Final Proposed Budget 2025	2026	2027	2028
Non-Reimbursable						
Operating Revenue						
Farebox Revenue	\$178.571	\$181.180	\$191.013	\$198.760	\$205.977	\$209.144
Other Operating Revenue	14,474	19.917	19,993	20.035	19.790	19.871
Capital and Other Reimbursements	0.000	0.000	0.000	0.000	0.000	0.000
Total Revenues	\$193.045	\$201.098	\$211.007	\$218.794	\$225.767	\$229.015
Operating Expense						
Labor:						
Payroll	\$316.731	\$331.440	\$344.355	\$356.509	\$363.241	\$370.414
Overtime	90.977	100.858	96.532	99.920	102.573	104.625
Health and Welfare	91,135	116.028	118.013	126.306	134.725	143.753
OPEB Current Payments	33,782	42.053	41.917	44.986	48.060	51.356
Pension	62.189	63.090	68.684	70.774	70.413	69,243
Other Fringe Benefits	76.710	76.591	78.187	79.701	80.565	81.565 (1.292)
Reimbursable Overhead	(2,222)	(1.249)	(1.269)	(1.278) \$776.919	(1.285) \$798,293	\$819.664
Total Labor Expenses	\$669.302	\$728.810	\$746.419	\$776.979	\$/98.293	\$673.004
Non-Labor:					** ***	***
Electric Power	\$2.309	\$2.510	\$2.902	\$3.153	\$3.228	\$3.298
Fuel	33.217	30.383	28.781	29.510	29.265	29.773
Insurance	5.621	8.308	7.872	8.028	8.458	9.186
Claims	58,409	57.577	58.838	60.115	61.516	62.863
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	25,431	41.661	36.446	35.761	35.790	35.781
Professional Services Contracts	30,032	35,611	42.768	47.458	50,068	43.817
Materials and Supplies	40.195	44.994	44.274	45.430	45.973	46,637
Other Business Expenses	7.820	8.164	8.324	8.436	8.505	8.583
Total Non-Labor Expenses	\$203.035	\$229.209	\$230.206	\$237.891	\$242.804	\$239.938
Other Expense Adiustments:						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0,000	\$0,000	\$0.000
Total Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Total Expenses Before Depreciation and GASB Adjs.	\$872.336	\$958.019	\$976.624	\$1,014.810	\$1,041.097	\$1,059.602
Depreciation	\$53.357	\$62,163	\$62.163	\$62.163	\$62.163	\$62.163
GASB 49 Environmental Remediation	0.759	0.000	0.000	0.000	0.000	0.000
GASB 68 Pension Expense Adjustment	15.326	57.500	59.800	69.100	78.100	49.900
GASB 75 OPEB Expense Adjustment	31.092	67.969	70.261	72.607	74.985	77.485
GASB 87 Lease Adjustment	(0.037)	0.001	0.001	0.001	0.001	0.001
GASB 96 SBITA Adjustment	0.000	0,000	0,000	0.000	0.000	0.000
Total Non-Cash Liability Adjustments	\$100.496	\$187.633	\$192.225	\$203.871	\$215.249	\$189.549
Total Expenses	\$972.832	\$1,145.652	\$1,168.849	\$1,218.680	\$1,256.346	\$1,249.150
Net SumbourDeSeith	(\$779.788)	(\$944.554)	(\$957.842)	(\$999.886)	(\$1,030.579)	(\$1,020.136)
Net Surplus/(Deficit)	(\$113,100)	(4544.554)	(4001.072)	(4000.000)	(+1,000.01	(4.,)

November Financial Plan 2025 - 2028 Accrual Statement of Operations By Category (\$ in millions)

