Metropolitan Transportation Authority

# Finance Committee Meeting October 2019

# **Committee Members**

- L. Schwartz, Chair
- S. Feinberg, Vice Chair
- A. Albert\*
- N. Brown\*
- R. Herman
- D. Jones
- L. Lacewell
- K. Law
- H. Mihaltses
- R. Mujica
- J. Samuelsen\*
- V. Tessitore\*
- V. Vanterpool
- N. Zuckerman

# **Finance Committee Meeting**

2 Broadway, 20th Floor Board Room New York, NY 10004 Monday, 10/21/2019 1:30 - 2:30 PM ET

# **1. SUMMARY OF ACTIONS**

Summary of Actions - Page 4

# 2. PUBLIC COMMENTS PERIOD

**3. APPROVAL OF MINUTES – SEPTEMBER 23, 2019** *Finance Committe Minutes - Page 6* 

# 4. 2019 COMMITTEE WORK PLAN

2019 Work Plan - Page 22

# 5. BUDGETS/CAPITAL CYCLE

# BudgetWatch (Handout also available in the Exhibit Book and MTA.Info)

**Finance Watch** 

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# 6. MTA HEADQUARTERS & ALL-AGENCY ITEMS

# Action Item (No Items)

# **Report and Information Items**

2020 Preliminary Budget/July Financial Plan 2020-2023 (Materials Previously Distributed) -Page 42 Annual Review of MTA's Derivative Portfolio Including Fuel Hedge (Available in the Exhibit Book and MTA.Info) - Page 43 2019 Semi Annual Investment Summary - Page 44 MNR Report on Fare Evasion - Page 50 LIRR Report on Fare Evasion - Page 52 NYCT Report on Fare Evasion - Page 54

# Procurements

MTAHQ Procurement Report - Page 56 MTAHQ Competitive Procurement - Page 59

# 7. METRO-NORTH RAILROAD & LONG ISLAND RAIL ROAD, and MTA Capital Construction

LIRR Procurement - Page 62

# 8. NEW YORK CITY TRANSIT, and MTA BUS OPERATIONS

NYCT Procurements - Page 64

# 9. BRIDGES AND TUNNELS

B & T Procurements - Page 74

# 10. FIRST MUTUAL TRANSPORTATION ASSURANCE COMPANY (No Items)

# **11. MTA CONSOLIDATED REPORTS**

Statement of Operations - Page 82 Subsidies, Interagency Loans and Stabilization Fund Transactions - Page 89 Debt Service - Page 100 Overtime - Page 102 Positions - Page 107 Farebox Ratios - Page 110 MTA Ridership - Page 111 Fuel Hedge Program - Page 135

# **12. REAL ESTATE AGENDA**

# **Action Items**

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#### **Report and Information Items**

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|  | F   | INANCE Commi                             | ttee  |
|--|---|--|---|
|  |   | October 2019                             |   |
|  |   |  |   |
| Responsible Department                       | Action                                      |  | Short Description   |
| No Actions                                   |   |  |   |
| Presentations                                |   |  | Short Description   |
| Annual Review of MTA's                       |   |  | The Finance Dept will provide an update on MTA's portfolio of derivatives   |
| Derivative Portfolio Including               |   |  | contracts.  |
| Fuel Hedge                                   |   |  |   |
| Information Items                            |   |  | Short Description   |
| 2020 Preliminary Budget/ July                |   |  | Public Comments will be accepted on the 2020 Preliminary Budget   |
| Financial Plan 2020-2023                     |   |  |   |
| 2019 Semi Annual Investment                  |   |  | Semi-Annual Report on funds actively managed by MTA Treasury in accordance  |
| Report                                       |   |  | with the Board approved Investment Guidelines.  |
| Agency Reports on Fare Evasion               |   |  | Fare Evasion statistics to be reported by Agency Representatives  |
| Responsible Department                       | Vendor Name                                 | Total Amount                             | Summary of Action   |
| MTA Procurement                              | N/A   | N/A                                      | Omnibus Authorizing Resolution to use the competitive RFP process for Design-   |
|  |   |  | Build contracts   |
| Long Island Rail Road                        | N/A   | N/A                                      | Authorizing Resolution to use a competitive RFP process to solicit the replacement  |
|  |   |  | of two signal power motor generators at Babylon and Hillside facilities.  |
| New York City Transit                        | Prevost Car (US) Inc.                       | \$150,975,138                            | MTA Bus purchase of 257 over-the-road express diesel buses.   |
| New York City Transit                        | Siemens Mobility, Inc. (New York, New York) | \$44,001,315                             | Ratification of awards for Communications-based Train Control carbone equipment   |
|  | Thales Transport and Security, Inc.         |  | on the Eighth Avenue Line.  |
|  | (Pittsburgh, Pennsylvania)                  |  |   |
| New York City Transit                        | Prevost Car (US) Inc.                       | \$43,686,773                             | NYC Transit purchase of 50 over-the road express diesel buses with an option for 23   |
| New Fork City Hansit                         |   | \$43,000,773                             | additional buses  |
| New York City Transit                        | Global Contact Services (Salisbury, North   | \$8,362,573                              | 90-day extension to continue operations of the Paratransit Call Center while a new  |
|  | Carolina )                                  |  | contract is being awarded   |
| New York City Transit                        | Halmar International LLC (Nanuet, New York) | \$2,050,000                              | Modification to cover costs associated with accelerating and re-sequencing the  |
|  |   |  | replaement of two escalators, stairs and an elevator at 42nd Street - Grand Central   |
|  |   |  | Station on the Lexington Avenue line  |
| New York City Transit                        | N/A   | N/A                                      | Authorizing Resolution to add options to purchase additional electric and hybrid  |
|  |   | 420.000.000                              | buses through two previously approved RFPS.   |
| Bridges and Tunnels                          | Various                                     | \$38,000,000                             | Modification to add funding for as-needed inspection, design, engineering and   |
| Bridges and Tunnels                          | Trevcon Construction Co., Inc.              | \$18,006,825                             | engineering support services to a panel of 15 firms<br>Award of a contract for design-build services for Fender Protection and a Fire |
|  |   | \$10,000,020                             | Standpipe System at the Bronx-Whitestone Bridge. Total amount includes \$268,000  |
|  |   |  | for stipends to the 4 unsuccessful proposers.   |
| Bridges and Tunnels                          | HNTB/WSP/Parsons Brinckerhoff, JV           | \$7,111,118                              | Modification to provide construction phase support services for the rehabilitation  |
|  |   |  | of the upper level approach decks at the Verrazano-Narrows Bridge.  |
|  |   |  |   |
| <u>Responsible Department</u><br>Real Estate | Vendor<br>All New Seasons Inc.              | Money Due MTA<br>\$68,000 with Annual 3% | Short Description License agreement for concession space at 40-40 Main Street, LIRR Flushing Station                                  |
|  |   | increases                                | Literise agreement for concession space at 40-40 Main Street, Little rusining Station   |
| Real Estate                                  | PureDC, LLC                                 | \$6,600 with Annual 3%                   | License agreement for the sale of juice, smoothies and acai bowls at the Croton-  |
|  |   | increases                                | Harmon Station  |
| Real Estate                                  | Rockaway KB Company LLC                     | \$60,000 with Annual 3%                  | License agreement for operation of a retail concession opening within the subway  |
|  |   | increases                                | station wall at the subway stair landing between subway stairs S-7 and M-7 (34  |
|  |   |  | Street - Herald Square)   |
| Real Estate                                  | South Brooklyn Railway Company              | \$1.00 payment waived                    | Ground lease for the design, construction, operation, and maintenance of a railcar  |
|  |   |  | receiving, repair, maintenance, and testing facility (the "Railcar Facility") and track   |
|  |   |  | improvements ("NYCT Trackage"), and operation of NYCT Trackage  |
|  |   |  |   |
| Real Estate                                  | City of New York                            | N/A                                      | Authorization to enter into a binding Memorandum of Understanding (the "MOU")   |
|  |   |  | with the City of the New York ("the City") to surrender Master Lease property (the  |
| L  |   |  | "Property") to the City   |

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Minutes of the MTA Finance Committee Meeting September 23, 2019 2 Broadway, 20th Floor Board Room New York, NY 10004 Scheduled 1:30 PM

The following Finance Committee Members attended: Hon. Lawrence Schwartz, Chair Hon. Sarah E. Feinberg, Vice Chair Hon. Andrew Albert Hon. Rhonda Herman Hon. David R. Jones Hon. Linda A. Lacewell Hon. Robert F. Mujica, Jr. Hon. Veronica Vanterpool

The following Finance Committee Members did not attend: Hon. Norman E. Brown Hon. Kevin Law Hon. Haeda B. Mihaltses Hon. John Samuelsen Hon. Vincent Tessitore, Jr. Hon. Neal Zuckerman

The following Board Members were also present: Hon. Robert W. Linn Hon. Susan G. Metzger

The following MTA staff attended: Robert Foran David Keller Patrick McCoy Janno Lieber David Ross David Florio Patrick Warren Michele Woods

The following MTA Agency Presidents attended: Andy Byford

The following agency staff attended: Susan Doering Tim Mulligan Mark Young

Chairman Schwartz called the meeting of the Finance Committee to order at 1:44 PM.

# I. Public Comments

There were four public speakers. Mr. Jason Pinero discussed various items including his concerns regarding increased fares by Port Authority on its AirTrain service, and his request to have adjustments to LIRR fares and a ticket package with AirTrain to help compensate for the change, as well as his opinion that MTA should partner with hotels near the airports to provide packages as enticements. Mr Murray Bodin discussed various items, including his concerns regarding transportation rules, train horns, scheduling, signage without word, and his concern that obsolete rules are being employed which cost money and create problems. Mr. Andy Quito discussed several items including budget cuts affecting service for Jamaica, as well as the need for police and enforcement, and his opinion that MTA should not spend funds on projects such as Belmont Park, and focus on the Atlantic Branch. Mr. Andrew Pollack discussed his concerns regarding the details of 2020-2024 Capital Program including need for more switches on LIRR, East Side Access completion, upgrades for Jamaica, Penn Station Access for Woodhaven Line, and the need to get rid of old buses and see more modern signals on Queens Boulevards lines, as well as the need for additional elevators at locations such as Broadway Junction station.

# **II. Approval of Minutes**

The Committee voted to approve the minutes to its prior meeting held on July 22, 2019 (see pages 7 through 15 of the Committee book).

# IV. Committee Work Plan

Mr. David Keller reported that there was one change to the Work Plan (see pages 17 through 24 of the Committee book). The MTA Grant Management's action item of a resolution to authorize the execution, filing, and acceptance of federal funds will be rescheduled for the January 2020 meeting.

# V. Budgets/Capital Cycle

# A. BudgetWatch

Mr. David Keller presented BudgetWatch (see the MTA website for the entire BudgetWatch <u>http://web.mta.info/mta/ind-finance/budgetwatch.pdf</u>). This month's BudgetWatch focuses on August preliminary operating results and subsidy cash results through September, as measured against the Mid-Year Forecast.

**Revenues:** Mr. Keller reported that preliminary passenger revenues were favorable in August by \$9.0 million. Subway was \$7.8 million favorable, and combined bus for NYCT and MTA Bus was \$2.7 million favorable. LIRR was \$0.8 million favorable on higher non-commutation ridership, while Metro-North was \$1.2 million unfavorable due to lower ridership on both the Hudson and Harlem lines. Mr. Keller reported that YTD, passenger revenues were \$26.6 million favorable. Mr. Keller noted that toll revenue was \$3.4 million favorable in August and is \$0.7 million favorable YTD.

Expenses: Mr. Keller reported that preliminary expenses for May were \$16.8 million unfavorable, reflecting higher labor costs at NYCT and Metro-North, and were partially offset by higher vacancy savings and higher capital project activity credits to the operating budget at LIRR, as well as by controls on non-labor spending across all agencies. Mr. Keller noted that higher NYCT labor costs reflect Subway Action Plan (SAP) work, which continues to affect overtime. Additionally, there has been a change in the timing of recording labor-related expenses in order to accommodate a 5-day close of monthly financials, which is a recently adopted practice. Mr. Keller noted that Metro-North's higher labor costs were primarily the result of retroactive wage payments. Mr. Keller reported that YTD expenses were \$28.0 million unfavorable. Mr. Keller further reported that these preliminary expenses reflect overtime, which was \$12.3 million unfavorable for August and \$36.9 million unfavorable YTD, mostly at NYCT due to SAP-related work and scheduled maintenance service. MTA Bus overtime remains unfavorable due to maintenance work on buses that are running beyond their useful lives. Mr. Keller noted that a new fleet of buses is expected to be delivered starting in the fourth quarter of the year. More information on overtime expenses are detailed in the full BudgetWatch report (see page 4 for major drivers of overtime through July). Lastly, Mr. Keller noted that debt service costs for August were \$18.4 million unfavorable, reflecting the timing of debt service deposits, but were favorable \$19.3 million YTD, reflecting lower variable rates.

**Subsidies:** Mr. Keller reported that total subsidies in September were \$34.6 million unfavorable. The Payroll Mobility Tax (PMT) was \$26.9 million unfavorable due to delays in transmittal of receipts, and the Urban Tax was \$16.7 million unfavorable reflecting low transactional value. Mr. Keller noted that offsetting these unfavorable results were favorable results of \$2.7 million for the Petroleum Business Tax and \$5.4 million for the Mortgage Recording Tax. Other subsidies, such as MMTOA, MTA Aid, and the For-Hire Vehicle surcharge were on target with the Mid-Year Forecast. Mr. Keller reported that YTD through September, subsidies were \$17.5 million unfavorable, primarily the result of the PMT timing delay, while partially offset by the favorable Petroleum Business Tax and Mortgage Recording Tax results.

**Overall:** Mr. Keller summarized that overall preliminary YTD results are on target, favorable by \$1.1 million.

**Discussion:** Mr. Albert inquired regarding the buses that have outlived their useful lives, and whether the same problem applies to maintaining rolling stock of subway and commuter railroads. He noted, for example, that the R32 and R42 are trains that have been in service for many years. Mr. Keller responded that for MTA Bus there is additional overtime involved in order to keep the older buses running, and for the train rolling stock, the expenses are built into scheduled maintenance work that is incorporated in overtime.

# **B.** FinanceWatch

Mr. Patrick McCoy presented highlights from FinanceWatch (see pages 30 through 37 of the Committee book for the complete FinanceWatch report).

**Recent Transactions:** Mr. McCoy reported on recent transactions, including \$422.4 million Transportation Revenue Green Bonds, Series 2019C (Climate Bond Certified) that were issued in August and retired outstanding 2018A Bond Anticipation Notes (BANs). The all-in True Interest Cost (TIC) for the 2019C bonds was 3.387%. Additionally, on September 6, 2019, \$1.2 billion of

Transportation Revenue BANs to finance existing approved transit and commuter projects, were issued in two subseries, \$1 billion for MTA funded projects and \$200 million for the projects that are designated to be part of the State's funding commitment of \$7.3 billion for the 2015-2019 Capital Program. Mr. McCoy noted that the BANs for the State funding are being tracked separately for the State to retire. Lastly, Mr. McCoy noted the recent \$102 million TBTA General Revenue Refunding Bond, Series 2019B (Federally Taxable), which had an all-in TIC of 3.48% and was reamortized to 2044.

**Fuel Hedge:** Mr. McCoy reported that there were two ultra-low sulfur diesel fuel hedges, one on July 30, 2019 and one on August 27, 2019. The fuel hedge on July 30, 2019 was 2.8 million gallons with Goldman Sachs & Co./J. Aron at an all-in price of \$1.888/gallon. The hedge covers the period from July 2020 through June 2021. The August 27, 2019 fuel hedge was 2.8 million gallons with Macquarie Group at an all-in price of \$1.779/gallon. The hedge covers the period from August 2020 through July 2021. Three of MTA's existing approved commodity counterparties participated in bidding on the two transactions: Goldman Sachs & Co./J. Aron; J.P. Morgan Ventures Energy Corporation; and Macquarie Group.

# VI. MTA Headquarters and All-Agency Items

# A. Action Items

Mr. Keller reported that there were two action items and read the descriptions of both. Mr. McCoy added additional highlights about the action items.

# 1. Payroll Mobility Tax Bond Resolution for submission to the Capital Program Review Board

Mr. McCoy discussed the action item and noted that the item seeks to obtain Finance Committee and TBTA Board approval of the resolution authorizing the submission of the proposed Payroll Mobility Tax (PMT) Obligation Resolution, Standard Resolution Provisions, and Supplemental Resolution Provisions to the Capital Program Review Board for approval. Once approved by the CPRB, the full set of credit documents will be resubmitted to the Finance Committee and the TBTA Board for formal adoption (see pages 39 through 41 of the Committee book for the staff summary and see the Board website for the resolution <u>https://new.mta.info/document/10646</u>).

Mr. McCoy noted that the PMT Resolution will allow MTA to issue bonds against the Payroll Mobility Tax, the Aid Trust Account monies, and the PMT Replacement monies, and it is hoped that the credit will be a strong AA credit. Mr. McCoy commented that the PMT was authorized by the State in 2009 and the idea of a resolution to bond against those revenues was introduced in 2013, and will help diversify MTA's debt portfolio.

The Committee voted to recommend the action item before the Board for approval.

# 2. Sales Tax Revenue Obligation Resolution for submission to the Capital Program Review Board

Mr. McCoy discussed the action item and noted that the item seeks to obtain Finance Committee and TBTA Board approval of the resolution authorizing the submission of the proposed Special Obligation Resolution Authorizing Sales Tax Revenue Obligations (Statewide and Citywide Sales Tax). Once approved by the CPRB, the full set of credit documents will be resubmitted to the Finance Committee and the TBTA Board for formal adoption (see pages 42 and 43 of the Committee book for the staff summary and the Board materials website for the sales tax resolution https://new.mta.info/document/10651).

Mr. McCoy commented that the Statewide and Citywide sales tax revenues were provided by the State in the 2019 Legislative Session and are critical to the funding resource for the 2020-2024 Capital Program, and the sales tax credit is anticipated to generate a minimum of \$5 billion for that capital funding.

The Committee voted to recommend the action item before the Board for approval.

# **B.** Reports and Information Items

Mr. Keller reported that there were six Reports and Information items (see pages 44 through 62 of the Committee book).

# 1. Overtime Task Force and Implementation of the Morrison and Foerster Recommendations

Mr. Patrick Warren, Chief Safety Officer and Ms. Michele Woods, Deputy Auditor General provided an update on the work of the Overtime Task Force and the implementation of the Morrison and Foerster LLP recommendations (per their August 15, 2019 report on Overtime Policies and Procedures).

**Discussion:** Prior to the report Chairman Schwartz commented that it would be helpful to have more specificity on project goals and objectives and details for prioritizing recommendations to help generate greater savings or greater accountability. He asked if staff for the Overtime Task Force could prioritize the recommendations and perhaps provide details in a dashboard that could give the Committee a tool a better way to monitor the goals and objectives and progress and so the Committee may be better informed for its dialogue with the task force staff.

Mr. Warren confirmed that staff would provide the details the Chairman requested. He reported that an Overtime Task Force was created per recommendation of the Morrison and Foerster and is led by Mr. Warren and the Ms. Woods. The task force employs five working groups focused on policy, oversight, reporting, optimization, and systems hardware and software. The task force and its working groups consist of representatives from the agencies as well as MTAHQ. Mr. Warren noted the task force plans to follow the timeline established by the Morrison and Foerster report,

and any change from that plan will be approved by the Chairman Foye. Mr. Warren noted that the task force meets every two weeks and will be reporting on its progress.

Additional Discussion: Chairman Schwartz requested that the task force contact the Inspector General in order to include the Inspector General's (IG) office in a monitoring capacity. Chairman Schwartz further commented that the IG has been involved previously regarding overtime issues, so he wants to ensure that the IG is included. Chairman Schwartz noted that addressing overtime is a critical issue for the Finance Committee, and the findings from the Morrison and Foerster report were concerning, especially related to flaws in management processes. He reiterated his preference to have details of progress achieved via a granular dashboard that will show goals and objectives, prioritization for the recommendations, and progress made. Mr. Warren affirmed that the task force will provide those details and that the task force has included the IG's office already and will continue to do so. Ms. Lacewell requested that there be a presumption that timeliness will be met and if the timeframe for the work cannot be met, that staff ask for help, but noted her concern that the way the task force outline is articulated, it implies that the task force may ask for extensions rather than follow firm deadlines.

Mr. Linn commented that overtime is an important topic, and that while he could not attend, he listened in detail to the August Board meeting that covered the overtime issue and he felt that Mr. Zuckerman best captured the issue by asking how the overtime recommendations would translate financially and assist in closing the out-year budget gaps. Mr. Linn noted that the response at the time was that it cannot yet be answered, and not enough of the metrics are known. Mr. Linn further commented that in his experience, it is usually known where overtime is occurring and at what level because of the need to enter overtime for payroll systems. He feels that the data is available and people are recording overtime, for example the details in BudgetWatch that are provided, and noted that he believes it is critical that greater granularity of the information be provided with details regarding overtime in order for the Board to better understand how changes in overtime may improve the out-year budget gaps, and by how much., and it is necessary to know that. Mr. Linn emphasized, for example, that some overtime may be based on the availability of employees, some overtime may be related to hiring needs, some overtime may be related to recordkeeping, and this granularity is needed to understand the reasons for overtime and any impact of changes, and that the Board owes it to the public to be able to speak specifically about the issue, not generally. Chairman Schwartz agreed and requested that Mr. Foran vigorously review the data regarding overtime in order to provide the Board confidence and better accountability that the overtime dollar amount in the Financial Plan is supported by the data. Mr. Foran confirmed that staff will give scrutiny to the numbers for overtime, and noted that the Overtime Task Force's recommendations will aid in focusing the efforts and providing critical tools to management.

# 2. 2020 Preliminary Budget and July Financial Plan 2020-2023

Mr. Keller reported that the second item is included on the agenda in the months of September and October to give the public the opportunity to address any issues they may have that are associated with the July Financial Plan.

# 3. Draft Consolidated Interim Financial Statements for Three-Month Period Ended March 31, 2019

Mr. Keller reported that there is a draft of the unaudited MTA Financial Statements for the first quarter that was provided to the Committee. The draft is being presented to the Audit Committee on Wednesday, and is available on the Board materials website here: <u>https://new.mta.info/document/10656</u>.

# 4. Draft Consolidated Interim Financial Statements for Six-Month Period Ended June 30, 2019

Mr. Keller reported that there is a draft of the unaudited MTA Financial Statements for the second quarter that was provided to the Committee. The draft was being presented to the Audit Committee on Wednesday and is available on the Board materials website here: <u>https://new.mta.info/document/10661</u>.

# 5. Agency Reports on Fare Evasion

Mr. Keller reported that the next were the agency reports on fare evasion (see pages 47 through 56 of the Committee book for the reports from Metro-North, LIRR, and NYCT).

Mr. Warren, Mr. Andy Byford, President, NYCT, Mr. Tim Mulligan, Senior Vice President, Operations Support, NYCT, Mr. Mark Young, Vice President and Chief Financial Officer, LIRR, and Ms. Susan Doering, Executive Vice President, Metro-North were all available to answer questions.

Committee discussion began the Reports and Information item and agency reports and comments were made during the discussion.

**Discussion:** Prior to the reports, Chairman Schwartz discussed the July 2, 2019 letter from the IG to Tim Mulligan regarding the methods used by NYCT to estimate levels of fare evasion in the system. Chairman Schwartz requested that going forward that when agencies are having investigations completed by the IG's office, that the Board be kept informed. He additionally asked that in a situation such as an investigation, agencies do not respond by emails and text on something of such importance, but rather they sit down with the IG's office and discuss. Chairman Schwartz emphasized that the Finance Committee wants to see fare evasion addressed and the problem fixed, and asked that NYCT and the IG brief the Committee jointly in October and discuss the sampling being used so that information be shared with the Board is as accurate as possible.

Mr. Mulligan responded that the letter from the IG's office was extensive with a number of observations that NYCT welcomed and finds helpful, some of which were new and NYCT is developing measures to mitigate, and some of which had already been identified and are currently being mitigated. Mr. Mulligan agreed that a reconciliation of the changes made by NYCT and the observations made by the IG is a good idea and in the spirit of getting the best possible accuracy. Mr. Mulligan noted that the sampling is not scientific, and millions of dollars are not being spent, but in order to achieve the best numbers with the methodology and those improvements. Chairman Schwartz commented that the issue is problematic and that if the fare evasion numbers are worse because of poor sampling that would add to the direness of the situation, and he believes

if MTA needs to spend money for generating better sampling, he would like to see the resources put to that. Mr. Jones commented that his concern remains regarding equity, and his concern about the tendency to put sampling efforts where the crime is, which may skew results, so asked that the agencies take an equitable approach and not replicate biases or prior mistakes in approach. Mr. Mulligan confirmed that the sampling process is randomly generated and sampling occurs throughout the system. Ms. Lacewell noted that she thought the IG agreed to return to brief the Board, and suggested that the next Board meeting would be right for that briefing. Chairman Schwartz noted he believes the IG is slated to brief on Wednesday.

# a. NYCT

Mr. Mulligan presented the NYCT report. Mr. Mulligan discussed the statistics from the fare evasion report for NYCT (see pages 55 and 56 of the Committee book) noting that the subway fare evasion for Q2 2019 was 3.9%, which is no change over the first quarter of 2019. When including YTD through July, the subway fare evasion rate is 4.3%. For the buses (combined local and SBS) fare evasion for Q2 2019 was 25.3%, and YTD through July was 22.9%.

# b. Metro-North and LIRR

Ms. Doering presented the Metro-North report and Mr. Young presented the LIRR report (see pages 47 through 50 of the Committee book for Metro-North reports, and see pages 51 through 54 of the Committee book for LIRR reports). Ms. Doering noted that many of the initiatives being undertaken are occurring for both commuter railroads.

Ms. Doering reported on revenue collection on the train, specifically the fare not collected rate and the incorrect fare collected rate. Ms. Doering noted that both Metro-North and LIRR have been working closely with MTA Audit Department to further enhance the on-board revenue compliance program by doubling the sample size of collection audits that are performed by the Audit Department and followed by a comprehensive review by Metro-North and LIRR transportation managers. Ms. Doering noted that fare not collected rate is based on one-way tickets and does not reflect a percentage of all revenue, and incorrect fare collected rate reflects a specific test and does not reflect the entire universe of ticket types or collection.

Ms. Doering reported that in July, MTA Audit conducted 397 tests on 294 train rides, and in August, MTA Audit conducted 595 tests on 443 train rides. The fare not collected rate for July was 4.1%, down from 6.0% in July 2018, and in August the rate was 5.4%, down from 7.3% in August 2018. Additionally, the fare not collected rate YTD is 4.5%, which is an increase over the 3.1% for the same time period in 2018. Ms. Doering noted that fare not collected represents 2.35% of total revenue YTD through the end of August. The incorrect fare collected rate was 17.1%, up from 16.2% in July 2018, and in August the incorrect fare collected rate was 17.1%, up from 11.6% in August 2018. Additionally, the incorrect fare collected rate YTD is 17.3%. Ms. Doering noted that the incorrect fare collected rate represents 0.22% of total revenue YTD through the end of August. Ms. Doering commented that each month transportation managers investigate every exception identified in these audits and responds within five days to MTA Audit. Ms. Doering noted that a review of the 36 fare-not-collected incidents for July and August, indicated that 11 were likely unavoidable due to operating conditions at the time. Examples of these conditions include if previous train was cancelled, so the train in service required additional station stops, was crowded (making it difficult for conductor to get through the train), or some

other type of disturbance that required the conductor's attention. Ms. Doering noted that each month all employees identified in a failed audit are re-instructed, and repeat occurrences of noncompliance are disciplined. Transportation managers conduct follow-up inspections of employees identified in these missed fare audits in order to ensure compliance, and the Accounting Department reviews conductor remittance data to discover any discrepancies. If any discrepancies are found, the crew member is brought in for full audit and performance issues. Lastly, Ms. Doering noted Metro-North had reached out to MTA Audit Department to see whether the use of audit software could help in finding any anomalies in the eTix purchasing tool.

Mr. Young reported that the audit and management process is similar for LIRR and in August, the Audit Department conducted 337 observations and found 19 incidents of fare not collected, and conducted 76 observations for incorrect fare collected, with 13 incidents found. Mr. Young noted that for LIRR, most of the issues occur between Penn Station and Jamaica, which is a fast run that has a lot of stations close together and numerous passengers on board, and presents challenge to the conductors. Mr. Young noted that the management team is regularly looking to re-deploy extra collectors to address that section of the rail. Mr. Young noted that YTD for the fare not collected rate has shown improvement, with 5.8% fare not collected rate YTD for 2019, compared to 7.3% for same time period in 2018. Mr. Young noted that for incorrect fare collected, it has been fairly consistent with 17.9% YTD in 2018 compared to 18.2% YTD in 2019. Mr. Young commented that the Atlantic Ticket presents a unique challenge in ensuring that it is being used properly. Mr. Young noted that in the last two months there has been improvement in the incorrect fare collected rate. Lastly, Mr. Young noted that the current estimate of revenue loss for LIRR annualized is approximately \$25-30 million.

Additional Discussion: Mr. Jones asked about the dollar amount rather than just the percentage of revenues. Ms. Doering responded that for Metro-North, the YTD fare not collected rate reflects approximately \$11.5 million. Mr. Linn asked for that number annualized. Ms. Doering responded that she estimates the amount to be \$15-16 million. Ms. Doering added that the incorrect fare rate reflects approximately \$1 million YTD through the end of August. Dr. Metzger commented that in the joint Metro-North/LIRR Committee earlier that morning there was a discussion about fare evasion, including a question about the amount of revenue loss, but because of the report expected in Finance Committee, the discussion was set aside, so she anticipated those types of questions now. Chairman Schwartz noted that if the Chairs of Metro-North and LIRR Committees and NYCT/Bus Committee believe the fare evasion reports should be in the respective agency committees rather than Finance Committee, he is receptive to that idea, and does not want to duplicate efforts. Dr. Metzger commented that because the procedures being used to make the estimates are still being finessed, the topic is appropriate in the Finance Committees.

Mr. Albert inquired regarding the random observations on NYCT and asked how long a particular location is surveyed, and how often the observer returns to the location. Mr. Mulligan responded that typically the observer is there for an hour in one location, and the selection of the location is done randomly, but that there are at least 100 station or routes completed per quarter. Mr. Albert further inquired about whether both attended and non-attended locations are included. Mr. Mulligan explained that there are some minimum criteria employed for lightly used fare arrays, but of the active fare arrays are all in the randomization and up for selection for observation. Additionally, Mr. Albert asked about whether observers are looking at people jumping over or under the turnstile as well as going through the slam gates. Mr. Mulligan confirmed that all are

being included and that the slam gates present the greater challenge.

Mr. Linn asked for a more granular analysis to see the differences between fare evasion issues on the two commuter railroads, subway and buses. Mr. Linn noted that based on the estimated annual \$265 million revenue loss from fare evasion on subway and buses and another \$45-50 million from the commuter railroads, he estimates that MTA is losing \$315 million annually, and that based on the information provided, it appears that only 1/3 of the lost revenue is occurring on subways and almost half of the lost revenue is occurring on buses. He commented that through granular data analysis (and having details such as time of day, location, which facility, estimated revenue loss, etc.) there can be a better-informed deployment of solutions and resources that are pointed to the data, rather than announcing the solution and hoping the data supports it. Mr. Mulligan agreed and noted that at the Special Finance Committee in December 2018, it was noted that buses are a much bigger issue in terms of fare evasion rate and revenue loss and that is consistently a theme of the reporting. Mr. Mulligan noted that subway ridership is higher but the fare evasion rate is lower, while buses have lower ridership, but higher fare evasion rate. Mr. Byford commented that it seems intuitive that buses have higher evasion rate, because subway stations typically can provide a more secure environment, covered by personnel or cameras. Chairman Schwartz commented the information at the Special Finance Committee meeting was eye-opening regarding the full impact of fare evasion on revenue loss instead of being solely from a loss of ridership, and that NYCT began immediately to pull together plans to address this issue both on buses and subway. He further commented that several initiatives have already occurred such as moving around resources, for example police personnel from TBTA to help combat fare evasion, and that while it is important to have granular date analysis, he feels that some initiatives could not wait and the problem would have bene exacerbated without these early efforts.

Ms. Vanterpool commented that Mr. Linn had asked for specific data previously (such as what percentage are elderly or students) and asked whether that breakout is available or has that analysis been undertaken. Mr. Mulligan put together data in response to Mr. Linn's request and in the process of scheduling a follow-up to that request, but in terms of how many people are seniors or students, the field observations cannot ascertain that information. He elaborated that for example an observer seeing people go through the fare array cannot accurately assess whether a person with a backpack is thirteen or twenty-three. He further commented that the information on students is not accurate, but NCYT has utilized the information on student Metro-Cards to help gain the best approximation that is applied to calculation of revenues, but he noted that the granular detail is not available. Vice Chair Feinberg inquired about the observers and whether they are wearing clothes or items that indicate they are MTA staff. Mr. Mulligan noted they are not, but in the past occasionally they were, but now dedicated staff are observing and do not use clipboards or wear uniforms, so they try to observe as discreetly as possible. Mr. Mulligan observed that the presence of the observers may affect the results, but their goal is to conduct the observation as discreetly.

Vice Chair Feinberg asked about how other transit systems conduct fare evasion observations. Mr. Mulligan responded that NYCT has done some benchmarking and is well positioned among its peers. He noted that some systems do not attempt to quantify and others rely on self reports (e.g. by station personnel or bus operators), and some do sampling, but generally not as frequently as NYCT. Mr. Mulligan noted NYCT is really the only system that runs 24/7 and is trying to find a statistically valid sample, and is trying to utilize the camera technology more aggressively in order to get more accurate assessments and be able to provide quality control on the sampling (for example, samplers viewing video of the observations to check accuracy). Vice Chair Feinberg

noted that it was her understanding as well, that to the extent that MTA is compiling data, it generally is best practice compared to our peers. Mr. Linn noted that he believes the system vulnerabilities, such as no exit swipe required and slam gates being opened, may be the real issue and asked Mr. Byford to comment. Mr. Byford noted that the London Tube has an advantage because it has the zonal system, and with their equivalent to OMNY (Oyster card) so passengers must tap in and tap out, and passengers are incentivized to do so otherwise the system assumes the highest possible amount and debits that from the Oyster card. Additionally, there is a ring of steel on the Tube, where there are wider areas for gate arrays as well as wide gates that are paddle operated (rather than turnstile), so it is easier for example for a person in a wheelchair to enter the Tube than it is the NYCT subway. Mr. Byford noted that he has a team addressing these issues, including a trial wide gate, which will be announced next month. And, OMNY will be able to show payments, but to really address the vulnerabilities, there needs to be a high percentage that you will be checked and high fine if you are found not to have paid. The goal is not to go after those who really cannot afford the fare, or those who are hardcore recidivists (who require different actions), but rather the middle group, the people who take a chance that no-one is looking, even if they can afford the fare. They will take less of a chance if the likelihood of being caught is high and the fine for doing so is hefty.

# 6. Utilization of As-Needed Consulting Contracts Report

Mr. Keller reported that the last item is the As-Needed Consultant Report (see pages 57 through 62 of the Committee book). Mr. David Ross was available for questions.

# C. Procurements

Mr. Ross reported that there were eleven procurements for MTA Headquarters totaling \$209,721,715 and noted that this included two non-competitive items, eight competitive items, and one ratification (see pages 63 through 77 of the Committee book for all the MTAHQ items).

Mr. Ross discussed the non-competitive items totaling \$6,932,978 that included a \$3.0 million modification to a contract with Brush Industries, Inc. to continue providing repair and refurbishment services for NYCT's existing MetroCard turnstile magnetic swipe readers. Mr. Ross noted the extension is necessary until the New Fare Payment system (OMNY) fully replaces the MetroCard system. The second non-competitive item extends a contract with Giesecke + Devrient Currency Technology America, Inc. for maintenance services and upgrades to currency counters at the Consolidated Revenue Facility and a disaster recover site.

**Discussion:** Chairman Schwartz noted his concerns regarding the modification with Brush Industries and whether the changes requested are an unreasonable increase to maintain a system, and if not, why the increase is merited. Mr. Ross responded that the service is as-needed, so MTA decides when the service is utilized and the machines are repaired, and that MTA is paying less than what was paid under previous contract, which was less than one prior to that. Mr. Ross noted that the increase is due to a backlog of machines needing repair, but on a per machine price, the cost is lower. Vice Chair Feinberg noted her concern about the increase and that she is relieved the payment is less and the increase is per MTA's discretion of when the machines are repaired.

The Committee voted to recommend the non-competitive procurement items before the Board for approval.

Mr. Ross highlighted the eight competitive items and the ratification, noting that the first action is a \$159.2 million award to ConnectiCare Inc. to provide healthcare benefits to employees of Metro-North who reside in Connecticut. The next six items are modifications to contracts for executive recruitment services to support the MTA Transformation plan by hiring 48 new managers. Mr. Ross noted that six firms will be engaged in these efforts for a combined amount not to exceed \$2.4 million. The eighth competitive item is a \$36.3 million modification to extend with Metropolitan Life Insurance Co. (MetLife) for dental benefits covering certain employees and retirees. Lastly, Mr. Ross highlighted the one ratification item related to an award to Guidehouse, LLP for \$1.9 million, to provide a blueprint for MTA organization restructuring activities, business process improvements and cost reductions, in follow-up to recommendations provided by AlixPartners, as well as develop an RFP for implementation services of the restructuring. Mr. Ross noted that the Guidehouse LLP contract was competitively bid by the New York State Division of Budget, and it was necessary for the work to commence in August in order to meet statutory deadlines.

**Discussion:** Chairman Schwartz commented on the six recruiting firms and noted his concerns regarding paying the firms if they do not effectively provide good candidates, and noted he had a conversation with Managing Director Veronique Hakim and she assured him that the firms will not be paid for zero or low productivity (e.g. if they submit resumes that are not viable candidates), and weekly updates will be provided to the Finance Committee regarding the status of the recruitment. Mr. Ross confirmed that the six firms are tasked with working together and sharing information in order to produce the best candidates.

Chairman Schwartz commented on the Transformation Plan by AlixPartners, noting that one key element was the hiring of the Chief Transformation Officer, which has not happened. He further commented that he questions why we are utilizing consultants to implement aspects of the plan when the Chief Transformation Officer is not yet hired to guide the process. Chairman Schwartz offered to have the item move to the Board, but indicated that he requires justification and assurances from the Chairman and CEO that implementation of transformation recommendations will not be undertaken without a Chief Transformation Officer (who is to report directly to the Board). Mr. Jones also raised concerns about whether the new managers being recruited would report to the Chief Transformation Officer, and if so how do you hire them without consultation by the leader of the team. Mr. Ross noted the recruitment firms will only submit good candidates, but MTA will make hiring decisions, but that in order to meet some of the statutory deadlines, some preparatory action was needed earlier, and if things were done in a linear way it would take too long. Mr. Ross further commented that for example the Guidehouse work is also preparatory to develop an RFP for a broad range of implementation services, and the goal is not to change or implement AlixPartners plan, it will lay some building blocks so the Chief Transformation Officer and transformation team will be able to hit the ground running once they are hired.

Ms. Vanterpool commented that the staff summary indicates the recruitment is looking for the new managers externally to MTA, and asked whether internal applicants will be considered as well, noting that MTA has a talented pool of staff from which to select. Ms. Margaret Connor, Senior Director of Human Resources and Retirement Programs, responded that recruitment will be external looking, but as the transformation plan continues, MTA will post internal positions and trying to retain people who are valuable. Ms. Vanterpool noted that she finds this approach problematic because while she appreciates the value of looking externally, she thinks the talent

internally should also be tapped and have a chance to apply for these management positions, and if MTA is looking for talent it should look concurrently at both internal and external resources. Regarding the Guidehouse ratification, Ms. Vanterpool commented that she was not aware of an additional firm being utilized for the building blocks of the transformation implementation and asked why AlixPartners does not do that, considering they were the touted as the transformation experts. She also asked whether the ratification means the money has been spent. Mr. Ross responded that the work has started, but the funds are not yet fully spent. Ms. Vanterpool added that the costs related to the Transformation Plan were surprising, noting the additional \$2.2 million for the recruitment services and the \$1.9 million for Guidehouse consultant, on top of what had been paid to AlixPartners. She asked how many more costs are anticipated. Ms. Mildred Chua, Director and Program Executive, Enterprise Information and Asset Management (who is a project manager leading the internal effort for the Transformation Plan initiative) responded that the AlixPartners report was completed in twelve weeks, per State mandate, and while it was a comprehensive plan, it was a blue print without the specifics needed for implementation. She noted that additional work has been needed and staff had undertaken a deeper dive in order to put together an RFP for implementation services, which was not part of the AlixPartners report. Ms. Chua further commented that an RFP cannot be developed with the detail and roadmap that Guidehouse is helping to develop. Ms. Vanterpool asked why Guidehouse was hired and why AlixPartners was not utilized to extend the contract and have them assist with implementation of the transformation. Mr. Ross answered that the substantial detailed work required was not part of the scope of work for AlixPartners and would have been a sizable modification. He further noted that the intent to is have the RFP for transformation implementation competitively bid and AlixPartners may decide to submit a bid for the work. Ms. Vanterpool observed that if time is of the essence, all of the approvals needed for additional consultants and the process needed for issuing an RFP seems to be counterintuitive to the urgency indicated and the momentum needed, and questioned why the contract was not modified with AlixPartners, given their knowledge of their proposed transformation plan.

Mr. Linn agreed with the concern that Chairman Schwartz raised, indicating it is critical to have a Chief Transformation Officer on board before making decisions about the transformation. Ms. Lacewell concurred and noting that if the energy spent on the roadmap and developing the RFP was put to hiring the Chief Transformation Officer, she believes one could have been hired. She is concerned that, to her knowledge, there has only been one candidate for the position, and more effort needs to be put to hiring that person. She further raised the concern that by having MTA staff and these consultants processing the roadmap and RFP for transformation, which is under the purview of the Board, it may be usurping the roll of the Board in the transformation process. Ms. Lacewell commented that staff should come to the Board before the plans were devised and not just to approve the funding. Additionally, Ms. Lacewell noted that for employee morale, the Chief Transformation Officer is needed so that information regarding the transformation can be communicated to the work force. Dr. Metzger concurred with the comments and noted that the Board does not want to hire managers without the Chief Transformation Officer, who will report to the Board, and she wants to have a better sense of how much the transformation plan is going to cost the MTA. Chairman Schwartz agreed that it is important for the Chief Transformation Officer should be on board and involved with the RFP process for implementation of transformation services, but suggested moving the item forward to the Board in order to give the Chairman and CEO a chance to weigh-in on the process and provide additional information to the Members, and to act or pull the item at the full Board meeting. Mr. Albert asked whether anyone has indicated how close they are to hiring the Chief Transformation Officer. Chairman Schwartz indicated that they are not there until the person is hired.

The Committee voted to recommend the competitive procurement items and the ratification item before the Board for approval. Ms. Lacewell recused herself from the vote related to MetLife.

# VII. Metro-North Railroad/LIRR

# A. Procurements

# 1. Metro-North

Mr. Ross reported that there was a request for an authorizing resolution seeking Board approval to use a competitive RFP process for the design-build of three traction power substations at Metro-North's Golden Bridge, Croton Falls, and Katonah stations (see pages 79 and 80 of the Committee book).

The Committee voted to recommend the procurement item before the Board for approval.

# 2. LIRR

Mr. Ross reported that there was a request for an authorizing resolution seeking Board approval to use a competitive RFP process to replace the Ocean Avenue substation and with an option to replace the Bellmore substation (see pages 81 and 82 of the Committee book).

The Committee voted to recommend the procurement item before the Board for approval.

# VIII. NYCT/MTA Bus Operations

# A. Procurements

Mr. Ross reported that there four procurement items for NYCT for \$525,601,245 (see pages 83 through 88 of the Committee book).

Mr. Ross discussed the non-competitive items totaling \$7.0 million, including a ratification of a \$3.6 million award to Turtle & Hughes, Inc. for a Sag Corrector Service Agreement, and a ratification of a \$3.4 million modification to a contract with New Flyer of America, Inc. for technical changes to enhance the bus emissions profile and customer amenities.

The Committee voted to recommend the non-competitive procurement items before the Board for approval.

Mr. Ross discussed the two competitive items totaling \$518.7 million, including an authorizing resolution to utilize a competitive RFP process to select multiple contractors for on-call structural repairs and debris protection installations, and for a ratification of a modification to a contract with LK Comstock & Company for crossovers within the Kings Highway interlocking.

The Committee voted to recommend the competitive procurement items before the Board for approval.

# IX. Bridges and Tunnels

# A. Procurements

Mr. Ross reported that there were three competitive procurement items for Bridges and Tunnels (see pages 89 through 94 of the Committee book).

Mr. Ross highlighted the three items, which includes as-needed miscellaneous construction contracts to fourteen firms (work will be issued by competitive task orders), an award to Judlau Contracting, Inc. for design-build services for a New Harlem River Drive connector ramp, and a modification to a contract with Thornton Tomasetti, Inc. to add design and construction phase support services for work at the Throgs Neck Bridge. Regarding the Judlau award, Mr. Ross noted that approval of stipends totaling \$150,000 are sought to pay the two unsuccessful proposers.

**Discussion:** Chairman Schwartz asked General Counsel Tom Quigley to confirm that there is a State debarment law and that Judlau does not fall within the debarment law before continuing to approve contacts with them, and he would like to know that before the Board meeting on Wednesday. Ms. Vanterpool asked about the lack of ratifications for Executive Order 168 and wondered whether it had been lifted. Mr. Ross responded that he believes it has been lifted, but in any case, there were no actions related to the executive order that were being brought before the Board this month.

The Committee voted to recommend the procurement items before the Board for approval.

# X. FMTAC

There were no items for FMTAC.

# XI. MTA Consolidated Reports

This month's consolidated reports include: June, July, August actual results versus Mid-Year forecast, including statements of operations; overtime reports; subsidy, interagency loans and stabilization fund transactions; debt service; total positions by function and agency; farebox recovery and operating ratios; MTA ridership; and the fuel hedge program (see pages 95 through 241 of the Committee book).

# XII. Real Estate Agenda

# A. Action Items

Mr. David Florio reported that there were six action items (see pages 243 through 272 of the Committee book for all real estate action and information items) and highlighted the items which include:

- a) An amendment of the license with AT&T for a fiber optic cable installation along a portion of the Hudson Line right of way for Metro-North.
- b) An amendment of the license with Neptune Regional Transmission System, LLC for right of way along the Montauk and Central branches for LIRR.
- c) Acquisition of a temporary easement for construction staging in connection with the rehabilitation of Colonial Road Bridge in Thomaston, NY for LIRR.
- d) Acquisition of a warehouse at 225 Central Avenue, Bethpage, NY for LIRR.
- e) A lease for a delicatessen and grocery store at 1581 Myrtle Avenue, Brooklyn, NY for NYCT.
- f) An amendment of a lease for office space for the MTA Government Affairs Department in Albany.

The Committee voted to recommend the real estate action items before the Board for approval.

# XIII. Adjournment

Upon motion duly made and seconded, the September 23, 2019 meeting of the Finance Committee was adjourned at 3:26 PM.

Respectfully submitted, Marcia Tannian Deputy Director, Finance

# I. RECURRING AGENDA ITEMS

| BudgetWatch<br>FinanceWatch<br>Approval of Minutes<br>Procurements (if any)<br>Action Items (if any)<br>MTA Consolidated Reports   | MTA Div. Mgmt/Budget<br>MTA Finance<br>Board Secretary<br>Procurement<br>Agency<br>MTA Budget |
|--|---|
| II. SPECIFIC AGENDA ITEMS  | <u>Responsibility</u>   |
| <u>November 2019</u><br>2020 Final Proposed Budget/November Financial Plan 2020-2023<br>(Joint Session with MTA Board)   | MTA Div. Mgmt/Budget  |
| <i>Other:</i><br>Station Maintenance Billing Update<br>Review and Assessment of the Finance Committee Charter<br>Agency Reports on Fare Evasion  | MTA Comptroller<br>MTA CFO<br>Agency Representatives  |
| December 2019<br>Adoption of 2020 Budget and 2020-2023 Financial Plan  | MTA Div. Mgmt/Budget  |
| Action Items:<br>Authorization to issue New Money Transportation Revenue Bonds,<br>Dedicated Tax Fund Bonds, TBTA General Revenue Bonds, and<br>TBTA Subordinated Revenue Bonds<br>Approval of Supplemental Resolutions Authorizing Refunding Bonds<br>MTA and TBTA Reimbursement Resolutions for Federal Tax Purposes | MTA Finance<br>MTA Finance<br>MTA Treasury  |
| <i>Other:</i><br>Draft 2020 Finance Committee Work Plan<br>Agency Reports on Fare Evasion  | MTA Div. Mgmt/Budget<br>Agency Representatives  |
| January 2020<br>Other:<br>Special Report: Finance Department 2019 Year-End Review<br>DRAFT MTA Financial Statements 3 <sup>rd</sup> Quarter for the Nine-Months<br>Ended September 2019<br>Agency Reports on Fare Evasion  | MTA Finance<br>MTA Comptroller<br>Agency Representatives                                      |
| <b>February 2020</b><br>Action Items:<br>2019 TBTA Operating Surplus<br>Mortgage Recording Tax – Escalation Payments to Dutchess,<br>Orange and Rockland Counties  | B&T/MTA<br>MTA Treasury, MTA<br>Div. Mgmt/Budget  |

**Responsibility** 

| <i>Other:</i><br>February Financial Plan 2020-2023<br>Agency Reports on Fare Evasion   |         | MTA Div. Mgmt/Budget<br>Agency Representatives                               |
|--|---------|--|
| March 2020<br>Action Items:<br>All-Agency Real Property Disposition Guidelines and All-Agency<br>Personal Property Disposition Guidelines<br>All-Agency Annual Procurement Report  |         | MTA Real Estate/MTA<br>Corporate Compliance<br>MTA Proc., Agencies           |
| <i>Other:</i><br>MTA Prompt Payment Annual Report 2019<br>Agency Reports on Fare Evasion   |         | MTA BSC<br>Agency Representatives  |
| <u>April 2020</u><br>Action Item:<br>MTA 2019 Annual Investment Report   |         | MTA Treasury   |
| Other:<br>Annual Report on Variable Rate Debt<br>DRAFT MTA Financial Statements Fiscal Year-End Twelve-Mor<br>Ended December 2019<br>Agency Reports on Fare Evasion  | nths    | MTA Finance<br>MTA Comptroller<br>Agency Representatives                     |
| May 2020<br>Other:<br>Station Maintenance Billings<br>Annual Pension Fund Report (Audit Committee Members to be in<br>Annual FMTAC Meeting<br>Annual FMTAC Investment Performance Report<br>Agency Reports on Fare Evasion | nvited) | MTA Comptroller<br>MTA Labor<br>MTA RIM<br>MTA RIM<br>Agency Representatives |
| June 2020<br>Action Item:<br>PWEF Assessment   |         | Capital Program Mgmt/<br>Div. Mgmt/Budget                                    |
| Other:<br>Update on IT Transformation<br>Update on Procurement Consolidation<br>DRAFT MTA Financial Statements 1 <sup>st</sup> Quarter for the<br>Three-Months Ended March 2020<br>Agency Reports on Fare Evasion          | MTA F   | nformation Technology<br>Procurement<br>Comptroller<br>cy Representatives    |
| <u>July 2020</u><br>2021 Preliminary Budget/July Financial Plan 2021-2024<br>(Joint Session with MTA Board)  | MTA D   | iv. Mgmt/Budget  |
| <i>Other:</i><br>Agency Reports on Fare Evasion  | Agenc   | y Representatives  |

| <u>September 2020</u><br>2021 Preliminary Budget/July Financial Plan 2021-2024<br>(materials previously distributed)                     | MTA Div. Mgmt/Budget                      |
|--|---|
| <i>Action Item:</i><br>Resolution to Authorize the Execution, Filing and Acceptance of<br>Federal Funds                                  | MTA Grant Mgmt.                           |
| Other:<br>DRAFT MTA Financial Statements 2 <sup>nd</sup> Quarter for the Six-Months<br>Ended June 2020<br>Agency Reports on Fare Evasion | MTA Comptroller<br>Agency Representatives |
| <u>October 2020</u><br>2021 Preliminary Budget/July Financial Plan 2021-2024<br>(materials previously distributed)                       | MTA Div. Mgmt/Budget                      |
| Other:<br>Update on the Business Service Center<br>Annual Review of MTA's Derivative Portfolio -<br>Including Fuel Hedge                 | MTA BSC<br>MTA Finance                    |
| MTA 2020 Semi-Annual Investment Report<br>Agency Reports on Fare Evasion   | MTA Treasury<br>Agency Representatives    |

# III. DETAILS

# November 2019

2020 Final Proposed Budget/November Financial Plan 2020-2023 (Joint Session with MTA Board)

The Chief Financial Officer and MTA Budget Division will present an updated forecast for 2020, a Final Proposed Budget for 2020, and an updated Financial Plan for 2020-2023.

# Other:

Station Maintenance Billing Update

The MTA Comptroller Division will provide a report on the collection and audit status of station maintenance billings issued as of June 1, 2019.

# Review and Assessment of the Finance Committee Charter

MTA Chief Financial Officer will present the most updated Finance Committee Charter to the Finance Committee members for them to review and assess its adequacy. The annual assessment is required under the current Committee Charter.

#### Agency Reports on Fare Evasion

Fare Evasion statistics to be reported by Agency Representatives.

# December 2019

# Adoption of 2020 Budget and 2020-2023 Financial Plan

The Committee will recommend action to the Board on the Final Proposed Budget for 2020 and 2020-2023 Financial Plan.

#### Action Items:

#### Approval of Supplemental Resolutions Authorizing New Money Bonds.

Board approval to allow for the issuance of new money bonds to fund existing approved bond financed capital projects under the Transportation Revenue Bond Obligation Resolution, the Dedicated Tax Fund Obligation Resolution, and in the case of Bridge & Tunnel Capital Projects, the Triborough Bridge and Tunnel Authority Senior and Subordinate Obligation Resolutions.

#### Approval of Supplemental Resolutions Authorizing Refunding Bonds

Board action required to allow for the refunding to fixed-rate bonds from time to time provided that such refundings comply with the Board approved refunding policy.

#### Approval of MTA and TBTA Reimbursement Resolutions for Federal Tax Purposes.

Board approval required to allow for the reimbursement of capital expenditures at a later date from the proceeds of tax-exempt bond sales.

#### Other:

#### Draft 2020 Finance Committee Work Plan

The MTA Chief Financial Officer will present a proposed 2020 Finance Committee Work Plan that will address major issues, SBP and budget process issues, and reports required by statute.

# Agency Reports on Fare Evasion

Fare Evasion statistics to be reported by Agency Representatives.

#### January 2020

Other:

# Special Report: Finance Department 2019 Year-End Review

The MTA Finance Department will present a report that summarizes financing activities for 2019.

# DRAFT MTA Financial Statements for the Nine-Months Ended, September 2019

Included for information is a copy of the Independent Accountant's Review Report of MTA Financial Statements for the nine-months ended, September 30, 2019.

#### Agency Reports on Fare Evasion

Fare Evasion statistics to be reported by Agency Representatives.

# February 2020

#### Action Items:

#### 2019 TBTA Operating Surplus

MTA Bridges and Runnels should be prepared to answer questions on a staff summary requesting (1) transfer of TBTA 2019 Operating Surplus and Investment Income, (2) advances of TBTA 2019 Operating Surplus, and (3) the deduction from 2019 TBTA Operating Revenue, funds which shall be paid into the Necessary Reconstruction Reserve.

#### Mortgage Recording Tax – Escalation Payments to Dutchess, Orange and Rockland Counties

By State statute, each of these counties is entitled to a share of MTA's MRT-2 tax receipts. The amount may be no less than they received in 1987 (even if the taxes collected fall below the 1987 levels), but there are proportional upward adjustments if taxes collected in the particular county exceed the 1987 totals. Such upward adjustments are expected to be required this year, based on the 2009 experience thus far. The MTA Budget and Treasury Division will be prepared to answer questions on the related Staff Summary authorizing the payments.

#### Other:

#### February Financial Plan 2021-2024

The MTA Division of Management and Budget will present for information purposes a revised 2021-2024 Financial Plan reflecting any technical adjustments from the Adopted Budget and the incorporation of certain "below-the-line" policy actions into the baseline.

#### Agency Reports on Fare Evasion

Fare Evasion statistics to be reported by Agency Representatives.

# March 2020

#### Action Items:

#### All-Agency Real Property Disposition Guidelines and All-Agency Personal Property Disposition Guidelines

Board approval of above guidelines as required annually by Public Authorities Law Sections 2895-2897. MTA Real Estate and MTA Corporate Compliance should be prepared to answer questions regarding these guidelines.

#### All-Agency Annual Procurement Report

The Agencies and the MTA Procurement Division should be prepared to answer questions on this voluminous State-required report.

#### Other:

#### MTA Annual Prompt Payment Status Report

The Senior Director of the MTA Business Service Center should be prepared to discuss a report, to be included in the Agenda materials, that reviews MTA-wide success in meeting mandated prompt-payment deadlines (including the interest penalties incurred as a result of late payment).

<u>Agency Reports on Fare Evasion</u> Fare Evasion statistics to be reported by Agency Representatives.

# April 2020

Action Item:

# MTA Annual Investment Report

The MTA Treasury Division should be prepared to answer questions on this State-required report.

