Second Avenue Subway Phase 2 Technical Briefing

January 22, 2023







Second Avenue Subway has been long-promised



Phase 2 delivers the project East Harlem deserves



- 70% of residents rely on transit, 34% below poverty, 86% people of color
- Densest census tracts within the U.S.
- One of largest concentrations of affordable housing in U.S.
 - Three new ADA-accessible stations
- Reduces crowding, increases reliability on 4/5/6
- Shorter commute times some riders save up to 20 min
- One seat ride from East Harlem to UES, West Midtown, Coney Island
- 75,000 direct, indirect, and induced jobs
- Union-wage construction jobs
- Local hiring goals
- Helps MTA maintain high transit mode share
- Supports dense, energy-efficient land use



Project Overview







125 St

MM

P

-

The state

NUC Great

WE Green Cart

Subway

D

-

125 St Subv

Q

195 Street Station



Today marks another milestone





Phase 1 has been a great success for our customers

From the moment it opened, its benefits have been clear.



200,000+ peak daily riders

Relieved crowding on the **456**

High customer satisfaction



And per-rider, its cost-benefit compares favorably

In context, its high price tag delivered even higher benefits

Underground Rail Cost Per Average Daily Rider (2027 \$M)





High ridership drives high costs

Meeting life safety codes means bigger stations than smaller systems



*Train capacity and emergency egress load based on typical vehicles similar to those used by SF Muni



This MTA is different

With the creation of MTA Construction & Development, these challenges are being addressed head on



Better From **Third Track** to **L Train Tunnel** to **LIRR Concourse**, major projects completed on time and budget.

Faster

Faster pace and faster projects – including **2x number of ADA projects** in this capital program. **Cheaper** Projects came in **\$272 million under** estimate in 2023.



This MTA is different

C&D is addressing NYC cost drivers, with demonstrated results

Cost for core infrastructure in line with peer agencies...



...and C&D committed to driving down costs further

\$272 million

Savings in project cost compared to estimate in 2023

\$395 million

Savings in insurance costs in 2022 and 2023

\$200 million

Savings in annual force account costs



And so is our approach to Phase 2

Phase 2 incorporates key lessons learned from Phase 1







SCOPE

PLANNING

in contractors – and even more contractors

Phase 1 Lesson Build only what you need

Avoid surprises with utilities and real estate

MANAGEMENT

Streamline contracts, especially at key interfaces

Phase 2 Approach Reuse the old tunnels Reduce station sizes Reduce back-of house

Advanced utility relocation Early real estate acquisition Fewer contracts Smart use of Design-Build Outside expertise



Scope: Reusing the old tunnels

Initial plans would have demolished the existing 1970s tunnels. Instead, we're putting them to good use.







Scope: Reducing Station Size

Stations design has been drastically reduced from original design while serving 100,000+ riders and meeting safety codes.





Scope: Reducing Station Size

Stations have same 10-car platform length as Phase 1, with significantly less back-of-house in the cavern.

96 St Station Phase 1 terminal station	
106 St Station	
116 St Station	
125 St Station Phase 2 terminal station	Back of House Platform & Mezzanine



Scope: All told, these steps saved more than \$1 billion

We're not done – as design advances, we're continuing to value engineer.

Reuse tunnels Reduce station size Reduce/relocate back-of-house

Value engineering underway:

Eliminate tunnel "bellmouth" opening Reduce platform width for capacity Relocate mezzanine at 116 St to avoid utilities Further reduce user space at 125 St Improve tunnel launch location

\$300 million+ savings

+ Design-Build will yield more efficient delivery concepts

\$1 billion+ savings



Planning: Advanced Utility Relocation

By getting utilities addressed first, we reduce risk.



Phase 1 unanticipated utility relocation led to 12 months of delays across the 10 contracts







Planning: Early Real Estate Acquisition

Critical properties are secured, with joint development opportunities preserved.

Facility	Status	
106 St	Acquisition underway for all four sites	
116 St	One site acquired (including launchbox) Remaining two sites underway	
125 St	Acquisition complete	
Ancillary A	Acquisition complete	



Management: A Completely Different Approach

Fewer contracts with strategic use of design-build





Management: A Completely Different Approach

Bringing outside expertise to bear.



Peer Review Completed four rounds of technical review on all contracts

Major Capital Review Unit

Panel with international expertise assembled to review design and contractual documents

Alternative Technical Concepts

During procurement, solicit alternative design concepts from proposers that minimize cost



The result will be a better, faster, cheaper Phase 2

We've already saved over **\$1 billion** – and we're not done yet.

Scope

- **Tunnel**: Reuse of existing 1970s era tunnel.
- **Station**: Sized to meet capacity, safety, and code with mezzanines reduced or eliminated.
- **Back-of-House**: Essential needs relocated to ancillary buildings, 5-10x less costly to build.

Planning

- Advanced utility relocation removes surprises which led to 12 months delay in Phase 1.
- Real estate acquisition complete or in progress.

Management

- Fewer contracts reduces tricky interfaces.
- Strategic use of Design Build to incentivize innovation and cost-cutting, balances risk with contractor.



Contract 1 is a key milestone toward cost containment

Details

Contractor: C.A.C. Industries, Inc.

Budget: \$182 million, including third-party contract and support costs

Scope:

- Relocate underground utilities from 105 St to 110 St
- Temporary streetscape modifications, including new bike lanes
- Building remediation, strengthening, and underpinning in preparation for new 106 St station



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