	Actual 2023	November Forecast 2024	Final Proposed Budget 2025	2026	2027	2028
Reimbur <u>sable</u>						
Operating Revenue			20.000	*0.000	\$0.000	\$0.000
Farebox Revenue	\$0.000	\$0.000	\$0.000	\$0.000	0.000	0.000
Other Operating Revenue	0.000	0.000	0.000	0.000	7.895	8.006
Capital and Other Reimbursements	4.338	7.487	7.663	7.786 \$7.786	\$7.895	\$8.006
Total Revenues	\$4.338	\$7.487	\$7.663	\$7.785	\$1.090	\$6,000
Operating Expense						
<u>Labor:</u>		*4.500	64.700	\$4.837	\$4,933	\$5.032
Payroll	\$2.493	\$4.589	\$4.729 0.000	\$4.637 0.000	0,000	0.000
Overtime	0.002	0.000		1.672	1,677	1,682
Health and Welfare	0.000	1.649	1.664	0.000	0.000	0.000
OPEB Current Payments	0.000	0.000	0.000		0.000	0.000
Pension	0.000	0.000	0.000	0.000		0.00
Other Fringe Benefits	0.001	0.000	0.000	0.000	0.000 1.285	1.29
Reimbursable Overhead	1.842	1.249	1,269	1.278	\$7.895	\$8.00
Total Labor Expenses	\$4.338	\$7.487	\$7.663	\$7.786	\$7.090	40.00
Non-Labor:	ea noo	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Electric Power	\$0.000	0.000	0.000	0.000	0.000	0.000
Fuel	0.000	0.000	0.000	0.000	0.000	0.000
Insurance	0.000	0.000	0.000	0.000	0.000	0.000
Claims	0,000		0.000	0.000	0.000	0.00
Paratransit Service Contracts	0.000	0.000 0.000	0.000	0.000	0.000	0.00
Maintenance and Other Operating Contracts	0,000	0.000	0.000	0.000	0.000	0.00
Professional Services Contracts	0.000	0.000	0.000	0.000	0.000	0.00
Materials and Supplies	0.000		0.000	0.000	0.000	0.00
Other Business Expenses	0.000	0.000		\$0.000	\$0,000	\$0.00
Total Non-Labor Expenses	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Other Expense Adjustments:		** ***	60 000	\$0,000	\$0,000	\$0.000
Other Expense Adjustments	\$0.000	\$0.000	\$0.000 \$0.000	\$0.000	\$0.000	\$0.000
Total Other Expense Adjustments	\$0.000	\$0.000	\$U.UU	\$U.UUU	\$U.UU	Ψυ.υυι
Total Expenses Before Depreciation	\$4.338	\$7.487	\$7.663	\$7.786	\$7.895	\$8.006
Total Non-Cash Liability Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Net Surplus/(Deficit)	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000

November Financial Plan 2025 - 2028 Accrual Statement of Operations By Category (\$ in millions)