# Other:

# Annual Report on Variable Rate Debt

The MTA Finance Department will present a report that summarizes the performance of the MTA's various variable-rate debt programs, including a discussion of the savings (compared to long-term rates) achieved through variable rate debt and a discussion on the current policy and limits on the use of variable rate debt.

# DRAFT MTA Financial Statements for the Twelve-Months Ended, December 2019

Included for information is a copy of the Independent Accountant's Audit Report of MTA Financial Statements for the Twelve-Months ended, December 31, 2019.

#### <u>Agency Reports on Fare Evasion</u> Fare Evasion statistics to be reported by Agency Representatives.

# <u>May 2020</u>

Other:

# Station Maintenance Billings

Under the Public Authorities Law, the Board is required to certify to the City and the counties in the Metropolitan Transportation District the total costs to MTA for operating and maintaining Commuter Railroad passenger stations. The City and county assessments are both now determined through a formula.

# Annual Pension Fund Report

The MTA Labor Division, representatives of the various pension fund boards, and their pension consultants should be prepared to answer questions on a report, to be included in the Agenda materials, that reviews the 2018 investment performance and other experience of the various MTA pension funds. Among other matters, this report should (i) make recommendations on appropriate investment-earnings assumptions in light of the experience of the past three years; (ii) discuss the implications for asset allocations in light of such recommendations; (iii) discuss the effect on (under) funding of the systems in light of such performance and recommendation; (iv) provide appropriate comparisons with other public pension systems; and (v) solicit the opinions of the Board Operating Committees on these recommendations in light of their effects on Agency budgets.

# Annual Meeting of the First Mutual Transportation Assurance Company

The MTA's Captive Insurance Company will hold its statutorily required annual meeting in which it will review the prior year's operations as well as submit its financial statements and actuarial report for final approval. The MTA Risk and Insurance Management Divisions, along with the FMTAC's outside investment managers, should be prepared to answer questions on reports.

#### <u>Agency Reports on Fare Evasion</u> Fare Evasion statistics to be reported by Agency Representatives.

# June 2020

Action Item:

#### PWEF Assessment

The MTA Division of Management and Budget, assisted by MTA Capital Program Management, should prepare the usual annual staff summary authorizing the payment of this assessment to the State. The State levies an assessment of the value of construction-contract awards to cover its cost of enforcing prevailing-wage legislation.

#### Other:

# IT Transformation

IT Management will present progress made to date to promote IT Transformation. A general organizational overview will be provided and an outline of key milestones and project deliverables will be shared. Initiatives that have made IT more resilient will also be discussed.

#### Update on Procurement Consolidation

Procurement Management will present progress made to date to promote Non-Core Procurement Consolidation. A general organizational overview will be provided and an outline of key milestones and project deliverables will be shared.

#### DRAFT MTA Financial Statements for the Three-Months Ended, March 2020

Included for information is a copy of the Independent Accountant's Review Report of MTA Financial Statements for the Three-Months ended, March 31, 2020.

#### Agency Reports on Fare Evasion

Fare Evasion statistics to be reported by Agency Representatives.

# July 2020

2021 Preliminary Budget/July Financial Plan 2021-2024 (JOINT Session with MTA Board)

The Chief Financial Officer and MTA Budget Division will present an updated forecast for 2019, a Preliminary Budget for 2020, and a Financial Plan for 2020-2023.

# Other:

<u>Agency Reports on Fare Evasion</u> Fare Evasion statistics to be reported by Agency Representatives.

#### September 2020

2021 Preliminary Budget/July Financial Plan 2021-2024

Public comment will be accepted on the 2021 Preliminary Budget.

# Action Item:

# Resolution to Authorize the Execution, Filing and Acceptance of Federal Funds

The MTA Office of Grant Management will hold a public hearing in accordance with Federal law and then request the Board's approval of a resolution that would authorize the Chairman or a designated officer to execute the applications and accept grants of financial assistance from the Federal government.

Other:

# DRAFT MTA Financial Statements for the Six-Months Ended, June 2020

Included for information is a copy of the Independent Accountant's Review Report of MTA Financial Statements for the Six-Months ended, June 30, 2020.

<u>Agency Reports on Fare Evasion</u> Fare Evasion statistics to be reported by Agency Representatives.

# October 2020

2021 Preliminary Budget/July Financial Plan 2021-2024

Public comment will be accepted on the 2020 Preliminary Budget.

#### Other:

#### Update on Business Service Center

The Business Service Center will provide an update on its initiatives and upcoming project milestones. Operational performance metrics will also be shared.

<u>Annual Review of MTA's Derivative Portfolio – Including Fuel Hedge</u> The Finance Department will provide an update on MTA's portfolio of derivative contracts.

# MTA 2020 Semi-Annual Investment Report

The MTA Treasury Division should be prepared to answer questions on this report.

<u>Agency Reports on Fare Evasion</u> Fare Evasion statistics to be reported by Agency Representatives.

# FinanceWatch

October 21, 2019

# **Financing Activity**

# \$102,465,000 Triborough Bridge and Tunnel Authority General Revenue Refunding Bonds, Series 2019B

On September 30, 2019, MTA issued \$102.465 million Triborough Bridge and Tunnel Authority General Revenue Refunding Bonds, Series 2019B. The Series 2019B bonds were issued as taxable fixed rate bonds with a final maturity of November 15, 2044. Proceeds from the transaction were used to refund \$101.475 million Triborough Bridge and Tunnel Authority General Revenue Variable Rate Bonds, Series 2001B.

The refunding resulted in a net present value savings of \$5.133 million or 5.06% of the par amount of the refunded bonds. J.P. Morgan served as the book-running senior manager. Academy Securities (SDVOB), Loop Capital Markets (MBE) and Alamo Capital (WBE) served as special co-senior managers. Orrick, Herrington & Sutcliffe LLP and Bryant Rabbino LLP served as co-bond counsel, and Public Resources Advisory Group and Rockfleet Financial Services, Inc. served as co-financial advisors.

|                                   | Series 2019B         |               |
|-----------------------------------|----------------------|---------------|
| Par Amount:                       | \$102.465 million    |               |
| Premium:                          | \$0 million          |               |
| All-in TIC:                       | 3.49%                |               |
| Average Life:                     | 25.14 years          |               |
| PV Savings (\$):                  | \$5.133 million      |               |
| PV Savings (%):                   | 5.06% <sup>(1)</sup> |               |
| Final Maturity:                   | 11/15/2044           |               |
| Underwriter's Discount:           | \$5.08 (\$520,490)   |               |
| State Bond Issuance Fee:          | \$0 <sup>(2)</sup>   |               |
| Cost of Issuance:                 | \$4.57 (\$467,920)   |               |
| Ratings(Moody's/S&P/Fitch/Kroll): | Aa3/AA-/AA-/AA       |               |
| Senior Manager:                   | J.P. Morgan          |               |
| Co-Senior Manager:                | Academy Securities   | Alamo Capital |
|                                   | Loop Capital Markets |               |

#### **Transactions Summary Statistics**

<sup>(1)</sup> MTA's Bond and Other Debt Obligations Refunding Policy states that a refunding must achieve an aggregate NPV savings of 3.0% of the par amount of the refunded bonds.

<sup>(2)</sup> MTA received a waiver from making this payment from the State Division of the Budget.

# \$600,000,000 MTA Transportation Revenue Bond Anticipation Notes, Series 2019E

On October 10, 2019, MTA priced \$600 million of MTA Transportation Revenue Bond Anticipation Notes, Series 2019E to generate new money proceeds to finance existing approved transit and commuter projects related to the State funding commitment for the 2015-2019 Capital Program. The Series 2019E Notes were priced through a competitive method of sale. The Series 2019E Notes were issued as fixed rate tax-exempt notes with an all-in True Interest Cost of 1.449% and a final maturity of September 1, 2020. The transaction closed on October 16, 2019. Nixon Peabody LLP and D. Seaton and Associates served as co-

bond counsel, and Public Resources Advisory Group and Backstrom McCarley Berry & Co., LLC served as co-financial advisors.

The following underwriters were awarded the following series of MTA Transportation Revenue Bond Anticipation Notes, Series 2019C:

| <u>Underwriter</u>      | <u>Subseries</u> | <u> Par (\$ mil)</u> | <u>All-In TIC (%)</u> | <b>Maturity</b> |
|-------------------------|------------------|----------------------|-----------------------|-----------------|
| Citigroup               | 2019E            | 100                  | 1.456                 | 9/1/2020        |
| Goldman Sachs & Co. LLC | 2019E            | 100                  | 1.445                 | 9/1/2020        |
| J.P. Morgan             | 2019E            | 100                  | 1.441                 | 9/1/2020        |
| Morgan Stanley          | 2019E            | 100                  | 1.454                 | 9/1/2020        |
| Jefferies               | 2019E            | 50                   | 1.454                 | 9/1/2020        |
| RBC Capital Markets     | 2019E            | 50                   | 1.440                 | 9/1/2020        |
| TD Securities           | 2019E            | 50                   | 1.452                 | 9/1/2020        |
| UBS Financial           | 2019E            | <u>50</u>            | 1.450                 | 9/1/2020        |
|                         | Total            | <u>\$600</u>         |                       |                 |

# **Fuel Hedging Program**

# \$5,142,240 Diesel Fuel Hedge

On September 30, 2019, MTA executed a 2,844,946 gallon ultra-low sulfur diesel fuel hedge with Merrill Lynch Commodities, Inc. at an all-in price of \$1.808/gallon. Three of MTA's existing approved commodity counterparties participated in bidding on the transaction: Cargill Incorporated; Macquarie Group; and Merrill Lynch Commodities, Inc. The hedge covers the period from September 2020 through August 2021.

#### METROPOLITAN TRANSPORTATION AUTHORITY JULY FINANCIAL PLAN - Mid-Year Forecast

#### Debt Service

September 2019

(\$ in millions)

|                                     | Mid-Year |         |          |       |   |
|-------------------------------------|----------|---------|----------|-------|---|
|                                     | Forecast | Actual  | Variance | % Var | Explanation                             |
| Dedicated Tax Fund:                 |          |         |          |       |   |
| NYC Transit                         | \$24.5   | \$24.7  | (\$0.2)  |       |   |
| Commuter Railroads                  | 5.2      | 5.1     | 0.1      |       |   |
| Dedicated Tax Fund Subtotal         | \$29.7   | \$29.8  | (\$0.1)  | -0.4% |   |
| MTA Transportation Revenue:         |          |         |          |       |   |
| NYC Transit                         | \$82.6   | \$81.1  | \$1.4    |       |   |
| Commuter Railroads                  | 56.0     | 54.7    | 1.2      |       |   |
| MTA Bus                             | 2.0      | 0.2     | 1.8      |       |   |
| SIRTOA                              | 0.3      | 0.0     | 0.3      |       |   |
| MTA Transportation Revenue Subtotal | \$140.9  | \$136.1 | \$4.8    | 3.4%  | Timing of debt service deposits.        |
| 2 Broadway COPs:                    |          |         |          |       |   |
| NYC Transit                         | \$0.5    | \$0.3   | \$0.2    |       |   |
| Bridges & Tunnels                   | 0.1      | 0.0     | 0.0      |       |   |
| MTA HQ                              | 0.0      | 0.0     | 0.0      |       |   |
| Commuter Railroads                  | 0.1      | 0.1     | 0.1      |       |   |
| 2 Broadway COPs Subtotal            | \$0.7    | \$0.4   | \$0.3    | 46.7% | Lower than budgeted variable rate.      |
| TBTA General Resolution (2):        |          |         |          |       | -                                       |
| NYC Transit                         | \$16.8   | \$16.1  | \$0.6    |       |   |
| Commuter Railroads                  | 7.5      | 7.2     | 0.3      |       |   |
| Bridges & Tunnels                   | 24.6     | 23.7    | 1.0      |       | Timing and Lower than budgeted variable |
| TBTA General Resolution Subtotal    | \$48.9   | \$47.0  | \$1.9    | 3.9%  | rate.                                   |
| TBTA Subordinate (2):               |          |         |          |       |   |
| NYC Transit                         | \$4.7    | \$4.7   | \$0.0    |       |   |
| Commuter Railroads                  | 2.2      | 2.2     | 0.0      |       |   |
| Bridges & Tunnels                   | 1.7      | 1.7     | 0.0      |       |   |
| TBTA Subordinate Subtotal           | \$8.6    | \$8.6   | \$0.0    | 0.0%  |   |
| Total Debt Service                  | \$228.8  | \$221.8 | \$6.9    | 3.0%  |   |
| Debt Service by Agency:             |          |         |          |       |   |
| NYC Transit                         | \$129.0  | \$126.9 | \$2.1    |       |   |
| Commuter Railroads                  | 71.0     | 69.3    | 1.7      |       |   |
| MTA Bus                             | 2.0      | 0.2     | 1.8      |       |   |
| SIRTOA                              | 0.3      | 0.0     | 0.3      |       |   |
| Bridges & Tunnels                   | 26.4     | 25.4    | 1.0      |       |   |
| MTAHQ                               | 0.0      | 0.0     | 0.0      |       |   |
| Total Debt Service                  | \$228.8  | \$221.8 | \$6.9    | 3.0%  |   |

#### Notes:

(1) Forecasted debt service is calculated based upon projected monthly deposits from available pledged revenues into debt service accounts. Actual payments to bondholders are made from the debt service accounts when due as required for each series of bonds and do not conform to this schedule.

(2) Generally, the calendarization of monthly debt service deposits is calculated by dividing projected annual debt service by 12. Month to month variations ("timing differences") on the existing debt portfolio can occur based upon, among other things, (a) for all bonds, the date when income from the securities in which the debt service accounts are invested becomes available varies, (b) for variable rate financings, differences between (i) the budgeted interest rate and the actual interest rate, (ii) projected interest payment dates to bondholders and actual interest payment dates to bondholders, and (iii) projected monthly funding dates for accrued debt service and actual funding dates, (c) for transactions with swaps, the difference between when MTA/TBTA funds debt service and the receipt of the corresponding swap payment by the counterparty, and difference between rates received and rates paid and (d) for commercial paper, the interest payment date is the date of the maturity of the commercial paper and the dealers set the term of the commercial paper from 1 to 270 days, which is not foreseeable at the time the annual debt service budgets are prepared.

(3) Debt service is allocated among Transit, Commuter, MTA Bus, and TBTA categories based on actual spending of bond proceeds for approved capital projects. Allocation of 2 Broadway COPs is based on occupancy.

Totals may not add due to rounding.

#### METROPOLITAN TRANSPORTATION AUTHORITY JULY FINANCIAL PLAN - Mid-Year Forecast

Debt Service

September 2019 Year-to-Date

(\$ in millions)

|                                     | Mid-Year       | A         | Manianaa | 0/ 1/ | Frankrishtish                             |
|-------------------------------------|----------------|-----------|----------|-------|---|
| Dedicated Tax Fund                  | Forecast       | Actual    | Variance | % Var | Explanation                               |
| Dedicated Tax Fund:<br>NYC Transit  | ¢000 0         | ¢000.7    | ¢0.0     |       |   |
|                                     | \$266.3        | \$263.7   | \$2.6    |       |   |
| Commuter Railroads                  | 55.4           | 55.4      | 0.0      | 0.00/ |   |
| Dedicated Tax Fund Subtotal         | \$321.7        | \$319.1   | \$2.6    | 0.8%  |   |
| MTA Transportation Revenue:         | <b>*</b> 704.0 | A705 4    | (04.4)   |       |   |
| NYC Transit                         | \$721.3        | \$725.4   | (\$4.1)  |       |   |
| Commuter Railroads                  | 484.6          | 480.0     | 4.6      |       |   |
| MTA Bus                             | 14.7           | 5.1       | 9.5      |       |   |
| SIRTOA                              | 2.0            | 0.6       | 1.4      |       |   |
| MTA Transportation Revenue Subtotal | \$1,222.6      | \$1,211.2 | \$11.5   | 0.9%  |   |
| 2 Broadway COPs:                    |                |           |          |       |   |
| NYC Transit                         | \$3.7          | \$2.3     | \$1.4    |       |   |
| Bridges & Tunnels                   | 0.6            | 0.4       | 0.2      |       |   |
| MTA HQ                              | 0.0            | 0.0       | 0.0      |       |   |
| Commuter Railroads                  | 1.1            | 0.7       | 0.4      |       |   |
| 2 Broadway COPs Subtotal            | \$5.4          | \$3.4     | \$2.0    | 37.3% | Lower than budgeted variable rate.        |
| TBTA General Resolution (2):        |                |           |          |       |   |
| NYC Transit                         | \$151.9        | \$147.0   | \$4.9    |       |   |
| Commuter Railroads                  | 68.2           | 66.0      | 2.2      |       |   |
| Bridges & Tunnels                   | 210.0          | 207.1     | 2.9      |       | Timing of debt service deposits and lower |
| TBTA General Resolution Subtotal    | \$430.1        | \$420.1   | \$10.0   | 2.3%  | than budgeted variable rates.             |
| TBTA Subordinate (2):               |                |           |          |       |   |
| NYC Transit                         | \$42.6         | \$42.5    | \$0.1    |       |   |
| Commuter Railroads                  | 20.4           | 20.3      | 0.1      |       |   |
| Bridges & Tunnels                   | 13.9           | 13.8      | 0.0      |       |   |
| TBTA Subordinate Subtotal           | \$76.9         | \$76.7    | \$0.2    | 0.3%  |   |
| Total Debt Service                  | \$2,056.7      | \$2,030.4 | \$26.3   | 1.3%  |   |
| Debt Service by Agency:             |                |           |          |       |   |
| NYC Transit                         | \$1,185.8      | \$1,180.9 | \$4.9    |       |   |
| Commuter Railroads                  | 629.7          | 622.5     | 7.2      |       |   |
| MTA Bus                             | 14.7           | 5.1       | 9.5      |       |   |
| SIRTOA                              | 2.0            | 0.6       | 1.4      |       |   |
| Bridges & Tunnels                   | 224.5          | 221.3     | 3.2      |       |   |
| MTAHQ                               | 0.0            | 0.0       | 0.0      |       |   |
|                                     | 1 - 1          |           |          |       | 1   |
| Total Debt Service                  | \$2,056.7      | \$2,030.4 | \$26.3   | 1.3%  |   |

#### Notes:

(1) Forecasted debt service is calculated based upon projected monthly deposits from available pledged revenues into debt service accounts. Actual payments to bondholders are made from the debt service accounts when due as required for each series of bonds and do not conform to this schedule.

(2) Generally, the calendarization of monthly debt service deposits is calculated by dividing projected annual debt service by 12. Month to month variations ("timing differences") on the existing debt portfolio can occur based upon, among other things, (a) for all bonds, the date when income from the securities in which the debt service accounts are invested becomes available varies, (b) for variable rate financings, differences between (i) the budgeted interest rate and the actual interest rate, (ii) projected interest payment dates to bondholders and actual interest payment dates for accrued debt service and actual funding dates, (c) for transactions with swaps, the difference between when MTA/TBTA funds debt service and the receipt of the corresponding swap payment by the counterparty, and difference between rates received and rates paid and (d) for commercial paper, the interest payment date is the date of the maturity of the commercial paper and the dealers set the term of the commercial paper from 1 to 270 days, which is not foreseeable at the time the annual debt service budgets are prepared.

(3) Debt service is allocated among Transit, Commuter, MTA Bus, and TBTA categories based on actual spending of bond proceeds for approved capital projects. Allocation of 2 Broadway COPs is based on occupancy.

Totals may not add due to rounding.

#### METROPOLITAN TRANSPORTATION AUTHORITY VARIABLE RATE: WEEKLY MODE <u>RATE RESETS REPORT (Trailing 6-Weeks)</u>

|              | Issue TRB 2005E-1 |       | TRB 2005E-2 |       | TRB 2005E-3 |       | TRB 2002G-1g |             |           |  |
|--------------|-------------------|-------|-------------|-------|-------------|-------|--------------|-------------|-----------|--|
| Remarketi    | ng Agent          | PNC ( | Capital     | BofA  | Merrill     | PNC ( | Capital      | Gol         | Goldman   |  |
| Liquidity    | Provider          | P     | NC          | BofA  | Merrill     | Р     | NC           | TD          | Bank      |  |
| Liquidit     | y/Insurer         | L     | OC          | L     | .oC         | LoC   |              | L           | oC        |  |
| Par Outstand | ding (\$m)        | 95    | .18         | 7     | 1.39 71.39  |       | 42           | 2.55        |           |  |
| Swap Notion  | nal (\$m)         | 57    | .11         | 43    | 2.83        | 42.83 |              | 42.83 38.25 |           |  |
|              |                   |       | Spread to   |       | Spread to   |       | Spread to    |             | Spread to |  |
| Date         | SIFMA             | Rate  | SIFMA       | Rate  | SIFMA       | Rate  | SIFMA        | Rate        | SIFMA     |  |
| 8/21/2019    | 1.36%             | 1.37% | 0.01%       | 1.34% | -0.02%      | 1.37% | 0.01%        | 1.31%       | -0.05%    |  |
| 8/28/2019    | 1.35%             | 1.36% | 0.01%       | 1.33% | -0.02%      | 1.36% | 0.01%        | 1.31%       | -0.04%    |  |
| 9/4/2019     | 1.28%             | 1.28% | 0.00%       | 1.25% | -0.03%      | 1.28% | 0.00%        | 1.29%       | 0.01%     |  |
| 9/11/2019    | 1.31%             | 1.34% | 0.03%       | 1.27% | -0.04%      | 1.34% | 0.03%        | 1.23%       | -0.08%    |  |
| 9/18/2019    | 1.47%             | 1.48% | 0.01%       | 1.45% | -0.02%      | 1.48% | 0.01%        | 1.44%       | -0.03%    |  |
| 9/25/2019    | 1.58%             | 1.60% | 0.02%       | 1.58% | 0.00%       | 1.60% | 0.02%        | 1.54%       | -0.04%    |  |

#### Transportation Revenue Bonds

#### **Dedicated Tax Fund Bonds**

|             | Issue      | sue TRB 2012A-2 |           | TRB 2 | TRB 2012G-2   |       | TRB 2015E-4  |                  | DTF 2002B-1  |  |
|-------------|------------|-----------------|-----------|-------|---------------|-------|--------------|------------------|--------------|--|
| Remarket    | ing Agent  | Cla             | rity      | TD Se | curities      | PNC ( | Capital      | US Bank          |              |  |
| Liquidity   | Provider   | Bank of         | Montreal  | TD    | Bank          | PNC   |              | Tokyo Mitsubishi |              |  |
| Liquidi     | ty/Insurer | Lo              | OC        | L     | .oC           | LoC   |              | LoC              |              |  |
| Par Outstan | ding (\$m) | 50              | .00       | 12    | 125.00 70.35  |       | 15           | 150.00           |              |  |
| Swap Notion | nal (\$m)  | No              | one       | 12    | 125.00 None N |       | No           | one              |              |  |
|             |            |                 | Spread to |       | Spread to     |       | Spread to    |                  | Spread to    |  |
| Date        | SIFMA      | Rate            | SIFMA     | Rate  | SIFMA         | Rate  | <u>SIFMA</u> | Rate             | <u>SIFMA</u> |  |
| 8/21/2019   | 1.36%      | 1.45%           | 0.08%     | 1.34% | -0.02%        | 1.37% | 0.01%        | 1.34%            | -0.02%       |  |
| 8/28/2019   | 1.35%      | 1.38%           | 0.03%     | 1.33% | -0.02%        | 1.36% | 0.01%        | 1.34%            | -0.01%       |  |
| 9/4/2019    | 1.28%      | 1.35%           | 0.07%     | 1.25% | -0.03%        | 1.28% | 0.00%        | 1.27%            | -0.01%       |  |
| 9/11/2019   | 1.31%      | 1.45%           | 0.14%     | 1.31% | 0.00%         | 1.34% | 0.03%        | 1.30%            | -0.01%       |  |
| 9/18/2019   | 1.47%      | 1.65%           | 0.18%     | 1.45% | -0.02%        | 1.48% | 0.01%        | 1.49%            | 0.02%        |  |
| 9/25/2019   | 1.58%      | 1.65%           | 0.07%     | 1.54% | -0.04%        | 1.60% | 0.02%        | 1.60%            | 0.02%        |  |

#### TBTA General Revenue Bonds

|             | Issue             | TBTA  | 2005A     | TBTA 2018E |           |  |
|-------------|-------------------|-------|-----------|------------|-----------|--|
| Remarket    | Remarketing Agent |       | curities  | BofA       | Merrill   |  |
| Liquidity   | Provider          | TD    | Bank      | BofA       | Merrill   |  |
| Liquidi     | ty/Insurer        | L     | oC        | LoC (      | Faxable)  |  |
| Par Outstan | ding (\$m)        | 11    | 0.71      | 14         | 8.47      |  |
| Swap Notio  | nal (\$m)         | 22    | 2.65      | None       |           |  |
| Outstanding |                   |       | Spread to |            | Spread to |  |
| (\$m)       | SIFMA             | Rate  | SIFMA     | Rate       | SIFMA     |  |
| 8/20/2019   | 1.36%             | 1.32% | -0.04%    | 2.13%      | 0.77%     |  |
| 8/27/2019   | 1.35%             | 1.35% | 0.00%     | 2.10%      | 0.75%     |  |
| 9/3/2019    | 1.28%             | 1.25% | -0.03%    | 2.08%      | 0.80%     |  |
| 9/10/2019   | 1.31%             | 1.33% | 0.02%     | 2.08%      | 0.77%     |  |
| 9/17/2019   | 1.47%             | 1.45% | -0.02%    | 2.08%      | 0.61%     |  |
| 9/24/2019   | 1.58%             | 1.52% | -0.06%    | 2.09%      | 0.51%     |  |

Report Date 9/25/2019

#### METROPOLITAN TRANSPORTATION AUTHORITY VARIABLE RATE: FLOATING RATE NOTES (SIFMA) <u>RATE RESETS REPORT (Trailing 6-Weeks)</u>

Transportation Revenue Bonds

|               | Issue TRB 20 |             | 012A-3 TRB |             | 2014D-2  | TRB 2       | 2015A-2  |
|---------------|--------------|-------------|------------|-------------|----------|-------------|----------|
| Remarketii    | ng Agent     | Ν           | N/A        | 1           | N/A      | Ν           | I/A      |
| Initial Purch | ase Date     | 03/         | 01/22      | 11/1        | 5/2022   | 6/1/        | /2020    |
| Liquidit      | y/Insurer    | N           | one        | Ν           | one      | N           | one      |
| Par Outstand  | ling (\$m)   | 50          | 0.00       | 16          | 5.00     | 250.00      |          |
| Swap Notion   | al (\$m)     | N           | one        | None        |          | None        |          |
|               |              |             | Spread     |             | Spread   |             | Spread   |
| Date          | SIFMA        | <u>Rate</u> | to SIFMA   | <u>Rate</u> | to SIFMA | <u>Rate</u> | to SIFMA |
| 8/21/2019     | 1.36%        | 1.86%       | 0.50%      | 1.81%       | 0.45%    | 1.94%       | 0.58%    |
| 8/28/2019     | 1.35%        | 1.85%       | 0.50%      | 1.80%       | 0.45%    | 1.93%       | 0.58%    |
| 9/4/2019      | 1.28%        | 1.78%       | 0.50%      | 1.73%       | 0.45%    | 1.86%       | 0.58%    |
| 9/11/2019     | 1.31%        | 1.81%       | 0.50%      | 1.76%       | 0.45%    | 1.89%       | 0.58%    |
| 9/18/2019     | 1.47%        | 1.97%       | 0.50%      | 1.92%       | 0.45%    | 2.05%       | 0.58%    |
| 9/25/2019     | 1.58%        | 2.08%       | 0.50%      | 2.03%       | 0.45%    | 2.16%       | 0.58%    |

**Dedicated Tax Fund Bonds** 

|                     | DTF 2                 | 002B-3c     | DTF 2002B-3d |          |          |  |
|---------------------|-----------------------|-------------|--------------|----------|----------|--|
| Remarketi           | Remarketing Agent     |             | N/A          | N/A      |          |  |
| Initial Purch       | ase Date              | 11/         | 01/19        | 11/01/20 |          |  |
| Liquidit            | y/Insurer             | Ν           | one          | Ν        | one      |  |
| Par Outstand        | Par Outstanding (\$m) |             | 0.70         | 15.90    |          |  |
| Swap Notional (\$m) |                       | N           | one          | None     |          |  |
|                     |                       | Spread      |              |          | Spread   |  |
| Date                | SIFMA                 | <u>Rate</u> | to SIFMA     | Rate     | to SIFMA |  |
| 8/21/2019           | 1.36%                 | 2.31%       | 0.95%        | 2.36%    | 1.00%    |  |
| 8/28/2019           | 1.35%                 | 2.30%       | 0.95%        | 2.35%    | 1.00%    |  |
| 9/4/2019            | 1.28%                 | 2.23%       | 0.95%        | 2.28%    | 1.00%    |  |
| 9/11/2019           | 1.31%                 | 2.26%       | 0.95%        | 2.31%    | 1.00%    |  |
| 9/18/2019           | 1.47%                 | 2.42%       | 0.95%        | 2.47%    | 1.00%    |  |
| 9/25/2019           | 1.58%                 | 2.53%       | 0.95%        | 2.58%    | 1.00%    |  |

| Issue         |                       | DTF 2008A-2a |          | DTF 2008A-2b |          | DTF 2008B-3c |          |  |
|---------------|-----------------------|--------------|----------|--------------|----------|--------------|----------|--|
| Remarketi     | ng Agent              | N/A          |          | 1            | N/A      | N/A          |          |  |
| Initial Purch | ase Date              | 06/          | 01/22    | 11/          | 01/19    | 11/01/19     |          |  |
| Liquidit      | y/Insurer             | None         |          | None         |          | None         |          |  |
| Par Outstand  | Par Outstanding (\$m) |              | 1.37     | 84.86        |          | 44.74        |          |  |
| Swap Notion   | Swap Notional (\$m)   |              | 79.96    |              | 83.47    |              | None     |  |
|               |                       |              | Spread   |              | Spread   |              | Spread   |  |
| Date          | SIFMA                 | <u>Rate</u>  | to SIFMA | <u>Rate</u>  | to SIFMA | Rate         | to SIFMA |  |
| 8/21/2019     | 1.36%                 | 1.81%        | 0.45%    | 1.94%        | 0.58%    | 1.81%        | 0.45%    |  |
| 8/28/2019     | 1.35%                 | 1.80%        | 0.45%    | 1.93%        | 0.58%    | 1.80%        | 0.45%    |  |
| 9/4/2019      | 1.28%                 | 1.73%        | 0.45%    | 1.86%        | 0.58%    | 1.73%        | 0.45%    |  |
| 9/11/2019     | 1.31%                 | 1.76%        | 0.45%    | 1.89%        | 0.58%    | 1.76%        | 0.45%    |  |
| 9/18/2019     | 1.47%                 | 1.92%        | 0.45%    | 2.05%        | 0.58%    | 1.92%        | 0.45%    |  |
| 9/25/2019     | 1.58%                 | 2.03%        | 0.45%    | 2.16%        | 0.58%    | 2.03%        | 0.45%    |  |

Report Date 9/25/2019

#### METROPOLITAN TRANSPORTATION AUTHORITY VARIABLE RATE: FLOATING RATE NOTES (LIBOR) <u>RATE RESETS REPORT (Trailing 6-Weeks)</u>

| Issue         TRB 2002D-2a-1         TRB 2002D-2a-2         TRB 2002D-2b           Remarketing Agent         N/A         N/A         N/A           Initial Purchase Date         4/6/2020         4/6/2021         4/1/12021           Liquidity/Insurer         None         None         None           Par Outstanding (\$m)         50.00         50.00         100.00           Swap Notional (\$m)         50.00         50.00         100.00           Baye of 1M         Spread to<br>LIBOR         Rate         1M LIBOR         Rate         1M LIBOR           8/21/2019         1.54%         2.11%         0.57%         2.22%         0.68%         1.84%         0.30%           9/4/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/11/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/25/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/25/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           Issue         TRB 2002G-If <t< th=""><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th></t<>  |               |                       |                |              |                |           |              |           |       |           |
|--|---------------|-----------------------|----------------|--------------|----------------|-----------|--------------|-----------|-------|-----------|
| Initial Purchase Date         4/6/2020         4/6/2021         4/1/2021           Liquidity/Insurer         None         None         None           Par Outstanding (\$m)         50.00         50.00         100.00           Swap Notional (\$m)         50.00         50.00         100.00           Swap Notional (\$m)         50.00         50.00         100.00           B% of 1M         Spread to         Spread to         Spread to           8/21/2019         1.54%         2.11%         0.57%         2.22%         0.68%           8/28/2019         1.54%         2.11%         0.57%         2.22%         0.68%         1.84%         0.30%           9/11/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/18/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/25/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/25/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           Initial Purchase Date         7/1/2021   |               | Issue                 | TRB 2002D-2a-1 |              | TRB 2002D-2a-2 |           | TRB 2002D-2b |           |       |           |
| Liquidity/Insurer         None         None         None         None           Par Outstanding (\$m)         50.00         50.00         100.00           Swap Notional (\$m)         50.00         50.00         100.00           Bar Outstanding (\$m)         50.00         50.00         100.00           Bar Outstanding (\$m)         50.00         50.00         100.00           Bar Outstanding (\$m)         50.00         Spread to         Spread to           Bar Outstanding (\$m)         1M LIBOR         Rate         1M LIBOR         Rate           8/21/2019         1.54%         2.11%         0.57%         2.22%         0.68%         1.84%         0.30%           9/4/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/11/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/25/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/25/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/25/2019         1.44%         2.01  | Remarketi     | ng Agent              | N/A            |              | N/A            |           | N/A          |           |       |           |
| Par Outstanding (\$m)         50.00         50.00         100.00           Swap Notional (\$m)         50.00         50.00         100.00           By otional (\$m)         Spread to         Spread to         Spread to           By 21/2019         1.54%         2.11%         0.57%         2.22%         0.68%         1.84%         0.30%           9/4/2019         1.54%         2.11%         0.57%         2.22%         0.68%         1.74%         0.30%           9/4/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/11/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/25/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/25/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/25/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           Initial Purchase Date         7/1/2021         7/1/2021         7/1/2021         1/1/1/2022           Liqquidity/Insurer   | Initial Purch | nase Date             | 4/6            | 6/2020       | 4/6/2021       |           | 4/1          | /2021     |       |           |
| Swap Notional (\$m)         50.00         50.00         100.00           Barbon         Barbon         Spread to<br>Rate         Spread to<br>1M LIBOR         Spread to<br>Rate         Spread to<br>1M LIBOR         Spread to<br>Rate         Spread to<br>1M LIBOR           8/21/2019         1.54%         2.11%         0.57%         2.22%         0.68%         1.84%         0.30%           9/4/2019         1.54%         2.11%         0.57%         2.22%         0.68%         1.84%         0.30%           9/4/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/11/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/25/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           Issue         TRB 2002G-1f         TRB 2002G-1h         TRB 2005D-1         TRB 2011B           Remarketing Agent         N/A         N/A         N/A         N/A         N/A           Liquidity/Insurer         None         None         None         None         Spread to           Bread to         Spread to         Spread to         Spread to  |               |                       |                |              |                |           |              |           |       |           |
| Date         LBOR         Rate         1M LIBOR         Spread to         Spread to         Rate         1M LIBOR           8/21/2019         1.54%         2.11%         0.57%         2.22%         0.68%         1.84%         0.30%           9/4/2019         1.54%         2.11%         0.57%         2.22%         0.68%         1.84%         0.30%           9/4/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/11/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/18/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/25/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/25/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/11/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           1         0.57%         2.12%         0.68%         1.74%         0.30%         1.74% <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>  |               |                       |                |              |                |           |              |           |       |           |
| Date         LIBOR         Rate         1M LiBOR         Rate  | Swap Notion   | nal (\$m)             | 5              | 50.00        | 5              | 50.00     | 10           | 00.00     |       |           |
| 8/21/2019         1.54%         2.11%         0.57%         2.22%         0.68%         1.84%         0.30%           8/28/2019         1.54%         2.11%         0.57%         2.22%         0.68%         1.84%         0.30%           9/4/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/11/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/11/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/18/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/25/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/25/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/25/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           1         1.5%         2.01%         0.68%         1.74%         0.30%         1.74%         0.30%  |               |                       |                |              |                |           |              |           |       |           |
| 8/28/2019       1.54%       2.11%       0.57%       2.22%       0.68%       1.84%       0.30%         9/4/2019       1.44%       2.01%       0.57%       2.12%       0.68%       1.74%       0.30%         9/11/2019       1.44%       2.01%       0.57%       2.12%       0.68%       1.74%       0.30%         9/18/2019       1.44%       2.01%       0.57%       2.12%       0.68%       1.74%       0.30%         9/25/2019       1.44%       2.01%       0.57%       2.12%       0.68%       1.74%       0.30%         9/25/2019       1.44%       2.01%       0.57%       2.12%       0.68%       1.74%       0.30%         9/25/2019       1.44%       2.01%       0.57%       2.12%       0.68%       1.74%       0.30%         Issue       TRB 2002G-1f       TRB 2002G-1h       TRB 2005D-1       TRB 2011B         Remarketing Agent       N/A       N/A       N/A         Initial Purchase Date       7/1/2021       2/1/2022       7/1/2021       11/1/2022         Liquidity/Insurer       None       None       None       None       Spread to         Byzerad       Spread to       Spread to       Spread to       Spread to  | Date          | LIBOR                 | Rate           | 1M LIBOR     | Rate           | 1M LIBOR  | Rate         | 1M LIBOR  |       |           |
| 9/4/2019       1.44%       2.01%       0.57%       2.12%       0.68%       1.74%       0.30%         9/11/2019       1.44%       2.01%       0.57%       2.12%       0.68%       1.74%       0.30%         9/18/2019       1.44%       2.01%       0.57%       2.12%       0.68%       1.74%       0.30%         9/25/2019       1.44%       2.01%       0.57%       2.12%       0.68%       1.74%       0.30%         9/25/2019       1.44%       2.01%       0.57%       2.12%       0.68%       1.74%       0.30%         Issue TRB 2002G-1f       TRB 2002G-1h       TRB 2005D-1       TRB 2011B         Remarketing Agent       N/A       N/A       N/A         Initial Purchase Date       7/1/2021       2/1/2022       7/1/2021       11/1/2022         Liquidity/Insurer       None       None       None       None         Par Outstanding (\$m)       38.27       56.89       137.18       99.56         Swap Notional (\$m)       38.27       51.14       137.18       69.59         0       Date       LiBOR       Rate       1M LIBOR       Rate       1M LIBOR         8/21/2019       1.49%       2.14%   | 8/21/2019     | 1.54%                 | 2.11%          | 0.57%        | 2.22%          | 0.68%     | 1.84%        | 0.30%     |       |           |
| 9/11/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/18/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/25/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           Issue TRB 2002G-1f         TRB 2002G-1h         TRB 2005D-1         TRB 2011B           Remarketing Agent         N/A         N/A         N/A           Initial Purchase Date         7/1/2021         2/1/2022         7/1/2021         11/1/2022           Liquidity/Insurer         None         None         None         None           Par Outstanding (\$m)         38.27         56.89         137.18         99.56           Swap Notional (\$m)         38.27         51.14         137.18         69.59           0         Eate         1M LIBOR         Rate         1M LIBOR         Rate         1M LIBOR         Rate         1M LIBOR         Rate         1M LIBOR         2.04%         0.55%         2.04%         0.55%         2.04%         0.55%         2.04%         0.55%         2.04%         0.55%         2.04%         0.55%   | 8/28/2019     | 1.54%                 | 2.11%          | 0.57%        | 2.22%          | 0.68%     | 1.84%        | 0.30%     |       |           |
| 9/18/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           9/25/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           Issue TRB 2002G-1f         TRB 2002G-1h         TRB 2005D-1         TRB 2011B           Remarketing Agent         N/A         N/A         N/A         N/A           Initial Purchase Date         7/1/2021         2/1/2022         7/1/2021         11/1/2022           Liquidity/Insurer         None         None         None         None           Par Outstanding (\$m)         38.27         56.89         137.18         99.56           Swap Notional (\$m)         38.27         51.14         137.18         69.59           67% of 1M         Spread to         Spread to         Spread to         Spread to           8/21/2019         1.49%         2.14%         0.65%         2.31%         0.82%         2.14%         0.65%         2.04%         0.55%           9/4/2019         1.40%         2.05%         0.65%         2.22%         0.82%         2.05%         0.65%         1.95%         0.55%           9/11/2019         1.40%         2.05%<   | 9/4/2019      | 1.44%                 | 2.01%          | 0.57%        | 2.12%          | 0.68%     | 1.74%        | 0.30%     |       |           |
| 9/25/2019         1.44%         2.01%         0.57%         2.12%         0.68%         1.74%         0.30%           Issue TRB 2002G-1f         TRB 2002G-1h         TRB 2005D-1         TRB 2011B           Remarketing Agent         N/A         N/A         N/A         N/A           Initial Purchase Date         7/1/2021         2/1/2022         7/1/2021         11/1/2022           Liquidity/Insurer         None         None         None         None           Par Outstanding (\$m)         38.27         56.89         137.18         99.56           Swap Notional (\$m)         38.27         51.14         137.18         69.59           67% of 1M         Spread to         Spread to         Spread to         Spread to           8/21/2019         1.49%         2.14%         0.65%         2.31%         0.82%         2.14%         0.65%         2.04%         0.55%           9/4/2019         1.49%         2.05%         0.65%         2.31%         0.82%         2.14%         0.65%         2.04%         0.55%           9/4/2019         1.40%         2.05%         0.65%         2.22%         0.82%         2.05%         0.65%         1.95%         0.55%           9/11/2019 </th <th>9/11/2019</th> <th>1.44%</th> <th>2.01%</th> <th>0.57%</th> <th>2.12%</th> <th>0.68%</th> <th>1.74%</th> <th>0.30%</th> <th></th> <th></th>  | 9/11/2019     | 1.44%                 | 2.01%          | 0.57%        | 2.12%          | 0.68%     | 1.74%        | 0.30%     |       |           |
| Issue         TRB 2002G-1f         TRB 2002G-1h         TRB 2005D-1         TRB 2011B           Remarketing Agent         N/A         N/A         N/A         N/A         N/A           Initial Purchase Date         7/1/2021         2/1/2022         7/1/2021         11/1/2022           Liquidity/Insurer         None         None         None         None           Par Outstanding (\$m)         38.27         56.89         137.18         99.56           Swap Notional (\$m)         38.27         51.14         137.18         69.59           67% of 1M         Spread to         Spread to         Spread to         Spread to           8/21/2019         1.49%         2.14%         0.65%         2.31%         0.82%         2.14%         0.65%         2.04%         0.55%           9/4/2019         1.49%         2.14%         0.65%         2.31%         0.82%         2.04%         0.55%         2.04%         0.55%         2.04%         0.55%         2.04%         0.55%         2.04%         0.55%         2.04%         0.55%         2.04%         0.55%         2.04%         0.55%         2.04%         0.55%         2.04%         0.55%         2.04%         0.55%         0.55%         0.55%         0.6  | 9/18/2019     | 1.44%                 | 2.01%          | 0.57%        | 2.12%          | 0.68%     | 1.74%        | 0.30%     |       |           |
| Remarketing Agent         N/A         N/A         N/A         N/A           Initial Purchase Date         7/1/2021         2/1/2022         7/1/2021         11/1/2022           Liquidity/Insurer         None         None         None         None           Par Outstanding (\$m)         38.27         56.89         137.18         99.56           Swap Notional (\$m)         38.27         51.14         137.18         69.59           67% of 1M         Spread to         Spread to         Spread to         Spread to           8/21/2019         1.49%         2.14%         0.65%         2.31%         0.82%         2.14%         0.65%         2.04%         0.55%           9/4/2019         1.49%         2.05%         0.65%         2.22%         0.82%         2.05%         0.65%         2.04%         0.55%           9/11/2019         1.40%         2.05%         0.65%         2.22%         0.82%         2.05%         0.65%         1.95%         0.55%  | 9/25/2019     | 1.44%                 | 2.01%          | 0.57%        | 2.12%          | 0.68%     | 1.74%        | 0.30%     |       |           |
| Initial Purchase Date         7/1/2021         2/1/2022         7/1/2021         11/1/2022           Liquidity/Insurer         None         None         None         None         None           Par Outstanding (\$m)         38.27         56.89         137.18         99.56           Swap Notional (\$m)         38.27         51.14         137.18         69.59           Date         LIBOR         Rate         1M LIBOR         None         None <th< th=""><th></th><th colspan="2">Issue TRB 2002G-1f</th><th colspan="2">TRB 2002G-1h</th><th>TRB</th><th>2005D-1</th><th>TRB</th><th>2011B</th></th<>   |               | Issue TRB 2002G-1f    |                | TRB 2002G-1h |                | TRB       | 2005D-1      | TRB       | 2011B |           |
| Liquidity/Insurer         None         None         None         None         None           Par Outstanding (\$m)         38.27         56.89         137.18         99.56           Swap Notional (\$m)         38.27         51.14         137.18         99.56           bate         67% of 1M         Spread to         Spread to         Spread to         Spread to           8/21/2019         1.49%         2.14%         0.65%         2.31%         0.82%         2.14%         0.65%         2.04%         0.55%           9/4/2019         1.40%         2.05%         0.65%         2.22%         0.82%         2.05%         0.65%         2.04%         0.55%           9/11/2019         1.40%         2.05%         0.65%         2.22%         0.82%         2.05%         0.65%         1.95%         0.55%   | Remarketi     | Remarketing Agent N/A |                |              | N/A            |           | N/A          |           | N/A   |           |
| Par Outstanding (\$m)         38.27         56.89         137.18         99.56           Swap Notional (\$m)         38.27         51.14         137.18         69.59           bit  | Initial Purch | nase Date             | 7/1            | 1/2021       | 2/1/2022       |           | 7/1/2021     |           | 11/   | 1/2022    |
| Swap Notional (\$m)         38.27         51.14         137.18         69.59           Date         End of the term         Spread to term         Spread term<  | Liquidit      | ty/Insurer            | Ν              | lone         | None           |           |              |           |       |           |
| 67% of 1M<br>LIBOR         Spread to<br>1M LIBOR         Spread to<br>2.05%         Spread to<br>0.85%         Spread to<br>2.14%         Spread to<br>0.65%         Spread to<br>2.04%         Spread to<br>0.55%         Spread to<br>0.65%         Spread to<br>2.04%         Spread to<br>0.55%         Spread to<br>0.65%         Spread to<br>0.65% | Par Outstan   | ding (\$m)            | 3              | 8.27         | 56.89          |           |              |           | 99.56 |           |
| Date         LIBOR         Rate         1M LIBOR         Rate         10.55%         0.55%   | Swap Notion   | nal (\$m)             | 3              | 8.27         | 51.14          |           | 137.18       |           | 69.59 |           |
| Date         LIBOR         Rate         1M LIBOR         Rate         10.55%         0.55%   |               | 67% of 1M             |                | Spread to    |                | Spread to |              | Spread to |       | Spread to |
| 8/28/2019         1.49%         2.14%         0.65%         2.31%         0.82%         2.14%         0.65%         2.04%         0.55%           9/4/2019         1.40%         2.05%         0.65%         2.22%         0.82%         2.05%         0.65%         1.95%         0.55%           9/11/2019         1.40%         2.05%         0.65%         2.22%         0.82%         2.05%         0.65%         1.95%         0.55%   | Date          |                       | Rate           | 1M LIBOR     | Rate           | 1M LIBOR  | Rate         | 1M LIBOR  | Rate  | 1M LIBOR  |
| 9/4/2019         1.40%         2.05%         0.65%         2.22%         0.82%         2.05%         0.65%         1.95%         0.55%           9/11/2019         1.40%         2.05%         0.65%         2.22%         0.82%         2.05%         0.65%         1.95%         0.55%   | 8/21/2019     | 1.49%                 |                | 0.65%        | 2.31%          | 0.82%     | 2.14%        | 0.65%     | 2.04% | 0.55%     |
| 9/11/2019 1.40% 2.05% 0.65% 2.22% 0.82% 2.05% 0.65% 1.95% 0.55%  | 8/28/2019     | 1.49%                 | 2.14%          | 0.65%        | 2.31%          | 0.82%     | 2.14%        | 0.65%     | 2.04% | 0.55%     |
|  | 9/4/2019      | 1.40%                 | 2.05%          | 0.65%        | 2.22%          | 0.82%     | 2.05%        | 0.65%     | 1.95% | 0.55%     |
| 9/18/2019 1.40% 2.05% 0.65% 2.22% 0.82% 2.05% 0.65% 1.95% 0.55%  | 9/11/2019     | 1.40%                 | 2.05%          | 0.65%        | 2.22%          | 0.82%     | 2.05%        | 0.65%     | 1.95% | 0.55%     |
|  |               | 4 400/                | 2 05%          | 0.65%        | 2.22%          | 0.82%     | 2.05%        | 0.65%     | 1.95% | 0.55%     |
| 9/25/2019 1.40% 2.05% 0.65% 2.22% 0.82% 2.05% 0.65% 1.95% 0.55%  | 9/18/2019     | 1.40%                 | 2.03/0         | 0.00/0       |                |           |              |           |       |           |

| Issue               |                       | TRB 2012G-1 |           | TRB 2012G-3 |           | TRB 2012G-4 |                 |  |
|---------------------|-----------------------|-------------|-----------|-------------|-----------|-------------|-----------------|--|
| Remarketi           | ng Agent              |             | N/A       | N/A         |           | N/A         |                 |  |
| Initial Purch       | ase Date              | 11/1/2019   |           | 2/1/2020    |           | 11/1/2022   |                 |  |
| Liquidit            | y/Insurer             | Ν           | lone      | None        |           | None        |                 |  |
| Par Outstand        | Par Outstanding (\$m) |             | 84.45     |             | 75.00     |             | 72.70           |  |
| Swap Notional (\$m) |                       | 84.45       |           | 75.00       |           | 72.70       |                 |  |
|                     | 67% of 1M             |             | Spread to |             | Spread to |             | Spread to       |  |
| Date                | LIBOR                 | Rate        | 1M LIBOR  | Rate        | 1M LIBOR  | Rate        | <u>1M LIBOR</u> |  |
| 8/21/2019           | 1.49%                 | 1.79%       | 0.30%     | 2.19%       | 0.70%     | 2.04%       | 0.55%           |  |
| 8/28/2019           | 1.49%                 | 1.79%       | 0.30%     | 2.19%       | 0.70%     | 2.04%       | 0.55%           |  |
| 9/4/2019            | 1.40%                 | 1.70%       | 0.30%     | 2.10%       | 0.70%     | 1.95%       | 0.55%           |  |
| 9/11/2019           | 1.40%                 | 1.70%       | 0.30%     | 2.10%       | 0.70%     | 1.95%       | 0.55%           |  |
| 9/18/2019           | 1.40%                 | 1.70%       | 0.30%     | 2.10%       | 0.70%     | 1.95%       | 0.55%           |  |
| 9/25/2019           | 1.40%                 | 1.70%       | 0.30%     | 2.10%       | 0.70%     | 1.95%       | 0.55%           |  |

TBTA General Revenue Bonds

Transportation Revenue Bonds

|               | Issue                   | TBTA 2005B-4a |                              |  |
|---------------|-------------------------|---------------|------------------------------|--|
| Remarketi     | ng Agent                | N/A           |                              |  |
| Initial Purch | ase Date                | 2/*           | 1/2021                       |  |
|               | y/Insurer               | ١             | lone                         |  |
| Par Outstan   |                         | -             | 07.80                        |  |
| Swap Notior   | al (\$m)                | 1             | 07.80                        |  |
| Date          | 67% of 1M<br>Date LIBOR |               | Spread to<br><u>1M LIBOR</u> |  |
| 8/21/2019     | 1.49%                   | 2.19%         | 0.70%                        |  |
| 8/28/2019     | 1.49%                   | 2.19%         | 0.70%                        |  |
| 9/4/2019      | 1.40%                   | 2.10%         | 0.70%                        |  |
| 9/11/2019     | 1.40%                   | 2.10%         | 0.70%                        |  |
| 9/18/2019     | 1.40%                   | 2.10%         | 0.70%                        |  |
| 9/25/2019     | 1.40%                   | 2.10%         | 0.70%                        |  |

|               | Issue               |       | 2003B-2               | TBTA 2008B-2 |                       |  |
|---------------|---------------------|-------|-----------------------|--------------|-----------------------|--|
| Remarketi     |                     |       | N/A                   |              | NA                    |  |
| Initial Purch | ase Date            | 12/   | 3/2019                | 11/1         | 5/2021                |  |
|               | Liquidity/Insurer   |       | lone                  | None         |                       |  |
| Par Outstand  |                     |       | 6.05                  | 63.65        |                       |  |
| Swap Notion   | Swap Notional (\$m) |       | 8.75                  | None         |                       |  |
| Date          | 67% of 1M<br>LIBOR  | Rate  | Spread to<br>1M LIBOR | Rate         | Spread to<br>1M LIBOR |  |
| 8/21/2019     | 1.49%               | 1.84% | 0.35%                 | 1.99%        | 0.50%                 |  |
| 8/28/2019     | 1.49%               | 1.84% | 0.35%                 | 1.99%        | 0.50%                 |  |
| 9/4/2019      | 1.40%               | 1.75% | 0.35%                 | 1.90%        | 0.50%                 |  |
| 9/11/2019     | 1.40%               | 1.75% | 0.35%                 | 1.90%        | 0.50%                 |  |
| 9/18/2019     | 1.40%               | 1.75% | 0.35%                 | 1.90%        | 0.50%                 |  |
| 9/25/2019     | 1.40%               | 1.75% | 0.35%                 | 1.90%        | 0.50%                 |  |

Report Date 9/25/2019

#### METROPOLITAN TRANSPORTATION AUTHORITY VARIABLE RATE: DAILY MODE <u>RATE RESETS REPORT (Trailing 10 Days)</u>

#### Transportation Revenue Bonds

#### TBTA General Revenue Bonds

|       | lssu                 | e         | TRB 2  | 2005D-2   | TRB 2 | 2015E-1   | TRB          | 2015E-3   | TBTA         | 2001C     | TBTA      | A 2002F   |
|-------|----------------------|-----------|--------|-----------|-------|-----------|--------------|-----------|--------------|-----------|-----------|-----------|
|       | Deale                | ər        | Morgar | n Stanley | US B  | ancorp    | BofA         | Merrill   | Gold         | lman      | Citigroup |           |
| Lic   | quidity P            | rovider   | He     | laba      | US    | Bank      | BofA Merrill |           | State Street |           | Citibank  |           |
| Ту    | ype of Li            | quidity   | L      | оС        | L     | .oC       | L            | _oC       | L            | LoC       |           | .oC       |
| Par ( | ar Outstanding (\$m) |           | 95     | 5.18      | 72    | 2.43      | 15           | 54.85     | 10           | 7.28      | 16        | 3.00      |
| Swa   | ap Notio             | nal (\$m) | 95     | 5.18      | N     | one       | N            | lone      | 40           | .28       | 16        | 3.00      |
|       |                      |           |        | Spread to |       | Spread to |              | Spread to |              | Spread to |           | Spread to |
| Dat   | te                   | SIFMA     | Rate   | SIFMA     | Rate  | SIFMA     | Rate         | SIFMA     | Rate         | SIFMA     | Rate      | SIFMA     |
| 9/1   | 8/2019               | 1.47%     | 1.48%  | 0.01%     | 1.48% | 0.01%     | 1.46%        | -0.01%    | 1.46%        | -0.01%    | 1.45%     | -0.02%    |
| 9/1   | 9/2019               | 1.47%     | 1.47%  | 0.00%     | 1.48% | 0.01%     | 1.46%        | -0.01%    | 1.47%        | 0.00%     | 1.46%     | -0.01%    |
| 9/2   | 20/2019              | 1.47%     | 1.47%  | 0.00%     | 1.49% | 0.02%     | 1.48%        | 0.01%     | 1.47%        | 0.00%     | 1.46%     | -0.01%    |
| 9/2   | 21/2019              | 1.47%     | 1.47%  | 0.00%     | 1.49% | 0.02%     | 1.48%        | 0.01%     | 1.47%        | 0.00%     | 1.46%     | -0.01%    |
| 9/2:  | 2/2019               | 1.47%     | 1.47%  | 0.00%     | 1.49% | 0.02%     | 1.48%        | 0.01%     | 1.47%        | 0.00%     | 1.46%     | -0.01%    |
| 9/2   | 23/2019              | 1.47%     | 1.47%  | 0.00%     | 1.48% | 0.01%     | 1.49%        | 0.02%     | 1.46%        | -0.01%    | 1.47%     | 0.00%     |
| 9/24  | 4/2019               | 1.47%     | 1.48%  | 0.01%     | 1.49% | 0.02%     | 1.49%        | 0.02%     | 1.46%        | -0.01%    | 1.47%     | 0.00%     |
| 9/2   | 25/2019              | 1.58%     | 1.49%  | -0.09%    | 1.51% | -0.07%    | 1.53%        | -0.05%    | 1.50%        | -0.08%    | 1.49%     | -0.09%    |
| 9/2   | 26/2019              | 1.58%     | 1.58%  | 0.00%     | 1.58% | 0.00%     | 1.61%        | 0.03%     | 1.57%        | -0.01%    | 1.56%     | -0.02%    |
| 9/2   | 7/2019               | 1.58%     | 1.70%  | 0.12%     | 1.70% | 0.12%     | 1.70%        | 0.12%     | 1.70%        | 0.12%     | 1.74%     | 0.16%     |

