

## Subway Action Plan - EOY 2023 Total Results

All \$ in (000's)

*These results are subject to audit*

Operating	Estimate Budget Dec YTD (Nov Plan)	Dec YTD Expense	Expense YTD M/(L) Estimate Budget
<b>Track/Infrastructure</b>	\$ 150,018	\$ 115,915	\$ (34,103)
Water Management Initiative:			\$ -
Seal Leaks	\$ 12,463	\$ 2,130	\$ (10,333)
Drains (Internal & Contractor)	\$ 3,965	\$ 8,528	\$ 4,563
Vents	\$ 10,662	\$ 4,656	\$ (6,006)
Pump Repairs	\$ 1,900	\$ 53	\$ (1,847)
Clean track between stations	\$ 7,948	\$ 21,827	\$ 13,879
ADA Tactile Edge Installation	\$ 10,000	\$ 3,552	\$ (6,448)
Accelerate repair of track issues	\$ 68,258	\$ 46,398	\$ (21,861)
Systemwide inspection of elevated structures	\$ -	\$ 540	\$ 540
Triple number of Combined Action Teams	\$ 24,113	\$ 23,908	\$ (205)
Upgrade TGC3 and TGC4 Critical Systems	\$ 2,500	\$ 2,956	\$ 456
Track Access / Training / Support / Equipment	\$ 8,210	\$ 1,368	\$ (6,842)
<b>Signals</b>	\$ 40,805	\$ 47,513	\$ 6,707
Signal Maintenance and Repair	\$ 40,805	\$ 47,513	\$ 6,707
Training & Support	\$ -	\$ -	\$ -
<b>Car Equipment</b>	\$ 90,723	\$ 82,177	\$ (8,546)
Overhaul cars	\$ 52,360	\$ 55,855	\$ 3,495
Reduce Car Holds	\$ 1,701	\$ 228	\$ (1,473)
Terminal Car Cleaning	\$ 29,390	\$ 24,593	\$ (4,797)
Expand Emergency Car Response Teams	\$ 4,062	\$ 1,459	\$ (2,603)
Fleetwide Camera Installation	\$ 3,210	\$ 41	\$ (3,169)
<b>Stations</b>	\$ 41,867	\$ 70,483	\$ 28,615
Improving Station Environment	\$ 41,548	\$ 64,495	\$ 22,947
Expand dedicated EMT station deployment	\$ -	\$ 3	\$ 3
Improve elevator and escalator maintenance	\$ 319	\$ 5,985	\$ 5,666
<b>Communications</b>	\$ 14,512	\$ 7,156	\$ (7,356)
Enhance customer service and communication	\$ 8,984	\$ 4,276	\$ (4,708)
Training /Support	\$ 5,528	\$ 2,880	\$ (2,648)
<b>Power</b>	\$ 533	\$ 664	\$ 131
Power Substation	\$ 533	\$ 664	\$ 131
<b>Operating Total</b>	<b>\$ 338,459</b>	<b>\$ 323,907</b>	<b>\$ (14,552)</b>
<b>Capital</b>	Estimate Budget Dec YTD (Nov Plan)	Dec YTD Expense	Expense YTD M/(L) Estimate Budget
Track - Install Continuous Welded Rail	\$ 14,597	\$ 10,520	\$ (4,077)
Signals - Modernize Signals	\$ 771	\$ 5,738	\$ 4,967
Power - ConEdison Power Improvements	\$ -	\$ -	\$ -
Other - SAP Capital	\$ 5,480	\$ -	\$ (5,480)
Other - Equipment Purchases	\$ -	\$ -	\$ -
<b>Capital Total</b>	<b>\$ 20,848</b>	<b>\$ 16,258</b>	<b>\$ (4,590)</b>
<b>Grand Total</b>	<b>\$ 359,307</b>	<b>\$ 340,165</b>	<b>\$ (19,142)</b>