	Actual 2023	November Forecast 2024	Final Proposed Budget 2025	2026	2027	2028
lon-Reimbursable / Reimbursable		2024				
Operating Revenue						
Farebox Revenue	\$178.571	\$181.180	\$191.013	\$198.760	\$205.977	\$209.144
Other Operating Revenue	14.474	19.917	19.993	20.035	19.790	19.871
Capital and Other Reimbursements	4.338	7.487	7.663	7.786	7.895	8.006
Total Revenues	\$197,383	\$208.585	\$218,669	\$226.580	\$233,662	\$237.021
Operating Expense						
<u>Labor:</u>				****	4000 475	\$375.446
Payroli	\$319.224	\$336.028	\$349.084	\$361.346	\$368.175	104.625
Overtime	90.979	100.858	96.532	99.920	102.573 136.402	145.434
Health and Welfare	91.135	117.677	119.678	127.978	136,402 48,060	145.434 51.350
OPEB Current Payments	33.782	42.053	41.917 68.684	44.986 70.774	48.060 70.413	69.24
Pension	62.189	63.090		70.77 4 79.701	80.565	81.56
Other Fringe Benefits	76.711	76.591	78.187	0.000	0,000	0.00
Reimbursable Overhead	(0.380)	0.000	0.000 \$754.081	\$784.705	\$806,188	\$827.67
Total Labor Expenses	\$673.640	\$736,298	\$/54.001	\$104.105	\$500.100	\$027.07
Non-Labor:	***	60 540	\$2.902	\$3.153	\$3.228	\$3.29
Electric Power	\$2.309 33,217	\$2.510 30.383	\$2.902 28.781	29,510	29,265	29.77
Fuel	5.621	8.308	7.872	8.028	8.458	9.18
Insurance	58.409	57.577	58,838	60,115	61,516	62,86
Claims	0.000	0.000	0.000	0.000	0.000	0.00
Paratransit Service Contracts	25,431	41,661	36.446	35,761	35,790	35.78
Maintenance and Other Operating Contracts	30.032	35,611	42.768	47,458	50.068	43.81
Professional Services Contracts	40.195	44.994	44.274	45,430	45.973	46.63
Materials and Supplies	7.820	8.164	8.324	8.436	8.505	8.58
Other Business Expenses Total Non-Labor Expenses	\$203.035	\$229.209	\$230.206	\$237.891	\$242.804	\$239.93
Other Expense Adjustments:						
Other Expense Adjustments	\$0,000	\$0,000	\$0,000	\$0.000	\$0.000	\$0.000
Total Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.00
Total Expenses Before Depreciation and GASB Adjs.	\$876.674	\$965.507	\$984.287	\$1,022.596	\$1,048.992	\$1,067.60
	\$53.357	\$62,163	\$62,163	\$62,163	\$62.163	\$62.16
Depreciation GASB 49 Environmental Remediation	0,759	0,000	0.000	0.000	0.000	0.00
GASB 68 Pension Expense Adjustment	15.326	57,500	59.800	69,100	78.100	49.90
GASB 75 OPEB Expense Adjustment	31.092	67.969	70.261	72.607	74.985	77.48
GASB 87 Lease Adjustment	(0.037)	0.001	0.001	0.001	0.001	0.00
GASB 96 SBITA Adjustment	0.000	0,000	0.000	0.000	0.000	0.00
Total Non-Cash Liability Adjustments	\$100.496	\$187.633	\$192.225	\$203.871	\$215.249	\$189.54
Total Expenses	\$977.171	\$1,153.139	\$1,176.512	\$1,226.466	\$1,264.241	\$1,257.15

November Financial Plan 2025 - 2028

Cash Receipts and Expenditures
(\$ in millions)

	Actual 2023	November Forecast 2024	Final Proposed Budget 2025	2026	2027	2028
Cash Receipts and Expenditures						
Receipts						
Farebox Revenue	\$177.046	\$181.180	\$191.013	\$198.760	\$205.977	\$209.144
Other Operating Revenue	148,123	181.193	226.241	77.368	19.790	19.871
Capital and Other Reimbursements	4.284	7.487	7.662	7.785	7.894	8.005
Total Receipts	\$329.453	\$369.860	\$424.917	\$283.913	\$233.661	\$237.020
Expenditures						
<u>Labor:</u>						
Payroll	\$307.791	\$352.209	\$348.665	\$360.927	\$367.756	\$375.027
Overtime	90.978	100.858	96.532	99.920	102.574	104.625
Health and Welfare	97.129	122.178	119.678	127.978	136.403	145.435
OPEB Current Payments	34.750	42.053	41.916	44.986	48.059	51.356
Pension	122.760	0.000	67.494	70.774	70.413	69.243
Other Fringe Benefits	61.629	62.206	63.002	64.517	65,380	66.381
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	0.000	0,000	0.000	0.000	0,000	0.000
Total Labor Expenditures	\$715.037	\$679.505	\$737.288	\$769.101	\$790.584	\$812.067
Non-Labor:			** ***	00.450	#0.000	\$3,298
Electric Power	\$2.280	\$2.511	\$2.902	\$3,153 29,511	\$3.228 29.265	29.773
Fuel	33.023	30.384	28.782		29.203 8.458	9.185
Insurance	0.740	8.308	7.872	8.028	37.199	38.014
Claims	35.698	41.618	35.580	36.352		0.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	
Maintenance and Other Operating Contracts	26.168	44.347	37.278	36.611	36.660	36.669 42.929
Professional Services Contracts	25.841	57.211	41.938	46.609	49.199	
Materials and Supplies	42.147	45.893	44.274	45.429	45.973	46.637
Other Business Expenses	6.972	8,664	8,324	8.436	8,506	8,584
Total Non-Labor Expenditures	\$172.869	\$238.935	\$206.948	\$214.129	\$218.488	\$215.089
Other Expenditure Adjustments:						
Other	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Total Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Total Expenditures	\$887.906	\$918.440	\$944.236	\$983.230	\$1,009.072	\$1,027.156
Net Cash Balance	(\$558.453)	(\$548.580)	(\$519.319)	(\$699.317)	(\$775.411)	(\$790.136