#### TBTA General Revenue Bonds

#### **Dedicated Tax Fund Bonds**

| Issu        | e          | TBTA  | 2003B-1   | TBTA     | 2005B-2   | TBTA         | 2005B-3   | TBTA 2  | 2005B-4c  | DTF 2 | 2008A-1   |  |
|-------------|------------|-------|-----------|----------|-----------|--------------|-----------|---------|-----------|-------|-----------|--|
| Deal        | er         | BofA  | Merrill   | Citi     | group     | Jef          | feries    | US B    | ancorp    | TD Se | curities  |  |
| Liquidity F | Provider   | BofA  | Merrill   | Citibank |           | State Street |           | US Bank |           | TD    | Bank      |  |
| Type of Li  | iquidity   | L     | оС        | L        | oC        | L            | .oC       | LoC     |           | L     | LoC       |  |
| Par Outstan | ding (\$m) | 12    | 2.64      | 19       | 0.30      | 19           | 0.30      | 82      | 2.50      | 16    | 6.23      |  |
| Swap Notic  | onal (\$m) | 12    | 2.64      | 19       | 0.30      | 19           | 0.30      | 82      | 2.50      | 16    | 3.43      |  |
|             |            |       | Spread to |          | Spread to |              | Spread to |         | Spread to |       | Spread to |  |
| Date        | SIFMA      | Rate  | SIFMA     | Rate     | SIFMA     | Rate         | SIFMA     | Rate    | SIFMA     | Rate  | SIFMA     |  |
| 9/18/2019   | 1.47%      | 1.44% | -0.03%    | 1.45%    | -0.02%    | 1.46%        | -0.01%    | 1.48%   | 0.01%     | 1.46% | -0.01%    |  |
| 9/19/2019   | 1.47%      | 1.44% | -0.03%    | 1.46%    | -0.01%    | 1.46%        | -0.01%    | 1.48%   | 0.01%     | 1.48% | 0.01%     |  |
| 9/20/2019   | 1.47%      | 1.46% | -0.01%    | 1.46%    | -0.01%    | 1.46%        | -0.01%    | 1.49%   | 0.02%     | 1.48% | 0.01%     |  |
| 9/21/2019   | 1.47%      | 1.46% | -0.01%    | 1.46%    | -0.01%    | 1.46%        | -0.01%    | 1.49%   | 0.02%     | 1.48% | 0.01%     |  |
| 9/22/2019   | 1.47%      | 1.46% | -0.01%    | 1.46%    | -0.01%    | 1.46%        | -0.01%    | 1.49%   | 0.02%     | 1.48% | 0.01%     |  |
| 9/23/2019   | 1.47%      | 1.47% | 0.00%     | 1.47%    | 0.00%     | 1.46%        | -0.01%    | 1.48%   | 0.01%     | 1.47% | 0.00%     |  |
| 9/24/2019   | 1.47%      | 1.48% | 0.01%     | 1.47%    | 0.00%     | 1.48%        | 0.01%     | 1.49%   | 0.02%     | 1.47% | 0.00%     |  |
| 9/25/2019   | 1.58%      | 1.52% | -0.06%    | 1.49%    | -0.09%    | 1.53%        | -0.05%    | 1.51%   | -0.07%    | 1.50% | -0.08%    |  |
| 9/26/2019   | 1.58%      | 1.60% | 0.02%     | 1.56%    | -0.02%    | 1.55%        | -0.03%    | 1.58%   | 0.00%     | 1.57% | -0.01%    |  |
| 9/27/2019   | 1.58%      | 1.70% | 0.12%     | 1.74%    | 0.16%     | 1.77%        | 0.19%     | 1.70%   | 0.12%     | 1.69% | 0.11%     |  |

Report Date 9/27/2019

#### METROPOLITAN TRANSPORTATION AUTHORITY VARIABLE RATE: TERM RATE MODE (SOFR) RATE RESETS REPORT (Trailing 10 Days)

#### **TBTA General Revenue Bonds**

| 1          |             | TOTA          | 0004 D      | TBTA 2018D |              |  |  |  |
|------------|-------------|---------------|-------------|------------|--------------|--|--|--|
| lss        | ue          |               | 2001B       |            |              |  |  |  |
| Dea        | aler        | U.S.          | Bank        | U.S. Bank  |              |  |  |  |
| Liquidity  | Provider    | No            | one         | None       |              |  |  |  |
| Type of I  | _iquidity   | FI            | RN          | F          | RN           |  |  |  |
| Par Outsta | nding (\$m) | 10            | 7.28        | 12         | 5.00         |  |  |  |
| Swap Noti  | onal (\$m)  | No            | one         | N          | one          |  |  |  |
|            |             |               | Spread to   |            | Spread to    |  |  |  |
| Date       | 67% of SOFR | Rate          | <u>SOFR</u> | Rate       | <u>SIFMA</u> |  |  |  |
| 9/18/2019  | 1.63%       | 2.06%         | 0.43%       | 2.13%      | 0.50%        |  |  |  |
| 9/19/2019  | 3.52%       | 3.95%         | 0.43%       | 4.02%      | 0.50%        |  |  |  |
| 9/20/2019  | 1.71%       | 2.14%         | 0.43%       | 2.21%      | 0.50%        |  |  |  |
| 9/21/2019  | 1.71%       | 2.14%         | 0.43%       | 2.21%      | 0.50%        |  |  |  |
| 9/22/2019  | 1.71%       | 2.14%         | 0.43%       | 2.21%      | 0.50%        |  |  |  |
| 9/23/2019  | 1.31%       | 1.74%         | 0.43%       | 1.81%      | 0.50%        |  |  |  |
| 9/24/2019  | 1.31%       | 1.74% 0.43%   |             | 1.81%      | 0.50%        |  |  |  |
| 9/25/2019  | 1.24%       | Refunded with |             | 1.74%      | 0.50%        |  |  |  |
| 9/26/2019  | 1.31%       |               |             | 1.81%      | 0.50%        |  |  |  |
| 9/27/2019  | 1.35%       | 1BTA 201      | 9B bonds.   | 1.85%      | 0.50%        |  |  |  |

Report Date 9/27/2019

## MTA DEBT OUTSTANDING (\$ in Millions) Type of Credit

| EBT OUTSTANDING (\$             | in Millions)                |                         |                          | 1                    | -                  |                    |              | 10/4/2019          |              |    |  |
|---------------------------------|-----------------------------|-------------------------|--------------------------|----------------------|--------------------|--------------------|--------------|--------------------|--------------|----|--|
| Type of Credit                  |                             |                         |                          |                      | (                  | Outstanding        | Synthetic    |                    |              |    |  |
| Underlying Ratings              |                             | BPA Sale                | Series Original          | Principal Iss.       | Fixed              | Variable           | Fixed        | Total              |              |    |  |
| oody's /S&P / Fitch/ Kroll)     | Series                      | Date                    | Final Maturity           | Amount               | Amount             | Amount             | Amount       | Outstanding        | TIC1         | No |  |
| MTA Transportation              | 2002D                       | 5/30/02                 | 11/1/2032                | 400.000              | 174.725            | -                  | 200.000      | 374.725            | 4.35         |    |  |
| Revenue Bonds<br>(A1/A/AA-/AA+) | 2002G<br>2003A              | 11/20/02<br>5/14/03     | 11/1/2026<br>11/15/2032  | 400.000<br>475.340   | - 86.330           | 14.930             | 112.730      | 127.660<br>86.330  | 3.91<br>4.49 |    |  |
| (AI/A/AA-/AA+)                  | 2003A<br>2003B              | 8/13/03                 | 11/15/2032               | 751.765              | 71.080             | -                  | -            | 71.080             | 5.10         |    |  |
|                                 | 2005B<br>2005B              | 7/1/05                  | 11/15/2032               | 750.000              | 143.735            | -                  | -            | 143.735            | 4.80         |    |  |
|                                 | 2005D                       | 11/2/05                 | 11/1/2035                | 250.000              | -                  | -                  | 228.650      | 228.650            | 4.39         |    |  |
|                                 | 2005E                       | 11/2/05                 | 11/1/2035                | 250.000              | -                  | 91.465             | 137.210      | 228.675            | 3.27         |    |  |
|                                 | 2005G                       | 12/7/05                 | 11/1/2026                | 250.000              | 40.235             | -                  | -            | 40.235             | 4.34         |    |  |
|                                 | 2006B                       | 12/20/06                | 11/15/2036               | 717.730              | 72.645             | -                  | -            | 72.645             | 4.52         |    |  |
|                                 | 2008B                       | 2/21/08                 | 11/15/2030               | 487.530              | 226.590            | -                  | -            | 226.590            | 3.11         |    |  |
|                                 | 2009A                       | 10/15/09                | 11/15/2039               | 502.320              | 391.705            | -                  | -            | 391.705            | 3.79         |    |  |
|                                 | 2010A                       | 1/13/10                 | 11/15/2039               | 363.945              | 363.945            | -                  | -            | 363.945            | 4.44         |    |  |
|                                 | 2010B                       | 2/11/10                 | 11/15/2039               | 656.975              | 598.395            | -                  | -            | 598.395            | 4.29         |    |  |
|                                 | 2010C                       | 7/7/10                  | 11/15/2040               | 510.485              | 434.555            | -                  | -            | 434.555            | 4.27         |    |  |
|                                 | 2010D<br>2010E              | 12/7/10<br>12/29/10     | 11/15/2040<br>11/15/2040 | 754.305<br>750.000   | 34.285<br>750.000  | -                  | -            | 34.285<br>750.000  | 5.15<br>4.57 |    |  |
|                                 | 2010E                       | 7/20/11                 | 11/15/2046               | 400.440              | 19.820             |                    | -            | 19.820             | 4.95         |    |  |
|                                 | 2011R                       | 9/14/11                 | 11/1/2041                | 99.560               | -                  | 15.040             | 84.520       | 99.560             | 3.52         |    |  |
|                                 | 2011C                       | 11/10/11                | 11/15/2028               | 197.950              | 117.960            | -                  | -            | 117.960            | 3.99         |    |  |
|                                 | 2011D                       | 12/7/11                 | 11/15/2046               | 480.165              | 44.360             | -                  | -            | 44.360             | 4.57         |    |  |
|                                 | 2012A                       | 3/15/12                 | 11/15/2042               | 150.000              | 50.000             | 100.000            | -            | 150.000            | 2.05         |    |  |
|                                 | 2012B                       | 3/15/12                 |                          | 250.000              | 196.840            | -                  | -            | 196.840            | 3.85         |    |  |
|                                 | 2012C                       | 5/3/12                  | 11/15/2047               | 727.430              | 400.290            | -                  | -            | 400.290            | 4.22         |    |  |
|                                 | 2012D                       | 8/20/12                 | 11/15/2032               | 1,263.365            | 818.540            | -                  | -            | 818.540            | 3.51         |    |  |
|                                 | 2012E                       | 7/20/12                 | 11/15/2042               | 650.000              | 300.500            | -                  | -            | 300.500            | 3.91         |    |  |
|                                 | 2012F                       | 9/28/12<br>11/13/12     | 11/15/2030<br>11/1/2032  | 1,268.445<br>359.450 | 924.690            | -                  | -<br>356.775 | 924.690<br>356.775 | 3.17<br>4.11 |    |  |
|                                 | 2012G<br>2012H              | 11/15/12                | 11/1/2032                | 359.450              | 213.800            | -                  | -            | 213.800            | 3.70         |    |  |
|                                 | 2012II<br>2013A             | 1/24/13                 | 11/15/2042               | 500.000              | 282.085            | -                  | -            | 282.085            | 3.79         |    |  |
|                                 | 2013H                       | 4/2/13                  | 11/15/2043               | 500.000              | 300.900            | -                  | -            | 300.900            | 4.08         |    |  |
|                                 | 2013C                       | 6/11/13                 | 11/15/2043               | 500.000              | 303.895            | -                  | -            | 303.895            | 4.25         |    |  |
|                                 | 2013D                       | 7/11/13                 | 11/15/2043               | 333.790              | 196.065            | -                  | -            | 196.065            | 4.63         |    |  |
|                                 | 2013E                       | 11/15/13                | 11/15/2043               | 500.000              | 333.350            | -                  | -            | 333.350            | 4.64         |    |  |
|                                 | 2014A                       | 2/28/14                 | 11/15/2044               | 400.000              | 210.295            | -                  | -            | 210.295            | 4.31         |    |  |
|                                 | 2014B                       | 4/17/14                 | 11/15/2044               | 500.000              | 397.545            | -                  | -            | 397.545            | 4.38         |    |  |
|                                 | 2014C                       | 6/26/14                 | 11/15/2036               | 500.000              | 332.065            | -                  | -            | 332.065            | 3.32         |    |  |
|                                 | 2014D<br>2015A              | 11/4/14<br>1/22/15      | 11/15/2044<br>11/15/2045 | 500.000<br>850.000   | 295.455<br>541.315 | 165.000<br>250.000 | -            | 460.455<br>791.315 | 3.16<br>2.99 |    |  |
|                                 | 2015A<br>2015B              | 3/19/2015               | 11/15/2045               | 275.055              | 257.730            | 230.000            | -            | 257.730            | 4.29         |    |  |
|                                 | 2015D                       | 8/18/2015               | 11/15/2035               | 550.000              | 550.000            | -                  | -            | 550.000            | 3.68         |    |  |
|                                 | 2015D                       | 9/17/2015               | 11/15/2035               | 407.695              | 407.695            | -                  | -            | 407.695            | 3.61         |    |  |
|                                 | 2015E                       | 9/10/2015               | 11/15/2050               | 650.000              | -                  | 496.190            | -            | 496.190            | 1.42         |    |  |
|                                 | 2015F                       | 12/17/2015              | 11/15/2036               | 330.430              | 309.655            | -                  | -            | 309.655            | 3.21         |    |  |
|                                 | 2016A                       | 2/25/2016               | 11/15/2056               | 782.520              | 747.850            | -                  | -            | 747.850            | 3.54         |    |  |
|                                 | 2016B                       | 6/30/2016               | 11/15/2037               | 673.990              | 654.705            | -                  | -            | 654.705            | 2.90         |    |  |
| 2015X 1 (DDI                    | 2016C                       | 7/28/2016               | 11/15/2056               | 863.860              | 854.015            | -                  | -            | 854.015            | 3.52         |    |  |
| 2015X-1 (RRI                    | F LOAN - PTC)               | 9/20/2016               | 11/15/2037               | 146.472              | 140.669            | -                  | -            | 140.669<br>600.725 | 2.38         |    |  |
|                                 | 2016D<br>2017A              | 10/26/2016<br>3/16/2017 | 11/15/2035<br>11/15/2057 | 645.655<br>325.585   | 600.725<br>322.105 | -                  | -            | 600.725<br>322.105 | 2.87<br>3.78 |    |  |
|                                 | 2017A<br>2017B              | 9/28/2017               | 11/15/2028               | 662.025              | 662.025            |                    | -            | 662.025            | 1.98         |    |  |
|                                 | 2017B<br>2017C              | 12/14/2017              | 11/15/2020               | 2,021.462            | 2,172.935          | -                  | -            | 2,172.935          | 3.12         |    |  |
|                                 | 2017D                       | 12/21/2017              |                          | 643.095              | 643.095            | -                  | -            | 643.095            | 3.51         |    |  |
|                                 | 2018A BANS                  | 1/23/2018               | 8/15/2019                | 500.000              | -                  | -                  | -            | -                  | 0.00         |    |  |
|                                 | 2018A                       | 1/23/2018               | 11/15/2048               | 472.310              | 472.310            | -                  | -            | 472.310            | 1.91         |    |  |
|                                 | 2018B BANS                  | 6/19/2018               | 5/15/2021                | 1,600.000            | 1,600.000          | -                  | -            | 1,600.000          | 1.95         |    |  |
|                                 | 2018B                       | 8/23/2018               | 11/15/2028               | 207.220              | 207.220            | -                  | -            | 207.220            | 2.71         |    |  |
|                                 | 2018C BANS                  | 10/10/2018              | 9/1/2021                 | 900.000              | 900.000            | -                  | -            | 900.000            | 2.29         |    |  |
|                                 | 2019A                       | 2/6/2019                | 11/15/2048               | 454.150              | 454.150            | -                  | -            | 454.150            | 4.16         |    |  |
| 2015V 2 (BDI                    | 2019A BANS<br>F LOAN - PTC) | 2/6/2019<br>5/1/2019    | 2/3/2020<br>11/15/2037   | 750.000<br>300.000   | 750.000<br>300.000 | -                  | -            | 750.000            | 2.07<br>2.38 |    |  |
| 2013A-2 (RRI                    | F LOAN - PTC)<br>2019B      | 5/1/2019                | 11/15/2037               | 300.000<br>177.185   | 300.000<br>177.185 | -                  | -            | 300.000<br>177.185 | 2.38<br>3.83 |    |  |
|                                 | 2019B 2019B                 | 5/22/2019               | 5/15/2022                | 1,200.000            | 1,200.000          | -                  | -            | 1,200.000          | 1.67         |    |  |
|                                 | 2019C BANS                  | 7/12/2019               | 7/1/2020                 | 300.000              | 300.000            | -                  | -            | 300.000            | 1.49         |    |  |
|                                 | 2019C                       | 8/14/2019               | 11/15/2049               | 422.430              | 422.430            | -                  | -            | 422.430            | 3.39         |    |  |
|                                 | 2019D BANS                  | 9/6/2019                | 9/1/2022                 | 1,200.000            | 1,200.000          | -                  | -            | 1,200.000          | 1.33         |    |  |
|                                 |                             |                         | Total                    | 37,012.129           | 25,974.494         | 1,132.625          | 1,119.885    | 28,227.004         | 3.15         |    |  |
|                                 |                             |                         |                          |                      |                    |                    |              |                    | WATIC        |    |  |
| TBTA General                    | 2001B                       | 12/19/01                | 1/1/2032                 | 148.200              | -                  | -                  | -            | -                  | 0.00         |    |  |
| <b>Revenue Bonds</b>            | 2001C                       | 12/1/01                 | 1/1/2032                 | 148.200              | -                  | 80.200             | 21.275       | 101.475            | 2.55         |    |  |
| (Aa3/AA-/AA-/AA)                | 2002F                       | 11/13/02                | 11/1/2032                | 246.480              | -                  | -                  | 162.995      | 162.995            | 3.58         |    |  |
|                                 | 2003B                       | 12/10/03                | 1/1/2033                 | 250.000              | -                  | 136.185            | 26.305       | 162.490            | 2.04         |    |  |
|                                 | 2005A                       | 5/11/05                 | 11/1/2035                | 150.000              | -                  | 83.845             | 22.650       | 106.495            | 2.43         |    |  |
|                                 | 2005B                       | 7/7/05                  | 1/1/2032                 | 800.000              | -                  | -                  | 567.900      | 567.900            | 3.93         |    |  |
|                                 | 2008B                       | 3/27/08                 | 11/15/2038               | 252.230              | 103.120            | 63.650             | -            | 166.770            | 3.34         |    |  |

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#### **MTA DEBT OUTSTANDING (\$ in Millions)**

| ITA DEBT OUTSTANDING (\$<br>Type of Credit          | in Millions)   |                  |                                   |                          |                      | Outstanding        |                 | 1                    | 10/4/2019        |   |
|---|----------------|------------------|-----------------------------------|--------------------------|----------------------|--------------------|-----------------|----------------------|------------------|---|
|   |                |                  |                                   |                          |                      | U                  | Synthetic       |                      |                  |   |
| Underlying Ratings<br>(Moody's /S&P / Fitch/ Kroll) | Series         | BPA Sale<br>Date | Series Original<br>Final Maturity | Principal Iss.<br>Amount | Fixed<br>Amount      | Variable<br>Amount | Fixed<br>Amount | Total<br>Outstanding | TIC <sup>1</sup> |   |
| · · · · · · · · · · · · · · · · · · ·               | 2009A          | 2/18/09          |                                   | 475.000                  | 68.395               | -                  | -               | 68.395               | 3.25             | - |
|   | 2009B          | 9/17/09          | 11/15/2039                        | 200.000                  | 200.000              | -                  | -               | 200.000              | 3.63             |   |
|   | 2010A          | 10/28/10         | 11/15/2040                        | 346.960                  | 296.225              | -                  | -               | 296.225              | 3.45             |   |
|   | 2011A          | 10/13/11         | 1/1/2028                          | 609.430                  | 72.810               | -                  | -               | 72.810               | 3.59             |   |
|   | 2012A          | 6/6/12           | 11/15/2042                        | 231.490                  | 171.875              | -                  | -               | 171.875              | 3.69             |   |
|   | 2012B          | 8/23/12          | 11/15/2032                        | 1,236.898                | 1,089.605            | -                  | -               | 1,089.605            | 2.66             |   |
|   | 2013B          | 1/29/13          | 11/15/2030                        | 257.195                  | 257.195              | -                  | -               | 257.195              | 2.25             |   |
|   | 2013C          | 4/18/13          | 11/15/2043                        | 200.000                  | 149.925              | -                  | -               | 149.925              | 3.71             |   |
|   | 2014A          | 2/6/14           |                                   | 250.000                  | 195.825              | -                  | -               | 195.825              | 4.28             |   |
|   | 2015A          | 5/15/15          |                                   | 225.000                  | 195.990              | -                  | -               | 195.990              | 4.18             |   |
|   | 2015B          | 11/16/15         |                                   | 65.000                   | 61.510               | -                  | -               | 61.510               | 3.88             |   |
|   | 2016A          | 1/28/16          |                                   | 541.240                  | 512.350              | -                  | -               | 512.350              | 3.24             |   |
|   | 2017A          | 1/19/17          |                                   | 300.000                  | 300.000              | -                  | -               | 300.000              | 3.71             |   |
|   | 2017B          | 1/19/2017        |                                   | 902.975                  | 902.975              | -                  | -               | 902.975              | 3.48             |   |
|   | 2017C          | 11/17/2017       |                                   | 720.990                  | 720.990              | -                  | -               | 720.990              | 2.81             |   |
|   | 2018A          | 2/1/2018         |                                   | 351.930                  | 351.930              | -                  | -               | 351.930              | 3.84             |   |
|   | 2018B          | 8/30/2018        |                                   | 270.090                  | 270.090              | -                  | -               | 270.090              | 2.75             |   |
|   | 2018C          | 8/30/2018        |                                   | 159.280                  | 159.280              | -                  | -               | 159.280              | 3.66             |   |
|   | 2018D          | 10/4/2018        |                                   | 125.000                  | -                    | 125.000            | -               | 125.000              | 2.08             |   |
|   | 2018E Taxable  | 12/12/2018       |                                   | 148.470                  | -                    | 148.470            | -               | 148.470              | 2.83             |   |
|   | 2019A          | 5/23/2019        |                                   | 150.000                  | 150.000              | -                  | -               | 150.000              | 3.71             |   |
|   | 2019B Taxable  | 9/25/2019        | 11/15/2044                        | 102.465<br>9,864.523     | 102.465<br>6,332.555 | 637.350            | - 801.125       | 102.465<br>7,771.030 | 3.49<br>3.25     | ٦ |
|   |                |                  | -                                 | 7,004.525                | 0,332.333            | 037.330            | 001.125         | 7,771.050            | WATIC            | - |
| TBTA Subordinate                                    | 2002E          | 11/13/02         | 11/15/2032                        | 756.095                  | 115.040              |                    |                 | 115.040              | 5.34             | _ |
| Revenue Bonds                                       | 2002E<br>2013A | 01/29/13         |                                   | 653.965                  | 736.195              | -                  | -               | 736.195              | 3.13             |   |
| (A1/A+/A+/AA-)                                      | 2013D Taxable  | 12/19/13         |                                   | 165.505                  | 151.540              | -                  |                 | 151.540              | 3.89             |   |
| (mini mini )  | 2015D Tuxuble  | 12/19/15         | 11,15,2025                        | 1,575.565                | 1,002.775            | -                  | -               | 1,002.775            | 3.50             | ٦ |
|   |                |                  | -                                 | -,                       | -,                   |                    |                 | -,                   | WATIC            | - |
| MTA Dedicated                                       | 2002B          | 9/5/02           | 11/1/2022                         | 440.000                  | -                    | 216.600            |                 | 216.600              | 2.01             |   |
| Tax Fund Bonds                                      | 2002B<br>2004B | 3/10/04          |                                   | 500.000                  | 48.910               | -                  | -               | 48.910               | 4.51             |   |
| (NAF/AA/AA/NAF)                                     | 2008A          | 6/25/08          |                                   | 352.915                  | -                    | 5.285              | 324.670         | 329.955              | 4.14             |   |
| (((((((((((((((((((((((((((((((((((((((             | 2008B          | 8/7/08           |                                   | 348.175                  | 228.700              | 44.740             | -               | 273.440              | 2.98             |   |
|   | 2009B          | 4/30/09          |                                   | 500.000                  | 10.440               | -                  | -               | 10.440               | 5.00             |   |
|   | 2009C          | 4/30/09          |                                   | 750.000                  | 750.000              | -                  | -               | 750.000              | 4.89             |   |
|   | 2010A          | 3/25/10          |                                   | 502.990                  | 433.265              | -                  | -               | 433.265              | 3.91             |   |
|   | 2011A          | 3/31/11          |                                   | 127.450                  | 23.150               | -                  | -               | 23.150               | 2.99             |   |
|   | 2012A          | 10/25/12         | 11/15/2032                        | 959.466                  | 959.585              | -                  | -               | 959.585              | 3.07             |   |
|   | 2016A          | 3/10/16          | 11/15/2036                        | 579.955                  | 569.940              | -                  | -               | 569.940              | 2.98             |   |
|   | 2016B          | 5/26/16          | 11/15/2056                        | 588.305                  | 578.850              | -                  | -               | 578.850              | 3.37             |   |
|   | 2017A          | 2/23/17          | 11/15/2047                        | 312.825                  | 309.880              | -                  | -               | 309.880              | 3.97             |   |
|   | 2017B          | 5/17/17          | 11/15/2057                        | 680.265                  | 679.765              | -                  | -               | 679.765              | 3.56             |   |
|   | 2019A BANS     | 3/19/19          | 3/1/2022                          | 750.000                  | 750.000              | -                  | -               | 750.000              | 1.86             |   |
|   |                |                  |                                   | 7,392.346                | 5,342.485            | 266.625            | 324.670         | 5,933.780            | 3.36             | _ |
|   |                |                  |                                   |                          |                      |                    |                 |                      | WATIC            |   |
|   |                |                  | All MTA Total                     | 55,844.562               | 38,652.309           | 2,036.600          | 2,245.680       | 42,934.589           | 3.20             |   |
| MTA Special Obligation Bonds                        | 2014 Taxable   | 8/14/14          | 7/1/2026                          | 348.910                  | 214.665              | -                  | -               | 214.665              | 2.66             | - |
| Aaa   |                |                  |                                   | 348.910                  | 214.665              | _                  | _               | 214.665              | 2.66             | ٦ |
| 1 sua   |                |                  | -                                 | 5-6.710                  | 217.003              | -                  | -               | 217.005              | WATIC            | ۲ |
| Hudson Rail Yards Trust Obligations                 | 2016A          | 9/22/16          | 11/15/2056                        | 1,057.430                | 883.970              |                    | -               | 883.970              | 4.28             |   |
| (A2/NAF/NAF/A-)                                     | 2010A          | 122/10           | 11/15/2050                        | 1,057.430                | 883.970              | -                  | -               | 883.970              | 4.28             | ٦ |
| . /   |                |                  | •                                 |                          |                      |                    |                 | i                    | WATIC            |   |
|   |                |                  | Grand Total                       | 57,250.902               | 39,750.944           | 2,036.600          | 2,245.680       | 44,033.224           | 3.22             | = |
|   |                |                  | Granu rotal                       | 57,250.702               | 57,750.744           | 2,050.000          | 2,2 15.000      | 11,055.227           | 2.22             | _ |

10/4/2019

Notes

(1) Fixed Rate TICs calculated as of issuance of Fixed Rate Bonds. Floating Rate TICs calculated from inception including fees.

Any Unhedged Variable Rate Bonds that have been fixed to maturity are carried at the new Fixed Rate TIC. Synthetic Fixed Rate TICs include average swap rates plus current variable rate fees and estimated basis adjustments for life of swap. Synthetic Fixed Rate TICs do not include benefit of any

upfront payments received by MTA. Variable Rate TICs include average remarketed plus current variable rate fees.

(2) Assumes that no fee purchase options are exercised thru maturity. If all of the fee purchase options are exercised within 10 years, the All-in TIC would be 2.74%.

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## 2020 Preliminary Budget/ July Financial Plan 2020-2023

(Materials Previously Distributed)



## Annual Review of MTA's Derivative Portfolio -Including Fuel Hedge

(Available in the Exhibit Book and MTA.Info)

# Metropolitan Transportation Authority

**MTA 2019 Semi-Annual Investment Report** 

Josiane P Codio, Director of Treasury

October 21, 2019

#### Investment Performance by Type of Fund For the Period January 1, 2019 to June 30, 2019 (Only funds actively managed by MTA Treasury)

| Net Earnings this<br>Period | Average Daily<br>Portfolio Balance  | End of Period<br>Portfolio Balance  | Weighted<br>Average<br>Yield at End<br>of Period  | Weighted<br>Average<br>Days to<br>Maturity  | Net Portfolio<br>Yield, 365-<br>day Basis   |
|-----------------------------|---|---|---|---|---|
| \$12 135 151                | \$935 106 458   | \$806 805 880   | 2 /0 %  | 23  | 1.30 %  |
|                             |   |   |   |   | 0.87  |
|                             |   |   |   |   | 1.53  |
|                             |   |   |   | 19  | 1.17  |
|                             |   |   | 2.31  | 71  | 1.15  |
| 766,463                     | 110,221,748   | 115,384,399   | 1.79  | 99  | 0.70  |
| 446                         | 39,815  | 39,782  | 2.17  | 74  | 1.12  |
| 4,842,549                   | 571,546,487   | 258,923,910   | 2.41  | 130   | 0.85  |
| 2,190,346                   | 239,695,075   | 335,418,793   | 2.28  | 61  | 1.22  |
| 173,575                     | 37,530,714  | 46,051,856  | 2.35  | 118   | 0.46  |
| 3,633,165                   | 325,330,381   | 358,936,496   | 2.31  | 121   | 1.12  |
| \$53,811,135                | \$4,802,680,049   | \$4,724,882,231   | 2.31 %  | 61  | 1.14 %  |
|                             | Period<br>\$12,135,151<br>921,831<br>2,156,219<br>5,754,093<br>21,237,296<br>766,463<br>446<br>4,842,549<br>2,190,346<br>173,575<br>3,633,165 | PeriodPortfolio Balance\$12,135,151\$935,106,458921,831105,720,2142,156,219141,063,3955,754,093489,864,02521,237,2961,846,561,738766,463110,221,74844639,8154,842,549571,546,4872,190,346239,695,075173,57537,530,7143,633,165325,330,381 | PeriodPortfolio BalancePortfolio Balance\$12,135,151\$935,106,458\$806,805,880921,831105,720,214238,667,4842,156,219141,063,395167,512,3585,754,093489,864,025402,749,98421,237,2961,846,561,7381,994,391,289766,463110,221,748115,384,39944639,81539,7824,842,549571,546,487258,923,9102,190,346239,695,075335,418,793173,57537,530,71446,051,8563,633,165325,330,381358,936,496 | Net Earnings this<br>PeriodAverage Daily<br>Portfolio BalanceEnd of Period<br>Portfolio BalanceAverage<br>Yield at End<br>of Period\$12,135,151\$935,106,458\$806,805,8802.40%921,831105,720,214238,667,4842.252,156,219141,063,395167,512,3582.345,754,093489,864,025402,749,9842.1921,237,2961,846,561,7381,994,391,2892.31766,463110,221,748115,384,3991.7944639,81539,7822.174,842,549571,546,487258,923,9102.412,190,346239,695,075335,418,7932.28173,57537,530,71446,051,8562.353,633,165325,330,381358,936,4962.31 | Net Earnings this<br>PeriodAverage Daily<br>Portfolio BalanceEnd of Period<br>Portfolio BalanceAverage Days to<br>Days to<br>Maturity\$12,135,151\$935,106,458\$806,805,8802.40%23921,831105,720,214238,667,4842.25222,156,219141,063,395167,512,3582.3485,754,093489,864,025402,749,9842.191921,237,2961,846,561,7381,994,391,2892.3171766,463110,221,748115,384,3991.799944639,81539,7822.17744,842,549571,546,487258,923,9102.411302,190,346239,695,075335,418,7932.2861173,57537,530,71446,051,8562.351183,633,165325,330,381358,936,4962.31121 |

Average Yield on 12-month Generic Treasury Bill (1/2/19 - 6/30/19)Average Yield on 12-month Generic Treasury Bill (1/2/19 - 6/30/19)

2.39%

Note 1: Table above only includes information on funds actively managed by MTA Treasury in accordance with the Board approved Investment Guidelines. It does not include defeasance investments for tax benefit lease transactions or insurance set asides.

| Note 2: 'Other Restricted Funds' includes: | MTA Moynihan Train Hall Stab        |                          |
|--|-------------------------------------|--------------------------|
| Fulton Street Maintenance,                 | Hudson Yard ERY/WRY - From Related, | Hudson Yard Infra Corp., |
| MTA Real Estate and Advertising Revenue,   | Relocation from Madison Ave.,       | SIRTOA-Capital.          |



#### Portfolio Statistics by Security Type

| [  |                   |                    |                        | As of: 6               | 6/30/2019               |
|--|-------------------|--------------------|------------------------|------------------------|-------------------------|
| Instrument Type                          | Wtd Avg<br>Rate % | Wtd Avg<br>Yield % | Wtd Avg<br>Days to Mat | Scheduled<br>Par Value | Scheduled<br>Book Value |
| Commercial Paper                         | - %               | 2.38               | % 5                    | \$917,454,000          | \$916,858,089           |
| Federal Farm Credit Bank Discount Notes  | -                 | 2.29               | 31                     | 210,000,000            | 209,030,760             |
| FHLB Discount Notes                      | -                 | 2.23               | 29                     | 196,865,000            | 196,152,153             |
| Repurchase Agreement - Interest          | 2.30              | 2.30               | 1                      | 89,209,000             | 89,209,000              |
| State and Local Government Series - NOTE | 0.96              | 0.97               | 318                    | 27,530,114             | 27,530,114              |
| US Treasury Bill                         | -                 | 2.26               | 34                     | 2,041,458,000          | 2,031,996,887           |
| US Treasury Notes Middle of Month        | 2.75              | 2.37               | 131                    | 1,230,833,000          | 1,234,084,954           |
| US Treasury Strips                       | -                 | 2.19               | 1,598                  | 22,787,000             | 20,020,275              |
| Grand Total                              | 0.77%             | 2.31               | % 61                   | \$4,736,136,114        | \$4,724,882,231         |

#### Investment Inventory with Market Value By Security Type

|   |     |               |     |                          |    |                |    |               |    |                | As of:          | 6/30 | /2019               |
|---|-----|---------------|-----|--------------------------|----|----------------|----|---------------|----|----------------|-----------------|------|---------------------|
| Fund  | Sch | ned Par       | Set | ginal<br>tlement<br>ount | Sc | hed Book Value | Ма | arket Value*  | Ac | crued Interest | rued<br>n)/Disc |      | ortized<br>ok Value |
| Commercial Paper                                      | \$  | 917,454,000   | \$  | 916,858,089              | \$ | 916,858,089    | \$ | 916,858,089   | \$ | 220,416        | \$<br>-         | \$   | 916,858,089         |
| Federal Farm Credit Bank Discount Notes               |     | 210,000,000   |     | 209,030,760              |    | 209,030,760    |    | 209,616,725   |    | 540,461        | -               |      | 209,030,760         |
| FHLB Discount Notes                                   |     | 196,865,000   |     | 196,152,153              |    | 196,152,153    |    | 196,499,841   |    | 347,091        | -               |      | 196,152,153         |
| Repurchase Agreement - Interest                       |     | 89,209,000    |     | 89,209,000               |    | 89,209,000     |    | 89,209,000    |    | 5,699          | -               |      | 89,209,000          |
| Treasury Securities - State & Local Government Series |     | 27,530,114    |     | 27,530,114               |    | 27,530,114     |    | 27,530,114    |    | 65,854         | -               |      | 27,530,114          |
| US Treasury Bill                                      |     | 2,041,458,000 |     | 2,031,996,887            |    | 2,031,996,887  |    | 2,037,717,127 |    | 4,889,469      | -               |      | 2,031,996,887       |
| US Treasury Notes Middle of Month                     |     | 1,230,833,000 |     | 1,234,193,627            |    | 1,234,084,954  |    | 1,234,102,039 |    | 4,304,752      | (493,499)       |      | 1,232,606,920       |
| US Treasury Strips                                    |     | 22,787,000    |     | 20,020,275               |    | 20,020,275     |    | 21,079,780    |    | -              | 853,371         |      | 20,873,646          |
| Grand Total   | \$  | 4,736,136,114 | \$  | 4,724,990,904            | \$ | 4,724,882,231  | \$ | 4,732,612,715 | \$ | 10,373,744     | \$<br>359,872   | \$   | 4,724,257,568       |

\* If no Market Price, then Market Value = Book Value



#### **Investment Maturity Distribution**

|                    |            |            |                 |                    | As of:              | 6/30/2019       |
|--------------------|------------|------------|-----------------|--------------------|---------------------|-----------------|
| Maturity Curve     | From       | То         | No. of<br>Secs. | Principal<br>Cost* | % Principal<br>Cost | Cumulative<br>% |
| One day to 1 Month | 7/1/2019   | 7/30/2019  | 86              | \$2,441,124,736    | 51.66               | % 51.66%        |
| 1 to 2 Months      | 8/1/2019   | 8/29/2019  | 57              | 936,052,029        | 19.81               | 71.47%          |
| 2 to 3 Months      | 9/3/2019   | 9/23/2019  | 5               | 42,076,761         | 0.89                | 72.37%          |
| 3 to 4 Months      | 10/10/2019 | 10/15/2019 | 2               | 41,348,468         | 0.88                | 73.24%          |
| 4 to 5 Months      | 11/15/2019 | 11/15/2019 | 30              | 1,166,172,647      | 24.69               | 97.93%          |
| 5 to 6 Months      | 12/15/2019 | 12/15/2019 | 1               | 1,468,802          | 0.03                | 97.96%          |
| 6 to 12 Months     | 1/15/2020  | 6/15/2020  | 8               | 66,460,273         | 1.41                | 99.37%          |
| 12 to 18 Months    | 7/15/2020  | 12/15/2020 | 7               | 7,483,482          | 0.16                | 99.52%          |
| 18 to 24 Months    | 1/15/2021  | 6/15/2021  | 6               | 635,239            | 0.01                | 99.54%          |
| 2 to 5 Years       | 7/15/2021  | 11/15/2023 | 18              | 21,825,924         | 0.46                | 100.00%         |
| Grand Total        | 7/1/2019   | 11/15/2023 | 220             | \$4,724,648,363    | 100.00              | %               |

\* Principal Cost includes purchase interest not yet received.



#### **Broker Activity Distribution**

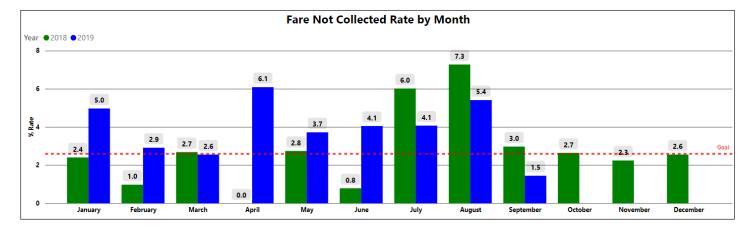
|                      |                         |                           |                |                    |         |                 | From: 1 | 1/1/2019         |
|----------------------|-------------------------|---------------------------|----------------|--------------------|---------|-----------------|---------|------------------|
|                      |                         |                           |                |                    |         |                 | To: (   | 6/30/2019        |
| Broker               | Total<br>Trans<br>Count | Purchase of<br>Securities | %<br>Purchases | Sale of Securities | % Sales | REPOS           | % REPOS | Total            |
| Bank of America      | 150                     | \$3,025,017,750           | 5.4 %          | \$402,387,674      | 13.1 %  | \$ -            | - %     | \$3,427,405,425  |
| DAIWA                | 691                     | 10,680,390,514            | 19.0           | 1,601,947,036      | 52.2    | 7,263,034,000   | 98.5    | 19,545,371,550   |
| Merril Lynch         | 363                     | 14,193,586,853            | 25.2           | 324,273,732        | 10.6    | -               | -       | 14,517,860,584   |
| Mizuho               | 18                      | 790,346,443               | 1.4            | -                  | -       | 36,983,000      | 0.5     | 827,329,443      |
| МТА                  | 2                       | -                         | -              | -                  | -       | 70,259,000      | 1.0     | 70,259,000       |
| Royal Bank of Canada | 704                     | 26,703,039,235            | 47.4           | 594,289,235        | 19.4    | -               | -       | 27,297,328,470   |
| Wells Fargo          | 20                      | 680,895,609               | 1.2            | 93,948,115         | 3.1     | -               | -       | 774,843,724      |
| Cantor Fitzgerald    | 14                      | 260,902,870               | 0.5            | 53,765,916         | 1.8     | -               | -       | 314,668,787      |
| Total                | 1,962                   | \$56,334,179,275          | 100 %          | \$3,070,611,708    | 100 %   | \$7,370,276,000 | 100 %   | \$66,775,066,983 |



## **Fare Not Collected Rate**

The percentage of instances an MTA Audit Operative's fare is not collected.

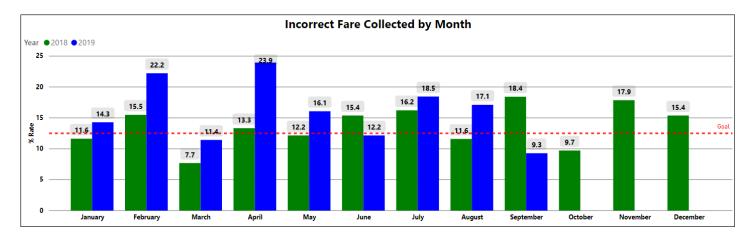
|      | 20   | 19   | 2018 |      |  |  |  |
|------|------|------|------|------|--|--|--|
| Goal | Sep  | YTD  | Sep  | YTD  |  |  |  |
| 2.6% | 1.5% | 4.0% | 3.0% | 3.1% |  |  |  |



## Incorrect Fare Collected Rate

The percentage of instances an incorrect fare is sold to or accepted from an MTA Audit Operative by a conductor.

|       | 20   | 19    | 2018  |       |  |
|-------|------|-------|-------|-------|--|
| Goal  | Sep  | YTD   | Sep   | YTD   |  |
| 12.5% | 9.3% | 16.2% | 18.4% | 13.5% |  |

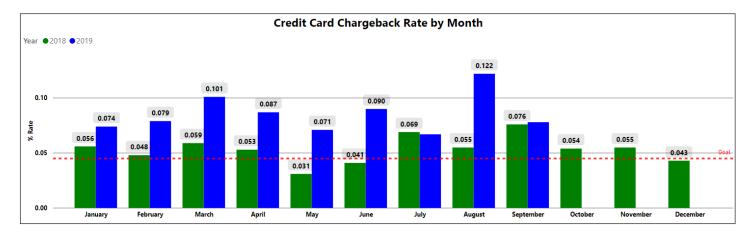




## **Credit Card Chargeback Rate**

The percentage of credit card sales in dollars that are rejected due to fraud.

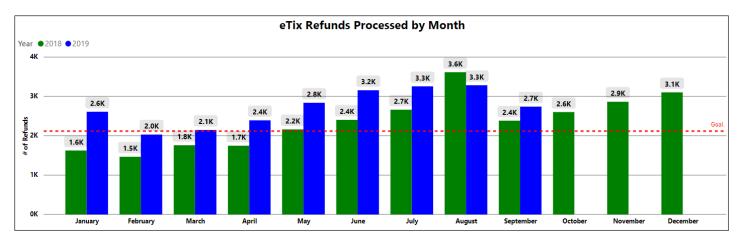
|        | 20     | 19     | 2018   |        |  |
|--------|--------|--------|--------|--------|--|
| Goal   | Sep    | YTD    | Sep    | YTD    |  |
| 0.045% | 0.078% | 0.085% | 0.076% | 0.054% |  |



## **eTix Refunds Processed**

The number of eTix refunds processed.

|      | 20   | 19    | 2018 |       |  |
|------|------|-------|------|-------|--|
| Goal | Sep  | YTD   | Sep  | YTD   |  |
| 2118 | 2740 | 24454 | 2383 | 19822 |  |

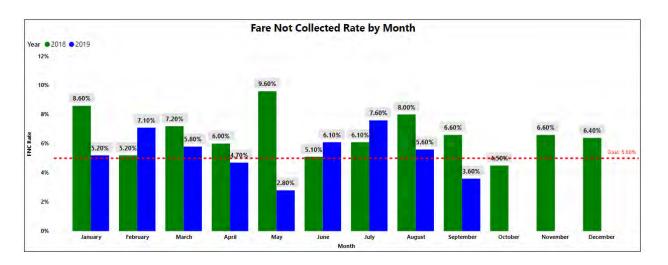




## **Fare Not Collected Rate**

The percent of instances that an MTA Auditor's ticket was not collected.

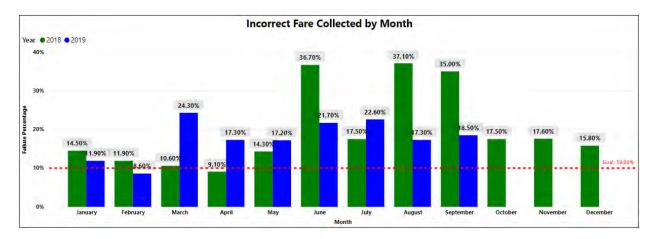
|      | 201       | 19   | 2018      |      |  |
|------|-----------|------|-----------|------|--|
| Goal | September | YTD  | September | YTD  |  |
| 5.0% | 3.6%      | 5.4% | 6.6%      | 7.3% |  |



## **Incorrect Fare Collected Rate**

The percent of instances that an MTA Auditor was encountered by a conductor who either sold an incorrect type of ticket or accepted the incorrect type of ticket.

|       | 201       | 19    | 20        | 18    |
|-------|-----------|-------|-----------|-------|
| Goal  | September | YTD   | September | YTD   |
| 10.0% | 18.5%     | 18.2% | 35.0%     | 19.6% |

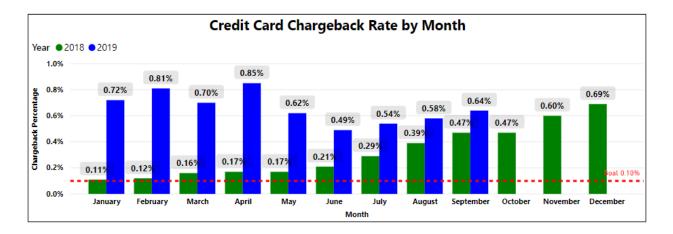




## **Credit Card Chargeback Rate**

The percent of instances that a credit card transaction is disputed by the card holder including fraud.

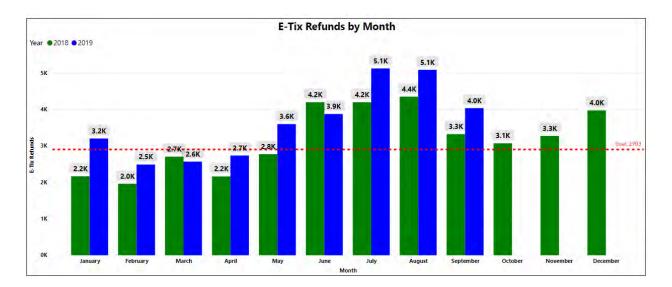
|       | 201       | 19    | 20        | 18    |
|-------|-----------|-------|-----------|-------|
| Goal  | September | YTD   | September | YTD   |
| 0.10% | 0.64%     | 0.65% | 0.47%     | 0.24% |



## e-Tix Refunds Processed

The total number of e-Tix Refunds processed by the LIRR.

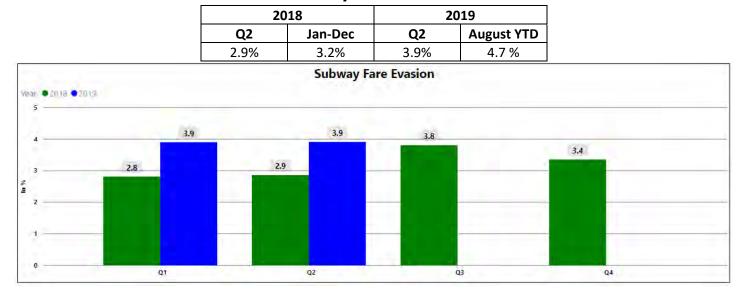
|                 | 201       | 19     | 20        | 18     |
|-----------------|-----------|--------|-----------|--------|
| Goal            | September | YTD    | September | YTD    |
| 34,480 annually | 4,037     | 32,719 | 3,325     | 27,847 |





## **Fare Evasion**

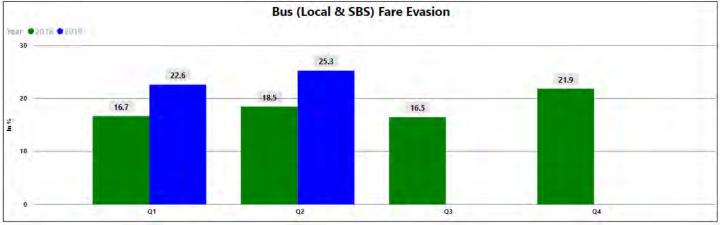
Below are fare evasion rates and estimated revenue lost on subways and buses based on staff surveys of stations and routes.



## **Subway Fare Evasion**

## Bus (Local & SBS) Fare Evasion

| 20    | 18      | 20    | )19        |
|-------|---------|-------|------------|
| Q2    | Jan-Dec | Q2    | August YTD |
| 18.5% | 18.4%   | 25.3% | 22.3%      |

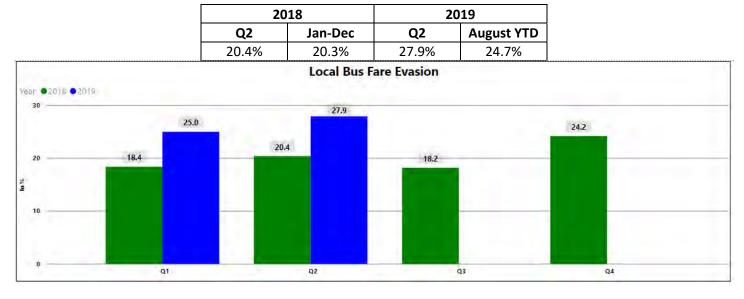




Q1

3

2% UI



## Local Bus Fare Evasion

## **SBS Fare Evasion**



Q3

Q4

QZ



#### PROCUREMENTS

The Procurement Agenda this month includes 1 action.

## **Staff Summary**



|   |   |               |             |          |                  |                    |  |                       |             |   | Page 1 of 1                              |
|---|---|---------------|-------------|----------|------------------|--------------------|--|-----------------------|-------------|---|--|
| Subject   |   |               |             |          |                  | Date               |  |                       |             |   |  |
| Request for Authorization to Award Various Procurements |   |               |             |          | October 15, 2019 |                    |  |                       |             |   |  |
| Department  |   |               |             |          | Vendor           | Name               |  |                       |             |   |  |
| MTA E   | MTA Business Service Center   |               |             |          |                  | Various            | 1  |                       |             |   |  |
| Departn   | nent Head Name  | 1             |             |          |                  | Contrac            | t Number   |                       |             |   |  |
| Wael H  | libri   |               |             |          |                  | Various            |  |                       |             |   |  |
| Departr   | nent Head Signa   | ture          | 2.          |          |                  | Contrac<br>Various | t Manager Name   |                       |             |   |  |
|   | n Head Name   | 4             | 2           | -        |                  | Table of           | f Contents Ref #   |                       |             |   |  |
|   | - 4   | B             | oard Actio  | n        |                  |                    | Intern   | al Appro              | vals        |   |  |
| Order   | TO  | Date          | Approval    | Info     | Other            | Order              | Approval   | Orde                  | -           |   | Approval                                 |
| 1   | Finance   | 10/21/2019    |             |          |                  | 1                  | Procurement  | 3                     | CF          | 0 | 1Y                                       |
| 2   | Board   | 10/23/2019    | х           |          |                  | 2                  | Legal  |                       |             |   |  |
|   |   |               |             |          |                  |                    |  |                       |             |   |  |
|   |   |               |             |          |                  |                    |  |                       |             |   |  |
|   |   |               |             |          |                  |                    |  |                       |             |   | an a |
| To ob<br>Financ   | POSE:<br>tain Board app<br>ce Committee.  | roval to awar | d various c | contract | ts/contract      | modificatio        | ons and purchase orde  | #                     |             |   | the MTA<br><u>\$ Amount</u>              |
| To obt<br>Finance<br>DISC<br>MTA<br>Schee<br>Schee      | tain Board approve Committee.<br><b>CUSSION:</b><br><b>HQ proposes</b><br><u>Jules Requiring</u><br>Jule B: Compe | to award Co   | mpetitive   | procu    | rements in       | the follow         | ons and purchase ordeving categories:<br>se and Public Works | #                     | of          |   | <u>\$ Amount</u><br>N/A                  |
| To ob<br>Finance<br>DISC<br>MTA                         | tain Board approve Committee.<br><b>CUSSION:</b><br><b>HQ proposes</b><br><u>Jules Requiring</u><br>Jule B: Compe | to award Co   | mpetitive   | procu    | rements in       | the follow         | ving categories:   | <u>#</u><br><u>Ac</u> | of<br>tions | l | <u>\$ Amount</u>                         |

**BUDGET INFACT:** The purchases contracts with result in congaring (MTATIC operating and listed. Funds are available in the current MTAHQ operating/capital budgets for this purpose.

**RECOMMENDATION:** That the purchases/contracts be approved as proposed. Items are included in the resolution of approval at the beginning of the Procurement Section.

MTA Form R0059 - 8/97

#### BOARD RESOLUTION

#### METROPOLITAN TRANSPORTATION AUTHORITY

WHEREAS, in accordance with Section 1265-a and Section 120 of the Public Authorities Law and the All Agency Procurement Guidelines, the Board authorizes the award of certain noncompetitive purchase and public work contracts, and the solicitation and award of request for proposals in regard to purchase and public work contracts; and

WHEREAS, in accordance with the All Agency Procurement Guidelines, the Board authorizes the award of certain non-competitive miscellaneous procurement contracts, and certain change orders to procurement, public work, and miscellaneous procurement contracts; and

WHEREAS, in accordance with Section 2879 of the Public Authorities Law and the All Agency Guidelines for Procurement of Services, the Board authorizes the award of certain service contracts and certain change orders to service contracts.

NOW, the Board resolves as follows:

1. As to each purchase and public work contract set forth in the annexed Schedule A, the Board declares competitive bidding to be impractical or inappropriate for the reasons specified therein and authorizes the execution of each such contract.

2. As to each request for proposals (for purchase and public work contracts) set forth in Schedule B for which authorization to solicit proposals is requested, for the reasons specified therein the Board declares competitive bidding to be impractical or inappropriate, declares it is in the public interest to solicit competitive request for proposals and authorizes the solicitation of such proposals.

3. As to each request for proposals (for purchase and public work contracts) set forth in Schedule C for which a recommendation is made to award the contract, the Board authorizes the execution of said contract.

4. The Board ratifies each action taken set forth in Schedule D for which ratification is requested.

5. The Board authorizes the execution of each of the following for which Board authorization is required: i) the miscellaneous procurement contracts set forth in Schedule E; ii) the personal service contracts set forth in Schedule F; iii) the miscellaneous service contracts set forth in Schedule G; iv) the modifications to personal/miscellaneous service contracts set forth in Schedule H; v) the contract modifications to purchase and public works contracts set forth in Schedule I; and vi) the modifications to miscellaneous procurement contracts set forth in Schedule J.

6. The Board ratifies each action taken set forth in Schedule K for which ratification is requested.

7. The Board authorizes the budget adjustments to estimated quantity contracts set forth in Schedule L.



Staff Summary Attached

### **OCTOBER 2019**

### LIST OF COMPETITIVE PROCUREMENTS FOR BOARD APPROVAL

#### **Procurements Requiring Two-Thirds Vote:**

- **B.** <u>Competitive Requests for Proposals (Solicitation of Purchase and Public Work Contracts)</u> (Staff Summaries required for items estimated to be greater than \$1M.)
  - 1. Contractor To Be Determined \$TBD All-Agency Omnibus Authorizing Resolution to Solicit All Design/Build Contracts by RFP from now until the end of 2022 Contract Duration To Be Determined

To request that the Board declare competitive bidding impractical or inappropriate for all MTA Design/Build projects to be solicited between now and the end of 2022 and determine that it is in the public interest to issue competitive Requests for Proposals (RFPs) for such contracts pursuant to New York State Public Authorities Law Section 1209(9)(f) and Section 1265-a(4)(f) and/or the All Agency General Contract Procurement Guidelines. Board approval of each proposed contract award will still be required.

#### Staff Summary

Schedule B: Request to Use RFP for Procurement of Purchase and Public Works in lieu of Sealed Bids



| Item Nur | nber 1              |       |                      | SUMMARY INFORMATION  |  |  |
|----------|---------------------|-------|----------------------|--|--|--|
|          | ent, Department He  |       |                      | RFP Authorizing ResolutionContract No.N/A  |  |  |
| Procurer | nent & Supply Chair |       | Stephen M. Plochochi | <b>Description:</b> All-Agency Omnibus Authorizing<br>Resolution to solicit all Design/Build contracts by RFP<br>from now until the end of 2022. |  |  |
| Internal | Approvals           |       |                      | Total Amount:  |  |  |
| Order    | Approval            | Order | Approval             | N/A  |  |  |
| 1        | MTACC               | M     |                      | Contract Term (including Options, if any)<br>N/A   |  |  |
| 2        | MTA HQ              | DF    |                      | Option(s) included in Total<br>Amount? □Yes □No ☑N/A   |  |  |
|          |                     | 1-1   |                      | Renewal? Yes No N/A  |  |  |
| 3        |                     |       |                      | Procurement Type   |  |  |
|          |                     |       |                      | Competitive Noncompetitive   |  |  |
| 4        |                     |       |                      | Solicitation Type  |  |  |
|          |                     |       |                      | RFP Bid Other:   |  |  |
| 5        |                     |       |                      | Funding Source   |  |  |
|          |                     |       |                      | 🗌 Operating 🛛 Capital 🖾 Federal 🖾 Other:   |  |  |

#### Purpose

To request that the Board declare competitive bidding impractical or inappropriate for all MTA Design/Build projects to be solicited between now and the end of 2022 and determine that it is in the public interest to issue competitive Requests for Proposals (RFPs) for such contracts pursuant to New York State Public Authorities Law Section 1209(9)(f) and Section 1265-a(4)(f) and/or the All Agency General Contract Procurement Guidelines. Board approval of each proposed contract award will still be required.

#### **Discussion**

MTA continuously strives to streamline and make the procurement process faster, more efficient, and more cost effective. This request is submitted as part of that continuing effort.

This year as part of the Budget, the Legislature amended Public Authorities Law 1264(1) to require that all MTA agencies use Design/Build contracting for all projects over \$25 million absent a specific waiver from the New York State Budget Director. It is a procurement best practice to solicit Design/Build contracts using a competitive RFP process rather than by sealed bids because the competitive RFP process allows MTA to consider, in addition to price, non-price factors such as delivery schedule, creative design and construction approaches, the experience of the proposer, and negotiated contract terms. Experience and creativity of the design and construction team are particularly important factors to consider when selecting a Design/Build contractor.

Section 1209 subdivision 9(f) and Section 1265-a subdivision 4(f) of the Public Authorities Law, however, require MTA New York City Transit and other MTA agencies (except for MTA Bridges and Tunnels) to obtain Board approval to solicit purchase and public work contracts by RFP rather than by sealed bids. The MTA All Agency General Contract Procurement Guidelines require MTA Bridges and Tunnels to obtain Board approval to solicit such contracts by RFP rather than by sealed bids. Because MTA agencies are now required by statute to use Design/Build for all projects over \$25 million and competitive RFP is the procurement best practice for Design/Build projects, it would be inefficient to seek Board approval to solicit each individual Design/Build project by competitive RFP. Therefore, it is requested that the Board provide an omnibus authorization to solicit all Design/Build contracts by competitive RFP rather than by sealed bids from now until the end of 2022. By eliminating the need for the Board to approve individual authorizing resolutions for each Design/Build project, this omnibus resolution will expedite award of Design/Build contracts.

While Public Authorities Law 1264(1) only requires MTA to use Design/Build for projects over \$25 million, MTA plans to use Design/Build for some projects valued at \$25 million or less. Therefore, the request to declare competitive bidding impractical or inappropriate includes those projects as well. The great majority of Design/Build projects will be over \$25 million.

The requested omnibus authorization is to authorize use of the competitive RFP process for all Design/Build projects to be solicited from now to the end of 2022 by any MTA agency. All proposed contract awards resulting from these competitive RFPs will be submitted to the Board for approval prior to award.

In accordance with MTA policy regarding the use of design-build, it is MTA's intent generally to pay stipends to proposers for Design/Build RFPs that are not selected, yet provide proposals that are responsive to the RFP requirements. This will be done to enhance competition and defray proposal costs.

#### **Alternatives**

Request Board approval to use the competitive RFP process instead of sealed bids with individual authorizing resolutions for each Design/Build contract. Not recommended since the use of the Design/Build method is mandated by statute for all MTA projects over \$25 million; it is not a best practice to solicit Design/Build projects by sealed bids; and, it would be inefficient to obtain Board authorization to use a competitive RFP via individual authorizing resolutions for each Design/Build contract.

#### Impact on Funding

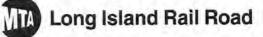
There is no direct impact on funding. This action only changes the method by which contracts for the required work are solicited.

#### **Recommendation**

It is recommended that, pursuant to New York State Public Authorities Law Section 1209 (9)(f) and Section 1265-a(4)(f) and/or the MTA All Agency General Contract Procurement Guidelines, the Board declare competitive bidding impractical or inappropriate for all MTA Design/Build projects to be solicited from now to the end of 2022 by any MTA agency, and that it is in the public interest to issue competitive Requests for Proposals for such projects.

Schedule B: Competitive Requests for Proposals (Solicitation of Purchase and Public Work Contracts)

## Staff Summary



Page 1 of 2

| Item Number: 2   |                            |              |                |           |                | SUMMARY INFORMATION                                   |                        |  |  |
|--|----------------------------|--------------|----------------|-----------|----------------|---|------------------------|--|--|
| Dept & Dept Head Name: Procurement & Logistics, Dennis Mahon<br>Department Head Signature & Date |                            |              |                |           |                | Vendor Name<br>TBD                                    | Contract Number<br>TBD |  |  |
|  | n & Division Head          |              | he             | ment, Pau | ul Dietlin     | Description<br>Replacement of Babylon and Hillside Mo | tor Generators         |  |  |
|  |                            | Board Rev    | iews           |           |                | Total Amount<br>\$TBD                                 |                        |  |  |
| Order  | То                         | Date         | Approval       | Info      | Other          | Contract Term (including Options, if any)             |                        |  |  |
| 1  | LI Committee               | 10.21.19     |                | a         |                | TBD   |                        |  |  |
| 2  | MTA Board                  | 10.23.19     |                |           |                | Options(s) included in Total Amount:                  | 🗌 Yes 🛛 No             |  |  |
|  |                            |              |                |           |                | Renewal?  | 🗌 Yes 🖾 No             |  |  |
|  |                            | Internal App | rovals         |           |                | Procurement Type                                      | ve                     |  |  |
| Order  | Approv                     | al           | Order 11.      | Appro     | oval           | Solicitation Type                                     |                        |  |  |
| 5  |                            |              | RFP Bid Other: |           |                |   |                        |  |  |
| 4 VP/Gen'l Counsel & Sector 1 CV Sr VP/Engineering   |                            |              |                | VP/Engin  | Funding Source |   |                        |  |  |
| 4  | Contraction and the second |              |                |           |                |   |                        |  |  |

#### I. <u>PURPOSE/RECOMMENDATION</u>:

LIRR requests MTA Board approval to adopt a resolution declaring that competitive bidding is impractical or inappropriate and that it is in the public's best interest to use the design-build Request for Proposals (RFP) procurement method pursuant to Section 1265-a of the Public Authorities Law to award a contract to replace the Babylon and Hillside Motor Generators which are operating beyond their useful life.

#### II. DISCUSSION:

LIRR's 2015-2019 Capital Program includes replacement of two (2) signal power motor generators that are past their useful life. With this procurement, LIRR intends to replace the Babylon and Hillside motor generators. The successful proposer will design, fabricate, deliver, install, integrate and test the power motor generators including building enclosures, equipment, cabling and supervisory control systems. In addition, the successful proposer will be responsible for the design and construction of the foundation system and final site work. LIRR forces will connect the motor generators to the LIRR power and communications infrastructure by installing conduit, cable, switches and terminations.

The utilization of the RFP process will enable LIRR to better assess which proposers are capable of performing the work within LIRR's required schedule, fully evaluate the qualifications of each proposer including key personnel and to work out a fair allocation of risk. Additionally, the RFP process gives LIRR the ability to negotiate and evaluate terms and conditions other than price so that it can select the proposer that will provide the best value to the Railroad. Since the successful proposer will be responsible for both civil/site work and design and supply of the motor generators the RFP process will permit LIRR to hold substantive meetings with proposers and vet their understanding of the technical scope of work and technical approach to completing the project on-time and within budget while ensuring a high-quality product.

#### III. D/M/WBE INFORMATION:

Goals for this Contract are to be determined by the MTA Office of Civil Rights and Diversity.

Schedule B: Competitive Requests for Proposals (Solicitation of Purchase and Public Work Contracts)

## Staff Summary



Page 2 of 2

#### IV. IMPACT ON FUNDING:

Funding for this project is included in LIRR's 2015-2019 Capital budget.

#### V. <u>ALTERNATIVES</u>:

The alternative is to use the Invitation for Bids (IFB) procurement method. The IFB procurement method does not allow the LIRR the opportunity to negotiate price or to fully vet a proposer's technical approach, project team and ability to complete the work within the required schedule. In addition, the IFB process does not allow for meaningful dialogue with proposers, thereby preventing the LIRR from negotiating terms and conditions including, among other things, improvements to the schedule and means and methods of the work into the contract.

## **Staff Summary**



| Item Nu      | mber 1                     |           |                | SUMMARY INFORMATION  |                      |  |  |
|--------------|----------------------------|-----------|----------------|--|----------------------|--|--|
| Departm      | ent, Department Hea        | ad Name:  |                | Vendor Name Contra   |                      |  |  |
| Procure      | ment & Supply Chair        | n, Stephe | n M. Plochochi | Prevost Car (US), Inc. B-40668   |                      |  |  |
|              | $\langle   \rangle$        | 1         | $\sim$         | Description  |                      |  |  |
| 0            | ma.                        | her       | he             | Furnish and deliver 257 over-the buses                                     | -road express diesel |  |  |
| Internal     | Approvals                  |           |                | Total Amount   |                      |  |  |
| Order        | Approval                   | Order     | Approval       | \$150,975,138  |                      |  |  |
| 1 STS<br>Far | Materiel                   |           |                | Contract Term (including Optic   | ons, if any)         |  |  |
| LM           |                            |           |                | 87 months from Notice of Award (inc<br>buses and provision of warranty sup |                      |  |  |
| 2 X          | Law, MTABC                 |           |                | Option(s) included in Total<br>Amount?                                     | □Yes 🖾 No            |  |  |
|              |                            |           |                | Renewal?   | 🗌 Yes 🛛 No           |  |  |
| 3 X          | CFO                        |           |                | Procurement Type   |                      |  |  |
|              |                            |           |                |  | oncompetitive        |  |  |
| 4 X          | DDCR                       |           |                | Solicitation Type  |                      |  |  |
|              |                            |           |                | RFP Bid Othe   | er:                  |  |  |
| 50/          | Acting President,<br>MTABC |           |                | Funding Source   |                      |  |  |
| V            |                            |           |                | Deprating 🛛 Capital 🖾 Fed  | leral 🔲 Other:       |  |  |

#### Purpose

To request that the Board, pursuant to Public Authorities Law, Section 1265-a, subdivision 4(g), approve the federally funded purchase of 257 over-the-road express diesel buses and related items such as spare parts, special tools and equipment, diagnostic testing, and technical documentation and training from Prevost Car (US), Inc. ("Prevost") in the total estimated amount of \$150,975,138 for MTA Bus Company ("MTABC").

#### **Discussion**

On September 24, 2018, the Board adopted a resolution authorizing the use of competitive Request for Proposals ("RFP") in lieu of competitive bidding to award contracts for the purchase of 50 over-the-road express diesel buses for NYC Transit (Contract B40665) and 257 over-the-road express diesel buses for MTABC (Contract B40668). The combined RFP process was conducted to realize efficiencies and consider economies of scale. The 257 buses under this contract will replace existing aging buses that have reached the end of their 12-year useful life operating out of MTABC depots in the Bronx, Queens, and Yonkers. The award of the 50 buses for NYC Transit to Prevost is also being presented in this package to the October Board under a separate approval request.

The solicitation was advertised in February 2019, and 11 bus manufacturers were directly contacted. Pursuant to the statutory framework, the selection criteria, listed in descending order, were as follows: Overall Project Cost, Delivery, Overall Quality of Proposer and Product, and Other Relevant Matters. Selection Committee ("SC") members were drawn from NYC Transit Department of Buses ("DOB"), Procurement, Office of Management & Budget, and Operations Planning.

Two over-the-road express diesel bus manufacturers, Motor Coach Industries, Inc. ("MCI") and Prevost, attended the pre-proposal conference held on February 26, 2019. Initial proposals were received on April 5, 2019, from both manufacturers.

After the SC reviewed the initial proposals, both MCI and Prevost were invited for oral presentations. Oral presentations and negotiations were conducted on a series of dates spanning from May 2019 through June 2019. Negotiations centered on pricing, delivery, alternate proposals, exceptions/deviations/clarifications to the technical specifications, and terms and conditions.

Best and Final Offers ("BAFOs") were received from both MCI and Prevost on August 9, 2019. The SC reviewed the two BAFOs in accordance with the evaluation criteria and unanimously recommended award of all 257 over-the-road express diesel buses to Prevost due to its substantially lower price, better delivery schedule, and higher technical evaluation.

## **Staff Summary**



Page 2 of 2

The award to Prevost will consist of \$149,708,154 (\$582,522 per bus) for the 257 buses; \$481,243 for qualification testing, diagnostic tools, special equipment, and manuals; \$500,278 for an estimated quantity of training; and \$285,464 for capital spares. The total award amount is \$150,975,138, which is \$13,877,204 or 8.42 percent below the BAFO pricing (\$164,852,343) provided by MCI.

Prevost will build a total of four pilot buses for pre-production requirements such as qualification testing, in-service evaluation, and the configuration audit. Pilot bus #1 is scheduled to be provided to MTABC in February 2020, and will be used for the configuration audit and in-service evaluation. The remaining three pilot buses will be made available for qualification testing between March 2020 and June 2020. The Authority will utilize the results of the in-service evaluation and qualification testing conducted under this Contract B40668 to fulfill the pre-production requirements for Contract B40665<sup>1</sup>, thus expediting bus delivery and realizing cost savings on inspections and testing.

Prevost will manufacture these buses in a facility located in Plattsburgh, New York, which it shares with an affiliated company, Nova Bus, a Division of Prevost Car (US), Inc. The buses for both contracts (B40668 and B40665) will be delivered in the following sequence based on the needs of MTABC and NYC Transit:

| Contract #                       | Quantity of Buses | Delivery Dates                     |  |
|----------------------------------|-------------------|------------------------------------|--|
| B40668 (for 257 buses)           | 30                | November 2020–December 2020        |  |
| B40665 (for 50 buses + 23 option | 30                | January 2021 Eshruary 2021         |  |
| buses)                           | 50                | January 2021–February 2021         |  |
| B40668 (for 257 buses)           | 227               | February 2021–February 2022        |  |
| B40665 (for 50 buses + 23 option | 20                | February 2022–March 2022           |  |
| buses)                           | 20                | February 2022–March 2022           |  |
| B40665 (for 50 buses + 23 option | 23                | March 2022 – April 2022 (if Option |  |
| buses)                           | 23                | is exercised)                      |  |

These buses will be outfitted with features such as improved driver visibility, pedestrian turn warning, Wi-Fi, USB charging ports, digital information screens, automatic passenger counters, exterior cameras, and new branding.

Prevost will comply with the newly revised Federal Transit Administration ("FTA") Buy America requirement of 70 percent.

Procurement, DOB, and NYC Transit's Cost Price Analysis Unit have determined the final prices to be fair and reasonable based on adequate price competition. Based on a review of Prevost's financials, there is reasonable assurance that Prevost is financially qualified to perform this contract. Prevost has submitted a Parent Letter of Guarantee from Volvo Bus Corporation, guaranteeing Prevost's performance under this contract.

#### M/W/DBE Information

Transit Vehicle Manufacturers ("TVM") is a program whereby the FTA pre-approves vehicle manufacturers to bid or propose on federally funded vehicle procurements based on established guidelines to ensure Disadvantaged Business Enterprises ("DBE") participation. As this contract will be federally funded, the TVM program applies. Prevost has furnished its TVM Certification of Compliance with DBE Regulations in accordance with FTA guidelines.

#### Impact on Funding

This contract will be funded with 80 percent FTA funds and 20 percent New York City funds. Funds for this procurement have been approved in the MTA 2015–2019 Capital Program. A WAR certificate will be secured prior to award.

#### **Inventory**

There will be an increase in inventory of unique parts associated with these buses that are not common to the existing fleets. Additionally, the contract includes approximately \$285,464 in spare parts.

#### <u>Alternatives</u>

There are no alternatives. MTABC needs these buses to continue to provide service to its customers. There is no reason to believe that conducting another solicitation will result in a better outcome.

#### **Recommendation**

It is recommended that the Board, pursuant to Public Authorities Law, Section 1265-a, subdivision 4(g), approve the federally funded purchase of the of 257 over-the-road express diesel buses and related items such as spare parts, special tools and equipment, diagnostic testing, and technical documentation and training from Prevost in the total estimated amount of \$150,975,138.

<sup>1</sup>B40665 is a contract for the purchase of 50 over-the-road express diesel buses for NYC Transit which is also being presented in this package to the October Board under a separate approval request.



#### Item Number: 1–2

| Vendor Names (Locations)   | Contract Numbers  | Renewal?   |
|--|---|------------|
| Siemens Mobility, Inc. (New York, New York)  | S-48013-1 (Siemens)   | 🗌 Yes 🛛 No |
| Thales Transport and Security, Inc. (Pittsburgh, Pennsylvania)   | S-48013-2 (Thales)  |            |
| <b>Description</b><br>R179/R211 Carborne Equipment for Communications-Based<br>Train Control on the Eighth Avenue Line | Total Amount:         \$44,001,315           Siemens: R179 \$20,675,413         \$179,223,325,902 |            |
| Contract Terms (including Options, if any)   |   |            |
| Siemens R179: 48 Months<br>Thales R211: 60 months  | Funding Source  |            |
| Option(s) included in Total<br>Amount? □ Yes □ No □ n/a  | Operating      Capital      Federal   | Other:     |
| Procurement Type   | Requesting Dept./Div., Dept./Div.   | Head Name: |
| Competitive Noncompetitive   |   |            |
| Solicitation Type  | Capital Program Management, Alok  | < Saha     |

#### **Discussion:**

It is requested that the Board ratify the contract awards made on March 27, 2019, pursuant to the declaration of an Immediate Operating Need ("ION") requested by NYC Transit Capital Program Management ("CPM") and approved by the VP, Materiel, for procurement of Communications-Based Train Control ("CBTC") Carborne Equipment for the Eighth Avenue Line: S-48013-1 in the amount of \$20,675,413 to Siemens Mobility, Inc. ("Siemens") for R179 subway cars; and S-48013-2 to Thales Transport and Security, Inc. ("Thales") in the amount of \$23,325,902 for R211 subway cars.

The contract for the R211 CBTC carborne equipment includes options for additional carborne equipment that corresponds with the R211 Kawasaki subway car procurement: the first option for 128 (five-car) operating units and the second option for 89 (four- and five-car) operating units. In addition, both the R179 and R211 CBTC carborne equipment contracts have options for long-term maintenance where, after the expiration of the warranty, NYC Transit employees will perform the diagnoses, removal, and repair of certain designated components; the contractor will perform repair of other designated components. In all instances, NYC Transit will re-install the repaired equipment on the car. Maintenance for the 20-year useful life of the equipment will be covered in the form of four 5-year option periods. All options, if exercised, will require future Board approval.

CBTC is a train control system that uses equipment, installed along the wayside and on the subway cars, that provides improved safety and shorter headways between trains, allowing for increased passenger capacity through a more efficient use of the track and car fleet. There are currently two companies whose systems have been pre-qualified to participate on this project: Siemens and Thales. Siemens' CBTC system is currently in use on the Canarsie line, and Thales completed the installation of its CBTC system on the Flushing line in November 2018; that system is currently in service. Both Siemens and Thales have successfully demonstrated interoperability between their CBTC systems under the Culver Test Track project. As a result, both Siemens and Thales are providing equipment for the Queens Boulevard Line ("QBL") Signal System Modernization project. In October 2018 the Board authorized the use of a streamlined competitive Request for Proposal ("RFP") to facilitate the procurement of R179/R211 Eighth Avenue line CBTC carborne equipment from the only two qualified CBTC suppliers: Siemens and Thales.

This streamlined RFP for CBTC carborne equipment for the new R179 and new R211 subway cars (base and options) utilized the terms and conditions of the existing QBL contracts, and are implemented as separate supplemental agreements under those respective contracts. The CBTC carborne equipment purchase for the R179 subway cars will provide CBTC equipment to outfit 73 (four- and five-car) operating units that will be installed by NYC Transit personnel in NYC Transit facilities. The R179 subway car specification required that the subway cars be built to later accommodate CBTC equipment. The R211 CBTC carborne equipment purchase will furnish CBTC equipment to outfit 92 (five-car) operating units under the base car builder contract (with Kawasaki Rail Car, Inc.), 128 (five-car) operating units under Option 1 and 89 (four- and five-car) operating units under Option 2 to the car builder contract. The R211 subway cars are being designed to have CBTC equipment installed by Kawasaki at its U.S. manufacturing facilities. The CBTC contractors under the subject awards will conduct training for installation personnel and will support installation of all the purchased units.

#### **Schedule D: Ratification of Completed Procurement Actions**



#### Siemens/Thales Continued:

The declaration of an ION was made on January 24, 2019, as a result of the request by the VP, Network and Resignaling, Capital Program Management. The ION was needed in order to expeditiously award this contract as Kawasaki, the R211 subway car manufacturer, had reached a critical point in its accelerated design whereby detailed CBTC design input from the actual CBTC supplier was needed in order for Kawasaki to advance the R211 car design and hold its extremely aggressive delivery schedule. The award to Thales for the R211 carborne equipment allowed Kawasaki and Thales to engage in meaningful technical discussions. The ION allowed Procurement to take appropriate actions to accelerate the award of these contracts.

Technical proposals were received from Siemens and Thales in January 2019, followed by price proposals in February 2019. Both firms submitted initial proposals for the CBTC carborne equipment, including the options for additional quantities of carborne equipment for the corresponding R211 subway car options. Pricing for long-term maintenance from both proposers was initially incomplete and required further discussions resulting in each proposer offering two variations of long-term maintenance plans. Negotiations were conducted that centered on price and schedule as well as firming up the details and pricing for long-term maintenance.

Best and Final Offers ("BAFOs") were received in March 2019 as indicated in the following table and were found to be fair and reasonable based on adequate price competition and in comparison with the estimate.

|                       | Siemens             | Thales              |
|-----------------------|---------------------|---------------------|
| R179                  | \$20,675,413        | \$17,209,565        |
| Long-Term Maintenance | <u>\$3,950,863</u>  | \$6,027,000         |
| Total                 | \$24,626,276        | \$23,236,565        |
|                       |                     |                     |
| R211 (Base)           | \$21,228,070        | \$23,325,902        |
| R211 (Options 1 & 2)  | \$29,083,037        | \$23,848,665        |
| Long-Term Maintenance | <u>\$11,471,567</u> | <u>\$14,784,000</u> |
| Total                 | \$61,782,674        | \$61,958,567        |

**\*Bold** indicates the recommended award inclusive of options for long-term maintenance and additional carborne equipment for the R211 subway car options. Maintenance pricing represents the highest level of support offered by each proposer.

Both companies were deemed technically competent and capable of performing the work. The Selection Committee ("SC") unanimously deemed the proposal from Thales to be technically superior based on the evaluation criteria, which included previous experience, schedule, approach to the work, and other technical matters. Thales' proposed schedule for the delivery of CBTC equipment for the R211 prototype trains was in full compliance with the schedules outlined in the solicitation and Kawasaki's specified dates for receipt of CBTC carborne equipment for the prototype subway cars. Siemens was unable to fully comport with this critical requirement. Additionally, the SC evaluated the maintenance plans from each proposer and determined that while both provided compliant maintenance and obsolescence management. After consideration of the technical and price proposals for the base contract and all options, the SC unanimously determined that the award strategy affording best value to NYC Transit was to split the award, recommending Siemens for the R179 requirements and Thales for the R211 requirements. This approach mitigates the risk of potential delays in the completion of the overall work for the Eighth Avenue line and provides a higher degree of delivery certainty for the critical R211 subway cars, the first fleet to be provided to NYC Transit with CBTC equipment installed by the car builder. Siemens will focus solely on the R179 subway car requirements.

In connection with a previous contract awarded to Siemens, Siemens was found to be responsible notwithstanding significant adverse information ("SAI") pursuant to the All-Agency Responsibility Guidelines and such responsibility finding was approved by the MTA Chairman and Chief Executive Officer in consultation with the MTA General Counsel in August 2016. No new SAI has been found relating to Siemens and Siemens has been found to be responsible. A Contractor Compliance Program was put in place for Siemens in April 2018.

## **Staff Summary**

New York City Transit

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| Item Nu            | imber 3  |   |                         | SUMMARY INFORMATION   |                |  |
|--------------------|--|---|-------------------------|---|----------------|--|
|                    | partment, Department Head Name: Vendor Name<br>ocurement & Supply Chain, Stephen M. Plochochi Prevost Car (US), Inc. |   | Contract No.<br>B-40665 |   |                |  |
| A. D. hhi          |  | <b>Description</b><br>Furnish and deliver 50 over-the-road express diesel<br>buses with an option for 23 additional over-the-road<br>express diesel buses |                         |   |                |  |
| Internal Approvals |  |   | Total Amount            |   |                |  |
| Order              | Approval   | Order   | Approval                | \$43,686,773 (\$30,088,238 base + \$13,598,535 option)  |                |  |
| 1 STS              | Materiel   | Em  | OPS                     | Contract Term (including Options, if any)<br>88 months from Notice of Award (inclusive of delivery of the<br>buses and provision of warranty support) |                |  |
| 2 X                | 2 X Law  | TAK   | President               | Option(s) included in Total An  | nt? 🛛 Yes 🗌 No |  |
|                    |  |   |                         | Renewal?  | 🗌 Yes 🛛 No     |  |
| 3 X                | CFO  |   |                         | Procurement Type<br>⊠ Competitive □ N   | oncompetitive  |  |
| 4 X                | DDCR   |   |                         | Solicitation Type   | er:            |  |
| 5 X                | Buses  |   |                         | Funding Source  |                |  |
|                    |  |   |                         | Operating 🛛 Capital 🔲 Federal 🗍 Other:  |                |  |

#### <u>Purpose</u>

To request that the Board, pursuant to Public Authorities Law, Section 1209, subdivision 9(g), approve the purchase of 50 over-the-road express diesel buses with an option for 23 additional over-the-road express diesel buses and related items such as spare parts, special tools and equipment, diagnostic testing, technical documentation and training from Prevost Car (US), Inc. ("Prevost") in the total estimated amount of \$43,686,773 (\$30,088,238 for the base award and \$13,598,535 for the option). The Board is also requested to authorize the Assistant Chief Procurement Officer to approve the exercise of the option for 23 additional over-the-road express diesel buses if NYC Transit takes over two Staten Island express bus routes from the city, and funding becomes available.

#### Discussion

On September 24, 2018, the Board adopted a resolution authorizing the use of competitive Request for Proposals ("RFP") in lieu of competitive bidding to award contracts for the purchase of 50 over-the-road express diesel buses (Contract B40665) for NYC Transit and 257 over-the-road express diesel buses (Contract B40668) for MTA Bus Company ("MTABC"). The combined RFP process was conducted to realize efficiencies and consider economies of scale. The 50 buses under this Contract will replace existing aging buses that have reached the end of their 12-year useful life operating out of NYC Transit depots on Staten Island. The award of the 257 buses for MTABC to Prevost is also being presented in this package to the October Board under a separate approval request.

The solicitation was advertised in February 2019, and 11 bus manufacturers were directly contacted. Pursuant to the statutory framework, the selection criteria, listed in descending order, were as follows: Overall Project Cost, Delivery, Overall Quality of Proposer and Product, New York State Content, and Other Relevant Matters. Selection Committee ("SC") members were drawn from NYC Transit Department of Buses ("DOB"), Procurement, Office of Management & Budget, and Operations Planning.

Two over-the-road express diesel bus manufacturers, Motor Coach Industries, Inc. ("MCI") and Prevost, attended the pre-proposal conference held on February 26, 2019. Initial proposals were received on April 5, 2019, from both manufacturers.

After the SC reviewed the initial proposals, both MCI and Prevost were invited for oral presentations. Oral presentations and negotiations were conducted on a series of dates spanning from May 2019 through June 2019. Negotiations centered on pricing, delivery, alternate proposals, exceptions/deviations/clarifications to the technical specifications, and the terms and conditions.

On June 3, 2019, the Chief Maintenance Officer of the Department of Buses issued a request to include option buses for up to 23 additional over-the-road express diesel buses for exercise in anticipation of NYC Transit taking over two Staten Island express bus routes from the city. The option buses were included in the solicitation of Best and Final Offers ("BAFOs"). BAFOs were received from both MCI and Prevost on August 9, 2019. The SC reviewed the BAFOs in accordance with the evaluation criteria and unanimously recommended award of this contract to Prevost due to its substantially lower price, better delivery schedule, higher technical evaluation, and significantly higher NYS content.

## **Staff Summary**



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The award to Prevost will consist of \$29,541,034 (\$590,821 per bus) for the 50 buses; \$82,491 for diagnostic tools, special equipment, and manuals; \$364,528 for an estimated quantity of training; and \$100,186 for capital spares. The total award amount is \$30,088,238, which is \$3,699,778 or 10.95 percent below the BAFO pricing (\$33,788,016) provided by MCI.

All pre-production testing, retrofits, and configuration audit requirements for Contract B40665 will be met by utilizing pilot buses manufactured for Contract B40668<sup>1</sup>. Thus, the Authority will realize cost savings on inspections and testing for this Contract B40665. Prevost will deliver the buses for both contracts (B40668 and B40665) in the following sequence based on the needs of MTABC and NYC Transit:

| Contract #                                 | Quantity of Buses | Delivery Dates                                   |
|--|-------------------|--|
| B40668 (for 257 buses)                     | 30                | November 2020 – December 2020                    |
| B40665 (for 50 buses +<br>23 option buses) | 30                | January 2021 – February 2021                     |
| B40668 (for 257 buses)                     | 227               | February 2021 – February 2022                    |
| B40665 (for 50 buses +<br>23 option buses) | 20                | February 2022 – March 2022                       |
| B40665 (for 50 buses +<br>23 option buses) | 23                | March 2022 – April 2022 (if Option is exercised) |

These buses will be outfitted with features such as improved driver visibility, pedestrian turn warning, Wi-Fi, USB charging ports, digital information screens, automatic passenger counters, exterior cameras, and new branding.

The total New York State Content offered by Prevost for this contract will be \$8,512,231 which represents 28.29 percent of the total award. It should be noted that the New York State Content offered by MCI was 21.94 percent. In addition to sourcing materials and services from New York State companies, Prevost will utilize a manufacturing facility in Plattsburgh, New York, which it shares with an affiliated company, Nova Bus, a Division of Prevost Car (US), Inc.

Procurement, DOB, and NYC Transit's Cost Price Analysis Unit have determined the final prices to be fair and reasonable based on adequate price competition. Based on a review of Prevost's financials, there is reasonable assurance that Prevost is financially qualified to perform this contract. Prevost has submitted a Parent Letter of Guarantee from Volvo Bus Corporation, guaranteeing Prevost's performance under this contract.

#### M/W/DBE Information

The MTA Department of Diversity and Civil Rights (DDCR) has established zero percent M/WBE and zero percent SDVOB goals on this contract as, historically, there has been limited M/WBE attainment due to the lack of subcontracting availability.

#### Impact on Funding

The base contract will be funded with 100 percent MTA funds. Funds for this procurement have been approved in the MTA 2015–2019 Capital Program. A WAR certificate will be secured prior to award. Award of 23 option buses will be contingent on a comprehensive agreement with NYC Department of Transportation regarding the operation of two express routes, SIM 23 and 24, currently under discussion, as well as funding availability.

#### **Inventory**

There will be an increase in inventory of unique parts associated with these buses that are not common to the existing fleets. Additionally, the contract includes approximately \$100,186 in spare parts.

#### Alternatives

There are no alternatives. NYC Transit needs these buses to continue to provide service to its customers. There is no reason to believe that conducting another solicitation will result in a better outcome.

#### **Recommendation**

It is recommended that the Board approve, pursuant to Public Authorities Law, Section 1209, subdivision 9(g), the purchase of 50 overthe-road express diesel buses with an option for 23 additional over-the-road express diesel buses and related items such as spare parts, special tools and equipment, and technical documentation and training from Prevost in the total estimated amount of \$43,686,773 (\$30,088,238 for the base award and \$13,598,535 for the option). It is also recommended that the Board authorize the Assistant Chief Procurement Officer to approve the exercise of the option to purchase 23 additional over-the-road express diesel buses once an agreement is in place and funding becomes available.

<sup>1</sup> B40668 is a federally funded contract for the purchase of 257 over-the-road express diesel buses for MTABC which is also being presented in this package to the October Board under a separate approval request.



#### Item Number: 4 Vendor Name (Location) **Contract Number** AWO/Mod. # Global Contact Services (Salisbury, North Carolina) 6%4206 4 Description Access-A-Ride Call Center for Paratransit **Original Amount:** \$ 152,900,016 \$ Contract Term (including Options, if any) **Prior Modifications:** 49,497,662 January 1, 2013–December 31, 2019 **Prior Budgetary Increases:** \$ 0 **Option(s) included in Total** 🛛 Yes 🗌 No 🗌 n/a \$ 202,397,678 **Current Amount:** Amount? Competitive Noncompetitive **Procurement Type** RFP Bid Other: Modification This Request: \$ 8,362,573 Solicitation Type **Funding Source** % of This Request to Current Operating Capital Federal Other: 4.1% Amount: % of Modifications (including Requesting Dept./Div., Dept./Div. Head Name: This Request) to Original 37.8% Department of Buses, Craig Cipriano Amount:

#### Discussion:

NYC Transit is requesting approval to extend the term of Contract 6%4206 with Global Contact Services ("GCS") for up to 120 days for the continued operation of the Paratransit Call Center, which will allow for continuity of service while the competitively solicitated Call Center Request for Proposal ("RFP") is concluded. The estimated expenditure of this extension is \$12,315,498, and additional funding in the amount of \$8,362,573 is being requested, as approximately \$3.9 million will remain at the end of the contract term.

The Paratransit Call Center is an integral part of Paratransit's overall operation. Its purpose is to facilitate the Access-A-Ride ("AAR") program by scheduling customer trips, responding to customer inquiries, and performing other customer service–related functions on a 24/7 basis while complying with the Americans with Disabilities Act.

The current call center contract was awarded as the result of a competitively solicited RFP and was Board approved in November 2012 with an effective date of January 1, 2013. The base contract term is for five years with an option to extend for up to two additional years for a combined estimated amount of \$203 million. NYC Transit exercised the two additional option years after receiving Board approval in October 2017, and the contract is currently scheduled to end December 31, 2019.

This request for additional time and funding is necessary in order to ensure continuity of call center service and to avoid any potential impacts on the larger AAR program. The extensive outreach efforts made by NYC Transit Procurement to identify industry leaders and cultivate new competition has had a positive effect and resulted in many new and viable firms proposing on the Paratransit Call Center RFP. The outcome has caused the negotiation phase of the RFP, which is currently ongoing, to take longer than expected. In addition, proposers have indicated the need for additional start-up time. Further, NYC Transit has been notified that the Office of the State Comptroller is enacting its right to review and approve the new call center contract, which will take place after Board approval and prior to an award being made, thus potentially impacting the start date of the new contract.

Through discussions with GCS, Procurement was able to get GCS to maintain its current pricing throughout the 120-day extension. These prices have been deemed fair and reasonable based on the original negotiated prices as well as the current market.

#### Schedule K: Ratification of Completed Procurement Actions

| Item Number: 3   |   |             |            |
|--|---|-------------|------------|
| Vendor Name (Location)   | Contract Number   | AWO/Mod. #s |            |
| Halmar International LLC (Nanuet, New York)  | E-30300   | 2           |            |
| Description  |   |             |            |
| Replacement of two Escalators, Stairs, and Elevator at 42nd Street – Grand Central Station   | Original Amount:  | \$          | 15,275,000 |
| Contract Term (including Options, if any)  | Prior Modifications:  | \$          | 355,000    |
| December 31, 2018–February 28, 2021  | Prior Budgetary Increases:                                      | \$          | 0          |
| Option(s) included in Total       Yes       No       n/a         Amount?       Image: Second secon                  | Current Amount:   | \$          | 15,640,000 |
| Procurement         Competitive         Noncompetitive           Type         Image: Second se | This Request:   | \$          | 2,050,000  |
| Solicitation       RFP       Bid       Other: Modification         Type       Image: Solicitation       Image: Solicitation       Image: Solicitation  |   |             |            |
| Funding Source   |   |             |            |
| ☐ Operating ⊠ Capital ☐ Federal ☐ Other:   | % of This Request to Current Amount:                            |             | 13.1%      |
| Requesting Dept./Div., Dept./Div. Head Name:<br>Capital Program Management, Alok Saha  | % of Modifications (including This Request) to Original Amount: |             | 15.7%      |
|  |   |             |            |

#### **Discussion:**

This retroactive modification is for the acceleration/re-sequencing of contract work under contract E-30300 for the Replacement of Two Escalators, Stairs and Elevator at the 42nd Street – Grand Central station on the Lexington Avenue line (IRT) in Manhattan in order to reduce the contract duration from 26 months to 20 months and establish a revised Substantial Completion ("SC") date of September 2, 2020.

The base contract scope of work includes (1) providing new, and reinforcing existing, escalator support beams at mezzanine, street, and intermediate levels; (2) reconstruction of concrete slabs affected by removal of beams at the mezzanine and street level; (3) replacing the hatch at the escalator pit to accommodate a new ship ladder; and (4) providing steel frame for the escalator. Work for the elevator includes providing (1) steel connection brackets to new elevator guide rails; and (2) a new elevator hoist beam and connections. Work for the stairs includes (1) reconstruction of the concrete stairs; (2) reinforcing or replacing existing stair support beams; (3) reconstructing concrete slabs affected by the removal of beams at mezzanine, street, and intermediate levels; and (4) providing concrete footing for new concrete stairs, and installing Americans with Disabilities Act–compliant handrails. The work also addresses the historic preservation of the Grand Central passageway and integration of artwork. All contractual work is to be performed at Grand Central Station, an extremely high-traffic intermodal transit station.

The base contract was awarded with a duration of 26 months and a contractual SC date of February 28, 2021. According to the approved baseline schedule, complete stair replacements were scheduled to take eight months (May 1, 2019–December 31, 2019), followed by replacement of the elevator and escalators, which were scheduled to take 14 months (January 1, 2020–February 28, 2021). To minimize the inconvenience to passengers, the MTA determined to accelerate/re-sequence the contractual work. Modification No. 1 was initiated to accelerate/re-sequence the demolition and construction for the stair replacement work in order to reopen the stairs within two months (May 1, 2019–June 30, 2019).

This modification implements the following additional project schedule changes: (1) the original 14-month duration for replacement of two escalators and one elevator will be accelerated/re-sequenced to an eight-month duration (September 30, 2019–May 31, 2020; (2) the remaining installation of final stair finishes will occur during one month from June 1, 2020 to June 30, 2020; and (3) all remaining final elements of work related to the elevator and escalator construction will be performed by the contractor during off-peak hours and weekends between July 1, 2020, and September 2, 2020.

This modification includes costs associated with (1) accelerating delivery of materials; and (2) additional labor and supervision costs associated with working other than regular shifts.

The Contractor's proposal is \$2,182,014. The in-house estimate is \$1,986,742. Negotiations resulted in the agreed-upon lump-sum price of \$2,050,000 which has been determined to be fair and reasonable. Savings of \$132,014 were achieved.

## **Staff Summary**



**New York City Transit** 

Page 1 of 2

| Procurement & Supply Chain, Stephen M. Plochochi       RFP Authorizing Resolution       B-4         B-4       B-4         Descriptions       Purchase of 45 low-floor 40-foot all-electric |                       |                |  |              |  |
|--|-----------------------|----------------|--|--------------|--|
|  |                       |                |  |              |  |
|  |                       | lu li          |  |              |  |
| Internal   | Ammanala              |                | Purchase of 275 low-floor 40-foot d<br>hybrid buses for NYC Transit with a<br>additional buses |              |  |
| Order  | Approvals<br>Approval | Order Annousl  | Total Amount   |              |  |
| 1 505  | Materiel              | Groer Approval | TBD  |              |  |
| FALM   | Materier              | President      | Contract Term (including Options, if any)<br>TBD   |              |  |
| 2 X  | Law                   |                | <b>Option(s) included in Total Amt?</b>  | 🗌 Yes 🖾 No   |  |
|  |                       |                | Renewal?   | ∐Yes ⊠ No    |  |
| 3 X  | CFO                   |                | Procurement Type<br>☐ Competitive ☐ Nonce  | ompetitive   |  |
| 4 X  | Buses                 |                | Solicitation Type  |              |  |
| -  |                       |                | RFP Bid Othe   | r:           |  |
| 5  | OPS                   |                | Funding Source   |              |  |
| (N)  |                       |                | 🗌 Operating 🛛 Capital 🖾 Fede   | ral 🗌 Other: |  |

#### Purpose

To request that the Board approve the addition of an option for 30 low-floor 40-foot all-electric buses to the Competitive Request for Proposals for Contract B-40676 and the addition of an option for 558 low-floor 40-foot buses (210 diesel-electric hybrid and 348 diesel) to the Competitive Request for Proposals for Contract B-40666 and declare competitive bidding impractical or inappropriate for the additional buses.

#### **Discussion**

The Board has previously declared competitive bidding impractical or inappropriate for the federally funded procurement of 45 lowfloor 40-foot all-electric buses (June 2019) and a separate locally funded procurement of 275 low-floor 40-foot diesel-electric hybrid buses (January 2019), and found it in the public interest to issue competitive Requests for Proposals ("RFPs") pursuant to New York State Public Authorities Law, Section 1209, subdivision 9(g). The Public Authorities Law, Section 1209, subdivision 9(g) permits NYC Transit to use the competitive RFP process in lieu of competitive bidding to award contracts based on a formal evaluation of characteristics such as quality, delivery, and cost against stated selection criteria.

NYC Transit is desirous of expanding the scope of these two procurements to include option buses which will be utilized to replace 588 aging diesel-electric hybrid buses that have reached the end of their 12-year useful life. The procurement for 45 low-floor 40-foot all-electric buses will be augmented to include an option for 30 additional low-floor 40-foot all-electric buses in order to allow NYC Transit to purchase the maximum number of all-electric buses that it can support in the short term as charging and scalability strategies are developed. The procurement of 275 low-floor 40-foot diesel-electric hybrid buses will be augmented to include an option for 558 additional low-floor 40-foot buses (210 diesel-electric hybrid and 348 diesel) to allow for the expedited replacement of these vehicles. If not replaced in a timely way, these buses will require extensive refurbishment in order to remain on the road beyond their useful life.

All buses will be outfitted with features such as improved driver visibility, pedestrian turn warning, Wi-Fi, USB charging ports, automatic passenger counters, digital information screens, and new branding.





#### **Alternative**

Issue two additional competitive RFPs for the additional buses. Not recommended, as this is not an efficient procurement strategy and will delay the acquisition of the additional buses, resulting in the need to expend significant operating funds to extend the useful life of the older diesel-electric hybrid buses.

#### **Impact on Funding**

It is anticipated that the 30 low-floor 40-foot all-electric option buses will be funded under T8030201 and the 558 low-floor 40-foot option buses will be funded under T8030202 as part of the proposed 2020–2024 Capital Program. The options will not be exercised until the 2020–2024 funding is available, or an alternative funding source is identified.

### **Recommendation**

It is recommended that the Board approve the addition of an option for 30 low-floor 40-foot all-electric buses to the Competitive Request for Proposals for Contract B-40676 and the addition of an option for 558 low-floor 40-foot buses (210 diesel-electric hybrid and 348 diesel) to the Competitive Request for Proposals for Contract B-40666 and declare competitive bidding impractical or inappropriate for the additional buses.



#### **Bridges and Tunnels**

# **Staff Summary**

Page 1 of 2

| Item Nu               | ımber                        |  |              |       |       | SUMMARY INFORMATION  |           |         |  |  |  |
|-----------------------|------------------------------|--|--------------|-------|-------|--|-----------|---------|--|--|--|
| Dept. &               | Dept. Head Na                | me:  |              |       |       | Vendor Name  | Contrac   | ct No.  |  |  |  |
|                       | L. C. de Cerre               |  |              |       |       | TransCore, LP  | 19-CBI    | DT-2978 |  |  |  |
|                       | e President, B               |  | erations &   |       |       |  |           |         |  |  |  |
| Transfo               | Srmation Office              | 5/11   | 1-           |       |       |  |           |         |  |  |  |
|                       | WIMA A -                     | <u> Ale (</u>  | mus          |       |       |  |           |         |  |  |  |
|                       | n & Division He              |  |              |       | د     | Description  |           |         |  |  |  |
| Toll system<br>Sergio | stems, Sr. Dep<br>Reis       | outy Directo   | or Tolls Sys | stems |       | Services to Design, Build, Operate, and Maintain the<br>District Tolling Program Infrastructure and Toll Collect |           |         |  |  |  |
|                       | to                           | -V   | ,            |       |       | Total Amount   |           |         |  |  |  |
|                       | / <u>r</u>                   | and the second design of the |              |       |       | \$507,244,615.00 (including up to \$11.6 million in incer  | ntive pav | ments)  |  |  |  |
|                       | $\mathcal{O}$                | Board Rev  | iews         |       |       | Stipend \$250,000.00   | laro pay  |         |  |  |  |
| Order                 | То                           | Date   | Approval     | Info  | Other | Contract Term (including Options, if any)  |           |         |  |  |  |
| 1                     | President                    | 10/10/19   |              |       |       | Design Build/Construction: Fourteen (14) months  |           |         |  |  |  |
|                       |                              |  |              |       |       | Operations and Maintenance: Six (6) years w/ two on  |           |         |  |  |  |
|                       |                              |  |              |       |       | Total: Seven (7) years and two (2) months w/ two one   | (1) year  | options |  |  |  |
| 2                     | MTA B&T<br>Committee         | 10/21/19   |              |       |       | Option(s) included in Total Amount?  | ☐ Yes     | 🛛 No    |  |  |  |
| 3                     | MTA Board                    | 10/23/19   |              |       |       | Renewal?   | 🗌 Yes     | 🖾 No    |  |  |  |
|                       |                              |  |              |       |       | Procurement Type   |           |         |  |  |  |
|                       | 1                            | nternal App  | rovals       |       |       | Competitive Non-competitive  |           |         |  |  |  |
| Order                 | Approval                     | Ord  | er Approv    | al    |       | Solicitation Type  |           |         |  |  |  |
| 1                     | Chief Financia<br>Officer    | P 4  | Preside      | V     |       | RFP Bid Other:   |           |         |  |  |  |
| 2 General Counsel     |                              |  |              | /     |       | Funding Source   |           |         |  |  |  |
| 3                     | Chief Procurer<br>Officer 86 |  |              |       |       | 🛛 Operating 🖾 Capital 🛛 🗌 Federal 🔲 Other:   | 1         |         |  |  |  |

### Narrative

### I. PURPOSE/RECOMMENDATION

B&T is seeking Board approval under the All Agency General Contract Procurement Guidelines to award a design, build, operate, and maintain (DBOM) contract for the Central Business District Tolling Program infrastructure and toll collection system (Contract 19-CBDT-2978) to TransCore, LP for 7 years and 2 months with two one (1) year options in the negotiated contract amount of \$507,244,615.00, including up to \$11.6 million in incentive payments. In accordance with the MTA Design-Build Best Practice Guidance and in order to enhance competition this solicitation included stipends in the amount of \$250,000.00 to be paid to each unsuccessful proposer who was invited for an Oral Presentation. Accordingly, approval is also requested to pay a stipend totaling \$250,000.00 to the only unsuccessful proposer willing to sign the stipend agreement.

### II DISCUSSION

B&T requires the services of a Contractor to provide design, build, installation, engineering and operations and maintenance services for the Central Business District Tolling Program (CBDTP) infrastructure and toll collection system.



# **Staff Summary**

Page 2 of 3

The MTA Reform and Traffic Mobility Act (the Act) authorizes B&T to establish a Central Business District ("CBD") Tolling Program in Manhattan to impose tolls for entering or remaining in the CBD with the primary purpose of reducing congestion and generating revenue for the MTA's transit and commuter rail system. The objectives of the CBDTP are to: 1) reduce congestion and enhance mobility in the CBD, Manhattan south and inclusive of 60<sup>th</sup> street, excluding through trips on the West Side Highway/Route 9A and the FDR Drive; 2) collect net revenue sufficient to generate \$15 billion for the MTA 2020-2024 Capital Plan; 3) minimize the footprint while making the technology/Infrastructure "fit" within the urban landscape; 4) prepare the toll system for the future; and 5) begin operations as quickly as possible, no earlier than December 31, 2020. Public Authorities Law Section 553-k establishes a Traffic Mobility Review Board (TMRB) to recommend toll rates, policies, and exemptions or credits for the CBDTP. Those recommendations will be submitted to the TBTA Board which will adopt the CBD toll rates and structure.

The Contractor will install the infrastructure and toll system components required to comply with the Act and toll vehicles entering or remaining in the CBD. The recommended solution includes installing tolling equipment at entrances and exits of the CBD. The selected vendor will build a system to detect vehicles and create toll transactions which will be sent to the CBD Tolling Program back office system for further processing and collection. The System must perform vehicle detection, vehicle classification and image review.

Requirements for these services were publicly advertised. Three (3) firms submitted proposals: 1) Conduent State & Local Solutions, Inc.; 2) TransCore, LP; and 3) Congestion, Reduction, Innovative System Partner (CRISP), a joint venue of EJ Electric Installation Co. and Halmar International. The evaluation process included subject matter experts from tolling and other cities with congestion pricing as well as the New York City Department of Transportation. The proposals were evaluated against established criteria set forth in the RFP, including: 1) technical approach to reducing congestion and generating net revenue; 2) project management approach; 3) project schedule; and 4) cost. Oral presentations were conducted with all three firms. Following the oral presentations, the proposals were re-scored and the Evaluation Committee approved that B&T negotiate and request Best and Final Offers (BAFO(s) from the two (2) highest rated proposals: TransCore and CRISP. After receipt of BAFOs, the Evaluation Committee unanimously recommended TransCore as the highest rated proposer and the Executive Committee selected TransCore for award based on several factors:

- (i) Proposed solution is technically feasible, flexible, and adaptable to future technology changes.
- (ii) The infrastructure and equipment include aesthetically appropriate solutions, with minimal footprints, and an appropriate construction approach that has flexibility depending upon field conditions.
- (iii) Uses E-ZPass, cameras and future Bluetooth for a data-centric approach that has redundancy and leverages existing regional market share and interoperability.
- (iv) Builds for the future using artificial intelligence and machine learning to properly associate tolls and increase capture rates and uses a flexible third-party interface to expand services and reach more customers in a costeffective manner.
- (v) Logical schedule with the shortest duration for Program implementation.
- (vi) The lowest BAFO price.

While CRISP provided a responsive proposal, which was viewed as technically strong, TransCore's proposed technical approach, schedule and price best optimized the objectives of this design, build, operate, and maintain project.

The duration of the contract is for eighty-six (86) months; 14 months for infrastructure installation and software deployment and implementation of the CBD Tolling Program and six years for operation and maintenance. The contract also contains two one (1) year options to be exercised at the Authority's discretion, the cost of which is not included in the contract price.

Authorization is required from the Federal Highway Administration (FHWA) to implement the CBD Tolling Program on the federal-aid roadways within the CBD under the FHWA's Value Pricing Pilot Program (VPPP). FHWA approval to participate in the VPPP makes this project subject to National Environmental Policy Act (NEPA) review. Under NEPA, FHWA must issue an environmental finding before final design and construction can proceed, thus the Project will proceed in two phases. TransCore's proposal had the shortest overall duration for the phased Project.



# **Staff Summary**

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The BAFO price of \$495,644,615.00 for TransCore is a reduction of \$45 million from its original proposal and is \$1.1 million lower than the BAFO price of CRISP, the second highest rated firm. The negotiated contract price of \$495,644,615.00 million is 30% below the engineer's estimate of \$646.9 million and includes allowances, but not incentives. The negotiated price is deemed the best value and in B&T's best interest. The total contract price of \$507,244,615.00 includes \$233 million for system and infrastructure design, infrastructure installation, and system deployment; \$247 million for operation and maintenance over a six-year period; and allowances totaling \$15 million for signage and various potential project risks including utility interferences and unknown site conditions and up to \$11.6 million for incentives. The Project Manager recommends inclusion of potential early Go-Live incentives of up to \$11.6 million in order to maximize the project benefits of reduced congestion and support for the MTA's 2020-2024 Capital Plan.

### III. DBE/MBE/WBE/SDVOB INFORMATION

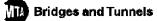
The Department of Diversity and Civil Rights (DDCR) has established goals of 10% MBE, 10% WBE and 0% SDVOB based on the specialized requirements for this contract and the lack of SDVOB firms in the marketplace. TransCore has submitted an MWBE utilization plan that meets the 20% MWBE goal requirement. TransCore has not completed any MTA contract; therefore, no assessment of the firm's MWDBE performance can be determined at this time.

### IV. IMPACT ON FUNDING

Funding in the amount of \$507.244 million is available in the Central Business District Tolling Program (CBDTP) Capital Budget and future CBDTP Operating Budget. The Design-Build Stipend totaling \$250,000 is funded under the Central Business District Tolling Program Capital Budget.

### V. ALTERNATIVES

There are no recommended alternatives. B&T does not have the resources required to perform services.



### Schedule H: Modifications to Personal Service Contracts and Miscellaneous Service Contracts

Item Number:

|  | Contract Number<br>PSC-16-2991A                                 | AWO/Modification # |
|--|---|--------------------|
| A) AECOM USA, Inc.   |   |                    |
| B) Ammann & Whitney Consulting Engineers   | PSC-16-2991B  |                    |
| C) Dewberry Engineers, Inc.  | PSC-16-2991C  |                    |
| D) Gannett Fleming Engineers and Architects, P.C.  | PSC-16-2991D  |                    |
| F) Hardesty & Hanover Construction Services, LLC   | PSC-16-2991F  |                    |
| G) Henningson, Durham & Richardson Architectural and<br>Engineering P.C.                   | PSC-16-2991G  |                    |
| H) HNTB Corporation  | PSC-16-2991H  |                    |
| I) Jacobs Civil Consultants, Inc.  | PSC-16-29911  |                    |
| J) KS Engineers, P.C./COWI   | PSC-16-2991J  |                    |
| K) Modjeski & Masters, Inc.  | PSC-16-2991K  |                    |
| L) Parsons Transportation Group  | PSC-16-2991L  |                    |
| M) Syska Hennessy Group  | PSC-16-2991M  |                    |
| N) Thornton Tomasetti, Inc.  | PSC-16-2991N  |                    |
| O) T.Y.LIN International Engineering, Architecture, and Land                               | PSC-16-2991O  |                    |
| Surveying, P.C./Hatch Mott MacDonald Group, Inc.   |   |                    |
| P) WSP/ Parsons Brinckerhoff, Inc.   | PSC-16-2991P  |                    |
| Description  |   |                    |
| As-Needed Inspection and Design, Expert Engineering and Engineering Support Services       | Original Amount:  | \$60,000,000.00    |
| Contract Term (including Options, if any)  | Prior Modifications:  | \$0.00             |
| April 12, 2017- August 31, 2023  | Prior Budgetary Increases:                                      | \$0.00             |
| Option(s) included in Total Amount? Yes No   | Current Amount:   | \$60,000,000.00    |
| Procurement Type 🛛 Competitive 🗌 Non-competitive   |   |                    |
| Solicitation Type RFP Bid Other:   | This Request:   | \$38,000,000.00    |
| Funding Source   |   |                    |
| ☑ Operating ☑ Capital □ Federal ☑ Other:<br>Funding Sources allocated by Work Order.       | % of This Request to Current Amount:                            | 63.33%             |
| Requesting Dept/Div & Dept/Div Head Name:<br>Engineering and Construction, Joe Keane, P.E. | % of Modifications (including This Request) to Original Amount: | 63.33%             |

### Discussion:

B&T is seeking Board approval under the All Agency Service Procurement Guidelines to increase funding for As-Needed Inspection and Design, Expert Engineering, and Engineering Support Services in an aggregate amount of \$38,000,000. Contracts PSC-16-2991A through PSC-16-2991P were awarded to the fifteen (15) firms indicated above pursuant to a competitive request for proposal process in an aggregate amount of \$60,000,000 and for a duration of six (6) years. Under these contracts, B&T issues work orders to perform services for various initiatives, which typically include: design; design-build development; construction support services; scoping; condition inspections; expert engineering; risk assessments; biddability; constructability and operability reviews; and technical assignments for supplemental engineering support services.

Based on prior B&T initiatives, ongoing planned commitments in the new capital program and the Central Business District Tolling Program needs, B&T is requesting approval of an additional \$38,000,000 to meet its current and future planned commitments through the remainder of the contract term. In accordance with B&T Guidelines, the required services will be predominantly awarded based on competition between the contracted consultants. B&T has determined that continuing to acquire these services by utilizing these as-needed engineering services contracts is in its best interest for reasons of cost effectiveness and expediency as compared to soliciting these services under separate two-step requests for proposal.