November Financial Plan 2025 - 2028 Cash Conversion (Cash Flow Adjustments) (\$ in millions)

	Actual 2023	November Forecast 2024	Final Proposed Budget 2025	2026	2027	2028
Cash Flow Adjustments	3.00					
Receipts				*****	***	\$0.000
Farebox Revenue	(\$1.525)	\$0.000	\$0.000	\$0.000	\$0.000 0.000	0.000
Other Operating Revenue	133.649	161.276	206.248	57.333		0.000
Capital and Other Reimbursements	(0.054)	0.000	0.000	0.000	(0.001)	(\$0.001)
Total Receipts	\$132.070	\$161.275	\$206.248	\$57.333	(\$0.001)	(\$0.001)
Expenditures						
Labor:						
Payroll	\$11.433	(\$16.181)	\$0.419	\$0.419	\$0.419	\$0.419
Overtime	0.001	0.000	0.000	0.000	0.000	0.000
Health and Welfare	(5.994)	(4.501)	(0.001)	(0.001)	(0.001)	(0.001)
OPEB Current Payments	(0.968)	0.000	0.000	0.001	0.001	0.000
Pension	(60.571)	63.090	1.190	0.000	0.000	0.000
Other Fringe Benefits	15.082	14.384	15.184	15.184	15.184	15.184
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	(0.380)	0.000	0.000	0.000	0.000	0.000
Total Labor Expenditures	(\$41.397)	\$56.793	\$16.793	\$15.603	\$15.604	\$15.603
Non-Labor:		** ***	0.000	\$0.000	\$0.000	\$0,000
Electric Power	\$0.029	\$0.000 0.000	0.000	0.000	0.000	0,000
Fuel	0.194	0.000	0.000	0.000	0.000	0.000
Insurance	4.881	15,960	23.258	23.763	24.317	24.849
Claims	22.711 0.000	0,000	0.000	0.000	0.000	0.000
Paratransit Service Contracts		(2.686)	(0.831)	(0.850)	(0.870)	(0.888)
Maintenance and Other Operating Contracts	(0.737)		0.831	0.850	0.869	0.888
Professional Services Contracts	4.191	(21.600)	0.001	0.001	0.001	0.001
Materials and Supplies	(1.952)	(0.899) (0.500)	0.000	0.000	0.000	0.000
Other Business Expenses Total Non-Labor Expenditures	0.848 \$30.166	(\$9.72 7)	\$23.258	\$23.762	\$24.316	\$24.849
Other Expenditure Adjustments:						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Total Other Expenditure Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Total Expenditures	(\$11.232)	\$47.066	\$40.051	\$39.366	\$39.920	\$40.452
Total Cash Conversion Adjustments before Depreciation	\$120.838	\$208.341	\$246.298	\$96.698	\$39.919	\$40.451
	\$53.357	\$62.163	\$62,163	\$62,163	\$62,163	\$62,163
Depreciation GASB 49 Environmental Remediation	0,759	0.000	0,000	0.000	0.000	0.000
GASB 49 Environmental Remediation GASB 68 Pension Expense Adjustment	15.326	57,500	59.800	69.100	78.100	49.900
GASB 75 OPEB Expense Adjustment	31.092	67,969	70.261	72.607	74.985	77.485
GASB 87 Lease Adjustment	(0.037)	0.001	0.001	0.001	0.001	0.001
GASB 96 SBITA Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
Total Non-Cash Liability Adjustments	\$100.496	\$187.633	\$192.225	\$203.871	\$215.249	\$189.549

November Financial Plan 2025 - 2028 Ridership (Utilization) and Revenue (in millions)

	Actual					
	2023	2024	2025	2026	2027	2028
RIDERSHIP						
Fixed Route	86.217	84.259	89.061	92.673	96.036	97.513
Total Ridership	86.217	84.259	89.061	92.673	96.036	97.513
FAREBOX REVENUE						
Fixed Route Farebox Revenue	\$178.571	\$181.180	\$191.013	\$198.760	\$205.977	\$209.144
Farebox Revenue	\$178.571	\$181.180	\$191.013	\$198.760	\$205.977	\$209.144