The additional funding requested will support essential engineering design and support services needs for ongoing and future capital and operating project requirements at B&T facilities. Based on the above, the aggregate value of \$38,000,000 is considered fair and reasonable.

In connection with a previous contract awarded to the Consultant, AECOM USA, Inc. was found to be responsible notwithstanding significant adverse information pursuant to the All-Agency Responsibility Guidelines and such responsibility finding was approved by the MTA Chairman/CEO in consultation with the MTA General Counsel on May 25<sup>th</sup>, 2016. No new SAI has been found relating to the consultant and AECOM USA, Inc. has been found to be responsible.

In connection with a previous contract awarded to the Consultant, Ammann & Whitney Consulting Engineers, is found to be responsible notwithstanding significant adverse information attributed to it being a wholly owned subsidiary, Louis Berger Group pursuant to the All-Agency Responsibility Guidelines and such responsibility finding was approved by the MTA Chairman/CEO in consultation with the MTA General Counsel on April 29th, 2014. No new SAI has been found relating to the consultant and Ammann & Whitney Consulting Engineers has been found to be responsible.

In connection with a previous contract awarded to the Consultant, Gannett Fleming Engineers & Architects, PC was found to be responsible notwithstanding significant adverse information pursuant to the All-Agency Responsibility Guidelines and such responsibility finding was approved by the MTA Chairman/CEO in consultation with the MTA General Counsel on November 23<sup>rd</sup>, 2010. No new SAI has been found relating to the consultant and Gannett Fleming Engineers & Architects, PC has been found to be responsible.

In connection with a previous contract awarded to the Consultant, Jacobs Civil Consultants, Inc. was found to be responsible notwithstanding significant adverse information pursuant to the All-Agency Responsibility Guidelines and such responsibility finding was approved by the MTA Chairman/CEO in consultation with the MTA General Counsel on May 19<sup>th</sup>, 2013. No new SAI has been found relating to the consultant and Jacobs Civil Consultants, Inc. has been found to be responsible.

In connection with a previous contract awarded to the Consultant, WSP USA, Inc., is found to be responsible notwithstanding significant adverse information attributed to its acquisition of a wholly owned subsidiary, Louis Berger Group pursuant to the All-Agency Responsibility Guidelines and such responsibility finding was approved by the MTA Chairman/CEO in consultation with the MTA General Counsel on April 29th, 2014. No new SAI has been found relating to the consultant and WSP USA, Inc. has been found to be responsible.



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# Staff Summary

| Item Nu  | mber                                       |              |            |                      |       | 1  | SUMMARY INFORMATION                                       |                     |
|----------|--|--------------|------------|----------------------|-------|----|---|---------------------|
| Dept & I | Dept Head Name:                            | Engineerin   | g & Constr | uction               |       | 1  | Vendor Name   | Contract Number     |
| Joe Kea  | ane, P.E., VP & C                          | Chief Engine | er IH      | Fear                 | M     |    | Trevcon Construction Co., Inc.                            | BW-07/BW-32         |
| Division | & Division Head                            | Name: Aris-  | Stathopoul | os <del>,</del> P. I | Ε.    | 1  | Description: Design-Build Services for P                  | roject BW-07/BW-32, |
| Ľ        | Jub Atar                                   | hora         | los -      |                      |       |    | Fender Protection and Fire Standpipe Sy Whitestone Bridge | stem at the Bronx-  |
|          | - P  | 2            |            |                      |       |    | Total Amount  |                     |
|          |  | Board Revi   | iews       |                      | 3     |    | \$17,738,825 - Award<br>\$ 268,000 - Stipends             |                     |
| Order    | То   | Date         | Approval   | Info                 | Other | Ť. | Contract Term (including Options, If any)                 | ×                   |
| 1        | President                                  | 10/10/18     |            |                      |       | 1  | Two (2) years, two (2) months                             |                     |
| 2        | MTA B&T<br>Committee                       | 10/21/18     |            |                      | 5     |    | Option(s) included in Total Amount?                       | 🗌 Yes 🛛 No          |
| 3        | MTA Board                                  | 10/23/18     |            |                      |       |    | Renewal?  | 🗌 Yes 🛛 No          |
|          |  |              |            |                      |       |    | Procurement Type  | 1                   |
|          |  | nternal App  | rovals     |                      | 1     |    | Competitive D Non-competitive                             |                     |
| Order    | Approval                                   | Orde         | r Approv   | al                   |       |    | Solicitation Type   |                     |
| 1        | Vice President &<br>Financial Officer      |              | Preside    | Et J                 |       |    | ⊠ RFP ☐ Bid ☐ Other:                                      |                     |
| 2        | Sr. Vice Presiden<br>General Counsel<br>MM | t &          |            |                      |       |    | Funding Source  |                     |
| 3        | Vice President & Procurement               |              |            |                      |       |    | 🗌 Operating 🛛 Capital 🔲 Federal                           | Other:              |
|          |  |              |            |                      |       |    |   |                     |

#### Narrative

### I. PURPOSE/RECOMMENDATION

B&T is seeking Board approval under the All Agency General Contract Procurement Guidelines to award a competitively solicited public work contract for Design-Build Services for Fender Protection and Fire Standpipe System at the Bronx-Whitestone Bridge (BWB) to Trevcon Construction Co., Inc. (Trevcon) in the negotiated amount totaling \$17,738,825 for a period of two (2) years, two (2) months. Also, in accordance with the MTA Design-Build Best Practice Guidance and in order to enhance competition and defray proposal costs, this solicitation included stipends in the amount of \$67,000 to be paid to each unsuccessful proposer whose proposal met defined proposal standards. Accordingly, approval is also requested to pay stipends totaling \$268,000 to the four unsuccessful proposers.

### II. DISCUSSION

In July 2016, the Board provided authorization for B&T to enter into a competitive Request for Proposal (RFP) process for design-build (D-B) services for design and construction of new marine fender protection systems around the BWB tower piers as well as fire standpipes from the BWB tower pedestals to the roadway level. The Scope of Work includes complete design and construction services for the following: new pipe pile fender system and navigation lighting at the Queens and Bronx towers; FDNY fireboat moorings, standpipe systems and fencing modifications at both towers.

(rev. 10/20/18)



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# **Staff Summary**

The service requirements were publicly advertised; nine (9) firms submitted qualification information and based on a review of their qualifications, six (6) firms were deemed qualified to receive the RFP. Five (5) firms submitted proposals: D'Onofrio General Contractor Corp. (D'Onofrio) - \$27,883,000; H&L Contracting, LLC (H&L) - \$34,843,000; Trevcon - \$16,144,000; Tully-Cleary, Joint Venture (CTJV) - \$29,946,728; and Weeks Marine, Inc. (Weeks) - \$21,132,000. The proposals were evaluated against established criteria set forth in the RFP, including: proposed price; D-B technical approach; schedule; D-B experience; key personnel and management approach.

In accordance with the MTA Design-Build Best Practice Guidance, Technical Proposals were evaluated by the Selection Committee (SC) prior to evaluation of the cost proposals. The SC unanimously recommended Trevcon as the highest rated firm based on several factors: (i) the technical proposal provides a simplified, maintainable fender protection solution, which meets the B&T's requirements resulting in overall cost savings; (ii) the design concept was deemed most advanced as compared to the other proposers; (iii) an aggressive proposed schedule; (iv) the most advantageous price; and (iv) the Trevcon team demonstrated superior permitting knowledge as compared to the other proposers. The other proposers provided responsive proposals, which were deemed as technically acceptable by the SC. However, Trevcon's proposal best optimized the design-build process efficiencies.

Trevcon submitted a proposal in the amount of \$16,144,000 and an aggressive schedule of 26 months which shall become the Contract Substantial Completion duration (10 months shorter than the RFP requirement to complete within three (3) years). The Engineer's estimate is \$19,282,540. The requirements included an allowance of \$500,000 to address potential project risks and contingencies including interferences and unforeseen site conditions. The Engineer deems it prudent and recommends the following: (i) providing soil erosion mitigation at the Queens Anchorage shoreline; (ii) providing secured gangway access from the fireboat mooring platform to the pedestal; and (iii) increasing the allowance to \$1,500,000 to mitigate potential project risks and maximize project benefits. Negotiations with Trevcon included discussions concerning the technical requirements, design assumptions, and construction approach and resulted in B&T and Trevcon agreeing to the Contract amount totaling \$17,738,825, which is 14.9% below the estimates totaling \$20,839,907, inclusive of added scope. The negotiated Trevcon proposal is deemed the best value and in B&T's best interest.

### III. D/M/WBE INFORMATION

The Department of Diversity and Civil Rights (DDCR) has established goals of 10% MBE, 10% and 0% SDVOB based on the specialized requirements of this contract and the lack of SDVOB firms in the marketplace. Trevcon has submitted an MWBE utilization plan that meets the 20% MWBE goal requirement. Trevcon has not completed any MTA contract; therefore no assessment of the firm's WMBE performance can be determined at this time.

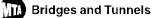
### IV. IMPACT ON FUNDING

Funding is available in the 2015-2019 Capital Program, Project D701BW07, Task D03812 in the amount of \$14,409,325 and D704BW32, Task D03556 in the amount of \$3,329,500. The four Design-Build Stipends totaling \$268,000 are funded under the 2015-2019 Capital Program under Project BW-07.

### V. <u>ALTERNATIVES</u>

There are no recommended alternatives. B&T does not possess the resources required to perform these services.

(rev. 10/20/18)



### Schedule H: Modifications to Personal Service Contracts and Miscellaneous Service Contracts

| Item Number:   |   |                    |
|--|---|--------------------|
| Vendor Name (& Location)   | Contract Number   | AWO/Modification # |
| HNTB/WSP   Parsons Brinckerhoff, A Joint Venture   | PSC-15-2984   |                    |
| Description  |   |                    |
| Design and Construction Support Services for Project No. VN-84,<br>Reconstruction and Rehabilitation of the Upper Level Approach<br>Decks at the Verrazzano-Narrows Bridge | Original Amount:  | \$11,735,921.00    |
| Contract Term (including Options, if any)  | Prior Modifications:  | \$1,133,391.53     |
| Five (5) Years   | Prior Budgetary Increases:                                      | N/A                |
| Option(s) included in Total Amount?  | Current Amount:   | \$12,869,312.53    |
| Procurement Type Competitive Non-competitive   |   |                    |
| Solicitation Type RFP Bid Other:   | This Request:   | \$7,111,118.29     |
| Funding Source   |   |                    |
| □ Operating 		 Capital 		 Federal 		 Other: Sandy  | % of This Request to Current Amount:                            | 55.3%              |
| Requesting Dept/Div & Dept/Div Head Name:<br>Engineering & Construction/Joe Keane, P.E.  | % of Modifications (including This Request) to Original Amount: | 70.3%              |

### **Discussion:**

B&T is seeking the Board's approval under the All Agency Service Contract Procurement Guidelines to amend this personal service contract with HNTB/WSP | Parsons Brinckerhoff, A Joint Venture to provide construction support services (CSS) for Project VN-84, Reconstruction and Rehabilitation of the Upper Level Approach Decks at the Verrazzano-Narrows Bridge (VNB) in the amount of \$7,111,118.29. Consistent with the All Agency Guidelines this proposed amendment constitutes a substantial change

In July 2016, subsequent to Board approval, the Contract was awarded to HNTB/WSP | Parsons Brinckerhoff, A Joint Venture for design services in the negotiated amount of \$11,735,921.00 to provide phased design services at the VNB for the following: Phase A - Reconstruction of the Brooklyn and Staten Island upper level approach decks; Phase B – Preliminary design for the reconstruction of the upper level eastbound Brooklyn approach; and Phase C – Preliminary design for the replacement and widening of the Belt Parkway ramps. At that time, B&T informed the Board that a future request for CSS funding would be submitted upon completion of the final design and prior to award of construction for Phase A. The scope for CSS has been determined based on the defined additional anticipated work. The engineering services required during construction include reviews of shop drawings, requests for information, field visits, calculations, meetings and an allowance for unanticipated designs and engineering services in the amount of \$1,000,000.

HNTB/WSP submitted a cost proposal totaling \$7,111,118.29. The Engineer's estimate is \$7,637,862. During negotiations the scope was reviewed and due to the complexities of the Project, B&T accepted the proposal in the amount of \$7,111,118.29, which is 6.9% below the estimate and is fair and reasonable. Funding for this amendment is available in the 2015-2019 Capital Program under Project VN-84, Task D03407.

In connection with a previous contract awarded to the Consultant, WSP USA, Inc., is found to be responsible notwithstanding significant adverse information attributed to its acquisition of a wholly owned subsidiary, Louis Berger Group pursuant to the All-Agency Responsibility Guidelines and such responsibility finding was approved by the MTA Chairman/CEO in consultation with the MTA General Counsel on April 29th, 2014. No new SAI has been found relating to the consultant and WSP USA, Inc. has been found to be responsible.

#### METROPOLITAN TRANSPORTATION AUTHORITY July Financial Plan - 2019 Mid-Year Forecast Accrual Statement of Operations by Category

September 2019 Monthly (\$ in millions)

|  |                      | Non-Reimb | ursable                 |                        |                      | Reimburs | able                    |                        | Total                |           |                         |                        |  |  |
|--|----------------------|-----------|-------------------------|------------------------|----------------------|----------|-------------------------|------------------------|----------------------|-----------|-------------------------|------------------------|--|--|
|  | Mid-Year<br>Forecast | Actual    | -Variance: F<br>Dollars | av/(Unfav)-<br>Percent | Mid-Year<br>Forecast | Actual   | -Variance: F<br>Dollars | av/(Unfav)-<br>Percent | Mid-Year<br>Forecast | Actual    | -Variance: F<br>Dollars | av/(Unfav)-<br>Percent |  |  |
| Revenue  |                      |           |                         |                        |                      |          |                         |                        |                      |           |                         |                        |  |  |
| Farebox Revenue                                | \$530.0              | \$542.4   | \$12.4                  | 2.3                    | \$0.0                | \$0.0    | \$0.0                   | N/A                    | \$530.0              | \$542.4   | \$12.4                  | 2.3                    |  |  |
| Toll Revenue                                   | 177.7                | 176.2     | (1.5)                   | (0.8)                  | 0.0                  | 0.0      | 0.0                     | N/A                    | 177.7                | 176.2     | (1.5)                   | (0.8)                  |  |  |
| Other Revenue                                  | 54.3                 | 50.1      | (4.1)                   | (7.6)                  | 0.0                  | 0.0      | 0.0                     | N/A                    | 54.3                 | 50.1      | (4.1)                   | (7.6)                  |  |  |
| Capital and Other Reimbursements               | 0.0                  | 0.0       | 0.0                     | N/A                    | 193.4                | 174.3    | (19.1)                  | (9.9)                  | 193.4                | 174.3     | (19.1)                  | (9.9)                  |  |  |
| Total Revenues                                 | \$762.0              | \$768.7   | \$6.8                   | 0.9                    | \$193.4              | \$174.3  | (\$19.1)                | (9.9)                  | \$955.4              | \$943.0   | (\$12.4)                | (1.3)                  |  |  |
| Expenses                                       |                      |           |                         |                        |                      |          |                         |                        |                      |           |                         |                        |  |  |
| <u>Labor:</u>                                  |                      |           |                         |                        |                      |          |                         |                        |                      |           |                         |                        |  |  |
| Payroll  | \$430.9              | \$426.0   | \$5.0                   | 1.2                    | \$64.0               | \$53.6   | \$10.4                  | 16.3                   | \$494.9              | \$479.5   | \$15.4                  | 3.1                    |  |  |
| Overtime                                       | 71.5                 | 75.2      | (3.8)                   | (5.3)                  | 16.2                 | 19.7     | (3.4)                   | (21.2)                 | 87.7                 | 94.9      | (7.2)                   | (8.2)                  |  |  |
| Health and Welfare                             | 111.3                | 113.2     | (1.9)                   | (1.7)                  | 6.9                  | 6.2      | 0.7                     | 9.7                    | 118.2                | 119.4     | (1.2)                   | (1.1)                  |  |  |
| OPEB Current Payments                          | 59.6                 | 64.2      | (4.5)                   | (7.6)                  | 0.9                  | 1.0      | (0.1)                   | (9.0)                  | 60.5                 | 65.1      | (4.6)                   | (7.6)                  |  |  |
| Pension  | 126.8                | 127.2     | (0.3)                   | (0.3)                  | 9.0                  | 8.4      | 0.7                     | 7.3                    | 135.8                | 135.5     | 0.3                     | 0.2                    |  |  |
| Other Fringe Benefits                          | 71.4                 | 70.1      | 1.2                     | 1.7                    | 21.7                 | 19.6     | 2.1                     | 9.9                    | 93.1                 | 89.7      | 3.4                     | 3.6                    |  |  |
| Reimbursable Overhead                          | (35.5)               | (25.5)    | (10.0)                  | (28.3)                 | 35.2                 | 25.2     | 10.1                    | 28.6                   | (0.3)                | (0.3)     | 0.0                     | 8.2                    |  |  |
| Total Labor Expenses                           | \$836.0              | \$850.4   | (\$14.4)                | (1.7)                  | \$154.0              | \$133.6  | \$20.4                  | 13.3                   | \$990.0              | \$983.9   | \$6.0                   | 0.6                    |  |  |
| Non-Labor:                                     |                      |           |                         |                        |                      |          |                         |                        |                      |           |                         |                        |  |  |
| Electric Power                                 | \$39.2               | \$38.9    | \$0.3                   | 0.7                    | \$0.0                | \$0.3    | (\$0.3)                 | <(100.0)               | \$39.2               | \$39.3    | \$0.0                   | (0.0)                  |  |  |
| Fuel   | 11.2                 | 13.1      | (2.0)                   | (17.7)                 | 0.0                  | 0.0      | 0.0                     | 99.7                   | 11.2                 | 13.1      | (2.0)                   | (17.5)                 |  |  |
| Insurance                                      | 0.4                  | 1.2       | (0.8)                   | <(100.0)               | 1.1                  | 0.7      | 0.4                     | 36.3                   | 1.5                  | 1.9       | (0.4)                   | (27.4)                 |  |  |
| Claims   | 31.8                 | 32.6      | (0.8)                   | (2.6)                  | 0.0                  | 0.1      | (0.1)                   | N/A                    | 31.8                 | 32.7      | (0.9)                   | (2.9)                  |  |  |
| Paratransit Service Contracts                  | 42.3                 | 35.4      | 7.0                     | 16.4                   | 0.0                  | 0.0      | 0.0                     | N/A                    | 42.3                 | 35.4      | 7.0                     | 16.4                   |  |  |
| Maintenance and Other Operating Contracts      | 73.2                 | 65.0      | 8.1                     | 11.1                   | 11.7                 | 7.6      | 4.1                     | 34.9                   | 84.9                 | 72.7      | 12.3                    | 14.4                   |  |  |
| Professional Services Contracts                | 56.7                 | 20.3      | 36.4                    | 64.2                   | 10.4                 | 23.2     | (12.9)                  | <(100.0)               | 67.1                 | 43.6      | 23.6                    | 35.1                   |  |  |
| Materials and Supplies                         | 57.8                 | 52.2      | 5.6                     | 9.7                    | 15.8                 | 8.2      | 7.6                     | 48.2                   | 73.6                 | 60.4      | 13.2                    | 17.9                   |  |  |
| Other Business Expenses                        | 18.2                 | 14.6      | 3.6                     | 19.9                   | 0.3                  | 0.5      | (0.2)                   | (59.9)                 | 18.5                 | 15.1      | 3.4                     | 18.5                   |  |  |
| Total Non-Labor Expenses                       | \$330.7              | \$273.3   | \$57.4                  | 17.4                   | \$39.4               | \$40.7   | (\$1.3)                 | (3.3)                  | \$370.1              | \$314.0   | \$56.1                  | 15.2                   |  |  |
| Other Expense Adjustments                      |                      |           |                         |                        |                      |          |                         |                        |                      |           |                         |                        |  |  |
| Other  | \$13.2               | \$13.6    | (\$0.4)                 | (3.0)                  | \$0.0                | \$0.0    | \$0.0                   | N/A                    | \$13.2               | \$13.6    | (\$0.4)                 | (3.0)                  |  |  |
| General Reserve                                | 0.0                  | 0.0       | 0.0                     | N/A                    | 0.0                  | 0.0      | 0.0                     | N/A                    | 0.0                  | 0.0       | 0.0                     | N/A                    |  |  |
| Total Other Expense Adjustments                | \$13.2               | \$13.6    | (\$0.4)                 | (3.0)                  | \$0.0                | \$0.0    | \$0.0                   | N/A                    | \$13.2               | \$13.6    | (\$0.4)                 | (3.0)                  |  |  |
| Total Expenses Before Non-Cash Liability Adjs. | \$1,179.9            | \$1,137.3 | \$42.6                  | 3.6                    | \$193.4              | \$174.3  | \$19.1                  | 9.9                    | \$1,373.3            | \$1,311.6 | \$61.7                  | 4.5                    |  |  |
| Depreciation                                   | \$231.6              | \$237.2   | (\$5.6)                 | (2.4)                  | \$0.0                | \$0.0    | \$0.0                   | N/A                    | \$231.6              | \$237.2   | (\$5.6)                 | (2.4)                  |  |  |
| OPEB Liability Adjustment                      | 0.0                  | 0.0       | 0.0                     | 100.0                  | 0.0                  | 0.0      | 0.0                     | N/A                    | 0.0                  | 0.0       | 0.0                     | 100.0                  |  |  |
| GASB 75 OPEB Expense Adjustment                | 22.5                 | (0.3)     | 22.8                    | > 100.0                | 0.0                  | 0.0      | 0.0                     | N/A                    | 22.5                 | (0.3)     | 22.8                    | >100.0                 |  |  |
| GASB 68 Pension Expense Adjustment             | (7.4)                | (1.5)     | (5.9)                   | (79.7)                 | 0.0                  | 0.0      | 0.0                     | N/A                    | (7.4)                | (1.5)     | (5.9)                   | (79.7)                 |  |  |
| Environmental Remediation                      | 0.5                  | 0.5       | 0.0                     | (8.2)                  | 0.0                  | 0.0      | 0.0                     | N/A                    | 0.5                  | 0.5       | 0.0                     | (8.2)                  |  |  |
| Total Expenses After Non-Cash Liability Adjs.  | \$1,427.1            | \$1,373.2 | \$53.9                  | 3.8                    | \$193.4              | \$174.3  | \$19.1                  | 9.9                    | \$1,620.5            | \$1,547.5 | \$73.0                  | 4.5                    |  |  |
| Less: B&T Depreciation & GASB Adjustments      | \$12.0               | \$13.9    | (\$1.9)                 | (15.5)                 | \$0.0                | \$0.0    | \$0.0                   | 0.0                    | \$12.0               | \$13.9    | (\$1.9)                 | (15.5)                 |  |  |
| Adjusted Total Expenses                        | \$1,415.1            | \$1,359.3 | \$55.7                  | 3.9                    | \$193.4              | \$174.3  | \$19.1                  | 9.9                    | \$1,608.5            | \$1,533.6 | \$74.9                  | 4.7                    |  |  |
| Net Surplus/(Deficit)                          | (\$653.1)            | (\$590.6) | \$62.5                  | 9.6                    | \$0.0                | \$0.0    | \$0.0                   | N/A                    | (\$653.1)            | (\$590.6) | \$62.5                  | 9.6                    |  |  |
| Total Subsidies                                | \$677.6              | \$530.7   | (\$146.8)               | (21.7)                 | \$0.0                | \$0.0    | \$0.0                   | N/A                    | \$677.6              | \$530.7   | (\$146.8)               | (21.7)                 |  |  |
| Debt Service                                   | 228.8                | 221.8     | 6.9                     | 3.0                    | 0.0                  | 0.0      | 0.0                     | N/A                    | 228.8                | 221.8     | 6.9                     | 3.0                    |  |  |
|  |                      |           |                         |                        |                      |          |                         |                        |                      |           |                         |                        |  |  |

Notes: Totals may not add due to rounding

Results are based on the preliminary close of the general ledger and are subject to review and adjustment. Please note that the current months' actuals do not include post-close adjustments, which will be captured in the YTD results.

# **METROPOLITAN TRANSPORTATION AUTHORITY** July Financial Plan - 2019 Mid-Year Forecast Accrual Statement of Operations by Category September 2019 Year-to-Date (\$ in millions)

|  |                      | Non-Reimb   | ursable                             |                        |                      | Reimburs  | sable        |                        |                      | Total       | I                       |              |
|--|----------------------|-------------|-------------------------------------|------------------------|----------------------|-----------|--------------|------------------------|----------------------|-------------|-------------------------|--------------|
|  | Mid-Year<br>Forecast | Actual      | -Variance: Factoriance: Factoriance | av/(Unfav)-<br>Percent | Mid-Year<br>Forecast | Actual    | -Variance: F | av/(Unfav)-<br>Percent | Mid-Year<br>Forecast | Actual      | -Variance: F<br>Dollars | -<br>Percent |
| Revenue  |                      |             | _ 01101 3                           |                        | . 5100051            |           | _ 01101 0    |                        | . 5100051            |             | 2011010                 |              |
| Farebox Revenue                                | \$4,691.4            | \$4,730.3   | \$38.9                              | 0.8                    | \$0.0                | \$0.0     | \$0.0        | N/A                    | \$4,691.4            | \$4,730.3   | \$38.9                  | 0.8          |
| Toll Revenue                                   | 1,549.1              | 1,548.3     | (0.8)                               | (0.1)                  | 0.0                  | 0.0       | 0.0          | N/A                    | 1,549.1              | 1,548.3     | (0.8)                   | (0.1)        |
| Other Revenue                                  | 525.6                | 539.4       | 13.8                                | 2.6                    | 0.0                  | 0.0       | 0.0          | N/A                    | 525.6                | 539.4       | 13.8                    | 2.6          |
| Capital and Other Reimbursements               | 0.0                  | 0.0         | 0.0                                 | N/A                    | 1,781.9              | 1,687.7   | (94.2)       | (5.3)                  | 1,781.9              | 1,687.7     | (94.2)                  | (5.3)        |
| Total Revenues                                 | \$6,766.1            | \$6,818.0   | \$51.9                              | 0.8                    | \$1,781.9            | \$1,687.7 | (\$94.2)     | (5.3)                  | \$8,548.0            | \$8,505.7   | (\$42.3)                | (0.5)        |
| Expenses                                       |                      |             |                                     |                        |                      |           |              |                        |                      |             |                         |              |
| Labor:   |                      |             |                                     |                        |                      |           |              |                        |                      |             |                         |              |
| Payroll  | \$3,958.8            | \$3,972.0   | (\$13.3)                            | (0.3)                  | \$594.7              | \$505.2   | \$89.5       | 15.0                   | \$4,553.5            | \$4,477.2   | \$76.2                  | 1.7          |
| Overtime                                       | 683.3                | 726.3       | (42.9)                              | (6.3)                  | 169.5                | 211.8     | (42.3)       | (25.0)                 | 852.8                | 938.1       | (85.2)                  | (10.0)       |
| Health and Welfare                             | 994.2                | 995.3       | (1.1)                               | (0.1)                  | 62.6                 | 60.5      | 2.1          | 3.3                    | 1,056.8              | 1,055.8     | 1.0                     | 0.1          |
| OPEB Current Payments                          | 490.5                | 507.5       | (17.0)                              | (3.5)                  | 7.9                  | 7.9       | 0.0          | 0.4                    | 498.4                | 515.4       | (17.0)                  | (3.4)        |
| Pension  | 1,120.6              | 1,119.8     | 0.8                                 | 0.1                    | 82.1                 | 80.3      | 1.8          | 2.2                    | 1,202.7              | 1,200.1     | 2.6                     | 0.2          |
| Other Fringe Benefits                          | 657.6                | 669.0       | (11.4)                              | (1.7)                  | 209.3                | 190.2     | 19.1         | 9.1                    | 866.9                | 859.2       | 7.7                     | 0.9          |
| Reimbursable Overhead                          | (357.3)              | (343.0)     | (14.3)                              | (4.0)                  | 354.2                | 339.7     | 14.5         | 4.1                    | (3.1)                | (3.3)       | 0.2                     | 6.2          |
| Total Labor Expenses                           | \$7,547.8            | \$7,647.0   | (\$99.2)                            | (1.3)                  | \$1,480.3            | \$1,395.5 | \$84.7       | 5.7                    | \$9,028.1            | \$9,042.6   | (\$14.5)                | (0.2)        |
| Non-Labor:                                     |                      |             |                                     |                        |                      |           |              |                        |                      |             |                         |              |
| Electric Power                                 | \$344.2              | \$341.2     | \$3.0                               | 0.9                    | \$0.6                | \$1.2     | (\$0.7)      | <(100.0)               | \$344.7              | \$342.4     | \$2.3                   | 0.7          |
| Fuel   | 136.0                | 134.4       | 1.6                                 | 1.2                    | 0.1                  | 0.0       | 0.1          | 99.1                   | 136.0                | 134.4       | 1.7                     | 1.2          |
| Insurance                                      | 3.0                  | 6.2         | (3.2)                               | <(100.0)               | 9.7                  | 7.9       | 1.7          | 17.9                   | 12.7                 | 14.2        | (1.5)                   | (11.7)       |
| Claims   | 292.6                | 301.6       | (9.0)                               | (3.1)                  | 0.0                  | 0.1       | (0.1)        | N/A                    | 292.6                | 301.7       | (9.1)                   | (3.1)        |
| Paratransit Service Contracts                  | 365.1                | 359.4       | 5.7                                 | 1.6                    | 0.0                  | 0.0       | 0.0          | N/A                    | 365.1                | 359.4       | 5.7                     | 1.6          |
| Maintenance and Other Operating Contracts      | 589.8                | 537.0       | 52.7                                | 8.9                    | 88.1                 | 76.0      | 12.1         | 13.8                   | 677.8                | 613.0       | 64.9                    | 9.6          |
| Professional Services Contracts                | 425.0                | 333.9       | 91.1                                | 21.4                   | 74.1                 | 90.5      | (16.4)       | (22.1)                 | 499.1                | 424.4       | 74.7                    | 15.0         |
| Materials and Supplies                         | 503.9                | 493.4       | 10.5                                | 2.1                    | 128.9                | 112.5     | 16.4         | 12.7                   | 632.8                | 605.9       | 26.8                    | 4.2          |
| Other Business Expenses                        | 163.8                | 159.6       | 4.2                                 | 2.6                    | 0.3                  | 3.9       | (3.6)        | <(100.0)               | 164.1                | 163.5       | 0.6                     | 0.4          |
| Total Non-Labor Expenses                       | \$2,823.4            | \$2,666.8   | \$156.6                             | 5.5                    | \$301.7              | \$292.2   | \$9.5        | 3.2                    | \$3,125.1            | \$2,958.9   | \$166.1                 | 5.3          |
| Other Expense Adjustments                      |                      |             |                                     |                        |                      |           |              |                        |                      |             |                         |              |
| Other  | \$112.4              | \$109.1     | \$3.3                               | 3.0                    | \$0.0                | \$0.0     | \$0.0        | N/A                    | \$112.4              | \$109.1     | \$3.3                   | 3.0          |
| General Reserve                                | 0.0                  | 0.0         | 0.0                                 | N/A                    | 0.0                  | 0.0       | 0.0          | N/A                    | 0.0                  | 0.0         | 0.0                     | N/A          |
| Total Other Expense Adjustments                | \$112.4              | \$109.1     | \$3.3                               | 3.0                    | \$0.0                | \$0.0     | \$0.0        | N/A                    | \$112.4              | \$109.1     | \$3.3                   | 3.0          |
| Total Expenses Before Non-Cash Liability Adjs. | \$10,483.6           | \$10,422.9  | \$60.7                              | 0.6                    | \$1,781.9            | \$1,687.7 | \$94.2       | 5.3                    | \$12,265.6           | \$12,110.6  | \$155.0                 | 1.3          |
| Depreciation                                   | \$2,089.3            | \$2,127.9   | (\$38.6)                            | (1.8)                  | \$0.0                | \$0.0     | \$0.0        | N/A                    | \$2,089.3            | \$2,127.9   | (\$38.6)                | (1.8)        |
| OPEB Liability Adjustment                      | 0.0                  | 0.0         | 0.0                                 | 100.0                  | 0.0                  | 0.0       | 0.0          | N/A                    | 0.0                  | 0.0         | 0.0                     | 100.0        |
| GASB 75 OPEB Expense Adjustment                | 27.2                 | (7.4)       | 34.6                                | > 100.0                | 0.0                  | 0.0       | 0.0          | N/A                    | 27.2                 | (7.4)       | 34.6                    | >100.0       |
| GASB 68 Pension Expense Adjustment             | (7.1)                | (86.1)      | 79.0                                | > 100.0                | 0.0                  | 0.0       | 0.0          | N/A                    | (7.1)                | (86.1)      | 79.0                    | >100.0       |
| Environmental Remediation                      | 5.3                  | 6.3         | (1.0)                               | (19.6)                 | 0.0                  | 0.0       | 0.0          | N/A                    | 5.3                  | 6.3         | (1.0)                   | (19.6)       |
| Total Expenses After Non-Cash Liability Adjs.  | \$12,598.4           | \$12,463.6  | \$134.7                             | 1.1                    | \$1,781.9            | \$1,687.7 | \$94.2       | 5.3                    | \$14,380.3           | \$14,151.3  | \$229.0                 | 1.6          |
| Less: B&T Depreciation & GASB Adjustments      | \$116.1              | \$123.6     | (\$7.5)                             | (6.4)                  | \$0.0                | \$0.0     | \$0.0        | 0.0                    | \$116.1              | \$123.6     | (\$7.5)                 | (6.4)        |
| Adjusted Total Expenses                        | \$12,482.2           | \$12,340.0  | \$142.2                             | 1.1                    | \$1,781.9            | \$1,687.7 | \$94.2       | 5.3                    | \$14,264.2           | \$14,027.7  | \$236.4                 | 1.7          |
| Net Surplus/(Deficit)                          | (\$5,716.2)          | (\$5,522.1) | \$194.1                             | 3.4                    | \$0.0                | \$0.0     | \$0.0        | N/A                    | (\$5,716.2)          | (\$5,522.1) | \$194.1                 | 3.4          |
| Total Subsidies                                | \$5,967.1            | \$5,909.2   | (\$57.9)                            | (1.0)                  | \$0.0                | \$0.0     | \$0.0        | N/A                    | \$5,967.1            | \$5,909.2   | (\$57.9)                | (1.0)        |
| Debt Service                                   | 2,056.7              | 2,030.5     | 26.2                                | 1.3                    | 0.0                  | 0.0       | 0.0          | N/A                    | 2,056.7              | 2,030.5     | 26.2                    | 1.3          |
|  |                      |             |                                     |                        |                      |           |              |                        |                      |             |                         |              |

Notes: Totals may not add due to rounding

Results are based on the preliminary close of the general ledger and are subject to review and adjustment. Please note that the current months' actuals do not include post-close adjustments, which will be captured in the YTD results.

|  |                      |                      |                 | SEPTEMBER   |                      |                 | YEAR-TO-DATE  |
|--|----------------------|----------------------|-----------------|---|----------------------|-----------------|---|
| Generic Revenue<br>or Expense Category | Nonreimb<br>or Reimb | Favorat<br>(Unfavora |                 | Reason for Variance   | Favorat<br>(Unfavora |                 | Reason for Variance   |
| Farebox Revenue                        | NR                   | <u>\$</u><br>12.4    | <u>%</u><br>2.3 | Passenger revenue was higher at NYCT and the MTA Bus by \$12.4M<br>and \$1.6M, respectively, due to higher subway and bus ridership. These<br>results were partially offset by an unfavorable variance of (\$1.4M) at<br>MNR due mainly to lower ridership on the Hudson and New Haven<br>Lines.  | <u>\$</u><br>38.9    | <u>%</u><br>0.8 | The drivers of the YTD variance at NYCT, MTA Bus, and MNR are the same as those noted for the month, however, the variances are \$41.2M, \$1.8M, and (\$3.9M), respectively.  |
| Vehicle Toll Revenue                   | NR                   | (1.5)                | (0.8)           | Toll revenues were unfavorable primarily due to lower average toll yield.   | (0.8)                | (0.1)           | YTD results reflect lower average toll yield.   |
| Other Operating Revenue                | NR                   | (4.1)                | (7.6)           | The unfavorable outcome mostly reflects a negative shift in the market value of the invested asset portfolio, (\$2.6M) at FMTAC, and lower reimbursements, (\$1.7M) at NYCT. Other Agency variances are minor.  | 13.8                 | 2.6             | The driver highlighted for the month continues at FMTAC (including higher realized income from the sale of investments), along with higher revenue at B&T from the timing of cellular equipment rentals, higher revenue from E-ZPass administrative fees, and unanticipated proceeds from insurance settlements, \$27.4M and \$2.2M, respectively. Partially offsetting these results were shortfalls at NYCT (\$9.4M) for the same reasons noted for the month and MTA Bus (\$2.6M) from lower student fares and Workers' Compensation reimbursement. Other unfavorable outcomes were due to lower advertising revenue and timing of net GCT retail income at MNR (\$2.3M), and lower rental income at 2 Broadway and Madison Avenue and the timing of income from Transit Museum MetroCard sales at MTAHQ (\$0.9M). |
| Payroll                                | NR                   | 5.0                  | 1.2             | The favorable variance overall reflects the ongoing impact of restricted hiring across the Agencies, which resulted in lower costs at NYCT (including timing), B&T, the LIRR (including higher sick pay claim credits), and MTAHQ of \$2.8M, \$2.8M, \$1.7M, \$1.5M, respectively. These results were partially offset by higher interagency billings, wage rate changes, and lower attrition than anticipated at MTA Bus (\$2.9M), and the timing of retiree payouts and the implications of lower capital project activity which results in the reassignment of the reimbursable workforce to operations (non-reimbursable), (\$1.1M) at MNR. | (13.3)               | (0.3)           | The factors highlighted for the month continue at MNR (including Retroactive Wage Adjustment payments) and MTA Bus (including higher payouts of banked holiday and sick/personal time)—with unfavorable results of (\$12.6M) and (\$8.4M), respectively. The unfavorable variance at NYCT (\$12.5M) reflects a change in the methodology for recording payroll expense and timing. These results were partially offset by favorable outcomes at the LIRR, MTAHQ, B&T and SIR of \$9.1M, \$7.8M, \$2.6M, and \$0.7M, respectively, mainly as a result of vacancy savings.  |
| Overtime                               | NR                   | (3.8)                | (5.3)           | The unfavorable variance was mainly due to coverage necessitated by higher programmatic/routine maintenance and scheduled service (running time/traffic) at MTA Bus (\$1.9M), MTA PD coverage requirements in support of the Fare Evasion and quality of life efforts at MTAHQ (\$1.1M), and the temporary transfer of costs from Hurricane Sandy Infrastructure Restoration Projects to operations (from reimbursable) at MNR (\$0.6M).  | (42.9)               | (6.3)           | Higher coverage requirements reflect a continuation of the factors noted for the month but with overspending of (\$36.4M) at NYCT (including programmatic/routine maintenance [mainly SAP-related Projects] and unscheduled service), as well as (\$7.6M) at MTA Bus, (\$3.2M) at MTAHQ and (\$1.2M) at MNR (including higher programmatic/routine maintenance). Partly offsetting these results were favorable outcomes of \$4.4M at the LIRR mostly due to lower programmatic/routine maintenance and unscheduled service; and \$1.2M at B&T due to lower scheduled service and vacancy/absentee coverage requirements. (See Overtime Decomposition Report for more details)  |
| Health and Welfare                     | NR                   | (1.9)                | (1.7)           | A higher level of benefit claims caused costs to exceed the forecast by by (\$2.1M) at MTA Bus and (\$1.1M) at NYCT. These results were partially offset by favorable variances of \$0.6M at the LIRR and \$0.5M at B&T due to vacancies.   | (1.1)                | (0.1)           | MTA Bus was unfavorable by (\$6.5M) due to the same driver noted for<br>the month. MNR was unfavorable by (\$2.6M) mainly due to higher labor<br>costs and rates. MTAHQ was unfavorable by (\$1.2M) due to a quarterly<br>adjustment for medical expenses and higher agency billings. These<br>results were partially offset by favorable variances of \$4.0M at the LIRR<br>and \$1.7M at B&T due to vacancies; \$3.2M at NYCT also reflects the<br>impact of a methodology change for recording payroll-related expenses<br>and \$0.5M at SIR due to timing.  |

|  |                      |                     |        | SEPTEMBER  |                      |       | YEAR-TO-DATE  |
|--|----------------------|---------------------|--------|--|----------------------|-------|---|
| Generic Revenue<br>or Expense Category | Nonreimb<br>or Reimb | Favora<br>(Unfavora |        | Reason for Variance  | Favorat<br>(Unfavora |       | Reason for Variance   |
| OPEB - Current Payment                 | NR                   | <u>\$</u><br>(4.5)  | (7.6)  | NYCT was unfavorable by (\$5.9M) mainly due to higher charges. This result was partially offset by favorable variances of \$0.9M at the LIRR due to fewer retirees; and \$0.6M at MTAHQ due to timing.   | <u>\$</u><br>(17.0)  | (3.5) | NYCT and MTAHQ were unfavorable by (\$20.6M) and (\$2.1M), respectively, due to the same drivers noted for the month. These results were partially offset by favorable variances of \$4.2M at the LIRR due to fewer retirees; and \$0.6M at MNR due to timing.  |
| Pensions                               | NR                   | (0.3)               | (0.3)  | Timing was mainly responsible for the unfavorable variance of (\$0.8M) at NYCT and the favorable variance of \$0.6M at MTAHQ. Other agency variances were minor.   | 0.8                  | 0.1   | Timing was mainly responsible for favorable variances of \$4.7M at MTAHQ and \$0.9M at MNR, and for the unfavorable variance of (\$4.4M) at NYCT and (\$0.6M) at the LIRR. Other agency variances were minor.   |
| Other Fringe Benefits                  | NR                   | 1.2                 | 1.7    | MTA Bus was favorable by \$0.9M due to lower Workers Compensation expenses. MTAHQ was favorable by \$0.7M mainly due to lower Social Security, Unemployment and Workers Compensation costs. MNR was favorable by \$0.5M due to a lower employee claim provision and lower rates. These results were partially offset by an unfavorable variance of (\$1.4M) at NYCT due to timing. | (11.4)               | (1.7) | NYCT was unfavorable by (\$22.2M) due to a change in recording payroll expenses and the timing of reimbursable credits. MNR was unfavorable by (\$0.5M) due to higher labor expenses and employee reimbursements. These results were partially offset by favorable variances of \$3.6M at MTA Bus due to drivers noted for the month; \$3.5M at the LIRR mainly due to lower Railroad Retirement taxes; \$3.1M at MTAHQ, the causes of which remain unchanged from the month; and \$0.8M at B&T due to vacancies. |
| Reimbursable Overhead                  | NR                   | (10.0)              | (28.3) | Lower project activity contributed to the unfavorable variances of (\$10.6M) at MTAHQ and (\$0.5M) at MNR, partially offset by timing which resulted in the favorable outcome of \$1.1M at the LIRR. Other Agency variances were minor.  | (14.3)               | (4.0) | Lower project activity mostly contributed to the unfavorable outcomes of (\$11.4M) at MTAHQ and (\$3.3M) at MNR, while timing contributed to unfavorable outcomes of (\$8.8M) at NYCT (including changes in the methodology for booking payroll costs) and (\$1.6M) at B&T. These results were partially offset by favorable outcomes due to timing, \$9.1M at the LIRR, and \$0.8M at both SIR and at MTA Bus.   |
| Electric Power                         | NR                   | 0.3                 | 0.7    | The underrun was mainly due to timing \$1.1M at MNR and \$0.8M at MTAHQ; along with \$0.5M at the LIRR, reflecting the NYPA meter settlement and lower consumption. The unfavorable variance at NYCT (\$2.6M) was due to higher prices and consumption. Other Agency variances were minor.   | 3.0                  | 0.9   | The factors highlighted for the month continue at the LIRR and MTAHQ, coupled with lower rates at MNR–with favorable results of \$2.8M, \$1.8M, and \$1.2M, respectively. Other favorable outcomes were due to timing and lower rates, \$0.7M at SIR, and timing, \$0.5M at B&T, partly offset by the factor highlighted for the month at NYCT (\$4.1M).  |
| Fuel                                   | NR                   | (2.0)               | (17.7) | NYCT was (\$2.4M) unfavorable largely due to unrealized fuel credits.<br>Other agency variances were minor.  | 1.6                  | 1.2   | Lower rates were mainly responsible for the favorable variances of \$1.2M at MNR, \$0.9M at the LIRR and \$0.5M at MTA Bus. Partially offsetting these results was an unfavorable variance of (\$1.2M) at NYCT largely due to unrealized fuel credits. Other agency variances were minor.   |
| Insurance                              | NR                   | (0.8)               | *      | Reflects an unfavorable variance of (\$1.0M) at FMTAC due to timing.   | (3.2)                | *     | Timing was responsible for an unfavorable variance of ( $$4.5M$ ) at FMTAC, and a favorable variance of $$0.9M$ at MTA Bus.   |
| Claims                                 | NR                   | (0.8)               | (2.6)  | Timing was largely responsible for the unfavorable variance of (\$1.6M) at FMTAC and the favorable \$0.6M variance at MTAHQ. Other agency variances were minor.  | (9.0)                | (3.1) | Timing was largely responsible for the unfavorable variance of (\$16.2M) at FMTAC, and favorable variances of \$5.2M at the LIRR, \$1.3M at MTA Bus and \$0.9M at MTAHQ.  |
| Paratransit Service Contracts          | NR                   | 7.0                 | 16.4   | Largely reflects billing adjustments and the impact of lower e-hail utilization.   | 5.7                  | 1.6   | YTD results continue to reflect billing adjustments and the impact of lower e-hail utilization.   |

|  |                      |                  |                  | SEPTEMBER  |                            |                 | YEAR-TO-DATE   |  |  |
|--|----------------------|------------------|------------------|--|----------------------------|-----------------|--|--|--|
| Generic Revenue<br>or Expense Category       | Nonreimb<br>or Reimb |                  |                  | Reason for Variance  | Favorable<br>(Unfavorable) |                 | Reason for Variance  |  |  |
| Maintenance and Other Operating<br>Contracts | NR                   | <u>\$</u><br>8.1 | <u>%</u><br>11.1 | The overall favorable outcome was mainly attributable to timing and curtailed spending, resulting in lower costs of \$6.4M at MTAHQ mainly in real estate rentals, MTA IT telephone service, janitorial services, maintenance and repairs, and security; \$2.7M at MTA Bus due to delays in shop programs and the installation of new bus technology; \$2.2M at MNR for a delay in payments for Bridgeport derailment repairs, and lower miscellaneous maintenance and operating contract expenses; \$0.9M at the LIRR due to the timing of security system maintenance expenses; and \$0.8M at NYCT which is still under review. Partially offsetting these results was an unfavorable variance of (\$4.7M) at B&T for major maintenance and painting projects, and E-ZPass Customer Service Center costs.  | \$<br>52.7                 | <u>%</u><br>8.9 | The drivers of the YTD variances for MNR, MTA Bus, the LIRR and MTAHQ are largely the same as those noted for the month, however, YTD favorable variances are \$11.9M, \$11.0M, \$9.0M and \$8.8M, respectively. Additional favorable results were attributable to timing and lower costs of \$12.3M at NYCT, for hazardess waste disposal and revenue vehicle maintenance & repair expenses; and lower maintenance costs of \$2.6M at SIR. Partially offsetting these results was an unfavorable variance of (\$2.9M) at B&T largely for the same reasons noted in the month.   |  |  |
| Professional Service Contracts               | NR                   | 36.4             | 64.2             | The overall favorable outcome was mainly attributable to timing and curtailed spending, reflecting lower costs at MTAHQ of \$31.5M mainly due to recoveries, professional services, IT maintenance, consulting and hardware/software costs related to the Kronos project, and engineering services related to the Railroads Grade Crossing project; \$3.2M at MTA Bus due to interagency charges, New Fare Payment System/OMNY costs, and new bus technology; \$2.9M at B&T for professional services contracts, miscellaneous consulting services, and planning studies; and \$0.8M at MNR due to lower consulting and engineering services. These results were partially offset by unfavorable variances of (\$1.3M) at the LIRR due to the timing of the Atlantic-Tunnel and Jamaica (AAJ) wireless installation project; and (\$0.7M) at NYCT which is still under review. | 91.1                       | 21.4            | The drivers of the YTD variances for MTAHQ, MTA Bus and B&T are mainly the same as those noted for the month, however, YTD favorable variances are \$68.4M, \$13.3M, and \$7.9M, respectively. Additionally, NYCT was \$2.9M favorable due to the timing of IT-related requirements, and the LIRR was \$0.7M favorable due to the timing of Enterprise Asset Management, MTA chargebacks, Grand Central Terminal/East Side Access signage installations and maintenance contracts consulting services. These results were partially offset by an unfavorable variance of (\$2.4M) at MNR primarily due to the "true-up" for 2018 and 2019 New Haven Line MTA IT allocations. |  |  |
| Materials & Supplies                         | NR                   | 5.6              | 9.7              | Timing was mainly responsible for the favorable outcomes of \$4.3M at the LIRR for fleet modifications and lower Reliability Centered Maintenance (RCM); \$2.1M at NYCT for non-vehicle maintenance material requirements along with inventory adjustments and additional scrap sales; and \$1.3M at MTA Bus for Select Bus Service (SBS) rollouts, radio equipment, and lower general maintenance. This was partially offset by an unfavorable outcome associated with the increased obsolete material reserve and other inventory adjustments, (\$3.3M) at MNR. Also included in the variance are \$0.8M in Plan adjustments which have not yet been booked at NYCT.   | 10.5                       | 2.1             | The prevailing factors highlighted for the month mostly continue with \$6.2M at the LIRR and \$5.7M at MTA Bus (including the timing of the New Fare Payment System and One Metro NY [OMNY]), along with timing, \$0.8M at both B&T and SIR. Partially offsetting these outcomes were unfavorable results of (\$8.4M) at MNR, mainly due to greater material usage for Reliability Centered Maintenance (RCM) Programs and rolling stock/infrastructure repairs; and (\$2.3M) at NYCT, primarily due to obsolete materiel write-offs. Also included in the variance are \$7.5M in forecast adjustments which have not yet been booked at NYCT.                               |  |  |

SEPTEMBER YEAR-TO-DATE Generic Revenue Favorable Nonreimb Favorable Reason for Variance or Expense Category or Reimb (Unfavorable) Reason for Variance (Unfavorable) \$ % <u>\$</u> 4.2 <u>%</u> 2.6 Other Business Expenses NR 3.6 19.9 The LIRR was favorable by \$2.7M mainly due to lower bad debts and The LIRR was favorable by \$3.9M due to the same drivers noted for the restricted spending on office supplies, print and stationary supplies and month. MTAHQ was favorable by \$2.0M mainly due to spending restrictions, timing, and accrual reversals. MNR was favorable by \$1.3M other miscellaneous expenses. mainly due to higher Amtrak recoveries and lower costs for officerelated supplies and other miscellaneous expenses subject to restricted spending. SIR and B&T were favorable by \$0.9M and \$0.6M, respectively, due to timing. MTA Bus was favorable by \$0.8M mainly due to timing of Automatic Fare Collection (AFC) fees. These results were partially offset by unfavorable variances of (\$3.0M) at NYCT due to higher general purchases and office supplies and miscellaneous credits, and (\$2.2M) at FMTAC due to lower general & administrative, commissions, and safety loss control costs. Other Expense Adjustments NR (0.4)(3.0)Variance due to timing differences in project completions. 3.3 3.0 Variance due to timing differences in project completions. Depreciation NR Timing differences in project completions and assets reaching beneficial (38.6) The same drivers of the monthly variance were responsible for (5.6)(2.4)(1.8) use resulted in unfavorable variances of (\$8.5M) at NYCT and (\$1.9M) unfavorable results of (\$54.9M) at NYCT, (\$7.5M) at B&T, and (\$0.7M) at B&T, and favorable variances of \$2.1M at MTAHQ, \$1.6M at MTA at the LIRR, and favorable variances of \$11.0M at MNR, \$6.9M at Bus, and \$1.3M at MNR. MTAHQ, and \$6.5M at MTA Bus. **OPEB** Liability Adjustment NR 0.0 The GASB adjustment reflects the value associated with the unfunded 0.0 \* The GASB adjustment reflects the value associated with the unfunded accrued liability for post-employment health benefits. accrued liability for post-employment health benefits. GASB 75 Pension Adjustment NR 22.8 Reflects the impact of a Generally Accepted Accounting Principles 34.6 Reflects the impact of a Generally Accepted Accounting Principles (GAAP) change in OPEB liability (GASB 75). The favorable variances (GAAP) change in OPEB liability (GASB 75). The favorable variances were \$20.0M at NYCT and \$2.4M at SIR were \$28.7M at NYCT, \$4.6M at SIR, and \$1.3M at MNR. GASB 68 Pension Adjustment NR (5.9)(79.7) Reflects Agencies' adjustments to account for net pension liability. 79.0 Reflects Agencies' adjustments to account for net pension liability. NYCT was unfavorable by (\$6.4M). NYCT was favorable by \$77.7M and \$0.8M at MNR. **Environmental Remediation** NR (19.6) MTA Bus and the LIRR were (\$0.9M) and (\$0.6M) unfavorable, 0.0 (8.2) No variance. (1.0) respectively. Other agency variances were minor.

Reimbursable revenue and expense activity are primarily influenced by the nature and timing of project activity. Accordingly, variances reflect the impact of the aforementioned influences as well as changes in reimbursement and vacancy assumptions, refinements to project scheduling, as well as project delays/accelerations. At MTAHQ, impacts reflect reimbursable directed patrol (police coverage) requirements. The following lists the major contributors of the variance by Agency.

| Capital & Other Reimbursements | R | (19.1) | (9.9)  | Unfavorable variances: (\$11.5M) at MNR, (\$10.7M) at NYCT, and (\$0.6M) at B&T. Favorable variances: \$3.3M at MTAHQ and \$0.5M MTACC.                        | (94.2) | (5.3)  | Unfavorable variances: (\$78.1M) at MNR, (\$72.4M) at NYCT, (\$3.8M) at B&T, and (\$2.0M) at MTACC. Favorable variances: \$49.4M at the LIRR, \$11.9M at MTAHQ, and \$0.6M at MTA Bus. |
|--------------------------------|---|--------|--------|--|--------|--------|--|
| Payroll                        | R | 10.4   | 16.3   | Favorable variances: \$7.9M at NYCT and \$1.9M at the LIRR.<br>Unfavorable variance: (\$1.0M) at MTACC. Other Agency variances are<br>minor.                   | 89.5   | 15.0   | Favorable variances: \$75.2M at NYCT, \$7.7M at the LIRR, \$4.2M at MNR, \$1.4M at B&T, \$1.0M at MTAHQ, and \$0.7M at SIR. Unfavorable variance: (\$0.8M) at MTA Bus.                 |
| Overtime                       | R | (3.4)  | (21.2) | Unfavorable variance: (\$3.1M) at NYCT and (\$1.2M) at the LIRR.<br>Favorable variance: \$0.9M at MNR. (See Overtime Decomposition<br>Report for more details) | (42.3) | (25.0) | Unfavorable variances: (\$33.1M) at NYCT, (\$9.8M) at the LIRR, and (\$1.0M) at MTAHQ. Favorable variance: \$1.7M at MNR. (See Overtime Decomposition Report for more details)         |
| Health and Welfare             | R | 0.7    | 9.7    | Favorable variance: \$0.5M at NYCT.  | 2.1    | 3.3    | Favorable variances: \$1.7M at MNR; \$0.8M at NYCT; and \$0.7M at MTA Bus. Unfavorable variance: (\$1.9M) at the LIRR.   |

#### SEPTEMBER

|  |                      |                     |        | SEPTEMBER   |                    |                 | YEAR-TO-DATE   |
|--|----------------------|---------------------|--------|---|--------------------|-----------------|--|
| Generic Revenue<br>or Expense Category       | Nonreimb<br>or Reimb | Favora<br>(Unfavora |        | Reason for Variance   | Favora<br>(Unfavor |                 | Reason for Variance  |
| OPEB Current Payment                         | R                    | <u>\$</u><br>(0.1)  | (9.0)  | Agency variances were minor.  | <u>\$</u><br>0.0   | <u>%</u><br>0.4 | Agency variances were minor.   |
| Pensions                                     | R                    | 0.7                 | 7.3    | Agency variances were minor   | 1.8                | 2.2             | Favorable variances: \$0.9M at MNR and \$0.6M at the LIRR.<br>Unfavorable variance: (\$0.6M) at NYCT. Other Agency variances were<br>minor.  |
| Other Fringe Benefits                        | R                    | 2.1                 | 9.9    | Favorable variance: \$1.9M at NYCT.   | 19.1               | 9.1             | Favorable variances: \$19.3M at NYCT; and \$1.1M at MNR. Unfavorable variance: (\$2.1M) at the LIRR.   |
| Reimbursable Overhead                        | R                    | 10.1                | 28.6   | Favorable variances: \$10.6M at NYCT and \$0.5M at the MNR.<br>Unfavorable variance: (\$1.1M) at the LIRR.  | 14.5               | 4.1             | Favorable variances: \$11.4M at MTAHQ, \$8.8M at NYCT, \$3.6M at MNR, \$1.6M at B&T. Unfavorable variances: (\$9.1M) at the LIRR, (\$1.0M) at MTA Bus, and (\$0.8M) at SIR.  |
| Electric Power                               | R                    | (0.3)               | *      | Agency variances were minor.  | (0.7)              | *               | Agency variances were minor.   |
| Fuel   | R                    | 0.0                 | 99.7   | No variance.  | 0.1                | 99.1            | Agency variances were minor.   |
| Insurance                                    | R                    | 0.4                 | 36.3   | Agency variances were minor.  | 1.7                | 17.9            | Favorable variances: \$1.1M at the LIRR; \$0.6M at MNR.  |
| Claims                                       | R                    | 0.0                 | 0.0    | No variance.  | (0.1)              | *               | Agency variances were minor.   |
| Paratransit Service Contracts                | R                    | 0.0                 | -      | No variance.  | 0.0                | -               | No variance.   |
| Maintenance and Other Operating<br>Contracts | R                    | 4.1                 | 34.9   | Favorable variances: \$2.8M at MNR, \$0.8M at NYCT and \$0.5M at the LIRR.  | 12.1               | 13.8            | Favorable variance: \$18.1M at MNR. Unfavorable variances: (\$4.2M) at the LIRR and (\$1.9M) at NYCT.  |
| Professional Service Contracts               | R                    | (12.9)              | *      | Unfavorable variances: (\$14.3M) at MTAHQ and (\$0.5M) at the LIRR.<br>Favorable variances: \$1.0M at MNR and \$0.6M at MTA CC. Other<br>Agency variances were minor.   | (16.4)             | (22.1)          | Unfavorable variances: ( $$23.9M$ ) at MTAHQ, ( $$6.9M$ ) at NYCT and ( $$1.3M$ ) at the LIRR. Favorable variances: $$14.6M$ at MNR and $$1.2M$ at MTA CC. Other Agency variances were minor.  |
| Materials & Supplies                         | R                    | 7.6                 | 48.2   | Favorable variances: \$3.9M at MNR, \$3.1M at NYCT, and \$0.5M at the LIRR.   | 16.4               | 12.7            | Favorable variances: \$31.6M at MNR, \$14.4M at NYCT, \$0.5M at MTA<br>Bus. Unfavorable variances: (\$29.5M) at the LIRR and (\$0.6M) at SIR.  |
| Other Business Expenses                      | R                    | (0.2)               | (59.9) | Agency variances were minor.  | (3.6)              | *               | Unfavorable variance: (\$3.6M) at NYCT; and (\$0.5M) at the LIRR.  |
| Subsidies                                    | NR                   | (146.8)             | (21.7) | The variance of (\$146.8M) was mainly due to unfavorable accrual for<br>Payroll Mobility Tax of (\$90.6M), reflecting timing delays and slightly<br>declining wage and salary disbursements in the MTA region. Also<br>contributing to the unfavorable variance were lower MTA Aid<br>transactions of (\$47.0M), PBT of (\$9.1M) and City Subsidy to MTA Bus<br>of (\$3.2M), all primarily due to timing. This was offset by higher MRT of<br>\$6.2M due to strong mortgage activity. | (57.9)             | (1.0)           | The YTD variance of (\$57.9M) reflected unfavorable accruals for PMT of \$74.4M, due partially to timing delays and slightly declining wage and salary disbursements in the MTA region. Also contributing to the unfavorable variance were lower Urban Tax Transactions of (\$12.9M), due to weaker-than-expected real estate activity in New York City, lower CDOT subsidy of (\$12.0M) and PBTof (\$8.2M), both timing-related. Offsetting this were favorable MRT of \$26.5M due to strong mortgage activity, higher MTA Aid of \$21.5M and City Subsidy to MTA Bus Company of \$10.6M, both due primarily to timing. |
| Debt Service                                 | NR                   | 6.9                 | 3.0    | Favorable by \$3.0M primarily due to timing and lower variable rates.   | 26.3               | 1.3             | Favorable by \$26.3M due primarily to timing and lower variable rates.   |

### **METROPOLITAN TRANSPORTATION AUTHORITY**

### July Financial Plan - 2019 Mid-Year Forecast

Consolidated Subsidies - Accrual Basis

September 2019

(\$ in millions)

|  |                      | urrent Mont           | h                   |                         | Year-to-Date            |                       |
|--|----------------------|-----------------------|---------------------|-------------------------|-------------------------|-----------------------|
|  | Mid-Year<br>Forecast | Actual                | Variance            | Mid-Year<br>Forecast    | Actual                  | Variance              |
|  |                      |                       |                     |                         |                         |                       |
| MMTOA, PBT, Real Estate Taxes and Other<br>Metropolitan Mass Transportation Operating Assistance (MMTOA) | _                    | -                     |                     | 1,823.7                 | 1,823.7                 | 0.0                   |
| Petroleum Business Tax (PBT)   | 111.1                | - 102.0               | (9.1)               | 485.5                   | 477.3                   | (8.2                  |
| MRT(b)-1 (Gross)   | 25.7                 | 28.2                  | (9.1)               | 223.9                   | 240.5                   | (8.2                  |
| MRT(b)-2 (Gross)   | 10.7                 | 28.2<br>14.4          | 2.5                 | 223.9<br>91.1           | 240.5<br>101.0          | 9.9                   |
| Other MRT(b) Adjustments   | 10.7                 | 14.4                  | 5.7                 | 51.1                    | 101.0                   | 5.5                   |
| Urban Tax  | 48.2                 | 50.7                  | 2.5                 | 491.4                   | 478.5                   | (12.9                 |
| Investment Income  | 48.2                 | (0.1)                 | (0.5)               | 1.8                     | 478.5                   | (0.5                  |
|  | \$196.1              | \$195.2               | (\$0.9)             | \$3,117.4               | \$3,122.2               | \$4.8                 |
| PMT and MTA Aid  |                      |                       |                     |                         |                         |                       |
| Payroll Mobility Tax (PMT)   | 195.5                | 104.9                 | (90.6)              | 1,215.7                 | 1,141.3                 | (74.4                 |
| Payroll Mobility Tax Replacement Funds   | 48.9                 | 48.9                  | -                   | 146.6                   | 146.6                   | -                     |
| MTA Aid  | 119.8                | 72.7                  | (47.0)              | 193.4                   | 214.9                   | 21.5                  |
|  | \$364.2              | \$226.5               | (\$137.7)           | \$1,555.6               | \$1,502.7               | (\$52.9               |
| New Funding Sources  |                      |                       |                     |                         |                         |                       |
| SAP Support and For-Hire Vehicle Surcharge:  |                      |                       |                     |                         |                         |                       |
| For-Hire Vehicle (FHV) Surcharge   | 36.6                 | 36.6                  | (0.0)               | 252.3                   | 252.2                   | (0.0                  |
| Subway Action Plan Account   | 36.6                 | 36.6                  | (0.0)               | 252.3                   | 252.2                   | (0.0                  |
| Outerborough Transportation Account  | -                    | -                     | -                   | -                       | -                       | -                     |
| Less: Assumed Capital or Member Project  | -                    | -                     | -                   | -                       | -                       | -                     |
| General Transportation Account   | -                    | -                     | -                   | -                       | -                       | -                     |
| Less: Transfer to Committed to Capital   | -                    | -                     | -                   | -                       | -                       | -                     |
| Capital Program Funding Sources:   |                      |                       |                     |                         |                         |                       |
| Central Business District Tolling Program (CBDTP)  | -                    | -                     | -                   | -                       | -                       | -                     |
| Real Property Transfer Tax Surcharge (Mansion)   | 22.8                 | -                     | (22.8)              | 68.3                    | -                       | (68.3)                |
| Internet Marketplace Tax   | 11.8                 | -                     | (11.8)              | 35.4                    | -                       | (35.4                 |
| Less: Transfer to CBDTP Capital Lockbox  | (34.6)               | -                     | 34.6                | (103.8)                 | -                       | 103.8                 |
|  | \$36.6               | \$36.6                | (\$0.0)             | \$252.3                 | \$252.2                 | (\$0.0)               |
| State and Local Subsidies  |                      |                       |                     |                         |                         |                       |
| State Operating Assistance   | -                    | -                     | -                   | 187.9                   | 187.9                   | -                     |
| NYC and Local 18b:   |                      |                       |                     |                         |                         |                       |
| New York City  | -                    | -                     | -                   | 125.5                   | 125.5                   | 0.0                   |
| Nassau County  | -                    | -                     | -                   | 11.6                    | 11.6                    | -                     |
| Suffolk County   | -                    | -                     | -                   | 7.5                     | 7.5                     | -                     |
| Westchester County   | -                    | -                     | -                   | 7.3                     | 7.3                     | -                     |
| Putnam County  | -                    | -                     | -                   | 0.4                     | 0.4                     | -                     |
| Dutchess County  | _                    | -                     | -                   | 0.4                     | 0.4                     | -                     |
| Orange County  | -                    | -                     | -                   | 0.1                     | 0.1                     | -                     |
| Rockland County  | _                    | -                     | _                   | 0.0                     | 0.0                     | -                     |
| Station Maintenance  | 15.3                 | 14.3                  | (0.9)               | 130.8                   | 128.0                   | (2.8                  |
| Station Maintenance  | \$15.3               | \$14.3                | (\$0.9)             | \$471.7                 | \$468.8                 | (\$2.8)               |
| Subtotal: Taxes & State and Local Subsidies  | \$612.1              | \$472.6               | (\$139.5)           | \$5,396.9               | \$5,346.0               | (\$50.9)              |
| Other Funding Agreements   |                      |                       |                     |                         |                         |                       |
| City Subsidy for MTA Bus Company   | 47.9                 | 44.7                  | (3.2)               | 430.5                   | 441.1                   | 10.6                  |
| City Subsidy for Staten Island Railway   | 47.9<br>5.0          | 3.5                   | (3.2)               | 430.5<br>38.0           | 32.3                    | (5.7                  |
| CDOT Subsidy for Metro-North Railway   | 12.6                 | 5.5<br>9.9            | (1.4)               | 101.6                   | 32.3<br>89.7            | (12.0                 |
|  | \$65.5               | \$58.2                | (\$7.4)             | \$570.2                 | \$563.1                 | (12.0<br>(\$7.0       |
| Subtotal, including Other Funding Agreements   | \$677.6              | \$530.7               | (\$146.8)           | \$5,967.1               | \$5,909.2               | (\$57.9               |
|  |                      |                       |                     |                         |                         |                       |
| Inter-agency Subsidy Transactions  |                      | 6F 0                  |                     | F ( ) .                 | 505 ·                   |                       |
| B&T Operating Surplus Transfer   | 57.2<br>\$57.2       | 65.3<br><b>\$65.3</b> | 8.1<br><b>\$8.1</b> | 562.4<br><b>\$562.4</b> | 595.4<br><b>\$595.4</b> | 33.1<br><b>\$33.1</b> |
|  |                      |                       |                     |                         |                         |                       |
| GROSS SUBSIDIES  | \$734.7              | \$596.0               | (\$138.7)           | \$6,529.5               | \$6,504.6               | (\$24.9               |

# METROPOLITAN TRANSPORTATION AUTHORITY July Financial Plan - 2019 Mid-Year Forecast Consolidated Subsidies - Accrual Basis Variance Explanations

(\$ in millions)

## Month of September 2019

| Accrued Subsidies                      | Variance<br>\$ | Variance<br>% | Explanations  |
|--|----------------|---------------|---|
| Petroleum Business Tax (PBT)           | (9.1)          | -8.2%         | The unfavorable accrual variance for the month was primarily due to the timing of booking accruals by MTA Accounting. The year-to-date                      |
| MRT(b)-1 (Gross)                       | 2.5            | 9.5%          | result was on target.<br>MRT-1 transactions were above the forecast for the month and year-to-date due to favorable mortgage activity.                      |
| MRT(b)-2 (Gross)                       | 3.7            | 34.6%         | MRT-2 transactions were above forecast for the month and year-to-date due to higher-than-expected mortgage activity.  |
| Urban Tax                              | 2.5            | 5.2%          | The favorable variance for the month was due to slightly better-than-expected real estate activity in New York City.  |
| Payroll Mobility Tax (PMT)             | (90.6)         | -46.4%        | The unfavorable accrual variance for the month was due partially to slightly declining wages and salaries in the MTA region and also to timing of accruals. |
| MTA Aid                                | (47.0)         | -39.3%        | The unfavorable variance for the month was due to the timing of accruals by MTA Accounting.   |
| Station Maintenance                    | (0.9)          | -6.1%         | The unfavorable variances for the month was due primarily to timing. The year-to-date result was close to the forecast.                                     |
| City Subsidy for MTA Bus Company       | (3.2)          | -6.8%         | Variance was mostly timing related. Drawdowns are related to the timing of cash obligations for MTA Bus.  |
| City Subsidy for Staten Island Railway | (1.4)          | -28.6%        | Variance was mostly timing related. Drawdowns are related to the timing of cash obligations for SIR.  |
| CDOT Subsidy for Metro-North Railroad  | (2.7)          | -21.3%        | The unfavorable variances for the month and year-to-date were due primarily to timing.  |
| B&T Operating Surplus Transfer         | 8.1            | 14.2%         | The favorable variances for the month and year-to-date were due primarily to timing of accruals.  |
|  | 0.12           | //            |   |

# METROPOLITAN TRANSPORTATION AUTHORITY July Financial Plan - 2019 Mid-Year Forecast Consolidated Subsidies - Accrual Basis Variance Explanations

(\$ in millions)

## Year-to-Date September 2019

| Accrued Subsidies                      | Variance<br>\$ | Variance<br>% | Explanations   |
|--|----------------|---------------|--|
| Petroleum Business Tax (PBT)           | (8.2)          | -1.7%         | See explanation for the month.   |
| MRT(b)-1 (Gross)                       | 16.6           | 7.4%          | See explanation for the month.   |
| MRT(b)-2 (Gross)                       | 9.9            | 10.8%         | See explanation for the month.   |
| Urban Tax                              | (12.9)         | -2.6%         | The year-to-date transactions were slightly unfavorable to the forecast.                         |
| Payroll Mobility Tax (PMT)             | (74.4)         | -6.1%         | Same as explanation for the month.   |
| MTA Aid                                | 21.5           | 11.1%         | The favorable year-to-date accrual variance was due to the timing of accruals by MTA Accounting. |
| Station Maintenance                    | (2.8)          | -2.2%         | See explanation for the month.   |
| City Subsidy for MTA Bus Company       | 10.6           | 2.5%          | Same as explanation for the month.   |
| City Subsidy for Staten Island Railway | (5.7)          | -15.0%        | Same as explanation for the month.   |
| CDOT Subsidy for Metro-North Railroad  | (12.0)         | -11.8%        | See explanation for the month.   |
| B&T Operating Surplus Transfer         | 33.1           | 5.9%          | See explanation for the month.   |

# METROPOLITAN TRANSPORTATION AUTHORITY July Financial Plan - 2019 Mid-Year Forecast **Consolidated Subsidies - Cash Basis**

September 2019 Monthly (\$ in millions)

|   | New Y                | ork City Tra | insit     | Com                  | muter Railr      | oads             | State                | n Island Ra | ilway    | MTA                  | Bus Comp | any      | MTA                  | Headquar | ters     |                      | TOTAL            |          |
|---|----------------------|--------------|-----------|----------------------|------------------|------------------|----------------------|-------------|----------|----------------------|----------|----------|----------------------|----------|----------|----------------------|------------------|----------|
| =   | Mid-Year<br>Forecast | Actual       | Variance  | Mid-Year<br>Forecast | Actual           | Variance         | Mid-Year<br>Forecast | Actual      | Variance | Mid-Year<br>Forecast | Actual   | Variance | Mid-Year<br>Forecast | Actual   | Variance | Mid-Year<br>Forecast | Actual           | Varia    |
| MMTOA, PBT, Real Estate Taxes and Other                       |                      |              |           |                      |                  |                  |                      |             |          |                      |          |          |                      |          |          |                      |                  |          |
| Metropolitan Mass Transportation Operating Assistance (MMTOA) | 107.6                | 107.4        | (0.2)     | 51.5                 | 51.8             | 0.3              | 0.6                  | 0.3         | (0.3)    | -                    | -        |          |                      |          |          | 159.6                | 159.5            | (        |
|   | 41.1                 |              | 2.3       | 7.2                  |                  | 0.3              | 0.0                  | 0.3         | (0.3)    |                      |          | -        | -                    | -        |          | 48.3                 | 51.0             |          |
| Petroleum Business Tax (PBT)                                  | 41.1                 | 43.4         |           | 7.2                  | 7.7              | 0.4              | -                    | -           |          | -                    | -        | -        | -                    | -        |          |                      |                  |          |
| MRT(b)-1 (Gross)  | -                    | -            | -         | -                    | -                | -                | -                    | -           | -        | -                    | -        | -        | 25.8                 | 27.9     | 2.2      | 25.8                 | 27.9             |          |
| MRT(b)-2 (Gross)  | -                    | -            | -         | -                    | -                | -                | -                    | -           | -        | -                    | -        | -        | 10.7                 | 13.9     | 3.2      | 10.7                 | 13.9             |          |
| Other MRT(b) Adjustments                                      | -                    | -            | -         | -                    | -                | -                | -                    | -           | -        | -                    | -        | -        | 2.7                  | -        | (2.7)    | 2.7                  | -                |          |
| Urban Tax   | 51.0                 | 34.3         | (16.7)    | -                    | -                | -                | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | 51.0                 | 34.3             | (1       |
| Investment Income   | 0.2                  | (0.1)        | (0.2)     | 0.2                  | (0.0)            | (0.2)            | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | 0.4                  | (0.1)            |          |
|   | \$199.8              | \$185.0      | (\$14.8)  | \$58.9               | \$59.4           | \$0.5            | \$0.6                | \$0.3       | (\$0.3)  | -                    | -        | -        | \$39.1               | \$41.8   | \$2.7    | \$298.4              | \$286.5          | (\$1     |
| MT and MTA Aid  |                      |              |           |                      |                  |                  |                      |             |          |                      |          |          |                      |          |          |                      |                  |          |
| Payroll Mobility Tax (PMT)                                    | 92.3                 | 73.4         | (18.9)    | 39.6                 | 31.5             | (8.1)            | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | 131.8                | 104.9            | (        |
| Payroll Mobility Tax Replacement Funds                        | 34.2                 | 34.2         | ()        | 14.7                 | 14.7             | (0.1)            | -                    | _           |          | _                    | -        | -        |                      | -        | -        | 48.9                 | 48.9             |          |
| MTA Aid   | 50.2                 | 50.9         | 0.7       | 21.5                 | 21.8             | 0.3              | -                    | -           | -        |                      |          | -        | -                    | -        |          | 71.7                 | 72.7             |          |
| WIA Alu   | \$176.7              | \$158.5      | (\$18.2)  | \$75.7               | \$67.9           | (\$7.8)          | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | \$252.4              | \$226.5          | (\$      |
| ew Funding Sources  |                      |              |           |                      |                  |                  |                      |             |          |                      |          |          |                      |          |          |                      |                  |          |
| SAP Support and For-Hire Vehicle Surcharge:                   |                      |              |           |                      |                  |                  |                      |             |          |                      |          |          |                      |          |          |                      |                  |          |
| For-Hire Vehicle (FHV) Surcharge                              | 37.7                 | 35.3         | (2.4)     | _                    |                  | _                | -                    | _           |          | -                    | -        | -        | _                    | _        | -        | 37.7                 | 35.3             |          |
| Subway Action Plan Account                                    | 37.7                 | 35.3         | (2.4)     |                      |                  |                  | _                    | _           |          |                      | -        |          |                      |          |          | 37.7                 | 35.3             |          |
|   | 37.7                 | 33.5         | (2.4)     | -                    | -                | -                | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | 37.7                 | 33.5             |          |
| Outerborough Transportation Account                           | -                    | -            |           | -                    | -                | -                | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | -                    | -                |          |
| Less: Assumed Capital or Member Project                       | -                    | -            | -         | -                    | -                | -                | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | -                    | -                |          |
| General Transportation Account                                | -                    | -            | -         | -                    | -                | -                | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | -                    | -                |          |
| Less: Transfer to Committed to Capital                        | -                    | -            | -         | -                    | -                | -                | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | -                    | -                |          |
| Capital Program Uunding Sources:                              |                      |              |           |                      |                  |                  |                      |             |          |                      |          |          |                      |          |          |                      |                  |          |
| Central Business District Tolling Program (CBDTP)             | -                    | -            | -         | -                    | -                | -                | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | -                    | -                |          |
| Real Property Transfer Tax Surcharge (Mansion)                | 54.7                 | -            | (54.7)    | -                    | -                | -                | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | 54.7                 | -                |          |
| Internet Marketplace Tax                                      | 23.6                 | 42.5         | 18.9      | -                    | -                | -                | -                    | -           |          | -                    | -        | -        |                      | -        | -        | 23.6                 | 42.5             |          |
| Less: Transfer to CBDTP Capital Lockbox                       |                      | (42.5)       | (42.5)    |                      |                  | _                | -                    | _           |          | -                    | -        | -        |                      | -        | -        |                      | (42.5)           | (        |
|   | \$116.0              | \$35.3       | (\$80.7)  | -                    | -                | -                | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | \$116.0              | \$35.3           | (\$      |
| ate and Local Subsidies                                       |                      |              |           |                      |                  |                  |                      |             |          |                      |          |          |                      |          |          |                      |                  |          |
|   |                      |              | -         |                      | -                | -                | _                    |             | -        | _                    | -        |          | -                    |          |          | -                    |                  |          |
| State Operating Assistance                                    | -                    | -            | -         | -                    | -                | -                | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | -                    | -                |          |
| NYC and Local 18b:  |                      |              |           |                      |                  |                  |                      |             |          |                      |          |          |                      |          |          |                      |                  |          |
| New York City   | -                    | -            | -         | 0.9                  | 0.5              | (0.5)            | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | 0.9                  | 0.5              |          |
| Nassau County   | -                    | -            | -         | 4.3                  | -                | (4.3)            | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | 4.3                  | -                |          |
| Suffolk County  | -                    | -            | -         | 1.9                  | -                | (1.9)            | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | 1.9                  | -                |          |
| Westchester County  | -                    | -            | -         | 1.8                  | -                | (1.8)            | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | 1.8                  | -                |          |
| Putnam County   | -                    | -            | -         | 0.1                  | -                | (0.1)            | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | 0.1                  | -                |          |
| Dutchess County   |                      | _            | -         | 0.1                  | -                | (0.1)            | -                    | _           |          | _                    | -        | -        |                      | -        | -        | 0.1                  | -                |          |
|   | -                    | -            | -         |                      |                  |                  | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | 0.0                  | -                |          |
| Orange County   | -                    | -            | -         | 0.0                  |                  | (0.0)            | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        |                      | -                |          |
| Rockland County   | -                    | -            | -         | -                    | 0.0              | 0.0              | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | -                    | 0.0              |          |
| Station Maintenance   | -                    | -            | -         | \$9.2                | 118.5<br>\$119.0 | 118.5<br>\$109.8 | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | \$9.2                | 118.5<br>\$119.0 | 1<br>\$1 |
|   |                      |              | 644 F     |                      |                  |                  |                      |             |          |                      |          |          |                      |          |          |                      |                  |          |
| ubsidy Adjustments  | (\$11.5)             | -            | \$11.5    | -                    | -                | -                | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | (\$11.5)             | -                | \$       |
| Subtotal: Taxes & State and Local Subsidies                   | \$481.0              | \$378.8      | (\$102.2) | \$143.9              | \$246.3          | \$102.5          | \$0.6                | \$0.3       | (\$0.3)  | -                    | -        | -        | \$39.1               | \$41.8   | \$2.7    | \$664.5              | \$667.3          | ę        |
| ther Funding Agreements                                       |                      |              |           |                      |                  |                  |                      |             |          |                      |          |          |                      |          |          |                      |                  |          |
| ity Subsidy for MTA Bus Company                               | -                    | -            | -         | -                    | -                | -                | -                    | -           | -        | 91.6                 | 43.0     | (48.6)   | -                    | -        | -        | 91.6                 | 43.0             |          |
| ity Subsidy for Staten Island Railway                         | -                    | -            | -         | -                    | -                | -                | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | -                    | -                |          |
| DOT Subsidy for Metro-North Railroad                          | -                    | -            | -         | 12.6                 | 10.7             | (1.9)            | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | 12.6                 | 10.7             |          |
|   | -                    | -            | -         | \$12.6               | \$10.7           | (\$1.9)          | -                    | -           | -        | \$91.6               | \$43.0   | (\$48.6) | -                    | -        | -        | \$104.2              | \$53.7           | (\$      |
| ibtotal, including Other Funding Agreements                   | \$481.0              | \$378.8      | (\$102.2) | \$156.5              | \$257.1          | \$100.6          | \$0.6                | \$0.3       | (\$0.3)  | \$91.6               | \$43.0   | (\$48.6) | \$39.1               | \$41.8   | \$2.7    | \$768.8              | \$721.0          | (\$      |
| ter-agency Subsidy Transactions                               |                      |              |           |                      |                  |                  |                      |             |          |                      |          |          |                      |          |          |                      |                  |          |
|   | 31.2                 | 36.1         | 4.9       | 40.0                 | 44.6             | 4.5              | _                    | _           | -        | -                    | -        |          | _                    | _        |          | 71.2                 | 80.7             |          |
| 9.T Operating Surplus Translor                                |                      |              |           |                      |                  |                  |                      |             |          |                      |          |          |                      |          |          |                      | oU./             |          |
| B&T Operating Surplus TransUer                                |                      |              |           |                      |                  |                  |                      |             |          |                      |          |          |                      |          |          |                      | 400 -            |          |
| B&T Operating Surplus TransUer                                | \$31.2               | \$36.1       | \$4.9     | \$40.0               | \$44.6           | \$4.5            | -                    | -           | -        | -                    | -        | -        | -                    | -        | -        | \$71.2               | \$80.7           |          |

#### METROPOLITAN TRANSPORTATION AUTHORITY

July Financial Plan - 2019 Mid-Year Forecast

Consolidated Subsidies - Cash Basis

September 2019 Year-to-Date

(\$ in millions)

|  | New Y                                | York City Tra          | nsit     | Com              | muter Railr           | oads     | State       | n Island Rai | ilway     | MTA      | Bus Comp | any      | MTA           | A Headquar      | ters         |                  | TOTAL   |             |
|--|--------------------------------------|------------------------|----------|------------------|-----------------------|----------|-------------|--------------|-----------|----------|----------|----------|---------------|-----------------|--------------|------------------|---|-------------|
|  | Mid-Year                             | Actual                 | Variance | Mid-Year         | Actual                | Variance | Mid-Year    | Actual       | Variance  | Mid-Year | Actual   | Variance | Mid-Year      | Actual          | Variance     | Mid-Year         | Actual  | Variance    |
| -  | Forecast                             |                        |          | Forecast         |                       |          | Forecast    |              |           | Forecast |          |          | Forecast      |                 |              | Forecast         |   |             |
| MMTOA, PBT, Real Estate Taxes and Other                                    |                                      |                        |          |                  |                       |          |             |              |           |          |          |          |               |                 |              |                  |   |             |
| Metropolitan Mass Transportation Operating Assistance (MMTOA)              | 571.1                                | 572.9                  | 1.9      | 273.1            | 271.3                 | (1.9)    | 2.7         | 2.1          | (0.7)     | -        | -        | -        | -             | -               | -            | 846.9            | 846.2   | (0.7)       |
| Petroleum Business Tax (PBT)   | 411.4                                | 414.4                  | 3.0      | 72.6             | 73.1                  | 0.6      | -           | -            | -         | -        | -        | -        | -             | -               | -            | 483.9            | 487.5   | 3.6         |
| MRT(b)-1 (Gross)<br>MRT(b)-2 (Gross)                                       | -                                    | -                      | -        |                  | -                     | -        | -           | -            | -         | -        | -        | -        | 231.1<br>91.0 | 245.1<br>97.2   | 14.0<br>6.2  | 231.1<br>91.0    | 245.1<br>97.2                                 | 14.0<br>6.2 |
| Other MRT(b) Adjustments   | _                                    | _                      |          |                  | -                     |          |             | -            |           | _        | -        | -        | (9.6)         | - 57.2          | 9.6          | (9.6)            | - 57.2  | 9.6         |
| Urban Tax  | 518.4                                | 515.4                  | (3.0)    |                  |                       | -        | -           |              | -         | -        | -        | -        | (5.0)         | -               | -            | 518.4            | 515.4   | (3.0)       |
| Investment Income  | 1.1                                  | 0.9                    | (0.3)    | 0.7              | 0.4                   | (0.3)    | -           | -            | -         | -        | -        | -        | -             | -               | -            | 1.8              | 1.3   | (0.5)       |
|  | \$1,502.0                            | \$1,503.6              | \$1.6    | \$346.4          | \$344.8               | (\$1.6)  | \$2.7       | \$2.1        | (\$0.7)   | -        | -        | -        | \$312.4       | \$342.3         | \$29.9       | \$2,163.5        | \$2,192.7                                     | \$29.2      |
| PMT and MTA Aid  |                                      |                        |          |                  |                       |          |             |              |           |          |          |          |               |                 |              |                  |   |             |
| Payroll Mobility Tax (PMT)   | 812.5                                | 786.0                  | (26.4)   | 348.2            | 336.9                 | (11.3)   | -           | -            | -         | -        | -        | -        | -             |                 | -            | 1,160.7          | 1,122.9                                       | (37.8)      |
| Payroll Mobility Tax Replacement Uunds                                     | 102.6                                | 102.6                  | -        | 44.0             | 44.0                  | -        | -           | -            | -         | -        | -        | -        | -             | -               | -            | 146.6            | 146.6   | -           |
| MTA Aid  | 169.0                                | 169.7                  | 0.7      | 72.4             | 72.7                  | 0.3      | -           | -            | -         | -        | -        | -        | -             | -               | -            | 241.4            | 242.4   | 1.0         |
|  | \$1,084.1                            | \$1,058.3              | (\$25.7) | \$464.6          | \$453.6               | (\$11.0) | -           | -            | -         | -        | -        | -        | -             |                 | -            | \$1,548.7        | \$1,511.9                                     | (\$36.8)    |
| New Funding Sources  |                                      |                        |          |                  |                       |          |             |              |           |          |          |          |               |                 |              |                  |   |             |
| SAP Support and For-Hire Vehicle Surcharge:                                |                                      |                        |          |                  |                       |          |             |              |           |          |          |          |               |                 |              |                  |   |             |
| For-Hire Vehicle (FHV) SFrcharge   | 228.9                                | 225.6                  | (3.3)    | -                | -                     | -        | -           | -            | -         | -        | -        | -        | -             | -               | -            | 228.9            | 225.6   | (3.3)       |
| Subway Action Plan Account   | 228.9                                | 225.6                  | (3.3)    | -                | -                     | -        | -           | -            | -         | -        | -        | -        | -             | -               | -            | 228.9            | 225.6   | (3.3)       |
| Outerborough Transportation Account  | -                                    | -                      | -        | -                | -                     | -        | -           | -            | -         | -        | -        | -        | -             | -               | -            | -                | -   | -           |
| Less: Assumed Capital or Member Project                                    | -                                    | -                      | -        | -                | -                     | -        | -           | -            | -         | -        | -        | -        | -             | -               | -            | -                | -   | -           |
| General Transportation Account   | -                                    | -                      | -        | -                | -                     | -        | -           | -            | -         | -        | -        | -        | -             | -               | -            | -                | -   | -           |
| Less: Transfer to Committed to Capital<br>Capital Program Uunding Sources: | -                                    | -                      | -        | -                | -                     | -        | -           | -            | -         | -        | -        | -        | -             | -               | -            | -                | -   | -           |
| Central Business District Tolling Program (CBDTP)                          | -                                    | -                      | -        |                  | -                     | -        | -           | -            | -         | -        | -        | -        | -             | -               | -            | -                | -   |             |
| Real Property Transfer Tax Surcharge (Mansion)                             | 54.7                                 | -                      | (54.7)   | -                | -                     | -        | -           | -            | -         | -        | -        | -        | -             |                 | -            | 54.7             | -   | (54.7)      |
| Internet Marketplace Tax   | 23.6                                 | 42.5                   | 18.9     | -                | -                     | -        | -           | -            | -         | -        | -        | -        | -             | -               | -            | 23.6             | 42.5  | 18.9        |
| Less: Transfer to CBDTP Capital Lockbox                                    | -                                    | (42.5)                 | (42.5)   | -                | -                     | -        | -           | -            | -         | -        | -        | -        | -             | -               | -            | -                | (42.5)  | (42.5)      |
|  | \$307.2                              | \$225.6                | (\$81.6) | -                | -                     | -        | -           | -            | -         | -        | -        | -        | -             | -               | -            | \$307.2          | \$225.6                                       | (\$81.6)    |
| State and Local Subsidies  |                                      |                        |          |                  |                       |          |             |              |           |          |          |          |               |                 |              |                  |   |             |
| State Operating Assistance   | 79.1                                 | 79.0                   | (0.1)    | 15.6             | 14.6                  | (0.9)    | 0.2         | 0.3          | 0.1       | -        | -        | -        | -             | -               | -            | 94.9             | 94.0  | (0.9)       |
| NYC and Local 18b:   |                                      |                        | ,        |                  | -                     | ( /      | _           |              |           |          |          |          |               |                 |              |                  |   | (* * *      |
| New York City  | 123.1                                | 123.2                  | 0.1      | 0.9              | 1.4                   | 0.5      | 0.4         | 0.5          | 0.0       | -        | -        | -        | -             | -               | -            | 124.5            | 125.1   | 0.6         |
| Nassau County  | -                                    | -                      | -        | 7.2              | 5.8                   | (1.4)    | -           | -            | -         | -        | -        | -        | -             | -               | -            | 7.2              | 5.8   | (1.4)       |
| Suffolk County   | -                                    | -                      | -        | 5.6              | 5.6                   | -        | -           | -            | -         | -        | -        | -        | -             | -               | -            | 5.6              | 5.6   | -           |
| Westchester County   | -                                    | -                      | -        | 5.5              | 5.5                   | -        | -           | -            | -         | -        | -        | -        | -             | -               | -            | 5.5              | 5.5   | -           |
| Putnam County  | -                                    | -                      | -        | 0.3              | 0.2                   | (0.1)    | -           | -            | -         | -        | -        | -        | -             | -               | -            | 0.3              | 0.2   | (0.1)       |
| Dutchess County  | -                                    | -                      | -        | 0.3<br>0.1       | 0.4<br>0.1            | 0.1      | -           | -            | -         | -        | -        | -        | -             | -               | -            | 0.3<br>0.1       | 0.4<br>0.1                                    | 0.1         |
| Orange County<br>Rockland County   | -                                    | -                      | -        | 0.1              | 0.1                   | - 0.0    | -           | -            | -         | -        | -        | -        | -             | -               | -            | 0.1              | 0.1   | - 0.0       |
| Station Maintenance  | -                                    | -                      | -        | 173.0            | 171.8                 | (1.1)    | _           | -            | -         | _        | -        | -        | _             | -               | -            | 173.0            | 171.8   | (1.1)       |
|  | \$202.3                              | \$202.2                | (\$0.0)  | \$208.5          | \$205.5               | (\$3.0)  | \$0.6       | \$0.8        | \$0.1     | -        | -        | -        | -             | -               | -            | \$411.4          | \$408.5                                       | (\$2.9)     |
| Subsidy Adjustments  | \$14.9                               | \$26.4                 | \$11.5   | \$14.4           | \$14.4                | -        | -           | -            | -         | -        | -        | -        | -             | -               | -            | \$29.3           | \$40.8  | \$11.5      |
| Subtotal: Taxes & State and Local Subsidies                                | \$3,110.3                            | \$3,016.1              | (\$94.2) | \$1,034.0        | \$1,018.3             | (\$15.7) | \$3.4       | \$2.8        | (\$0.5)   | -        | -        | -        | \$312.4       | \$342.3         | \$29.9       | \$4,460.1        | \$4,379.5                                     | (\$80.6)    |
|  | <i><b>J</b></i> <b>JJJJJJJJJJJJJ</b> | <i><i>vo,o1o.1</i></i> | (\$5.12) | <i>\$2,001.0</i> | <i><i>vzjvzis</i></i> | (\$25.7) | <b>40.4</b> | ¥2.0         | (\$0.5)   |          |          |          | <b>4012.4</b> | ç <b>5</b> .2.5 | <i>42515</i> | ţ ij.coli        | <i>ψ</i> ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | (\$20.0)    |
| Other Funding Agreements   |                                      |                        |          |                  |                       |          |             |              |           | 400.4    | 400      | 6.2      |               |                 |              | 400.4            | 400   |             |
| City Subsidy for MTA Bus Company<br>City Subsidy for Staten Island Railway | -                                    | -                      | -        | -                | -                     | -        | -           | -<br>47.2    | -<br>47.2 | 480.1    | 486.4    | 6.3      | -             | -               | -            | 480.1            | 486.4<br>47.2                                 | 6.3<br>47.2 |
| CDOT Subsidy for Metro-North Railroad                                      | -                                    |                        | -        | 98.3             | -<br>97.4             | (0.9)    | -           | 47.2         | 47.2      | -        | -        | -        | -             | -               | -            | 98.3             | 47.2<br>97.4                                  | (0.9)       |
| coor subsidy for micro north number  | -                                    | -                      | -        | \$98.3           | \$97.4                | (\$0.9)  | -           | \$47.2       | \$47.2    | \$480.1  | \$486.4  | \$6.3    | -             | -               | -            | \$578.4          | \$631.0                                       | \$52.6      |
| Subtotal, including Other Funding Agreements                               | \$3,110.3                            | \$3,016.1              | (\$94.2) | \$1,132.3        | \$1,115.7             | (\$16.6) | \$3.4       | \$50.0       | \$46.7    | \$480.1  | \$486.4  | \$6.3    | \$312.4       | \$342.3         | \$29.9       | \$5,038.4        | \$5,010.5                                     | (\$28.0)    |
|  | 20,220.0                             | <i>40,010.1</i>        | (\$5.12) | <i>~_,</i> .,    | ¥-)017                | (\$20.0) | <b>40.4</b> | <b>430.0</b> | <i>ų,</i> | ¥.00.1   | y        | çois     | <b>4012.4</b> | <b>401210</b>   | <i>425.5</i> | <i>ç</i> 5,055.4 | <i>40,010.0</i>                               | (+20.0)     |
| Inter-agency Subsidy Transactions  |                                      |                        |          |                  |                       |          |             |              |           |          |          |          |               |                 |              |                  |   |             |
| B&T Operating Surplus TransUer   | 237.4                                | 247.9                  | 10.5     | 333.9            | 342.7                 | 8.8      | -           | -            | -         | -        | -        | -        | -             | -               | -            | 571.3            | 590.6   | 19.3        |
|  | \$237.4                              | \$247.9                | \$10.5   | \$333.9          | \$342.7               | \$8.8    | -           | -            | -         | -        | -        | -        | -             | -               | -            | \$571.3          | \$590.6                                       | \$19.3      |
| GROSS SUBSIDIES  | \$3,347.7                            | \$3,264.0              | (\$83.8) | \$1,466.2        | \$1,458.4             | (\$7.8)  | \$3.4       | \$50.0       | \$46.7    | \$480.1  | \$486.4  | \$6.3    | \$312.4       | \$342.3         | \$29.9       | \$5,609.8        | \$5,601.0                                     | (\$8.7)     |

# METROPOLITAN TRANSPORTATION AUTHORITY July Financial Plan - 2019 Mid-Year Forecast Consolidated Subsidies - Cash Basis Variance Explanations

(\$ in millions)

## Month of September 2019

| Cash Subsidies                                 | Variance<br>خ | Variance<br>% | Explanations  |
|--|---------------|---------------|---|
| Petroleum Business Tax (PBT)                   | 2.7           | 5.6%          | PBT cash receipts were favorable for the month due mostly to timing. Year-to-date receipts were on target.  |
| MRT(b)-1 (Gross)                               | 2.2           | 8.4%          | MRT-1 transactions were above the forecasts for the month and year-to-date due to higher-than-expected MRT-1 cash receipts.   |
| MRT(b)-2 (Gross)                               | 3.2           | 30.2%         | MRT-2 transactions were above the forecasts for the month and year-to-date due to higher-than-expected MRT-2 cash receipts.   |
| Urban Tax                                      | (16.7)        | -32.7%        | The unfavorable variances for the month was primarily due to weak real estate activity in New York City. The year-to-date result was on target.   |
| Payroll Mobility Tax (PMT)                     | (26.9)        | -20.4%        | Payroll Mobility Tax cash receipts for the month and year-to-date were below forecast mostly due to lower collections that anticipated due to slightly declining wages and salaries in the MTA region.  |
| Real Property Transfer Tax Surcharge (Mansion) | (54.7)        | -100.0%       | The unfavorable variances for the month and year-to-date were due to the timing of transfer of funds by the State. This tax was implemented on July 1, 2019 and the initial transfer of funds to the MTA, expected next month, was later than anticipated in the forecast.  |
| Internet Marketplace Tax                       | 18.9          | 80.0%         | The favorable variances for the month and year-to-date were due to an additional month of receipts for the year; this was not included in the MTA forecast because the State's initial estimate anticipated more lag time in the collection and tranfer of receipts. The annual forecast will be revised in the MTA November Plan.    |
| Less: Transfer to CBDTP Capital Lockbox        | (42.5)        | -100.0%       | The unfavorable variance for the month and year-to-date reflected timing; since all receipts from the Real Property Transfer Tax<br>Surcharge and the Internet Marketplace Tax were earmarked for capital, the funds received will be transferred to the CBDTP Capital<br>Lockbox with a net zero impact on the MTA operating budget. |
| New York City                                  | (0.5)         | -50.0%        | The unfavorable variance was primarily timing-related. YTD receipts were on target.   |
| Nassau County                                  | (4.3)         | -100.0%       | The unfavorable variances for the month and YTD were primarily timing-related.  |
| Suffolk County                                 | (1.9)         | -100.0%       | The unfavorable variance was primarily timing-related. YTD receipts were on target.   |
| Westchester County                             | (1.8)         | -100.0%       | The unfavorable variance was primarily timing-related. YTD receipts were on target.   |
| Putnam County                                  | (0.1)         | -100.0%       | The unfavorable variances for the month and YTD were primarily timing-related.  |
| Dutchess County                                | (0.1)         | -100.0%       | The unfavorable variances for the month and YTD were primarily timing-related.  |
| Subsidy Adjustments                            | 11.5          | -100.0%       | The favorable variance was due to a cash timing adjustment delay in NYC charge back of MTA Bus debt service.  |
| City Subsidy for MTA Bus Company               | (48.6)        | -53.1%        | Variance was mostly timing related. Drawdowns are related to the timing of cash obligations for MTA Bus.  |
| CDOT Subsidy for Metro-North Railroad          | (1.9)         | -15.0%        | The unfavorable variances for the month was due primarily to timing. Year-to-date result was on target.   |
| B&T Operating Surplus TransUer                 | 9.5           | 13.3%         | The favorable variances for the month and year-to-date were due to the timing.  |

# METROPOLITAN TRANSPORTATION AUTHORITY July Financial Plan - 2019 Mid-Year Forecast Consolidated Subsidies - Cash Basis Variance Explanations

(\$ in millions)

## Year-to-Date September 2019

| Cash Subsidies                                 | Variance | Variance | Explanations   |
|--|----------|----------|--|
|  | \$       | %        |  |
| Petroleum Business Tax (PBT)                   | 3.6      | 0.7%     | See explanation for the month.   |
| MRT(b)-1 (Gross)                               | 14.0     | 6.1%     | See explanation for the month.   |
| MRT(b)-2 (Gross)                               | 6.2      | 6.8%     | See explanation for the month.   |
| Urban Tax                                      | (3.0)    | -0.6%    | See explanation for the month.   |
| Payroll Mobility Tax (PMT)                     | (37.8)   | -3.3%    | See explanation for the month.   |
| Real Property Transfer Tax Surcharge (Mansion) | (54.7)   | -100.0%  | See explanation for the month.   |
| Internet Marketplace Tax                       | 18.9     | 80.0%    | See explanation for the month.   |
| Less: Transfer to CBDTP Capital Lockbox        | (42.5)   | -100.0%  | See explanation for the month.   |
| Nassau County                                  | (1.4)    | -20.0%   | See explanation for the month.   |
| Putnam County                                  | (0.1)    | -33.3%   | See explanation for the month.   |
| Dutchess County                                | 0.1      | 33.3%    | See explanation for the month.   |
| Rockland County                                | 0.0      | 25.0%    | See explanation for the month.   |
| Subsidy Adjustments                            | 11.5     | 39.3%    | See explanation for the month.   |
| City Subsidy for Staten Island Railway         | 47.2     | 100.0%   | Variance is mostly timing related. Drawdown are related to the timing of cash obligations for SIR. |
| B&T Operating Surplus TransUer                 | 19.3     | 3.4%     | See explanation for the month.   |
|  |          |          | 1  |

#### MTA Subsidy, Interagency Loan and Stabilization Fund Transactions - Cash Basis

|   | 10/1/2019   | MTA Subsidy  |                       |            | ansactions - Cash Basis |                       |             |
|---|---|--------------|-----------------------|------------|-------------------------|-----------------------|-------------|
|   |   | Current      | Month Stabilization I | millions)  | Vear to                 | Date Stabilization Fu | nd          |
|   |   | Commuter     | Transit               | unu        | Commuter                | Transit               | inu         |
|   |   | (General Fd) | (TA Stab)             | Total      | (General Fd)            | (TA Stab)             | Total       |
|   | From Date:  | 09/01/19     | 09/01/19              | 09/01/19   | 01/01/19                | 01/01/19              | 01/01/19    |
|   | To Date:  | 09/30/19     | 09/30/19              | 09/30/19   | 09/30/19                | 09/30/19              | 09/30/19    |
|   | 10 Date.  | 07/30/17     | 03/30/13              | 09/30/19   | 09/30/19                | 09/30/19              | 07/30/17    |
|   | Opening Balance                                       | -\$306.549   | \$150.869             | -\$155.680 | -\$42.059               | \$137.851             | \$95.792    |
|   | RECEIPTS  |              |                       |            |                         |                       |             |
|   | Interest Earnings                                     | -0.644       | 0.549                 | -0.095     | -3.605                  | 4.887                 | 1.282       |
| • | NYCT Employee Health Contribution GASB Account - Fd # | 0.000        | 0.000                 | 0.000      | 0.000                   | 0.000                 | 0.000       |
| 1 | NYCT NYCERS Savings GASB Account - Fund #1116         | 0.000        | 0.000                 | 0.000      | 0.000                   | 0.000                 | 0.000       |
|   | MTA BC GASB Employee Health Contribution Account - F  | 0.000        | 0.000                 | 0.000      | 0.000                   | 0.000                 | 0.000       |
|   | Fuel Hedge Reserve                                    | 0.000        | 0.000                 | 0.000      | 14.000                  | 26.000                | 40.000      |
| 1 | Real Estate Advertising Revenue                       | 0.000        | 8.978                 | 8.978      | 0.000                   | 107.240               | 107.240     |
|   | New York State  |              |                       |            |                         |                       |             |
|   | State and regional mass transit taxes - MMTOA         | 51.780       | 107.687               | 159.467    | 271.255                 | 574.981               | 846.236     |
| - | MTTF New York State                                   | 7.650        | 43.350                | 51.000     | 73.145                  | 414.355               | 487.500     |
|   | Total Dedicated Taxes Received                        | 59.430       | 151.037               | 210.467    | 344.400                 | 989.336               | 1,333.736   |
|   | Less DTF Debt Service                                 | 5.031        | 24.288                | 29.319     | 54.690                  | 263.613               | 318.303     |
| 2 | Net Dedicated Taxes for Operations                    | 54.399       | 126.749               | 181.148    | 289.710                 | 725.722               | 1,015.432   |
|   | Payroll Mobility Tax                                  | 0.000        | 0.000                 | 0.000      | 225.000                 | 525.000               | 750.000     |
|   | MTA Aid Trust Taxes                                   | 0.000        | 0.000                 | 0.000      | 0.000                   | 0.000                 | 0.000       |
|   | New York City Operating Assistance                    | 0.000        | 0.000                 | 0.000      | 0.000                   | 123.672               | 123.672     |
| ! | Operating Assistance - 18b                            | 0.000        | 0.000                 | 0.000      | 14.626                  | 79.336                | 93.962      |
|   | NYC School Fares                                      | 0.000        | 0.000                 | 0.000      | 0.000                   | 0.000                 | 0.000       |
|   | NYC Subway Action Plan                                | 0.000        | 0.000                 | 0.000      | 0.000                   | 0.000                 | 0.000       |
|   | NYS Subway Action Plan                                | 0.000        | 0.000                 | 0.000      | 0.000                   | 59.812                | 59.812      |
| 2 | NYS School Fares                                      | 0.000        | 0.000                 | 0.000      | 0.000                   | 12.626                | 12.626      |
|   | Additional Mass Transp Operating Assistance           | 0.000        | n/a                   | 0.000      | 0.000                   | n/a                   | 0.000       |
|   | Total - New York State                                | \$54.399     | \$126.749             | \$181.148  | \$529.336               | \$1,526.168           | \$2,055.504 |
|   | Local   |              |                       |            |                         |                       |             |
|   | Dutchess County                                       |              |                       |            |                         |                       |             |
| • | Operating Assistance - 18b                            | \$0.000      | n/a                   | \$0.000    | \$0.380                 | n/a                   | \$0.380     |
|   | Station Maintenance                                   | 0.000        | n/a                   | 0.000      | 2.509                   | n/a                   | 2.509       |
| • | Nassau County   |              |                       |            |                         |                       |             |
|   | Operating Assistance - 18b                            | 0.000        | n/a                   | 0.000      | 5.792                   | n/a                   | 5.792       |
|   | Station Maintenance                                   | 0.000        | n/a                   | 0.000      | 30.480                  | n/a                   | 30.480      |
|   | New York City   |              |                       |            |                         |                       |             |
| 2 | Operating Assistance - 18b                            | 0.468        | 0.000                 | 0.468      | 1.404                   | 0.000                 | 1.404       |
| 5 | Urban - Real Property & Mortage Recording Tax         | n/a          | 34.281                | 34.281     | n/a                     | 515.428               | 515.428     |
|   | Additional Assistance New York City                   | n/a          | 0.000                 | 0.000      | n/a                     | 0.000                 | 0.000       |
| > | Station Maintenance                                   | 97.461       | n/a                   | 97.461     | 97.461                  | n/a                   | 97.461      |
|   | Orange County   |              |                       |            |                         |                       |             |
|   | Operating Assistance - 18b                            | 0.000        | n/a                   | 0.000      | 0.110                   | n/a                   | 0.110       |
|   | Station Maintenance                                   | 0.000        | n/a                   | 0.000      | 0.519                   | n/a                   | 0.519       |
|   | Putnam County   |              |                       |            |                         |                       |             |
|   | Operating Assistance - 18b                            | 0.000        | n/a                   | 0.000      | 0.190                   | n/a                   | 0.190       |
|   | Station Maintenance                                   | 0.000        | n/a                   | 0.000      | 0.981                   | n/a                   | 0.981       |
|   | Rockland County                                       |              |                       |            |                         |                       |             |
|   | Operating Assistance - 18b                            | 0.007        | n/a                   | 0.007      | 0.037                   | n/a                   | 0.037       |
|   | Station Maintenance                                   | 0.000        | n/a                   | 0.000      | 0.055                   | n/a                   | 0.055       |
|   | Sulfolk County  |              |                       |            |                         |                       |             |
|   | Operating Assistance - 18b                            | 0.000        | n/a                   | 0.000      | 5.638                   | n/a                   | 5.638       |
|   |   |              |                       | ·          |                         |                       |             |

#### MTA Subsidy, Interagency Loan and Stabilization Fund Transactions - Cash Basis

|                    |                            |              | (                     | (millions) |                 |                       |              |
|--------------------|----------------------------|--------------|-----------------------|------------|-----------------|-----------------------|--------------|
|                    |                            | Current      | Month Stabilization I | Fund       | Year to         | Date Stabilization Fu | nd           |
|                    |                            | Commuter     | <b>Transit</b>        |            | <b>Commuter</b> | Transit               |              |
|                    |                            | (General Fd) | (TA Stab)             | Total      | (General Fd)    | (TA Stab)             | <u>Total</u> |
|                    | From Date:                 | 09/01/19     | 09/01/19              | 09/01/19   | 01/01/19        | 01/01/19              | 01/01/19     |
|                    | To Date:                   | 09/30/19     | 09/30/19              | 09/30/19   | 09/30/19        | 09/30/19              | 09/30/19     |
|                    | Station Maintenance        | 0.000        | n/a                   | 0.000      | 18.774          | n/a                   | 18.774       |
| Westchester County |                            |              |                       |            |                 |                       |              |
|                    | Operating Assistance - 18b | 0.000        | n/a                   | 0.000      | 5.507           | n/a                   | 5.507        |
|                    | Station Maintenance        | 21.050       | n/a                   | 21.050     | 21.050          | n/a                   | 21.050       |
| Total - Local      |                            | \$118.986    | \$34.281              | \$153.268  | \$190.888       | \$515.428             | \$706.316    |

#### MTA Subsidy, Interagency Loan and Stabilization Fund Transactions - Cash Basis

|  | ,  |   |   |  |   |   |
|--|--|---|---|--|---|---|
|  | Current  | ````  | · · ·   | Year to  | Date Stabilization Fu   | nd  |
| From Date:<br>To Date:                     | <u>Commuter</u><br>( <u>General Fd)</u><br>09/01/19<br>09/30/19  | <u>Transit</u><br>( <u>TA Stab)</u><br>09/01/19<br>09/30/19   | <u>Total</u><br>09/01/19<br>09/30/19  | <u>Commuter</u><br>( <u>General Fd)</u><br>01/01/19<br>09/30/19  | <u>Transit</u><br>( <u>TA Stab)</u><br>01/01/19<br>09/30/19   | <u>Total</u><br>01/01/19<br>09/30/19  |
| MTA Bridges and Tunnels- Surplus Transfers | 44.572   | 36.132  | 80.704  | 342.703  | 247.885   | 590.587   |
| Total Subsidy and Other Receipts           | \$217.957  | \$197.162   | \$415.120   | \$1,062.926  | \$2,289.481   | \$3,352.407   |
| MTA Sources for Interagency Loans          |  |   |   |  |   |   |
| Retro Payment Reserve - Fund#1302          | \$0.000  | \$0.000   | \$0.000   | \$0.000  | \$0.000   | \$0.000   |
| Inter Agency Loan                          | 0.000  | 0.000   | 0.000   | 0.000  | 800.000   | 800.000   |
| MTA Capital Program - Non-Resolution Funds | 0.000  | 0.000   | 0.000   | 0.000  | 0.000   | 0.000   |
| MRT-2 Corporate Account                    | 0.000  | 0.000   | 0.000   | 0.000  | 0.000   | 0.000   |
| Transfer from fund 1030 (NYCTA Op Fund)    | 0.000  | 0.000   | 0.000   | 0.000  | 0.000   | 0.000   |
| Total Loans                                | \$0.000  | \$0.000   | \$0.000   | \$0.000  | \$800.000   | \$800.000   |
| Total Receipts and Loans Received          | \$217.313  | \$206.689   | \$424.002   | \$1,073.322  | \$3,227.608   | \$4,300.929   |
|  | To Date:<br>MTA Bridges and Tunnels- Surplus Transfers<br>Total Subsidy and Other Receipts<br>MTA Sources for Interagency Loans<br>Retro Payment Reserve - Fund#1302<br>Inter Agency Loan<br>MTA Capital Program - Non-Resolution Funds<br>MRT-2 Corporate Account<br>Transfer from fund 1030 (NYCTA Op Fund)<br>Total Loans | Current         Commuter         (General Fd)         From Date:       09/01/19         To Date:       09/30/19         MTA Bridges and Tunnels- Surplus Transfers       44.572         Total Subsidy and Other Receipts       \$217.957         MTA Sources for Interagency Loans       \$0,000         Retro Payment Reserve - Fund#1302       \$0,000         Inter Agency Loan       0.000         MTA Capital Program - Non-Resolution Funds       0.000         MRT-2 Corporate Account       0.000         Total Loans       \$0.000 | Current Month Stabilization FCommuterTransitCommuterTransit(General Fd)(TA Stab)From Date:09/01/19O9/01/1909/01/19O9/03/1909/03/19MTA Bridges and Tunnels- Surplus Transfers44.572Total Subsidy and Other Receipts\$217.957MTA Sources for Interagency LoansRetro Payment Reserve - Fund#1302\$0.000Inter Agency Loan0.000MTA Capital Program - Non-Resolution Funds0.000MRT-2 Corporate Account0.000Transfer from fund 1030 (NYCTA Op Fund)0.000Store\$0.000 </th <th>(millions)Current Month Stabilization Fund<br/>CommuterCommuterTransit<br/>(General Fd)(General Fd)(TA Stab)TotalFrom Date:09/01/1909/01/1909/01/1909/30/1909/30/1909/30/1909/30/1909/30/19MTA Bridges and Tunnels- Surplus Transfers44.57236.13280.704Total Subsidy and Other Receipts\$217.957\$197.162\$415.120MTA Sources for Interagency LoansStatistical Program - Non-Resolution Funds0.0000.0000.000MTA Capital Program - Non-Resolution Funds0.0000.0000.0000.000MTA Capital Program - Non-Resolution Funds0.0000.0000.0000.000MTA Source for Interagency Loans0.0000.0000.0000.000MTA Capital Program - Non-Resolution Funds0.0000.0000.0000.000MTA Source for Interagency Loans0.0000.0000.0000.000MTA Capital Program - Non-Resolution Funds0.0000.0000.000MTA Source for fund 1030 (NYCTA Op Fund)0.0000.0000.000Total Loans\$0.000\$0.000\$0.000</th> <th><math display="block"> \frac{\text{Current Month Stabilization Fund}}{\text{Commuter}} \qquad \frac{\text{Vear to}}{\text{Commuter}} \\ \frac{\text{Commuter}}{(\text{General Fd})} \\ \frac{(\text{TA Stab})}{(\text{TA Stab})} \\ \frac{\text{Total}}{09/01/19} \\ \frac{09/01/19}{09/30/19} \\ \frac{09/30/19}{09/30/19} \\ \frac{09/30/19}{09/30/19} \\ \frac{\text{MTA Bridges and Tunnels- Surplus Transfers}}{09/30/19} \\ \frac{\text{MTA Bridges and Tunnels- Surplus Transfers}}{100000000000000000000000000000000000</math></th> <th>Current Month Stabilization Fund         Year to Date Stabilization Fund           Commuter         Transit         Commuter         Transit           Commuter         Transit         Commuter         Transit           General Ed)         (TA Stab)         Total         Op/01/19         Op/01/01         Op/01/01         Op/01/01         Other Stabilization Fund         Carraw Stabilization Fund         Stabilization Fund         Stabilization Fund</th> | (millions)Current Month Stabilization Fund<br>CommuterCommuterTransit<br>(General Fd)(General Fd)(TA Stab)TotalFrom Date:09/01/1909/01/1909/01/1909/30/1909/30/1909/30/1909/30/1909/30/19MTA Bridges and Tunnels- Surplus Transfers44.57236.13280.704Total Subsidy and Other Receipts\$217.957\$197.162\$415.120MTA Sources for Interagency LoansStatistical Program - Non-Resolution Funds0.0000.0000.000MTA Capital Program - Non-Resolution Funds0.0000.0000.0000.000MTA Capital Program - Non-Resolution Funds0.0000.0000.0000.000MTA Source for Interagency Loans0.0000.0000.0000.000MTA Capital Program - Non-Resolution Funds0.0000.0000.0000.000MTA Source for Interagency Loans0.0000.0000.0000.000MTA Capital Program - Non-Resolution Funds0.0000.0000.000MTA Source for fund 1030 (NYCTA Op Fund)0.0000.0000.000Total Loans\$0.000\$0.000\$0.000 | $ \frac{\text{Current Month Stabilization Fund}}{\text{Commuter}} \qquad \frac{\text{Vear to}}{\text{Commuter}} \\ \frac{\text{Commuter}}{(\text{General Fd})} \\ \frac{(\text{TA Stab})}{(\text{TA Stab})} \\ \frac{\text{Total}}{09/01/19} \\ \frac{09/01/19}{09/30/19} \\ \frac{09/30/19}{09/30/19} \\ \frac{09/30/19}{09/30/19} \\ \frac{\text{MTA Bridges and Tunnels- Surplus Transfers}}{09/30/19} \\ \frac{\text{MTA Bridges and Tunnels- Surplus Transfers}}{100000000000000000000000000000000000$ | Current Month Stabilization Fund         Year to Date Stabilization Fund           Commuter         Transit         Commuter         Transit           Commuter         Transit         Commuter         Transit           General Ed)         (TA Stab)         Total         Op/01/19         Op/01/01         Op/01/01         Op/01/01         Other Stabilization Fund         Carraw Stabilization Fund         Stabilization Fund         Stabilization Fund |