MTA BUS COMPANY November Financial Plan 2025-2028 Total Positions by Function & Department Non-Reimbursable/Reimbursable and Full-Time/Full-Time Equivalents

		November	Final Proposed			
	Actual	Forecast	Budget			
FUNCTION/DEPARTMENT	2023	2024	2025	2026	2027	2028
Administration						
Office of the EVP	3	3	3	3	3	3
Human Resources	6	13	13	13	13	13
Office of Management and Budget	11	16	16	16	16	16
Materiel	10	15	15	15	15	15
Controller	15	19	19	19	19	19
Office of the President	2	12	12	12	12	12
Law	13	20	20	20	20	20
Strategic Office	16	17	21	21	21	21
Non Departmental	0	1	1	1	1	1
Total Administration	76	116	120	120	120	120
Operations						
Buses	2,264	2,360	2,432	2,432	2,432	2,432
Office of the Executive Vice President, Regional	3	4	4	4	4	4
Safety & Training	86	68	68	68	68	68
Road Operations	129	132	134	134	132	132
Transportation Support	32	33	33	33	33	33
Operations Planning	26	32	33	33	33	33
Revenue Control	5	6	6	6	6	6
Total Operations	2,545	2,635	2,710	2,710	2,708	2,708
Maintenance						
Buses	667	725	731	731	730	730
Maintenance Support/CMF	195	229	227	227	227	227
Facilities	60	87	87	87	87	87
Supply Logistics	88	104	104	104	104	104
Total Maintenance	1,010	1,145	1,149	1,149	1,148	1,148
Engineering/Capital						
Capital Program Management	21	26	26	26	26	26
Public Safety						
Office of the Senior Vice President	11	13	13	13	13	13
Total Positions	3,663	3,935	4,018	4,018	4,015	4,015
Non-Reimbursable	3,629	3,897	3,980	3,980	3,977	3,977
Reimbursable	34	38	38	38	38	38
Total Full-Time	3,648	3,917	4,000	4,000	3,997	3,997
Total Full-Time Equivalents	15	18	18	18	18	18

MTA BUS COMPANY November Financial Plan 2025 - 2028 Total Positions By Function and Occupational Group

	Actual 2023	November Forecast 2024	Final Proposed Budget 2025	2026	2027	2028
FUNCTION / OCCUPATIONAL GROUP				No de la companya del companya de la companya del companya de la c		
Administration						
Managers/Supervisors	29	51	56	56	56	56
Professional/Technical/Clerical	47	64	64	64	64	64
Operational Hourlies	0	1111	1	1	1	1
Total Administration Headcount	76	116	121	121	121	121
Operations						
Managers/Supervisors	308	316	318	318	316	316
Professional/Technical/Clerical	36	45	45	45	45	45
Operational Hourlies	2,201	2,274	2,346	2,346	2,346	2,346
Total Operations Headcount	2,545	2,635	2,709	2,709	2,707	2,707
Maintenance						
Managers/Supervisors	222	252	250	250	250	250
Professional/Technical/Clerical	29	38	38	38	38	38
Operational Hourlies	759	855	861	861	860	860
Total Maintenance Headcount	1,010	1,145	1,149	1,149	1,148	1,148
Engineering / Capital						
Managers/Supervisors	12	15	15	15	15	15
Professional/Technical/Clerical	9	11	11	11	11	11
Operational Hourlies	0	0	0	0	0	0
Total Engineering Headcount	21	26	26	26	26	26
Public Safety						
Managers/Supervisors	6	8	8	8	8	8
Professional/Technical/Clerical	5	5	5	5	5	5
Operational Hourlies	0	0	0	0	0	0
Total Public Safety Headcount	11	13	13	13	13	13
Total Positions						
Managers/Supervisors	577	642	647	647	645	645
Professional/Technical/ Clerical	126	163	163	163	163	163
Operational Hourlies	2,960	3,130	3,208	3,208	3,207	3,207
Total Positions	3,663	3,935	4,018	4,018	4,015	4,015