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#### MTA Subsidy, Interagency Loan and Stabilization Fund Transactions - Cash Basis

|   |               | (                     | millions)     |              |                       |              |
|---|---------------|-----------------------|---------------|--------------|-----------------------|--------------|
|   | Current       | Month Stabilization H |               | Year to      | Date Stabilization Fu | nd           |
|   | Commuter      | <b>Transit</b>        |               | Commuter     | <u>Transit</u>        |              |
|   | (General Fd)  | (TA Stab)             | Total         | (General Fd) | (TA Stab)             | <u>Total</u> |
| From Date:  | 09/01/19      | 09/01/19              | 09/01/19      | 01/01/19     | 01/01/19              | 01/01/19     |
| To Date:  | 09/30/19      | 09/30/19              | 09/30/19      | 09/30/19     | 09/30/19              | 09/30/19     |
| Brought forward from prior page                       |               |                       |               |              |                       |              |
| Opening Balance                                       | -\$306.549    | \$150.869             | -\$155.680    | -\$42.059    | \$137.851             | \$95.79      |
| Total Receipts and Loans Received                     | 217.313       | 206.689               | 424.002       | 1,073.322    | 3,227.608             | 4,300.92     |
| Total Cash and Receipts Available                     | -\$89.236     | \$357.558             | \$268.322     | \$1,031.263  | \$3,365.459           | \$4,396.72   |
| DISBURSEMENTS   |               |                       |               |              |                       |              |
| Revenue Supported Debt Service                        | 54.646        | 81.176                | 135.821       | 478.712      | 724.743               | 1,203.45     |
| Agency Operations                                     |               |                       |               |              |                       |              |
| MTA Long Island Railroad                              | 63.237        | 0.000                 | 63.237        | 506.241      | 0.000                 | 506.24       |
| MTA Metro-North Rail Road                             | 20.286        | 0.000                 | 20.286        | 271.355      | 0.000                 | 271.35       |
| MTA New York City Transit                             | 0.000         | 158.978               | 158.978       | 0.000        | 2,507.240             | 2,507.24     |
| MTA NYCT for SIRTOA                                   | 0.000         | 0.000                 | 0.000         | 0.000        | 0.000                 | 0.00         |
| MTA Bond Admin Cost                                   | 0.000         | 0.000                 | 0.000         | 2.359        | 4.564                 | 6.92         |
| MNR Repayment of 525 North Broadway loan              | 0.000         | 0.000                 | 0.000         | 0.000        | 0.000                 | 0.00         |
| MTA NYS Subway Action Plan                            | 0.000         | 0.000                 | 0.000         | 0.000        | 0.000                 | 0.00         |
| Retro Payment Reserve - Fund#1300                     | 0.000         | 0.000                 | 0.000         | 0.000        | 0.000                 | 0.00         |
| Committed to Capital - PAYGO                          | 0.000         | 0.000                 | 0.000         | 0.000        | 0.000                 | 0.00         |
| Total Debt Service and Operations                     | \$138.169     | \$240.154             | \$378.322     | \$1,258.667  | \$3,236.548           | \$4,495.21   |
| Repayment of Interagency Loans                        |               |                       |               |              |                       |              |
| Payback - Trans Non-bond - Fd#1028                    | 0.000         | 0.000                 | 0.000         | 0.000        | 0.000                 | 0.00         |
| Transfer to Fund 1030 (NYCTA Op Fund)                 | 0.000         | 0.000                 | 0.000         | 0.000        | 0.000                 | 0.00         |
| · · · ·   | 0.000         | 0.000                 | 0.000         |              |                       |              |
| Transfer to Fund 1052 (MTA Bus Co Stab Fund)          |               |                       |               | 0.000        | 11.506                | 11.50        |
| NYCT Employee Health Contribution GASB Account - Fd # | 0.000         | 0.000                 | 0.000         | 0.000        | 0.000                 | 0.00         |
| MTA BC GASB Employee Health Contribution Account - F  | 0.000         | 0.000                 | 0.000         | 0.000        | 0.000                 | 0.00         |
| MRT-2 Corporate Account                               | 0.000         | 0.000                 | 0.000         | 0.000        | 0.000                 | 0.00         |
| 2012 OPEB Loan  | 0.000 \$0.000 | 0.000 \$0.000         | 0.000         | 0.000        | 0.000 \$11.506        | 0.00 \$11.50 |
| Total Disbursements                                   | \$138.169     | \$240.154             | \$378.322     | \$1,258.667  | \$3,248.055           | \$4,506.72   |
|   | \$138.109     | \$240.134             | \$378.322     | \$1,238.007  | \$5,248.055           | \$4,500.72   |
| STABILIZATION FUND BALANCE                            | -\$227.405    | \$117.405             | -\$110.000    | -\$227.405   | \$117.405             | -\$110.00    |
|   |               |                       |               |              |                       |              |
| Ending Loan Balances                                  | 0.000         | 0.000                 | 0.000         | 0.000        | 0.000                 | 0.00         |
| B&T Necessary Reconstruction Reserve                  |               | 0.000                 | 0.000         |              | 0.000                 | 0.00         |
| MTA Capital Program - Non-Resolution Funds            | 0.000         | 0.000                 | 0.000         | 0.000        | 0.000                 | 0.00         |
| MRT-2 Corporate Account                               | 0.000         | 0.000                 | 0.000         | 0.000        | 0.000                 | 0.00         |
| 2012 OPEB Loan  | 0.000 \$0.000 | 0.000 \$0.000         | 0.000 \$0.000 | 0.000        | 0.000 \$0.000         | 0.00         |
| ==<br>End of Month NYCT Operating Fund borrowing from |               |                       |               |              |                       |              |
| MTA Invest Pool not included in Ending Loan Balances  |               |                       |               |              |                       |              |
| above   | n/a           | \$147.422             | \$147.422     | n/a          | \$147.422             | \$147.42     |
|   |               |                       |               |              |                       |              |

### METROPOLITAN TRANSPORTATION AUTHORITY JULY FINANCIAL PLAN - Mid-Year Forecast

### Debt Service

September 2019

(\$ in millions)

|                                     | Mid-Year |         |          |       |   |
|-------------------------------------|----------|---------|----------|-------|---|
|                                     | Forecast | Actual  | Variance | % Var | Explanation                             |
| Dedicated Tax Fund:                 |          |         |          |       |   |
| NYC Transit                         | \$24.5   | \$24.7  | (\$0.2)  |       |   |
| Commuter Railroads                  | 5.2      | 5.1     | 0.1      |       |   |
| Dedicated Tax Fund Subtotal         | \$29.7   | \$29.8  | (\$0.1)  | -0.4% |   |
| MTA Transportation Revenue:         |          |         |          |       |   |
| NYC Transit                         | \$82.6   | \$81.1  | \$1.4    |       |   |
| Commuter Railroads                  | 56.0     | 54.7    | 1.2      |       |   |
| MTA Bus                             | 2.0      | 0.2     | 1.8      |       |   |
| SIRTOA                              | 0.3      | 0.0     | 0.3      |       |   |
| MTA Transportation Revenue Subtotal | \$140.9  | \$136.1 | \$4.8    | 3.4%  | Timing of debt service deposits.        |
| 2 Broadway COPs:                    |          |         |          |       |   |
| NYC Transit                         | \$0.5    | \$0.3   | \$0.2    |       |   |
| Bridges & Tunnels                   | 0.1      | 0.0     | 0.0      |       |   |
| MTA HQ                              | 0.0      | 0.0     | 0.0      |       |   |
| Commuter Railroads                  | 0.1      | 0.1     | 0.1      |       |   |
| 2 Broadway COPs Subtotal            | \$0.7    | \$0.4   | \$0.3    | 46.7% | Lower than budgeted variable rate.      |
| TBTA General Resolution (2):        |          |         |          |       |   |
| NYC Transit                         | \$16.8   | \$16.1  | \$0.6    |       |   |
| Commuter Railroads                  | 7.5      | 7.2     | 0.3      |       |   |
| Bridges & Tunnels                   | 24.6     | 23.7    | 1.0      |       | Timing and Lower than budgeted variable |
| TBTA General Resolution Subtotal    | \$48.9   | \$47.0  | \$1.9    | 3.9%  | rate.                                   |
| TBTA Subordinate (2):               |          |         |          |       |   |
| NYC Transit                         | \$4.7    | \$4.7   | \$0.0    |       |   |
| Commuter Railroads                  | 2.2      | 2.2     | 0.0      |       |   |
| Bridges & Tunnels                   | 1.7      | 1.7     | 0.0      |       |   |
| TBTA Subordinate Subtotal           | \$8.6    | \$8.6   | \$0.0    | 0.0%  |   |
| Total Debt Service                  | \$228.8  | \$221.8 | \$6.9    | 3.0%  |   |
| Debt Service by Agency:             |          |         |          |       |   |
| NYC Transit                         | \$129.0  | \$126.9 | \$2.1    |       |   |
| Commuter Railroads                  | 71.0     | 69.3    | 1.7      |       |   |
| MTA Bus                             | 2.0      | 0.2     | 1.8      |       |   |
| SIRTOA                              | 0.3      | 0.0     | 0.3      |       |   |
| Bridges & Tunnels                   | 26.4     | 25.4    | 1.0      |       |   |
| MTAHQ                               | 0.0      | 0.0     | 0.0      |       |   |
| Total Debt Service                  | \$228.8  | \$221.8 | \$6.9    | 3.0%  |   |

#### Notes:

(1) Forecasted debt service is calculated based upon projected monthly deposits from available pledged revenues into debt service accounts. Actual payments to bondholders are made from the debt service accounts when due as required for each series of bonds and do not conform to this schedule.

(2) Generally, the calendarization of monthly debt service deposits is calculated by dividing projected annual debt service by 12. Month to month variations ("timing differences") on the existing debt portfolio can occur based upon, among other things, (a) for all bonds, the date when income from the securities in which the debt service accounts are invested becomes available varies, (b) for variable rate financings, differences between (i) the budgeted interest rate and the actual interest rate, (ii) projected interest payment dates to bondholders and actual interest payment dates to bondholders, and (iii) projected monthly funding dates for accrued debt service and actual funding dates, (c) for transactions with swaps, the difference between when MTA/TBTA funds debt service and the receipt of the corresponding swap payment by the counterparty, and difference between rates received and rates paid and (d) for commercial paper, the interest payment date is the date of the maturity of the commercial paper and the dealers set the term of the commercial paper from 1 to 270 days, which is not foreseeable at the time the annual debt service budgets are prepared.

(3) Debt service is allocated among Transit, Commuter, MTA Bus, and TBTA categories based on actual spending of bond proceeds for approved capital projects. Allocation of 2 Broadway COPs is based on occupancy.

Totals may not add due to rounding.

### METROPOLITAN TRANSPORTATION AUTHORITY JULY FINANCIAL PLAN - Mid-Year Forecast

Debt Service

September 2019 Year-to-Date

(\$ in millions)

|                                     | Mid-Year       |                       |             | 0/ 1/ |   |
|-------------------------------------|----------------|-----------------------|-------------|-------|---|
|                                     | Forecast       | Actual                | Variance    | % Var | Explanation                               |
| Dedicated Tax Fund:                 | <b>*</b> 222.0 | <b>*</b> ~~~ <b>7</b> | <b>*•</b> • |       |   |
| NYC Transit                         | \$266.3        | \$263.7               | \$2.6       |       |   |
| Commuter Railroads                  | 55.4           | 55.4                  | 0.0         |       |   |
| Dedicated Tax Fund Subtotal         | \$321.7        | \$319.1               | \$2.6       | 0.8%  |   |
| MTA Transportation Revenue:         |                |                       |             |       |   |
| NYC Transit                         | \$721.3        | \$725.4               | (\$4.1)     |       |   |
| Commuter Railroads                  | 484.6          | 480.0                 | 4.6         |       |   |
| MTA Bus                             | 14.7           | 5.1                   | 9.5         |       |   |
| SIRTOA                              | 2.0            | 0.6                   | 1.4         |       |   |
| MTA Transportation Revenue Subtotal | \$1,222.6      | \$1,211.2             | \$11.5      | 0.9%  |   |
| 2 Broadway COPs:                    |                |                       |             |       |   |
| NYC Transit                         | \$3.7          | \$2.3                 | \$1.4       |       |   |
| Bridges & Tunnels                   | 0.6            | 0.4                   | 0.2         |       |   |
| MTA HQ                              | 0.0            | 0.0                   | 0.0         |       |   |
| Commuter Railroads                  | 1.1            | 0.7                   | 0.4         |       |   |
| 2 Broadway COPs Subtotal            | \$5.4          | \$3.4                 | \$2.0       | 37.3% | Lower than budgeted variable rate.        |
| TBTA General Resolution (2):        |                |                       |             |       |   |
| NYC Transit                         | \$151.9        | \$147.0               | \$4.9       |       |   |
| Commuter Railroads                  | 68.2           | 66.0                  | 2.2         |       |   |
| Bridges & Tunnels                   | 210.0          | 207.1                 | 2.9         |       | Timing of debt service deposits and lower |
| TBTA General Resolution Subtotal    | \$430.1        | \$420.1               | \$10.0      | 2.3%  | than budgeted variable rates.             |
| TBTA Subordinate (2):               |                |                       |             |       |   |
| NYC Transit                         | \$42.6         | \$42.5                | \$0.1       |       |   |
| Commuter Railroads                  | 20.4           | 20.3                  | 0.1         |       |   |
| Bridges & Tunnels                   | 13.9           | 13.8                  | 0.0         |       |   |
| TBTA Subordinate Subtotal           | \$76.9         | \$76.7                | \$0.2       | 0.3%  |   |
| Total Debt Service                  | \$2,056.7      | \$2,030.4             | \$26.3      | 1.3%  |   |
| Debt Service by Agency:             |                |                       |             |       |   |
| NYC Transit                         | \$1,185.8      | \$1,180.9             | \$4.9       |       |   |
| Commuter Railroads                  | 629.7          | 622.5                 | 7.2         |       |   |
| MTA Bus                             | 14.7           | 5.1                   | 9.5         |       |   |
| SIRTOA                              | 2.0            | 0.6                   | 1.4         |       |   |
| Bridges & Tunnels                   | 224.5          | 221.3                 | 3.2         |       |   |
| MTAHQ                               | 0.0            | 0.0                   | 0.0         |       |   |
|                                     | 1 1            |                       |             |       | 1   |
| Total Debt Service                  | \$2,056.7      | \$2,030.4             | \$26.3      | 1.3%  |   |

#### Notes:

(1) Forecasted debt service is calculated based upon projected monthly deposits from available pledged revenues into debt service accounts. Actual payments to bondholders are made from the debt service accounts when due as required for each series of bonds and do not conform to this schedule.

(2) Generally, the calendarization of monthly debt service deposits is calculated by dividing projected annual debt service by 12. Month to month variations ("timing differences") on the existing debt portfolio can occur based upon, among other things, (a) for all bonds, the date when income from the securities in which the debt service accounts are invested becomes available varies, (b) for variable rate financings, differences between (i) the budgeted interest rate and the actual interest rate, (ii) projected interest payment dates to bondholders and actual interest payment dates for accrued debt service and actual funding dates, (c) for transactions with swaps, the difference between when MTA/TBTA funds debt service and the receipt of the corresponding swap payment by the counterparty, and difference between rates received and rates paid and (d) for commercial paper, the interest payment date is the date of the maturity of the commercial paper and the dealers set the term of the commercial paper from 1 to 270 days, which is not foreseeable at the time the annual debt service budgets are prepared.

(3) Debt service is allocated among Transit, Commuter, MTA Bus, and TBTA categories based on actual spending of bond proceeds for approved capital projects. Allocation of 2 Broadway COPs is based on occupancy.

Totals may not add due to rounding.

### METROPOLITAN TRANSPORTATION AUTHORITY Overtime Decomposition Report Mid-Year Forecast vs. Actuals September 2019

The accompanying table presents the consolidated results of overtime followed by an overtime legend, and below is a summary of the major variances. For detailed overtime results, please refer to the Agency reports located in the financial reporting sections of Agency operating committee agendas.

## September 2019 Overtime Reporting - Preliminary Results

## Month – Non-Reimbursable

Total overtime was unfavorable to the Mid-Year Forecast by (\$3.8M), or (5.3%).

*Programmatic/Routine Maintenance* was (\$4.7M) unfavorable SAP-related work and a greater amount of Scheduled Service work drove most of that overspending at NYCT (\$4.0M). Also, coverage required to support new bus security and safety maintenance campaigns, as well as additional shop work for fleet remaining in service beyond their expected 10-year useful life contributed to higher costs at MTA Bus (\$1.1M), starting in the 4<sup>th</sup> quarter of 2019, new buses are expected to be delivered and placed into revenue service.

*Safety/Security/Law Enforcement* was (\$1.0M) unfavorable, reflecting efforts underway to address theft of service on NYCT's subways and buses through a Fare Evasion Initiative and quality of life initiatives which, among other things, entails greater utilization of the MTA Police Department (MTAPD) at MTAHQ (\$1.0M).

Vacancy/Absentee Coverage was (\$0.9M) unfavorable. Agency variances were minor.

*Unscheduled Service* was \$1.5M favorable and caused mainly by the timing of a misallocation of expenses at NYCT, \$1.5M.

*Weather Emergencies* were favorable by \$0.9M mostly due to fewer than forecasted weather-related events at NYCT, \$0.6M.

*Scheduled Service* was \$0.6M favorable, reflecting lower coverage requirements at NYCT, \$0.5M, partially offset by increased requirements at MTA Bus (\$0.5M).

### Month - Reimbursable

*Reimbursable Overtime* exceeded the Mid-Year Forecast by (\$3.4M), reflecting vacancy and absenteeism coverage required to support the SAP and other capital support requirements at NYCT (\$3.1M); and higher requirements for Main Line Third Track, the Annual Track Program and East Side Access at the LIRR (\$1.2M). This result was partially offset by a favorable variance of \$0.9M at MNR due to the temporary transfer of Hurricane Sandy Infrastructure Restoration Projects to non-reimbursable expenses, which will be billed back to Capital Projects next month.

### METROPOLITAN TRANSPORTATION AUTHORITY Overtime Decomposition Report Mid-Year Forecast vs. Actuals September 2019

### <u>YTD – Non-Reimbursable</u>

Total overtime was (\$42.9M) or (6.3%) unfavorable to the Mid-Year Forecast, with overspending occurring mainly at NYCT and MTA Bus.

*Programmatic/Routine Maintenance* was (\$34.3M) unfavorable, reflecting the continuance of factors noted for the month at NYCT (\$32.1M) and MTA Bus (\$4.6M), and increased levels of infrastructure repairs and Reliability Centered Maintenance at MNR (\$2.3M). These results were partially offset by a favorable variance of \$4.4M at the LIRR due in part to M3 Reliability Centered Maintenance work, as well as lower requirements for engineering and rolling stock maintenance.

Unscheduled Service was (\$11.7M) unfavorable, caused mainly by higher running time, service support-related activities and backfill coverage at NYCT (\$12.8M), which were partially offset by a favorable variance of \$1.3M at the LIRR.

*Other* was (\$5.9M) unfavorable, reflecting differences between payroll and calendar cutoff dates, Retroactive Wage Adjustment (RWA) payments, and the temporary transfer of costs from Hurricane Sandy Infrastructure Restoration Projects to non-reimbursable expenses at MNR (\$2.5M); the timing of reimbursable expenses at NYCT (\$2.5M); and overall higher wages at the LIRR (\$1.0M).

*Safety/Security/Law Enforcement* was (\$2.8M) unfavorable mainly due to the continuance of factors noted for the month at MTAHQ (\$3.1M).

*Vacancy/Absentee Coverage* was \$4.8M favorable and mainly reflects the misallocation of expenses at NYCT \$6.7M. This result was partially offset by higher coverage requirements at MTA Bus (\$1.1M), MNR (\$0.6M) and MTAHQ (\$0.5M).

Scheduled Service was \$3.9M favorable, reflecting lower coverage requirements at NYCT, \$3.1M, and lower relief day coverage at MNR, \$2.8M, partially offset by increased running-time caused by traffic congestion at MTA Bus (\$2.3M).

*Weather Emergencies* were favorable by \$3.0M mostly due to fewer than forecasted weatherrelated events at NYCT, \$1.2M; MNR, \$1.1M; and MTA Bus, \$0.5M.

### METROPOLITAN TRANSPORTATION AUTHORITY Overtime Decomposition Report Mid-Year Forecast vs. Actuals September 2019

# <u>YTD – Reimbursable</u>

*Reimbursable Overtime* exceeded the Mid-Year Forecast by (\$42.3M), reflecting the continuance of factors noted for the month at NYCT (\$33.1M); higher requirements for the Annual Track Program; Main Line Third Track; East Rail Yard; Signal Replacement; Positive Train Control; Jamaica Capacity Improvements; East Side Access (ESA); and Atlantic Drainage Improvements at the LIRR (\$9.8M); and increased MTA Police coverage at MTAHQ (\$1.0M). These results were partially offset by a favorable variance of \$1.7M at MNR related to the Connecticut Track Program and the Moodna/Woodbury Viaduct Project.

#### Metropolitan Transportation Authority 2019 July Financial Plan Non-Reimbursable/Reimbursable Overtime (\$ in millons)

|                                  |                   | September |                          | September Year-to-date |         |                            |
|----------------------------------|-------------------|-----------|--------------------------|------------------------|---------|----------------------------|
|                                  | Mid-Year Forecast | Actuals   | Var Fav./(Unfav)         | Mid-Year Forecast      | Actuals | Var Fav./(Unfav)           |
| NON-REIMBURSABLE OVERTIME        |                   |           |                          |                        |         |                            |
| Scheduled Service                | \$19.8            | \$19.2    | \$0.6<br>2.9%            | \$184.3                | \$180.4 | \$3.9<br>2.1%              |
| Unscheduled Service              | \$13.4            | \$11.9    | \$1.5<br>11.4%           | \$117.7                | \$129.4 | (\$11.7)<br>(9.9%)         |
| Programmatic/Routine Maintenance | \$21.8            | \$26.5    | (\$4.7)<br>(21.5%)       | \$227.3                | \$261.6 | (\$34.3)<br>(15.1%)        |
| Unscheduled Maintenance          | \$0.2             | \$0.2     | \$0.0<br>1.0%            | \$2.0                  | \$2.0   | (\$0.0)<br>(1.3%)          |
| Vacancy/Absentee Coverage        | \$11.4            | \$12.3    | (\$0.9)<br>(8.3%)        | \$101.3                | \$96.5  | \$4.8<br>4.8%              |
| Weather Emergencies              | \$1.0             | \$0.2     | \$0.9<br>84.8%           | \$31.5                 | \$28.5  | \$3.0<br>9.6%              |
| Safety/Security/Law Enforcement  | \$1.2             | \$2.1     | (\$1.0)<br>(83.6%)       | \$8.9                  | \$11.7  | (\$2.8)<br>(31.5%)         |
| <u>Other</u>                     | \$2.8             | \$2.9     | (\$0.1)<br>(3.6%)        | \$10.3                 | \$16.2  | (\$5.9)<br>(56.7%)         |
| Subtotal                         | \$71.5            | \$75.2    | (\$3.8)<br>(5.3%)        | \$683.3                | \$726.3 | (\$42.9)<br>(6.3%)         |
| REIMBURSABLE OVERTIME            | \$16.2            | \$19.7    | (\$3.4)<br>(21.1%)       | \$169.5                | \$211.8 | (\$42.3)<br>(25.0%)        |
| TOTAL OVERTIME                   | \$87.7            | \$94.9    | <b>(\$7.2)</b><br>(8.2%) | \$852.8                | \$938.1 | <b>(\$85.2)</b><br>(10.0%) |

\* Exceeds 100%

NOTES: Totals my not add due to rounding. Percentages are based on each type of Overtime and not on Total Overtime. SIR Overtime data is included in "Other"

### METROPOLITAN TRANSPORTATION AUTHORITY 2019 Overtime Reporting Overtime Legend

| <u>Туре</u>                      | Definition   |
|----------------------------------|--|
| Scheduled Service                | Crew book/Regular Run/Shift hours (above 8 hours) required by train crews,<br>bus/tower/block operators, transportation supervisors/dispatchers, fare sales and<br>collection, Train & Engineers, as well as non-transportation workers whose work is<br>directly related to providing service (includes coverage for holidays).   |
| Unscheduled Service              | Service coverage resulting from extraordinary events not related to weather, such as injuries, mechanical breakdowns, unusual traffic, tour length, late tour relief, and other requirements that arise that are non-absence related.  |
| Programmatic/Routine Maintenance | Program Maintenance work for which overtime is planned (e.g. Railroad Tie<br>Replacement, Sperry Rail Testing, Running Board Replacement Programs). This<br>also includes <i>Routine Maintenance</i> work for which OT has been planned, as well as<br>all other maintenance <u>not resulting from extraordinary events</u> , including running<br>repairs. Program/Routine maintenance work is usually performed during hours that<br>are deemed more practical in order to minimize service disruptions, and includes<br>contractual scheduled pay over 8 hours. |
| Unscheduled Maintenance          | Resulting from an <u>extraordinary event</u> (not weather-related) requiring the use of unplanned maintenance to perform repairs on trains, buses, subway and bus stations, depots, tracks and administrative and other facilities, including derailments, tour length and weekend coverage.   |
| Vacancy/Absentee Coverage        | Provides coverage for an absent employee or a vacant position.   |
| Weather Emergencies              | Coverage necessitated by extreme weather conditions (e.g. snow, flooding, hurricane, and tornadoes), as well as preparatory and residual costs.  |
| Safety/Security/Law Enforcement  | Coverage required to provide additional customer & employee protection and to secure MTA fleet facilities, transportation routes, and security training.   |
| Other                            | Includes overtime coverage for clerical, administrative positions that are eligible for overtime, and miscellaneous overtime.  |
| Reimbursable Overtime            | Overtime incurred to support projects that are reimbursed from the MTA Capital Program and other funding sources.  |

#### **METROPOLITAN TRANSPORTATION AUTHORITY**

### July Financial Plan - 2019 Mid-Year Forecast

Total Positions by Function and Agency September 2019

Variance Mid-Year Favorable/ Forecast Actual (Unfavorable) Function/Agency Administration 4,862 4,174 688 1,394 1,212 182 NYC Transit Long Island Rail Road 528 460 68 Metro-North Railroad 498 461 37 Bridges & Tunnels 96 69 27 Headquarters 2.155 1,816 339 Staten Island Railway 28 24 4 Capital Construction Company 18 16 2 **Bus Company** 144 116 28 Operations 31,768 31,435 333 NYC Transit 24,192 23,819 373 Long Island Rail Road 2,658 2,645 13 Metro-North Railroad 2,126 2,138 (12) **Bridges & Tunnels** 99 84 15 Headquarters -\_ Staten Island Railway 119 124 (5) Capital Construction Company -. Bus Company 2,575 2,624 (50)Maintenance 32.361 31.995 366 NYC Transit 22,452 22,194 258 Long Island Rail Road 4,284 4,237 47 Metro-North Railroad 3,891 3,856 35 Bridges & Tunnels 396 389 7 Headquarters Staten Island Railway 193 185 8 **Capital Construction Company Bus Company** 1,145 1,134 11 1.907 Engineering/Capital 2.234 327 NYC Transit 1,471 1,269 202 Long Island Rail Road 227 189 38 Metro-North Railroad 114 123 (9) Bridges & Tunnels 255 189 66 Headquarters Staten Island Railway 16 8 8 Capital Construction Company 114 103 11 Bus Company 37 26 11 **Public Safety** 2,212 2,067 145 NYC Transit 664 637 27 Long Island Rail Road ---Metro-North Railroad 585 71 **Bridges & Tunnels** 656 Headquarters 877 833 44 Staten Island Railway ---Capital Construction Company **Bus Company** 15 12 3 **Total Positions** 73,437 71,576 1,861

Note: Totals may differ due to rounding

#### METROPOLITAN TRANSPORTATION AUTHORITY July Financial Plan - 2019 Mid-Year Forecast Total Positions by Function and Agency September 2019

| Category                                      | Mid-Year<br>Forecast | Actual            | Variance<br>Favorable/<br>(Unfavorable) |
|---|----------------------|-------------------|---|
|   | 70.407               | 74 570            | 4 004                                   |
| Total Positions<br>NYC Transit                | <b>73,437</b>        | 71,576            | <b>1,861</b>                            |
|   | 50,173               | 49,131            | 1,042                                   |
| Long Island Rail Road<br>Metro-North Railroad | 7,697                | 7,531             | 166<br>52                               |
|   | 6,629                | 6,577             | 52<br>186                               |
| Bridges & Tunnels                             | 1,502                | 1,316             | 383                                     |
| Headquarters                                  | 3,032                | 2,649             |   |
| Staten Island Railway                         | 356                  | 341               | 15                                      |
| Capital Construction Company                  | 132                  | 119               | 13                                      |
| Bus Company                                   | 3,916                | 3,912             | 4                                       |
| Non-reimbursable                              | 64,967               | 64,350            | 618                                     |
| NYC Transit                                   | 44,215               | 44,061            | 154                                     |
| Long Island Rail Road                         | 6,330                | 6,436             | (106)                                   |
| Metro-North Railroad                          | 5,897                | 5,885             | 13                                      |
| Bridges & Tunnels                             | 1,415                | 1,229             | 186                                     |
| Headquarters                                  | 2,906                | 2,548             | 358                                     |
| Staten Island Railway                         | 328                  | 313               | 15                                      |
| Capital Construction Company                  | -                    | -                 | -                                       |
| Bus Company                                   | 3,876                | 3,878             | (2)                                     |
| Reimbursable                                  | 8,470                | 7,227             | 1,242                                   |
| NYC Transit                                   | 5,958                | 5,070             | 888                                     |
| Long Island Rail Road                         | 1,367                | 1,095             | 272                                     |
| Metro-North Railroad                          | 732                  | 692               | 39                                      |
| Bridges & Tunnels                             | 87                   | 87                | -                                       |
| Headquarters                                  | 126                  | 101               | 25                                      |
| Staten Island Railway                         | 28                   | 28                |   |
| Capital Construction Company                  | 132                  | 119               | 13                                      |
| Bus Company                                   | 40                   | 35                | 5                                       |
| Total Full Time                               | 73,163               | 71,266            | 1,897                                   |
| NYC Transit                                   | 49,918               | 48.951            | 967                                     |
| Long Island Rail Road                         | 7,697                | 7,531             | 166                                     |
| Metro-North Railroad                          | 6,628                | 6,576             | 52                                      |
| Bridges & Tunnels                             | 1,502                | 1,316             | 186                                     |
| Headquarters                                  | 3,032                | 2,649             | 383                                     |
| Staten Island Railway                         | 356                  | 341               | 15                                      |
| Capital Construction Company                  | 132                  | -                 | 132                                     |
| Bus Company                                   | 3,898                | 3,902             | (4)                                     |
| Total Full Time Faultyclants                  | 074                  | 402               | 82                                      |
| Total Full-Time Equivalents<br>NYC Transit    | <b>274</b><br>255    | <b>192</b><br>180 | <b>82</b><br>75                         |
|   | 255                  | 100               | 75                                      |
| Long Island Rail Road                         | -                    | - 1               | -                                       |
| Metro-North Railroad                          | 1                    | 1                 | -                                       |
| Bridges & Tunnels                             | -                    | -                 | -                                       |
| Headquarters                                  | -                    | -                 | -                                       |
| Staten Island Railway                         | -                    | -                 | -                                       |
| Capital Construction Company                  | -                    | -                 |   |
| Bus Company                                   | 18                   | 11                | 7                                       |

Note: Totals may differ due to rounding

#### METROPOLITAN TRANSPORTATION AUTHORITY July Financial Plan - 2019 Mid-Year Forecast Total Positions by Function and Occupational Group September 2019

| FUNCTION/OCCUPATIONAL GROUP       | Mid-Year<br>Forecast | Actual | Variance<br>Favorable/<br>(Unfavorable) |
|-----------------------------------|----------------------|--------|---|
| Administration                    | 4,862                | 4,174  | 688                                     |
| Managers/Supervisors              | 1,653                | 1,353  | 299                                     |
| Professional, Technical, Clerical | 3,067                | 2,687  | 380                                     |
| Operational Hourlies              | 142                  | 134    | 8                                       |
| Operations                        | 31,768               | 31,435 | 333                                     |
| Managers/Supervisors              | 3,854                | 3,670  | 184                                     |
| Professional, Technical, Clerical | 986                  | 903    | 83                                      |
| Operational Hourlies              | 26,928               | 26,862 | 67                                      |
| Maintenance                       | 32,361               | 31,995 | 366                                     |
| Managers/Supervisors              | 5,779                | 5,647  | 132                                     |
| Professional, Technical, Clerical | 1,954                | 1,709  | 245                                     |
| Operational Hourlies              | 24,628               | 24,639 | (11)                                    |
| Engineering/Capital               | 2,234                | 1,907  | 327                                     |
| Managers/Supervisors              | 664                  | 543    | 121                                     |
| Professional, Technical, Clerical | 1,559                | 1,356  | 203                                     |
| Operational Hourlies              | 11                   | 8      | 3                                       |
| Public Safety                     | 2,212                | 2,067  | 145                                     |
| Managers/Supervisors              | 643                  | 578    | 65                                      |
| Professional, Technical, Clerical | 159                  | 124    | 35                                      |
| Operational Hourlies              | 1,410                | 1,365  | 45                                      |
| Total Positions                   | 73,437               | 71,576 | 1,861                                   |
| Managers/Supervisors              | 12,593               | 11,790 | 802                                     |
| Professional, Technical, Clerical | 7,725                | 6,779  | 946                                     |
| Operational Hourlies              | 53,120               | 53,007 | 111                                     |

Note: Totals may differ due to rounding

#### METROPOLITAN TRANSPORTATION AUTHORITY Farebox Recovery and Operating Ratios

2019 Mid-Year Forecast and Actuals

| FAREBOX RECOVERY RATIOS  |                      |         |  |  |  |
|--------------------------|----------------------|---------|--|--|--|
|                          | 2019                 | 2019    |  |  |  |
|                          | Mid-Year<br>Forecast | Actual  |  |  |  |
|                          | Full Year            | Sep YTD |  |  |  |
| New York City Transit    | 36.1%                | 38.0%   |  |  |  |
| Staten Island Railway    | 7.1%                 | 10.5%   |  |  |  |
| Long Island Rail Road    | 30.8%                | 32.3%   |  |  |  |
| Metro-North Railroad     | 40.4%                | 41.3%   |  |  |  |
| MTA Bus Company          | 19.5%                | 26.8%   |  |  |  |
| MTA Total Agency Average | 34.6%                | 36.8%   |  |  |  |

| FAREBOX OPERATING RATIOS |                  |                |  |  |  |
|--------------------------|------------------|----------------|--|--|--|
|                          | 2019<br>Mid-Year | 2019<br>Actual |  |  |  |
|                          | Forecast         |                |  |  |  |
|                          | Full Year        | Sep YTD        |  |  |  |
| New York City Transit    | 52.3%            | 52.3%          |  |  |  |
| Staten Island Railway    | 10.7%            | 15.1%          |  |  |  |
| Long Island Rail Road    | 46.9%            | 50.5%          |  |  |  |
| Metro-North Railroad     | 55.9%            | 56.2%          |  |  |  |
| MTA Bus Company          | 26.7%            | 29.1%          |  |  |  |
|                          |                  |                |  |  |  |
| MTA Total Agency Average | 50.1%            | 50.8%          |  |  |  |

Farebox recovery ratio has a long-term focus. It includes costs that are not funded in the current year, except in an accounting-ledger sense, but are, in effect, passed on to future years. Those costs include depreciation and interest on long-term debt. Approximately 20% (and sometimes more) of MTA costs are not recovered in the current year from farebox revenues, other operating revenues or subsidies. That is why MTA operating statements generally show deficits. In addition, the recovery ratio allocates centralized MTA services to the Agencies, such as Security, the costs of the Inspector General, Civil Rights, Audit, Risk Management, Legal and Shared Services.

Farebox operating ratio focuses on Agency operating financial performance. It reflects the way MTA meets its statutory and bond-covenant budget-balancing requirements, and it excludes certain costs that are not subject to Agency control, but are provided centrally by the MTA.

In the agenda materials for the Meeting of the Metro-North and Long Island Committees, the calculations of the farebox operating and recovery ratios for the LIRR and MNR use a revised methodology to put the railroads on a more comparable basis. Those statistics, which are included in the respective financial and ridership reports of both Agencies, differ from the statistics presented in this table.



State of New York

New York City Transit Long Island Rail Road Metro-North Railroad Bridges and Tunnels Bus Company

# Report on Revenue Passengers and Vehicles Ridership Data Through August, 2019

NOTE: Ridership data are preliminary and subject to revision as well as adjustments warranted by annual audit review.

Prepared by: MTA Division of Management & Budget

Thursday, October 10, 2019

# Revenue Passengers in August

|                              | 2017        | 2018        | % Change | 2019        | % Change |
|------------------------------|-------------|-------------|----------|-------------|----------|
| MTA New York City Transit    | 190,438,818 | 183,617,094 | -3.58%   | 182,893,945 | -0.39%   |
| MTA New York City Subway     | 141,721,056 | 136,806,572 | -3.47%   | 137,210,300 | 0.30%    |
| MTA New York City Bus        | 48,717,762  | 46,810,522  | -3.91%   | 45,683,645  | -2.41%   |
| MTA Staten Island Railway    | 353,616     | 340,994     | -3.57%   | 312,876     | -8.25%   |
| MTA Long Island Rail Road    | 7,816,201   | 7,858,108   | 0.54%    | 7,921,403   | 0.81%    |
| MTA Metro-North Railroad     | 7,507,575   | 7,447,642   | -0.80%   | 7,315,206   | -1.78%   |
| East of Hudson               | 7,363,555   | 7,298,723   | -0.88%   | 7,177,390   | -1.66%   |
| Harlem Line                  | 2,373,087   | 2,313,467   | -2.51%   | 2,259,549   | -2.33%   |
| Hudson Line                  | 1,491,491   | 1,497,490   | 0.40%    | 1,503,699   | 0.41%    |
| New Haven Line               | 3,498,977   | 3,487,766   | -0.32%   | 3,414,142   | -2.11%   |
| West of Hudson               | 144,020     | 148,919     | 3.40%    | 137,816     | -7.46%   |
| Port Jervis Line             | 86,210      | 87,725      | 1.76%    | 86,334      | -1.59%   |
| Pascack Valley Line          | 57,810      | 61,194      | 5.85%    | 51,482      | -15.87%  |
| MTA Bus Company              | 10,182,683  | 10,270,251  | 0.86%    | 9,889,565   | -3.71%   |
| MTA Bridges & Tunnels        | 28,271,494  | 29,280,095  | 3.57%    | 29,442,731  | 0.56%    |
| Total All Agencies           | 216,298,894 | 209,534,089 | -3.13%   | 208,332,995 | -0.57%   |
| (Excludes Bridges & Tunnels) |             |             |          |             |          |
| Weekdays:                    | 23          | 23          |          | 22          |          |
| Holidays:                    | 0           | 0           |          | 0           |          |
| Weekend Days:                | 8           | 8           |          | 9           |          |
| Days                         | 31          | 31          |          | 31          |          |

# Revenue Passengers Year-to-Date Through August

|                              | 2017          | 2018          | % Change | 2019          | % Change |
|------------------------------|---------------|---------------|----------|---------------|----------|
| MTA New York City Transit    | 1,549,245,598 | 1,494,798,191 | -3.51%   | 1,488,421,406 | -0.43%   |
| MTA New York City Subway     | 1,147,422,679 | 1,114,054,234 | -2.91%   | 1,118,580,893 | 0.41%    |
| MTA New York City Bus        | 401,822,919   | 380,743,957   | -5.25%   | 369,840,513   | -2.86%   |
| MTA Staten Island Railway    | 2,962,784     | 2,972,085     | 0.31%    | 2,857,777     | -3.85%   |
| MTA Long Island Rail Road    | 59,220,368    | 59,305,598    | 0.14%    | 60,573,773    | 2.14%    |
| MTA Metro-North Railroad     | 57,243,321    | 57,259,804    | 0.03%    | 57,398,765    | 0.24%    |
| East of Hudson               | 56,155,313    | 56,161,555    | 0.01%    | 56,300,932    | 0.25%    |
| Harlem Line                  | 18,415,757    | 18,209,053    | -1.12%   | 18,125,897    | -0.46%   |
| Hudson Line                  | 11,155,171    | 11,292,369    | 1.23%    | 11,484,521    | 1.70%    |
| New Haven Line               | 26,584,385    | 26,660,133    | 0.28%    | 26,690,514    | 0.11%    |
| West of Hudson               | 1,088,008     | 1,098,249     | 0.94%    | 1,097,833     | -0.04%   |
| Port Jervis Line             | 647,592       | 633,776       | -2.13%   | 648,380       | 2.30%    |
| Pascack Valley Line          | 440,416       | 464,473       | 5.46%    | 449,453       | -3.23%   |
| MTA Bus Company              | 81,155,212    | 80,445,486    | -0.87%   | 79,755,913    | -0.86%   |
| MTA Bridges & Tunnels        | 204,676,996   | 213,281,668   | 4.20%    | 219,630,657   | 2.98%    |
| Total All Agencies           | 1,749,827,282 | 1,694,781,163 | -3.15%   | 1,689,007,634 | -0.34%   |
| (Excludes Bridges & Tunnels) |               |               |          |               |          |
| Weekdays:                    | 169           | 170           |          | 169           |          |
| Holidays:                    | 5             | 5             |          | 5             |          |
| Weekend Days:                | 69            | 68            |          | 69            |          |
| Days                         | 243           | 243           |          | 243           |          |

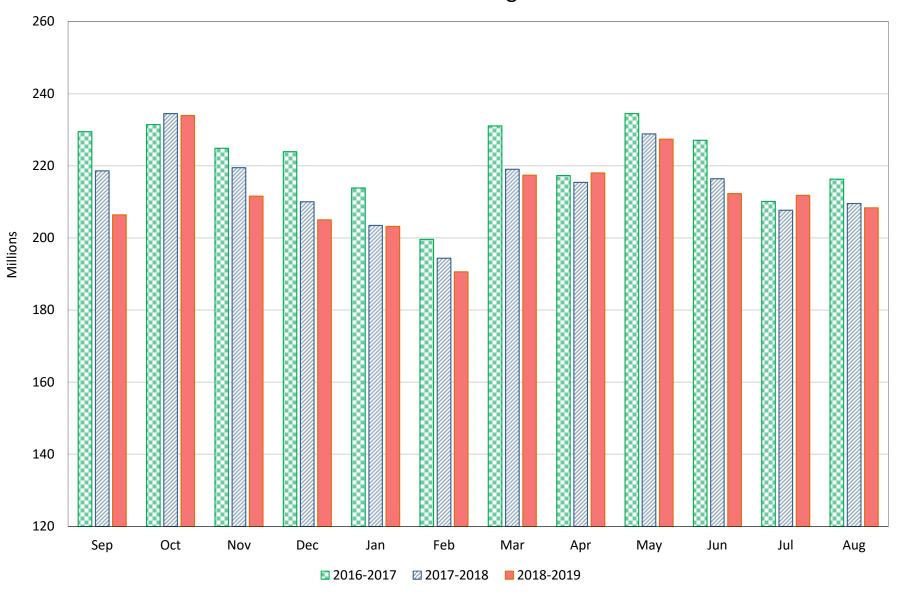
## 12 Month Average Revenue Passengers in August

|                              | 2017        | 2018        | % Change | 2019        | % Change |
|------------------------------|-------------|-------------|----------|-------------|----------|
| MTA New York City Transit    | 196,294,149 | 189,628,296 | -3.40%   | 186,920,405 | -1.43%   |
| MTA New York City Subway     | 145,089,337 | 141,166,514 | -2.70%   | 140,382,255 | -0.56%   |
| MTA New York City Bus        | 51,204,812  | 48,461,783  | -5.36%   | 46,538,150  | -3.97%   |
| MTA Staten Island Railway    | 378,268     | 384,481     | 1.64%    | 367,342     | -4.46%   |
| MTA Long Island Rail Road    | 7,452,666   | 7,437,006   | -0.21%   | 7,586,728   | 2.01%    |
| MTA Metro-North Railroad     | 7,217,274   | 7,209,270   | -0.11%   | 7,224,300   | 0.21%    |
| East of Hudson               | 7,082,044   | 7,073,765   | -0.12%   | 7,087,507   | 0.19%    |
| Harlem Line                  | 2,321,166   | 2,300,452   | -0.89%   | 2,280,652   | -0.86%   |
| Hudson Line                  | 1,401,964   | 1,419,557   | 1.25%    | 1,446,099   | 1.87%    |
| New Haven Line               | 3,358,915   | 3,353,756   | -0.15%   | 3,360,756   | 0.21%    |
| West of Hudson               | 135,230     | 135,505     | 0.20%    | 136,793     | 0.95%    |
| Port Jervis Line             | 81,089      | 79,321      | -2.18%   | 80,720      | 1.76%    |
| Pascack Valley Line          | 54,141      | 56,184      | 3.77%    | 56,073      | -0.20%   |
| MTA Bus Company              | 10,283,542  | 10,125,383  | -1.54%   | 10,063,225  | -0.61%   |
| MTA Bridges & Tunnels        | 25,595,492  | 26,550,166  | 3.73%    | 27,386,520  | 3.15%    |
| Total All Agencies           | 221,625,899 | 214,784,436 | -3.09%   | 212,161,999 | -1.22%   |
| (Excludes Bridges & Tunnels) |             |             |          |             |          |
| Weekdays:                    | 23          | 23          |          | 22          |          |
| Holidays:                    | 0           | 0           |          | 0           |          |
| Weekend Days:                | 8           | 8           |          | 9           |          |
| Days                         | 31          | 31          |          | 31          |          |

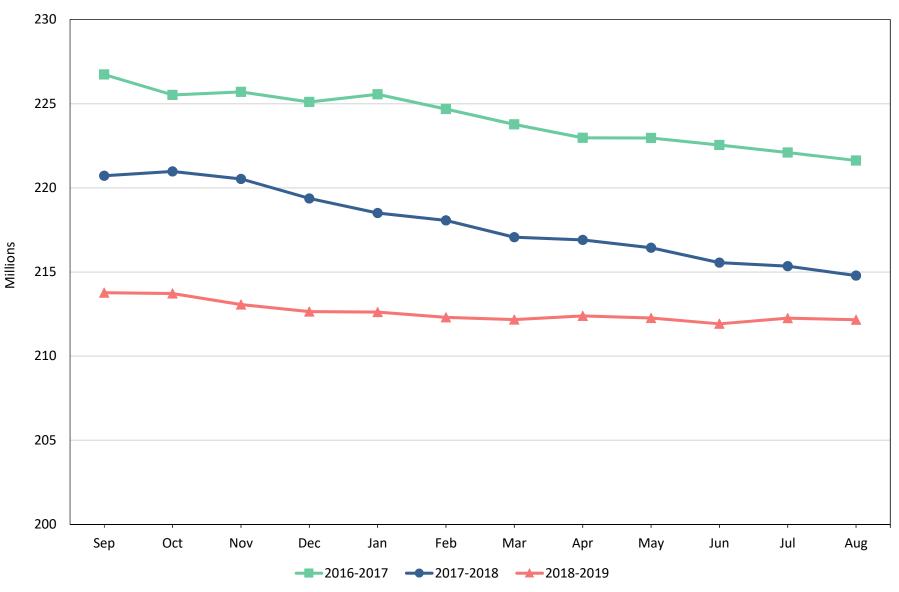
## Average Weekday Revenue Passengers in August

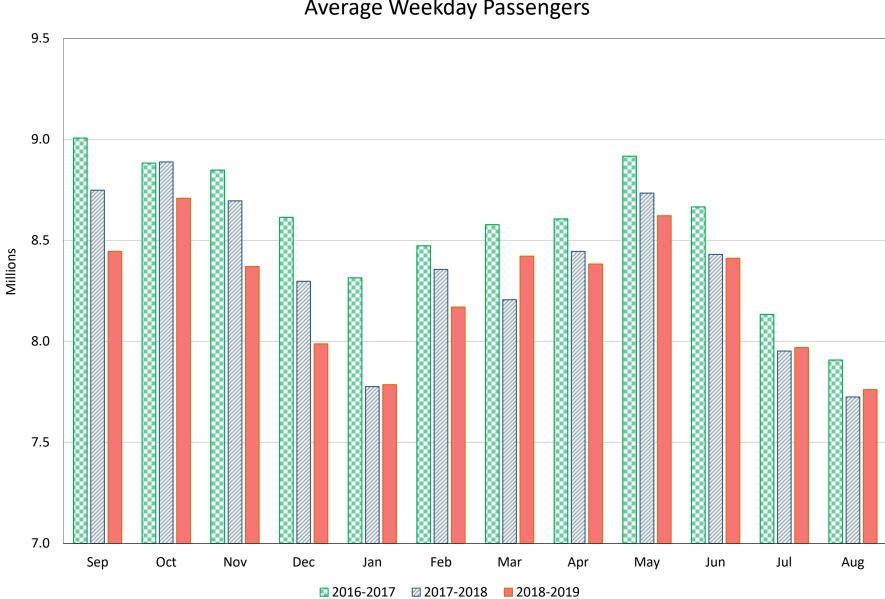
|                              | 2017      | 2018      | % Change | 2019      | % Change |
|------------------------------|-----------|-----------|----------|-----------|----------|
| MTA New York City Transit    | 6,941,224 | 6,754,630 | -2.69%   | 6,787,585 | 0.49%    |
| MTA New York City Subway     | 5,197,367 | 5,068,468 | -2.48%   | 5,136,088 | 1.33%    |
| MTA New York City Bus        | 1,743,857 | 1,686,163 | -3.31%   | 1,651,497 | -2.06%   |
| MTA Staten Island Railway    | 13,787    | 13,382    | -2.94%   | 13,226    | -1.17%   |
| MTA Long Island Rail Road    | 299,106   | 301,170   | 0.69%    | 312,767   | 3.85%    |
| MTA Metro-North Railroad     | 284,615   | 281,588   | -1.06%   | 281,268   | -0.11%   |
| East of Hudson               | 278,338   | 275,099   | -1.16%   | 274,990   | -0.04%   |
| Harlem Line                  | 90,521    | 88,157    | -2.61%   | 87,791    | -0.42%   |
| Hudson Line                  | 56,083    | 56,159    | 0.14%    | 57,157    | 1.78%    |
| New Haven Line               | 131,734   | 130,782   | -0.72%   | 130,041   | -0.57%   |
| West of Hudson               | 6,277     | 6,489     | 3.38%    | 6,278     | -3.25%   |
| Port Jervis Line             | 3,758     | 3,824     | 1.76%    | 3,927     | 2.69%    |
| Pascack Valley Line          | 2,519     | 2,665     | 5.80%    | 2,351     | -11.78%  |
| MTA Bus Company              | 369,341   | 374,172   | 1.31%    | 366,361   | -2.09%   |
| MTA Bridges & Tunnels        | 921,318   | 959,355   | 4.13%    | 957,940   | -0.15%   |
| Total All Agencies           | 7,908,074 | 7,724,942 | -2.32%   | 7,761,207 | 0.47%    |
| (Excludes Bridges & Tunnels) |           |           |          |           |          |
| Weekdays:                    | 23        | 23        |          | 22        |          |
| Holidays:                    | 0         | 0         |          | 0         |          |
| Weekend Days:                | 8         | 8         |          | 9         |          |
| Days                         | 31        | 31        |          | 31        |          |

# Metropolitan Transportation Authority Revenue Passengers



# Metropolitan Transportation Authority Revenue Passengers - 12 Month Averages





# Metropolitan Transportation Authority Average Weekday Passengers

## Metropolitan Transportation Authority

| Revenue Passengers         | 2016-2017     | 2017-2018                            | % Change | 2018-2019     | % Change |
|----------------------------|---------------|--------------------------------------|----------|---------------|----------|
| September                  | 229,481,785   | 218,609,547                          | -4.74%   | 206,414,792   | -5.58%   |
| October                    | 231,428,251   | 234,499,549                          | 1.33%    | 233,935,642   | -0.24%   |
| November                   | 224,847,343   | 219,487,402                          | -2.38%   | 211,577,176   | -3.60%   |
| December                   | 223,926,130   | 210,035,572                          | -6.20%   | 205,008,747   | -2.39%   |
| January                    | 213,864,320   | 203,484,027                          | -4.85%   | 203,198,087   | -0.14%   |
| February                   | 199,588,920   | 194,360,061                          | -2.62%   | 190,604,530   | -1.93%   |
| March                      | 231,082,742   | 219,058,081                          | -5.20%   | 217,387,798   | -0.76%   |
| April                      | 217,326,458   | 215,395,817                          | -0.89%   | 218,027,056   | 1.22%    |
| May                        | 234,464,126   | 228,848,542                          | -2.40%   | 227,364,753   | -0.65%   |
| June                       | 227,061,370   | 216,408,417                          | -4.69%   | 212,300,561   | -1.90%   |
| July                       | 210,140,452   | 207,692,129                          | -1.17%   | 211,791,854   | 1.97%    |
| August                     | 216,298,894   | 209,534,089                          | -3.13%   | 208,332,995   | -0.57%   |
| Year-to-Date               | 1,749,827,282 | 1,694,781,163                        | -3.15%   | 1,689,007,634 | -0.34%   |
| 12 Month Averages          | 2016-2017     | 2017-2018                            | % Change | 2018-2019     | % Change |
| September                  | 226,734,499   | 220,719,879                          | -2.65%   | 213,768,207   | -3.15%   |
| October                    | 225,517,900   | 220,975,821                          | -2.01%   | 213,721,214   | -3.28%   |
| November                   | 225,696,672   | 220,529,159                          | -2.29%   | 213,062,029   | -3.39%   |
| December                   | 225,101,748   | 219,371,613                          | -2.55%   | 212,643,127   | -3.07%   |
| January                    | 225,560,006   | 218,506,588                          | -3.13%   | 212,619,298   | -2.69%   |
| February                   | 224,687,211   | 218,070,850                          | -2.94%   | 212,306,337   | -2.64%   |
| March                      | 223,772,676   | 217,068,795                          | -3.00%   | 212,167,147   | -2.26%   |
| April                      | 222,974,798   | 216,907,908                          | -2.72%   | 212,386,417   | -2.08%   |
| May                        | 222,961,931   | 216,439,943                          | -2.93%   | 212,262,768   | -1.93%   |
| June                       | 222,545,846   | 215,552,197                          | -3.14%   | 211,920,447   | -1.68%   |
| July                       | 222,099,593   | 215,348,170                          | -3.04%   | 212,262,090   | -1.43%   |
| August                     | 221,625,899   | 214,784,436                          | -3.09%   | 212,161,999   | -1.22%   |
| Average Weekday Passengers | 2016-2017     | 2017-2018                            | % Change | 2018-2019     | % Change |
| September                  | 9,007,037     | 8,748,522                            | -2.87%   | 8,446,037     | -3.46%   |
| October                    | 8,883,114     | 8,889,258                            | 0.07%    | 8,708,847     | -2.03%   |
| November                   | 8,848,948     | 8,696,449                            | -1.72%   | 8,371,058     | -3.74%   |
| December                   | 8,614,513     | 8,298,078                            | -3.67%   | 7,988,295     | -3.73%   |
| January                    | 8,315,657     | 7,776,602                            | -6.48%   | 7,786,363     | 0.13%    |
| February                   | 8,474,101     | 8,356,413                            | -1.39%   | 8,170,634     | -2.22%   |
| March                      | 8,578,555     | 8,206,776                            | -4.33%   | 8,422,686     | 2.63%    |
| April                      | 8,606,574     | 8,445,763                            | -1.87%   | 8,383,871     | -0.73%   |
| Мау                        | 8,917,853     | 8,734,679                            | -2.05%   | 8,622,466     | -1.28%   |
| June                       | 8,666,226     | 8,431,088                            | -2.71%   | 8,412,193     | -0.22%   |
| July                       | 8,134,147     | 7,952,737                            | -2.23%   | 7,969,833     | 0.21%    |
| oury                       | 0,101,111     | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 2.20/0   | 1,000,000     | 0.2170   |

## MTA New York City Transit

| Revenue Passengers         | 2016-2017     | 2017-2018     | % Change         | 2018-2019     | % Change                 |
|----------------------------|---------------|---------------|------------------|---------------|--------------------------|
| September                  | 203,321,259   | 193,418,747   | -4.87%           | 181,832,606   | -5.99%                   |
| October                    | 205,199,171   | 207,541,739   | 1.14%            | 206,105,827   | -0.69%                   |
| November                   | 199,416,515   | 194,193,319   | -2.62%           | 186,463,618   | -3.98%                   |
| December                   | 198,347,249   | 185,587,561   | -6.43%           | 180,221,398   | -2.89%                   |
| January                    | 189,946,869   | 180,082,272   | -5.19%           | 179,078,762   | -0.56%                   |
| February                   | 177,193,798   | 172,152,646   | -2.84%           | 168,500,761   | -2.12%                   |
| March                      | 204,878,541   | 193,734,798   | -5.44%           | 192,056,205   | -0.87%                   |
| April                      | 192,930,582   | 190,494,850   | -1.26%           | 192,296,890   | 0.95%                    |
| May                        | 207,994,572   | 202,154,565   | -2.81%           | 200,610,929   | -0.76%                   |
| June                       | 200,591,083   | 190,346,850   | -5.11%           | 187,197,319   | -1.65%                   |
| July                       | 185,271,335   | 182,215,116   | -1.65%           | 185,786,595   | 1.96%                    |
| August                     | 190,438,818   | 183,617,094   | -3.58%           | 182,893,945   | -0.39%                   |
| Year-to-Date               | 1,549,245,598 | 1,494,798,191 | -3.51%           | 1,488,421,406 | -0.43%                   |
| 12 Month Averages          | 2016-2017     | 2017-2018     | % Change         | 2018-2019     | % Change                 |
| September                  | 201,157,770   | 195,468,940   | -2.83%           | 188,662,785   | -3.48%                   |
| October                    | 200,015,749   | 195,664,154   | -2.18%           | 188,543,125   | -3.64%                   |
| November                   | 200,135,814   | 195,228,888   | -2.45%           | 187,898,984   | -3.75%                   |
| December                   | 199,602,326   | 194,165,580   | -2.72%           | 187,451,803   | -3.46%                   |
| January                    | 199,965,736   | 193,343,531   | -3.31%           | 187,368,177   | -3.09%                   |
| February                   | 199,147,023   | 192,923,435   | -3.13%           | 187,063,854   | -3.04%                   |
| March                      | 198,306,730   | 191,994,789   | -3.18%           | 186,923,971   | -2.64%                   |
| April                      | 197,586,520   | 191,791,812   | -2.93%           | 187,074,141   | -2.46%                   |
| Мау                        | 197,542,735   | 191,305,144   | -3.16%           | 186,945,505   | -2.28%                   |
| June                       | 197,156,568   | 190,451,458   | -3.40%           | 186,683,044   | -1.98%                   |
| July                       | 196,737,555   | 190,196,773   | -3.32%           | 186,980,667   | -1.69%                   |
| August                     | 196,294,149   | 189,628,296   | -3.40%           | 186,920,405   | -1.43%                   |
| Average Weekday Passengers | 2016-2017     | 2017-2018     | % Change         | 2018-2019     | % Change                 |
| September                  | 7,945,242     | 7,701,788     | -3.06%           | 7,396,837     | -3.96%                   |
| October                    | 7,833,422     | 7,838,635     | 0.07%            | 7,651,409     | -3.90 %                  |
| November                   | 7,793,452     | 7,647,522     | -1.87%           | 7,333,470     | -2.39 <i>%</i><br>-4.11% |
| December                   | 7,590,923     | 7,047,522     | -3.95%           | 6,980,243     | -4.11%                   |
|                            | 7,327,845     | 6,837,308     | -6.69%           | 6,819,988     | -4.27%                   |
| January<br>February        |               |               | -0.09%<br>-1.53% |               | -0.25%<br>-2.41%         |
| February                   | 7,482,722     | 7,368,302     |                  | 7,190,656     | -2.41%<br>2.57%          |
| March                      | 7,577,527     | 7,221,603     | -4.70%           | 7,407,083     |                          |
| April                      | 7,595,620     | 7,437,683     | -2.08%           | 7,371,887     | -0.88%                   |
| May                        | 7,884,233     | 7,693,437     | -2.42%           | 7,583,647     | -1.43%                   |
| June                       | 7,630,605     | 7,387,753     | -3.18%           | 7,385,681     | -0.03%                   |
| July                       | 7,129,419     | 6,948,786     | -2.53%           | 6,971,875     | 0.33%                    |
| August                     | 6,941,224     | 6,754,630     | -2.69%           | 6,787,585     | 0.49%                    |

# MTA New York City Subway

| Revenue Passengers         | 2016-2017     | 2017-2018              | % Change         | 2018-2019              | % Change         |
|----------------------------|---------------|------------------------|------------------|------------------------|------------------|
| September                  | 148,467,391   | 143,012,669            | -3.67%           | 134,989,959            | -5.61%           |
| October                    | 150,638,608   | 153,378,108            | 1.82%            | 154,116,408            | 0.48%            |
| November                   | 147,033,943   | 144,404,634            | -1.79%           | 140,711,661            | -2.56%           |
| December                   | 147,509,424   | 139,148,517            | -5.67%           | 136,188,140            | -2.13%           |
| January                    | 140,288,294   | 134,683,435            | -4.00%           | 134,544,724            | -0.10%           |
| February                   | 130,465,060   | 127,432,835            | -2.32%           | 126,359,734            | -0.84%           |
| March                      | 151,384,924   | 143,982,923            | -4.89%           | 143,723,256            | -0.18%           |
| April                      | 143,284,553   | 141,950,369            | -0.93%           | 145,063,237            | 2.19%            |
| May                        | 153,470,353   | 150,320,833            | -2.05%           | 150,789,403            | 0.31%            |
| June                       | 149,360,780   | 142,709,768            | -4.45%           | 141,384,305            | -0.93%           |
| July                       | 137,447,659   | 136,167,499            | -0.93%           | 139,505,934            | 2.45%            |
| August                     | 141,721,056   | 136,806,572            | -3.47%           | 137,210,300            | 0.30%            |
| Year-to-Date               | 1,147,422,679 | 1,114,054,234          | -2.91%           | 1,118,580,893          | 0.41%            |
| 12 Month Averages          | 2016-2017     | 2017-2018              | % Change         | 2018-2019              | % Change         |
| September                  | 147,249,198   | 144,634,777            | -1.78%           | 140,497,954            | -2.86%           |
| October                    | 146,470,125   | 144,863,069            | -1.10%           | 140,559,479            | -2.97%           |
| November                   | 146,677,743   | 144,643,960            | -1.39%           | 140,251,732            | -3.04%           |
| December                   | 146,401,233   | 143,947,217            | -1.68%           | 140,005,034            | -2.74%           |
| January                    | 146,724,095   | 143,480,146            | -2.21%           | 139,993,474            | -2.43%           |
| February                   | 146,205,284   | 143,227,460            | -2.04%           | 139,904,049            | -2.32%           |
| March                      | 145,795,917   | 142,610,627            | -2.18%           | 139,882,410            | -1.91%           |
| April                      | 145,461,992   | 142,499,445            | -2.04%           | 140,141,816            | -1.65%           |
| May                        | 145,592,004   | 142,236,985            | -2.30%           | 140,180,863            | -1.45%           |
| June                       | 145,454,816   | 141,682,734            | -2.59%           | 140,070,408            | -1.14%           |
| July                       | 145,254,502   | 141,576,054            | -2.53%           | 140,348,611            | -0.87%           |
| August                     | 145,089,337   | 141,166,514            | -2.70%           | 140,382,255            | -0.56%           |
| Average Weekday Passengers | 2016-2017     | 2017-2018              | % Change         | 2018-2019              | % Change         |
| September                  | 5,816,860     | 5,713,700              | -1.77%           | 5,524,451              | -3.31%           |
| October                    | 5,759,591     | 5,808,527              | 0.85%            | 5,734,634              | -1.27%           |
| November                   | 5,746,772     | 5,698,053              | -0.85%           | 5,556,889              | -2.48%           |
| December                   | 5,642,250     | 5,468,971              | -3.07%           | 5,280,965              | -3.44%           |
| January                    | 5,410,721     | 5,122,325              | -5.33%           | 5,144,107              | -3.44 %<br>0.43% |
| February                   | 5,529,330     | 5,479,225              | -0.91%           | 5,423,877              | -1.01%           |
| March                      | 5,609,555     | 5,388,832              | -3.93%           | 5,567,422              | 3.31%            |
| April                      | 5,662,289     | 5,564,686              | -3.93%<br>-1.72% | 5,576,744              | 0.22%            |
| Мау                        | 5,836,342     |                        | -1.59%           |                        | -0.45%           |
| -                          | 5,698,402     | 5,743,481<br>5,569,036 | -1.39%<br>-2.27% | 5,717,721<br>5,609,231 | -0.45%<br>0.72%  |
|                            |               | 5 564 1136             |                  | 5 609 231              | 11/2%            |
| June<br>July               | 5,330,092     | 5,232,455              | -1.83%           | 5,278,407              | 0.88%            |

## MTA New York City Bus

| Revenue Passengers         | 2016-2017   | 2017-2018   | % Change | 2018-2019   | % Change   |
|----------------------------|-------------|-------------|----------|-------------|------------|
| September                  | 54,853,868  | 50,406,078  | -8.11%   | 46,842,647  | -7.07%     |
| October                    | 54,560,563  | 54,163,631  | -0.73%   | 51,989,419  | -4.01%     |
| November                   | 52,382,572  | 49,788,685  | -4.95%   | 45,751,957  | -8.11%     |
| December                   | 50,837,825  | 46,439,044  | -8.65%   | 44,033,258  | -5.18%     |
| January                    | 49,658,575  | 45,398,837  | -8.58%   | 44,534,038  | -1.90%     |
| February                   | 46,728,738  | 44,719,811  | -4.30%   | 42,141,027  | -5.77%     |
| March                      | 53,493,617  | 49,751,875  | -6.99%   | 48,332,949  | -2.85%     |
| April                      | 49,646,029  | 48,544,481  | -2.22%   | 47,233,653  | -2.70%     |
| Мау                        | 54,524,219  | 51,833,732  | -4.93%   | 49,821,526  | -3.88%     |
| June                       | 51,230,303  | 47,637,082  | -7.01%   | 45,813,014  | -3.83%     |
| July                       | 47,823,676  | 46,047,617  | -3.71%   | 46,280,661  | 0.51%      |
| August                     | 48,717,762  | 46,810,522  | -3.91%   | 45,683,645  | -2.41%     |
| Year-to-Date               | 401,822,919 | 380,743,957 | -5.25%   | 369,840,513 | -2.86%     |
| 12 Month Averages          | 2016-2017   | 2017-2018   | % Change | 2018-2019   | % Change   |
| September                  | 53,908,572  | 50,834,163  | -5.70%   | 48,164,830  | -5.25%     |
| October                    | 53,545,624  | 50,801,085  | -5.13%   | 47,983,646  | -5.55%     |
| November                   | 53,458,071  | 50,584,928  | -5.37%   | 47,647,252  | -5.81%     |
| December                   | 53,201,093  | 50,218,363  | -5.61%   | 47,446,770  | -5.52%     |
| January                    | 53,241,641  | 49,863,385  | -6.35%   | 47,374,703  | -4.99%     |
| February                   | 52,941,739  | 49,695,974  | -6.13%   | 47,159,805  | -5.10%     |
| March                      | 52,510,813  | 49,384,163  | -5.95%   | 47,041,561  | -4.74%     |
| April                      | 52,124,528  | 49,292,367  | -5.43%   | 46,932,325  | -4.79%     |
| May                        | 51,950,730  | 49,068,160  | -5.55%   | 46,764,641  | -4.69%     |
| June                       | 51,701,752  | 48,768,724  | -5.67%   | 46,612,636  | -4.42%     |
| July                       | 51,483,053  | 48,620,720  | -5.56%   | 46,632,056  | -4.09%     |
| August                     | 51,204,812  | 48,461,783  | -5.36%   | 46,538,150  | -3.97%     |
| Average Weekday Passengers | 2016-2017   | 2017-2018   | % Change | 2018-2019   | % Change   |
| September                  | 2,128,381   | 1,988,088   | -6.59%   | 1,872,386   | -5.82%     |
| October                    | 2,073,830   | 2,030,108   | -2.11%   | 1,916,775   | -5.58%     |
| November                   | 2,046,680   | 1,949,469   | -4.75%   | 1,776,581   | -8.87%     |
| December                   | 1,948,673   | 1,822,294   | -6.49%   | 1,699,278   | -6.75%     |
| January                    | 1,917,124   | 1,714,982   | -10.54%  | 1,675,882   | -2.28%     |
| February                   | 1,953,392   | 1,889,077   | -3.29%   | 1,766,779   | -6.47%     |
| March                      | 1,967,972   | 1,832,772   | -6.87%   | 1,839,661   | 0.38%      |
| April                      | 1,933,332   | 1,872,997   | -3.12%   | 1,795,143   | -4.16%     |
| Мау                        | 2,047,891   | 1,949,956   | -4.78%   | 1,865,926   | -4.31%     |
| June                       | 1,932,203   | 1,818,717   | -5.87%   | 1,776,450   | -4.31%     |
|                            |             | 1,716,331   | -4.61%   | 1,693,468   | -2.32%     |
| July                       | 1,799,327   | 1 /16 221   | _1 61%   | 1 603 769   | _1 '4'4'/_ |

MTA Bus

| Revenue Passengers         | 2016-2017  | 2017-2018  | % Change | 2018-2019  | % Change |
|----------------------------|------------|------------|----------|------------|----------|
| September                  | 10,898,004 | 10,293,093 | -5.55%   | 10,049,613 | -2.37%   |
| October                    | 10,831,747 | 10,942,815 | 1.03%    | 11,325,167 | 3.49%    |
| November                   | 10,414,750 | 10,230,691 | -1.77%   | 10,030,732 | -1.95%   |
| December                   | 10,102,793 | 9,592,517  | -5.05%   | 9,597,279  | 0.05%    |
| January                    | 9,840,105  | 9,359,616  | -4.88%   | 9,726,639  | 3.92%    |
| February                   | 9,289,270  | 9,153,050  | -1.47%   | 9,024,999  | -1.40%   |
| March                      | 10,774,447 | 10,383,080 | -3.63%   | 10,358,653 | -0.24%   |
| April                      | 9,868,714  | 10,145,682 | 2.81%    | 10,166,474 | 0.20%    |
| Мау                        | 10,948,782 | 11,008,565 | 0.55%    | 10,805,557 | -1.84%   |
| June                       | 10,415,892 | 10,147,168 | -2.58%   | 9,625,988  | -5.14%   |
| July                       | 9,835,319  | 9,978,075  | 1.45%    | 10,158,038 | 1.80%    |
| August                     | 10,182,683 | 10,270,251 | 0.86%    | 9,889,565  | -3.71%   |
| Year-to-Date               | 81,155,212 | 80,445,486 | -0.87%   | 79,755,913 | -0.86%   |
| 12 Month Averages          | 2016-2017  | 2017-2018  | % Change | 2018-2019  | % Change |
| September                  | 10,537,568 | 10,233,133 | -2.89%   | 10,105,093 | -1.25%   |
| October                    | 10,495,734 | 10,242,389 | -2.41%   | 10,136,956 | -1.03%   |
| November                   | 10,503,277 | 10,227,050 | -2.63%   | 10,120,293 | -1.04%   |
| December                   | 10,468,096 | 10,184,527 | -2.71%   | 10,120,690 | -0.63%   |
| January                    | 10,499,373 | 10,144,487 | -3.38%   | 10,151,275 | 0.07%    |
| February                   | 10,469,233 | 10,133,135 | -3.21%   | 10,140,604 | 0.07%    |
| March                      | 10,417,636 | 10,100,521 | -3.04%   | 10,138,569 | 0.38%    |
| April                      | 10,359,526 | 10,123,602 | -2.28%   | 10,140,301 | 0.16%    |
| May                        | 10,353,387 | 10,128,584 | -2.17%   | 10,123,384 | -0.05%   |
| June                       | 10,323,175 | 10,106,190 | -2.10%   | 10,079,952 | -0.26%   |
| July                       | 10,309,237 | 10,118,086 | -1.85%   | 10,094,949 | -0.23%   |
| August                     | 10,283,542 | 10,125,383 | -1.54%   | 10,063,225 | -0.61%   |
| Average Weekday Passengers | 2016-2017  | 2017-2018  | % Change | 2018-2019  | % Change |
| September                  | 428,697    | 412,007    | -3.89%   | 409,993    | -0.49%   |
| October                    | 418,098    | 416,050    | -0.49%   | 422,384    | 1.52%    |
| November                   | 412,102    | 405,862    | -1.51%   | 395,161    | -2.64%   |
| December                   | 393,484    | 383,636    | -2.50%   | 376,372    | -1.89%   |
| January                    | 386,330    | 359,321    | -6.99%   | 371,720    | 3.45%    |
| February                   | 394,036    | 394,753    | 0.18%    | 384,844    | -2.51%   |
| March                      | 402,782    | 390,793    | -2.98%   | 401,957    | 2.86%    |
| April                      | 392,293    | 399,312    | 1.79%    | 390,950    | -2.09%   |
| May                        | 417,065    | 419,462    | 0.57%    | 408,562    | -2.60%   |
| June                       | 396,805    | 393,029    | -0.95%   | 373,241    | -5.03%   |
| July                       | 377,376    | 377,060    | -0.08%   | 376,380    | -0.18%   |
| J                          |            | 5,000      | 1.31%    | 0.0,000    | -2.09%   |

# MTA Staten Island Railway

| Revenue Passengers         | 2016-2017 | 2017-2018 | % Change | 2018-2019 | % Change |
|----------------------------|-----------|-----------|----------|-----------|----------|
| September                  | 404,713   | 401,445   | -0.81%   | 363,488   | -9.46%   |
| October                    | 400,281   | 449,023   | 12.18%   | 443,826   | -1.16%   |
| November                   | 395,065   | 419,045   | 6.07%    | 386,701   | -7.72%   |
| December                   | 376,371   | 372,172   | -1.12%   | 356,308   | -4.26%   |
| January                    | 379,316   | 390,355   | 2.91%    | 381,600   | -2.24%   |
| February                   | 328,169   | 340,527   | 3.77%    | 318,372   | -6.51%   |
| March                      | 398,044   | 389,114   | -2.24%   | 378,259   | -2.79%   |
| April                      | 353,305   | 377,531   | 6.86%    | 377,719   | 0.05%    |
| May                        | 414,213   | 420,153   | 1.43%    | 408,805   | -2.70%   |
| June                       | 403,043   | 381,443   | -5.36%   | 347,928   | -8.79%   |
| July                       | 333,078   | 331,968   | -0.33%   | 332,218   | 0.08%    |
| August                     | 353,616   | 340,994   | -3.57%   | 312,876   | -8.25%   |
| Year-to-Date               | 2,962,784 | 2,972,085 | 0.31%    | 2,857,777 | -3.85%   |
| 12 Month Averages          | 2016-2017 | 2017-2018 | % Change | 2018-2019 | % Change |
| September                  | 380,824   | 377,995   | -0.74%   | 381,318   | 0.88%    |
| October                    | 377,858   | 382,057   | 1.11%    | 380,885   | -0.31%   |
| November                   | 379,418   | 384,056   | 1.22%    | 378,189   | -1.53%   |
| December                   | 377,675   | 383,706   | 1.60%    | 376,867   | -1.78%   |
| January                    | 379,003   | 384,626   | 1.48%    | 376,138   | -2.21%   |
| February                   | 378,367   | 385,655   | 1.93%    | 374,292   | -2.95%   |
| March                      | 377,133   | 384,911   | 2.06%    | 373,387   | -2.99%   |
| April                      | 375,651   | 386,930   | 3.00%    | 373,403   | -3.50%   |
| May                        | 377,268   | 387,425   | 2.69%    | 372,457   | -3.86%   |
| June                       | 377,343   | 385,625   | 2.19%    | 369,664   | -4.14%   |
| July                       | 377,816   | 385,533   | 2.04%    | 369,685   | -4.11%   |
| August                     | 378,268   | 384,481   | 1.64%    | 367,342   | -4.46%   |
| Average Weekday Passengers | 2016-2017 | 2017-2018 | % Change | 2018-2019 | % Change |
| September                  | 17,389    | 17,744    | 2.04%    | 17,089    | -3.69%   |
| October                    | 17,330    | 18,590    | 7.27%    | 17,847    | -4.00%   |
| November                   | 17,059    | 18,097    | 6.08%    | 17,020    | -5.95%   |
| December                   | 16,270    | 16,611    | 2.10%    | 15,600    | -6.09%   |
| January                    | 16,566    | 16,387    | -1.08%   | 16,270    | -0.71%   |
| February                   | 15,676    | 16,166    | 3.13%    | 15,575    | -3.66%   |
| March                      | 16,130    | 15,963    | -1.03%   | 16,281    | 1.99%    |
| April                      | 15,739    | 16,226    | 3.10%    | 15,726    | -3.08%   |
| May                        | 17,185    | 17,399    | 1.24%    | 16,779    | -3.56%   |
| June                       | 16,675    | 16,213    | -2.77%   | 15,914    | -1.84%   |
| Julio                      |           |           | -2.11/0  |           |          |
| July                       | 14,161    | 13,786    | -2.64%   | 13,757    | -0.21%   |

## MTA Long Island Rail Road

| Revenue Passengers         | 2016-2017  | 2017-2018  | % Change | 2018-2019  | % Change |
|----------------------------|------------|------------|----------|------------|----------|
| September                  | 7,589,091  | 7,413,822  | -2.31%   | 7,227,262  | -2.52%   |
| October                    | 7,553,444  | 7,818,376  | 3.51%    | 8,172,734  | 4.53%    |
| November                   | 7,385,548  | 7,376,934  | -0.12%   | 7,477,649  | 1.37%    |
| December                   | 7,683,544  | 7,329,341  | -4.61%   | 7,589,318  | 3.55%    |
| January                    | 6,958,391  | 6,882,948  | -1.08%   | 7,166,693  | 4.12%    |
| February                   | 6,522,399  | 6,476,251  | -0.71%   | 6,544,351  | 1.05%    |
| March                      | 7,723,528  | 7,412,001  | -4.03%   | 7,515,113  | 1.39%    |
| April                      | 7,158,667  | 7,267,217  | 1.52%    | 7,724,038  | 6.29%    |
| May                        | 7,642,164  | 7,716,073  | 0.97%    | 7,974,945  | 3.35%    |
| June                       | 7,943,275  | 7,940,642  | -0.03%   | 7,736,345  | -2.57%   |
| July                       | 7,455,744  | 7,752,358  | 3.98%    | 7,990,885  | 3.08%    |
| August                     | 7,816,201  | 7,858,108  | 0.54%    | 7,921,403  | 0.81%    |
| Year-to-Date               | 59,220,368 | 59,305,598 | 0.14%    | 60,573,773 | 2.14%    |
| 12 Month Averages          | 2016-2017  | 2017-2018  | % Change | 2018-2019  | % Change |
| September                  | 7,433,757  | 7,438,060  | 0.06%    | 7,421,459  | -0.22%   |
| October                    | 7,422,649  | 7,460,138  | 0.51%    | 7,450,989  | -0.12%   |
| November                   | 7,452,478  | 7,459,420  | 0.09%    | 7,459,382  | -0.00%   |
| December                   | 7,445,973  | 7,429,903  | -0.22%   | 7,481,047  | 0.69%    |
| January                    | 7,485,588  | 7,423,616  | -0.83%   | 7,504,692  | 1.09%    |
| February                   | 7,477,930  | 7,419,771  | -0.78%   | 7,510,367  | 1.22%    |
| March                      | 7,475,137  | 7,393,810  | -1.09%   | 7,518,960  | 1.69%    |
| April                      | 7,465,707  | 7,402,856  | -0.84%   | 7,557,028  | 2.08%    |
| May                        | 7,478,916  | 7,409,015  | -0.93%   | 7,578,601  | 2.29%    |
| June                       | 7,476,758  | 7,408,796  | -0.91%   | 7,561,576  | 2.06%    |
| July                       | 7,462,987  | 7,433,514  | -0.39%   | 7,581,453  | 1.99%    |
| August                     | 7,452,666  | 7,437,006  | -0.21%   | 7,586,728  | 2.01%    |
| Average Weekday Passengers | 2016-2017  | 2017-2018  | % Change | 2018-2019  | % Change |
| September                  | 318,591    | 322,174    | 1.12%    | 327,002    | 1.50%    |
| October                    | 315,279    | 313,326    | -0.62%   | 316,919    | 1.15%    |
| November                   | 323,360    | 322,271    | -0.34%   | 326,138    | 1.20%    |
| December                   | 318,908    | 315,487    | -1.07%   | 324,193    | 2.76%    |
| January                    | 304,399    | 289,965    | -4.74%   | 302,167    | 4.21%    |
| February                   | 301,738    | 299,493    | -0.74%   | 302,804    | 1.11%    |
| March                      | 300,813    | 298,352    | -0.82%   | 313,393    | 5.04%    |
| April                      | 310,565    | 303,688    | -2.21%   | 310,439    | 2.22%    |
| May                        | 307,067    | 310,397    | 1.08%    | 319,369    | 2.89%    |
| June                       | 317,303    | 328,561    | 3.55%    | 332,647    | 1.24%    |
| July                       | 318,758    | 319,177    | 0.13%    | 316,692    | -0.78%   |
|                            |            |            |          |            |          |

#### MTA Metro-North Rail Road

| Revenue Passengers         | 2016-2017  | 2017-2018  | % Change | 2018-2019  | % Change |
|----------------------------|------------|------------|----------|------------|----------|
| September                  | 7,268,718  | 7,082,441  | -2.56%   | 6,941,823  | -1.99%   |
| October                    | 7,443,609  | 7,747,597  | 4.08%    | 7,888,088  | 1.81%    |
| November                   | 7,235,466  | 7,267,413  | 0.44%    | 7,218,476  | -0.67%   |
| December                   | 7,416,173  | 7,153,981  | -3.54%   | 7,244,445  | 1.26%    |
| January                    | 6,739,640  | 6,768,836  | 0.43%    | 6,844,393  | 1.12%    |
| February                   | 6,255,285  | 6,237,588  | -0.28%   | 6,216,047  | -0.35%   |
| March                      | 7,308,183  | 7,139,088  | -2.31%   | 7,079,568  | -0.83%   |
| April                      | 7,015,190  | 7,110,538  | 1.36%    | 7,461,935  | 4.94%    |
| May                        | 7,464,395  | 7,549,186  | 1.14%    | 7,564,517  | 0.20%    |
| June                       | 7,708,077  | 7,592,314  | -1.50%   | 7,392,981  | -2.63%   |
| July                       | 7,244,976  | 7,414,612  | 2.34%    | 7,524,118  | 1.48%    |
| August                     | 7,507,575  | 7,447,642  | -0.80%   | 7,315,206  | -1.78%   |
| Year-to-Date               | 57,243,321 | 57,259,804 | 0.03%    | 57,398,765 | 0.24%    |
| 12 Month Averages          | 2016-2017  | 2017-2018  | % Change | 2018-2019  | % Change |
| September                  | 7,224,581  | 7,201,751  | -0.32%   | 7,197,552  | -0.06%   |
| October                    | 7,205,910  | 7,227,083  | 0.29%    | 7,209,259  | -0.25%   |
| November                   | 7,225,684  | 7,229,745  | 0.06%    | 7,205,181  | -0.34%   |
| December                   | 7,207,677  | 7,207,896  | 0.00%    | 7,212,720  | 0.07%    |
| January                    | 7,230,306  | 7,210,329  | -0.28%   | 7,219,016  | 0.12%    |
| February                   | 7,214,658  | 7,208,854  | -0.08%   | 7,217,221  | 0.12%    |
| March                      | 7,196,040  | 7,194,763  | -0.02%   | 7,212,261  | 0.24%    |
| April                      | 7,187,394  | 7,202,709  | 0.21%    | 7,241,544  | 0.54%    |
| May                        | 7,209,626  | 7,209,775  | 0.00%    | 7,242,822  | 0.46%    |
| June                       | 7,212,001  | 7,200,128  | -0.16%   | 7,226,211  | 0.36%    |
| July                       | 7,211,998  | 7,214,264  | 0.03%    | 7,235,336  | 0.29%    |
| August                     | 7,217,274  | 7,209,270  | -0.11%   | 7,224,300  | 0.21%    |
| Average Weekday Passengers | 2016-2017  | 2017-2018  | % Change | 2018-2019  | % Change |
| September                  | 297,118    | 294,809    | -0.78%   | 295,116    | 0.10%    |
| October                    | 298,985    | 302,657    | 1.23%    | 300,288    | -0.78%   |
| November                   | 302,975    | 302,697    | -0.09%   | 299,269    | -1.13%   |
| December                   | 294,928    | 291,078    | -1.31%   | 291,887    | 0.28%    |
| January                    | 280,517    | 273,622    | -2.46%   | 276,218    | 0.95%    |
| February                   | 279,930    | 277,699    | -0.80%   | 276,754    | -0.34%   |
| March                      | 281,303    | 280,065    | -0.44%   | 283,972    | 1.40%    |
| April                      | 292,357    | 288,855    | -1.20%   | 294,868    | 2.08%    |
| May                        | 292,303    | 293,984    | 0.58%    | 294,109    | 0.04%    |
| June                       | 304,839    | 305,532    | 0.23%    | 304,710    | -0.27%   |
|                            |            |            |          |            | -0.27 %  |
| July                       | 294,434    | 293,927    | -0.17%   | 291,128    | _() 45%  |

#### MTA Metro-North East-of-Hudson

| Revenue Passengers         | 2016-2017  | 2017-2018  | % Change | 2018-2019  | % Change |
|----------------------------|------------|------------|----------|------------|----------|
| September                  | 7,123,553  | 6,953,276  | -2.39%   | 6,812,970  | -2.02%   |
| October                    | 7,321,189  | 7,610,678  | 3.95%    | 7,737,800  | 1.67%    |
| November                   | 7,104,082  | 7,134,492  | 0.43%    | 7,083,292  | -0.72%   |
| December                   | 7,280,396  | 7,025,175  | -3.51%   | 7,115,092  | 1.28%    |
| January                    | 6,610,352  | 6,638,414  | 0.42%    | 6,714,444  | 1.15%    |
| February                   | 6,134,790  | 6,120,024  | -0.24%   | 6,097,880  | -0.36%   |
| March                      | 7,162,514  | 6,997,930  | -2.30%   | 6,941,075  | -0.81%   |
| April                      | 6,885,596  | 6,978,582  | 1.35%    | 7,319,622  | 4.89%    |
| May                        | 7,323,535  | 7,406,943  | 1.14%    | 7,419,623  | 0.17%    |
| June                       | 7,563,718  | 7,449,782  | -1.51%   | 7,251,906  | -2.66%   |
| July                       | 7,111,253  | 7,271,157  | 2.25%    | 7,378,992  | 1.48%    |
| August                     | 7,363,555  | 7,298,723  | -0.88%   | 7,177,390  | -1.66%   |
| Year-to-Date               | 56,155,313 | 56,161,555 | 0.01%    | 56,300,932 | 0.25%    |
| 12 Month Averages          | 2016-2017  | 2017-2018  | % Change | 2018-2019  | % Change |
| September                  | 7,080,143  | 7,067,855  | -0.17%   | 7,062,073  | -0.08%   |
| October                    | 7,064,147  | 7,091,979  | 0.39%    | 7,072,666  | -0.27%   |
| November                   | 7,084,510  | 7,094,513  | 0.14%    | 7,068,399  | -0.37%   |
| December                   | 7,067,357  | 7,073,245  | 0.08%    | 7,075,892  | 0.04%    |
| January                    | 7,089,810  | 7,075,583  | -0.20%   | 7,082,228  | 0.09%    |
| February                   | 7,074,905  | 7,074,353  | -0.01%   | 7,080,383  | 0.09%    |
| March                      | 7,056,875  | 7,060,637  | 0.05%    | 7,075,645  | 0.21%    |
| April                      | 7,048,986  | 7,068,386  | 0.28%    | 7,104,065  | 0.50%    |
| May                        | 7,071,562  | 7,075,337  | 0.05%    | 7,105,122  | 0.42%    |
| June                       | 7,074,674  | 7,065,842  | -0.12%   | 7,088,632  | 0.32%    |
| July                       | 7,075,828  | 7,079,167  | 0.05%    | 7,097,618  | 0.26%    |
| August                     | 7,082,044  | 7,073,765  | -0.12%   | 7,087,507  | 0.19%    |
| Average Weekday Passengers | 2016-2017  | 2017-2018  | % Change | 2018-2019  | % Change |
| September                  | 290,202    | 288,358    | -0.64%   | 288,353    | -0.00%   |
| October                    | 293,166    | 296,430    | 1.11%    | 293,740    | -0.91%   |
| November                   | 296,403    | 296,048    | -0.12%   | 292,507    | -1.20%   |
| December                   | 288,459    | 284,646    | -1.32%   | 285,429    | 0.27%    |
| January                    | 274,050    | 267,400    | -2.43%   | 270,017    | 0.98%    |
| February                   | 273,604    | 271,527    | -0.76%   | 270,550    | -0.36%   |
| March                      | 274,959    | 273,646    | -0.48%   | 277,384    | 1.37%    |
| April                      | 285,896    | 282,579    | -1.16%   | 288,396    | 2.06%    |
| May                        | 285,889    | 287,508    | 0.57%    | 287,513    | 0.00%    |
| June                       | 298,274    | 298,753    | 0.16%    | 297,676    | -0.36%   |
|                            | 287,756    | 287,092    | -0.23%   | 284,517    | -0.90%   |
| July                       | 207.700    |            |          |            |          |

#### **MTA Metro-North Harlem Line**

| Revenue Passengers         | 2016-2017  | 2017-2018  | % Change | 2018-2019        | % Change |
|----------------------------|------------|------------|----------|------------------|----------|
| September                  | 2,333,897  | 2,277,688  | -2.41%   | 2,178,843        | -4.34%   |
| October                    | 2,403,597  | 2,493,758  | 3.75%    | 2,499,505        | 0.23%    |
| November                   | 2,322,328  | 2,329,438  | 0.31%    | 2,283,471        | -1.97%   |
| December                   | 2,378,417  | 2,295,482  | -3.49%   | 2,280,113        | -0.67%   |
| January                    | 2,189,026  | 2,206,702  | 0.81%    | 2,193,301        | -0.61%   |
| February                   | 2,036,882  | 2,030,072  | -0.33%   | 1,993,046        | -1.82%   |
| March                      | 2,398,995  | 2,306,324  | -3.86%   | 2,269,246        | -1.61%   |
| April                      | 2,252,524  | 2,272,242  | 0.88%    | 2,377,648        | 4.64%    |
| May                        | 2,406,553  | 2,385,749  | -0.86%   | 2,384,975        | -0.03%   |
| June                       | 2,470,479  | 2,389,946  | -3.26%   | 2,306,822        | -3.48%   |
| July                       | 2,288,211  | 2,304,551  | 0.71%    | 2,341,310        | 1.60%    |
| August                     | 2,373,087  | 2,313,467  | -2.51%   | 2,259,549        | -2.33%   |
| Year-to-Date               | 18,415,757 | 18,209,053 | -1.12%   | 18,125,897       | -0.46%   |
| 12 Month Averages          | 2016-2017  | 2017-2018  | % Change | 2018-2019        | % Change |
| September                  | 2,314,211  | 2,316,482  | 0.10%    | 2,292,215        | -1.05%   |
| October                    | 2,308,507  | 2,323,996  | 0.67%    | 2,292,693        | -1.35%   |
| November                   | 2,315,404  | 2,324,588  | 0.40%    | 2,288,863        | -1.54%   |
| December                   | 2,310,060  | 2,317,677  | 0.33%    | 2,287,582        | -1.30%   |
| January                    | 2,317,587  | 2,319,150  | 0.07%    | 2,286,465        | -1.41%   |
| February                   | 2,312,499  | 2,318,582  | 0.26%    | 2,283,380        | -1.52%   |
| March                      | 2,309,487  | 2,310,860  | 0.06%    | 2,280,290        | -1.32%   |
| April                      | 2,305,945  | 2,312,503  | 0.28%    | 2,289,074        | -1.01%   |
| May                        | 2,315,601  | 2,310,769  | -0.21%   | 2,289,009        | -0.94%   |
| June                       | 2,318,188  | 2,304,058  | -0.61%   | 2,282,082        | -0.95%   |
| July                       | 2,319,093  | 2,305,420  | -0.59%   | 2,285,146        | -0.88%   |
| August                     | 2,321,166  | 2,300,452  | -0.89%   | 2,280,652        | -0.86%   |
| Average Weekday Passengers | 2016-2017  | 2017-2018  | % Change | 2018-2019        | % Change |
| September                  | 95,844     | 95,366     | -0.50%   | 93,614           | -1.84%   |
| October                    | 97,090     | 97,945     | 0.88%    | 95,756           | -2.24%   |
| November                   | 97,810     | 97,707     | -0.11%   | 95,517           | -2.24%   |
| December                   | 95,209     | 94,202     | -1.06%   | 92,956           | -1.32%   |
| January                    | 91,492     | 89,654     | -2.01%   | 89,065           | -0.66%   |
| February                   | 91,541     | 90,943     | -0.65%   | 89,304           | -1.80%   |
| March                      | 92,571     | 91,037     | -1.66%   | 91,674           | 0.70%    |
| April                      | 94,501     | 92,991     | -1.60%   | 94,550           | 1.68%    |
| May                        | 94,721     | 93,658     | -1.12%   | 93,426           | -0.25%   |
| 5                          | 94,721     | 97,064     | -1.22%   | 95,420<br>96,166 | -0.23%   |
| lune                       |            |            |          |                  |          |
| June<br>July               | 93,957     | 92,365     | -1.69%   | 91,477           | -0.96%   |

#### **MTA Metro-North Hudson Line**

| Revenue Passengers         | 2016-2017  | 2017-2018  | % Change | 2018-2019  | % Change |
|----------------------------|------------|------------|----------|------------|----------|
| September                  | 1,404,276  | 1,405,569  | 0.09%    | 1,406,474  | 0.06%    |
| October                    | 1,453,574  | 1,552,398  | 6.80%    | 1,596,154  | 2.82%    |
| November                   | 1,394,632  | 1,406,098  | 0.82%    | 1,438,493  | 2.30%    |
| December                   | 1,415,909  | 1,378,250  | -2.66%   | 1,427,547  | 3.58%    |
| January                    | 1,286,721  | 1,297,102  | 0.81%    | 1,333,515  | 2.81%    |
| February                   | 1,206,479  | 1,201,364  | -0.42%   | 1,223,780  | 1.87%    |
| March                      | 1,396,026  | 1,387,849  | -0.59%   | 1,396,017  | 0.59%    |
| April                      | 1,372,524  | 1,412,473  | 2.91%    | 1,496,643  | 5.96%    |
| May                        | 1,459,859  | 1,505,105  | 3.10%    | 1,520,684  | 1.04%    |
| June                       | 1,500,113  | 1,502,130  | 0.13%    | 1,477,997  | -1.61%   |
| July                       | 1,441,958  | 1,488,856  | 3.25%    | 1,532,186  | 2.91%    |
| August                     | 1,491,491  | 1,497,490  | 0.40%    | 1,503,699  | 0.41%    |
| Year-to-Date               | 11,155,171 | 11,292,369 | 1.23%    | 11,484,521 | 1.70%    |
| 12 Month Averages          | 2016-2017  | 2017-2018  | % Change | 2018-2019  | % Change |
| September                  | 1,380,313  | 1,402,071  | 1.58%    | 1,419,632  | 1.25%    |
| October                    | 1,379,110  | 1,410,307  | 2.26%    | 1,423,279  | 0.92%    |
| November                   | 1,385,497  | 1,411,262  | 1.86%    | 1,425,978  | 1.04%    |
| December                   | 1,383,648  | 1,408,124  | 1.77%    | 1,430,086  | 1.56%    |
| January                    | 1,389,511  | 1,408,989  | 1.40%    | 1,433,121  | 1.71%    |
| February                   | 1,388,462  | 1,408,563  | 1.45%    | 1,434,989  | 1.88%    |
| March                      | 1,385,333  | 1,407,881  | 1.63%    | 1,435,670  | 1.97%    |
| April                      | 1,386,083  | 1,411,210  | 1.81%    | 1,442,684  | 2.23%    |
| May                        | 1,391,298  | 1,414,981  | 1.70%    | 1,443,982  | 2.05%    |
| June                       | 1,394,568  | 1,415,149  | 1.48%    | 1,441,971  | 1.90%    |
| July                       | 1,397,861  | 1,419,057  | 1.52%    | 1,445,582  | 1.87%    |
| August                     | 1,401,964  | 1,419,557  | 1.25%    | 1,446,099  | 1.87%    |
| Average Weekday Passengers | 2016-2017  | 2017-2018  | % Change | 2018-2019  | % Change |
| September                  | 56,935     | 57,773     | 1.47%    | 58,870     | 1.90%    |
| October                    | 57,769     | 59,944     | 3.77%    | 60,153     | 0.35%    |
| November                   | 57,969     | 58,142     | 0.30%    | 59,078     | 1.61%    |
| December                   | 56,016     | 55,793     | -0.40%   | 57,159     | 2.45%    |
| January                    | 53,226     | 52,150     | -2.02%   | 53,603     | 2.79%    |
| February                   | 53,660     | 53,253     | -0.76%   | 54,239     | 1.85%    |
| March                      | 53,560     | 54,160     | 1.12%    | 55,656     | 2.76%    |
| April                      | 56,690     | 56,900     | 0.37%    | 58,707     | 3.18%    |
| May                        | 56,735     | 58,054     | 2.32%    | 58,598     | 0.94%    |
| June                       | 58,857     | 59,814     | 1.63%    | 60,208     | 0.94 %   |
|                            | JU.UJ/     | 53,014     | 1.00 /0  | 00,200     | 0.0070   |
| July                       | 57,741     | 58,240     | 0.87%    | 58,597     | 0.61%    |

#### MTA Metro-North New Haven Line

| Revenue Passengers         | 2016-2017  | 2017-2018  | % Change | 2018-2019  | % Change |
|----------------------------|------------|------------|----------|------------|----------|
| September                  | 3,385,380  | 3,270,019  | -3.41%   | 3,227,653  | -1.30%   |
| October                    | 3,464,018  | 3,564,522  | 2.90%    | 3,642,141  | 2.18%    |
| November                   | 3,387,122  | 3,398,956  | 0.35%    | 3,361,328  | -1.11%   |
| December                   | 3,486,070  | 3,351,443  | -3.86%   | 3,407,432  | 1.67%    |
| January                    | 3,134,605  | 3,134,610  | 0.00%    | 3,187,628  | 1.69%    |
| February                   | 2,891,429  | 2,888,588  | -0.10%   | 2,881,054  | -0.26%   |
| March                      | 3,367,493  | 3,303,757  | -1.89%   | 3,275,812  | -0.85%   |
| April                      | 3,260,548  | 3,293,867  | 1.02%    | 3,445,331  | 4.60%    |
| May                        | 3,457,123  | 3,516,089  | 1.71%    | 3,513,964  | -0.06%   |
| June                       | 3,593,126  | 3,557,706  | -0.99%   | 3,467,087  | -2.55%   |
| July                       | 3,381,084  | 3,477,750  | 2.86%    | 3,505,496  | 0.80%    |
| August                     | 3,498,977  | 3,487,766  | -0.32%   | 3,414,142  | -2.11%   |
| Year-to-Date               | 26,584,385 | 26,660,133 | 0.28%    | 26,690,514 | 0.11%    |
| 12 Month Averages          | 2016-2017  | 2017-2018  | % Change | 2018-2019  | % Change |
| September                  | 3,385,620  | 3,349,301  | -1.07%   | 3,350,226  | 0.03%    |
| October                    | 3,376,530  | 3,357,677  | -0.56%   | 3,356,694  | -0.03%   |
| November                   | 3,383,609  | 3,358,663  | -0.74%   | 3,353,558  | -0.15%   |
| December                   | 3,373,650  | 3,347,444  | -0.78%   | 3,358,224  | 0.32%    |
| January                    | 3,382,712  | 3,347,444  | -1.04%   | 3,362,642  | 0.45%    |
| February                   | 3,373,944  | 3,347,207  | -0.79%   | 3,362,014  | 0.44%    |
| March                      | 3,362,056  | 3,341,896  | -0.60%   | 3,359,686  | 0.53%    |
| April                      | 3,356,957  | 3,344,673  | -0.37%   | 3,372,308  | 0.83%    |
| May                        | 3,364,662  | 3,349,587  | -0.45%   | 3,372,130  | 0.67%    |
| June                       | 3,361,917  | 3,346,635  | -0.45%   | 3,364,579  | 0.54%    |
| July                       | 3,358,874  | 3,354,690  | -0.12%   | 3,366,891  | 0.36%    |
| August                     | 3,358,915  | 3,353,756  | -0.15%   | 3,360,756  | 0.21%    |
| Average Weekday Passengers | 2016-2017  | 2017-2018  | % Change | 2018-2019  | % Change |
| September                  | 137,423    | 135,219    | -1.60%   | 135,868    | 0.48%    |
| October                    | 138,307    | 138,540    | 0.17%    | 137,831    | -0.51%   |
| November                   | 140,624    | 140,199    | -0.30%   | 137,912    | -1.63%   |
| December                   | 137,234    | 134,652    | -1.88%   | 135,314    | 0.49%    |
| January                    | 129,332    | 125,597    | -2.89%   | 127,349    | 1.40%    |
| February                   | 128,403    | 127,331    | -0.83%   | 127,007    | -0.25%   |
| March                      | 128,829    | 128,449    | -0.29%   | 130,054    | -0.25%   |
| April                      | 134,704    | 132,687    | -1.50%   | 135,139    | 1.25%    |
| May                        | 134,432    | 135,796    | 1.01%    | 135,489    | -0.23%   |
| June                       | 141,155    | 141,875    | 0.51%    | 141,302    | -0.23%   |
| Julie                      | 141,100    |            |          | 141,502    | -0.4070  |
| July                       | 136,059    | 136,487    | 0.31%    | 134,443    | -1.50%   |

#### MTA Metro-North West-of-Hudson

| Revenue Passengers         | 2016-2017 | 2017-2018      | % Change         | 2018-2019      | % Change                |
|----------------------------|-----------|----------------|------------------|----------------|-------------------------|
| September                  | 145,165   | 129,165        | -11.02%          | 128,853        | -0.24%                  |
| October                    | 122,420   | 136,919        | 11.84%           | 150,288        | 9.76%                   |
| November                   | 131,384   | 132,921        | 1.17%            | 135,184        | 1.70%                   |
| December                   | 135,777   | 128,806        | -5.13%           | 129,353        | 0.42%                   |
| January                    | 129,288   | 130,422        | 0.88%            | 129,949        | -0.36%                  |
| February                   | 120,495   | 117,564        | -2.43%           | 118,167        | 0.51%                   |
| March                      | 145,669   | 141,158        | -3.10%           | 138,493        | -1.89%                  |
| April                      | 129,594   | 131,956        | 1.82%            | 142,313        | 7.85%                   |
| May                        | 140,860   | 142,243        | 0.98%            | 144,894        | 1.86%                   |
| June                       | 144,359   | 142,532        | -1.27%           | 141,075        | -1.02%                  |
| July                       | 133,723   | 143,455        | 7.28%            | 145,126        | 1.16%                   |
| August                     | 144,020   | 148,919        | 3.40%            | 137,816        | -7.46%                  |
| Year-to-Date               | 1,088,008 | 1,098,249      | 0.94%            | 1,097,833      | -0.04%                  |
| 12 Month Averages          | 2016-2017 | 2017-2018      | % Change         | 2018-2019      | % Change                |
| September                  | 144,438   | 133,896        | -7.30%           | 135,479        | 1.18%                   |
| October                    | 141,762   | 135,104        | -4.70%           | 136,593        | 1.10%                   |
| November                   | 141,175   | 135,233        | -4.21%           | 136,782        | 1.15%                   |
| December                   | 140,320   | 134,652        | -4.04%           | 136,827        | 1.62%                   |
| January                    | 140,496   | 134,746        | -4.09%           | 136,788        | 1.52%                   |
| February                   | 139,753   | 134,502        | -3.76%           | 136,838        | 1.74%                   |
| March                      | 139,165   | 134,126        | -3.62%           | 136,616        | 1.86%                   |
| April                      | 138,408   | 134,323        | -2.95%           | 137,479        | 2.35%                   |
| May                        | 138,064   | 134,438        | -2.63%           | 137,700        | 2.43%                   |
| June                       | 137,327   | 134,286        | -2.21%           | 137,579        | 2.45%                   |
| July                       | 136,170   | 135,097        | -0.79%           | 137,718        | 1.94%                   |
| August                     | 135,230   | 135,505        | 0.20%            | 136,793        | 0.95%                   |
| Average Weekday Passengers | 2016-2017 | 2017-2018      | % Change         | 2018-2019      | % Change                |
| September                  | 6,916     | 6,451          | -6.72%           | 6,763          | 4.84%                   |
| October                    | 5,819     | 6,227          | 7.01%            | 6,548          | 4.84 <i>%</i><br>5.15%  |
| November                   | 6,572     | 6,649          | 1.17%            | 6,762          | 1.70%                   |
| December                   | 6,469     | 6,432          | -0.57%           | 6,458          | 0.40%                   |
|                            | 6,467     | 6,222          | -3.79%           |                |                         |
| January                    | 6,326     | 6,222<br>6,172 | -3.79%<br>-2.43% | 6,201<br>6,204 | -0.34%<br>0.52%         |
| February                   |           | -              |                  |                |                         |
| March                      | 6,344     | 6,419          | 1.18%            | 6,588          | 2.63%                   |
| April                      | 6,461     | 6,276          | -2.86%           | 6,472          | 3.12%                   |
| May                        | 6,414     | 6,476          | 0.97%            | 6,596          | 1.85%                   |
| June                       | 6,565     | 6,779          | 3.26%            | 7,034          | 3.76%                   |
| July                       | 6,678     | 6,835          | 2.35%            | 6,611          | -3.28%<br><b>-3.25%</b> |
| August                     | 6,277     | 6,489          | 3.38%            | 6,278          |                         |

#### MTA Metro-North Port Jervis Line

| Revenue Passengers         | 2016-2017 | 2017-2018 | % Change | 2018-2019 | % Change |
|----------------------------|-----------|-----------|----------|-----------|----------|
| September                  | 87,499    | 78,687    | -10.07%  | 75,815    | -3.65%   |
| October                    | 76,555    | 85,570    | 11.78%   | 88,977    | 3.98%    |
| November                   | 79,739    | 78,105    | -2.05%   | 79,372    | 1.62%    |
| December                   | 81,677    | 75,712    | -7.30%   | 76,092    | 0.50%    |
| January                    | 76,900    | 75,689    | -1.57%   | 75,588    | -0.13%   |
| February                   | 71,338    | 68,119    | -4.51%   | 68,805    | 1.01%    |
| March                      | 85,505    | 79,180    | -7.40%   | 77,829    | -1.71%   |
| April                      | 77,209    | 75,632    | -2.04%   | 83,305    | 10.15%   |
| Мау                        | 84,459    | 82,221    | -2.65%   | 85,297    | 3.74%    |
| June                       | 85,413    | 81,196    | -4.94%   | 82,228    | 1.27%    |
| July                       | 80,558    | 84,014    | 4.29%    | 88,994    | 5.93%    |
| August                     | 86,210    | 87,725    | 1.76%    | 86,334    | -1.59%   |
| Year-to-Date               | 647,592   | 633,776   | -2.13%   | 648,380   | 2.30%    |
| 12 Month Averages          | 2016-2017 | 2017-2018 | % Change | 2018-2019 | % Change |
| September                  | 85,730    | 80,354    | -6.27%   | 79,082    | -1.58%   |
| October                    | 84,354    | 81,105    | -3.85%   | 79,365    | -2.15%   |
| November                   | 84,129    | 80,969    | -3.76%   | 79,471    | -1.85%   |
| December                   | 83,744    | 80,472    | -3.91%   | 79,503    | -1.20%   |
| January                    | 83,966    | 80,371    | -4.28%   | 79,494    | -1.09%   |
| February                   | 83,565    | 80,103    | -4.14%   | 79,551    | -0.69%   |
| March                      | 83,179    | 79,576    | -4.33%   | 79,439    | -0.17%   |
| April                      | 82,727    | 79,445    | -3.97%   | 80,078    | 0.80%    |
| May                        | 82,589    | 79,258    | -4.03%   | 80,335    | 1.36%    |
| June                       | 82,215    | 78,907    | -4.02%   | 80,421    | 1.92%    |
| July                       | 81,608    | 79,195    | -2.96%   | 80,836    | 2.07%    |
| August                     | 81,089    | 79,321    | -2.18%   | 80,720    | 1.76%    |
| Average Weekday Passengers | 2016-2017 | 2017-2018 | % Change | 2018-2019 | % Change |
| September                  | 4,169     | 3,929     | -5.76%   | 3,977     | 1.22%    |
| October                    | 3,638     | 3,892     | 6.98%    | 3,878     | -0.36%   |
| November                   | 3,989     | 3,907     | -2.06%   | 3,971     | 1.64%    |
| December                   | 3,892     | 3,780     | -2.88%   | 3,798     | 0.48%    |
| January                    | 3,847     | 3,613     | -6.08%   | 3,608     | -0.14%   |
| February                   | 3,743     | 3,574     | -4.52%   | 3,611     | 1.04%    |
| March                      | 3,725     | 3,601     | -3.33%   | 3,701     | 2.78%    |
| April                      | 3,847     | 3,596     | -6.52%   | 3,789     | 5.37%    |
| May                        | 3,847     | 3,744     | -2.68%   | 3,884     | 3.74%    |
| June                       | 3,885     | 3,861     | -0.62%   | 4,098     | 6.14%    |
| July                       | 4,022     | 4,003     | -0.47%   | 4,055     | 1.30%    |
|                            |           |           |          |           |          |

## MTA Metro-North Pascack Valley Line

| Revenue Passengers         | 2016-2017      | 2017-2018                      | % Change                       | 2018-2019                      | % Change                          |
|----------------------------|----------------|--------------------------------|--------------------------------|--------------------------------|-----------------------------------|
| September                  | 57,666         | 50,478                         | -12.46%                        | 53,038                         | 5.07%                             |
| October                    | 45,865         | 51,349                         | 11.96%                         | 61,311                         | 19.40%                            |
| November                   | 51,645         | 54,816                         | 6.14%                          | 55,812                         | 1.82%                             |
| December                   | 54,100         | 53,094                         | -1.86%                         | 53,261                         | 0.31%                             |
| January                    | 52,388         | 54,733                         | 4.48%                          | 54,361                         | -0.68%                            |
| February                   | 49,157         | 49,445                         | 0.59%                          | 49,362                         | -0.17%                            |
| March                      | 60,164         | 61,978                         | 3.02%                          | 60,664                         | -2.12%                            |
| April                      | 52,385         | 56,324                         | 7.52%                          | 59,008                         | 4.77%                             |
| May                        | 56,401         | 60,022                         | 6.42%                          | 59,597                         | -0.71%                            |
| June                       | 58,946         | 61,336                         | 4.05%                          | 58,847                         | -4.06%                            |
| July                       | 53,165         | 59,441                         | 11.80%                         | 56,132                         | -5.57%                            |
| August                     | 57,810         | 61,194                         | 5.85%                          | 51,482                         | -15.87%                           |
| Year-to-Date               | 440,416        | 464,473                        | 5.46%                          | 449,453                        | -3.23%                            |
| 12 Month Averages          | 2016-2017      | 2017-2018                      | % Change                       | 2018-2019                      | % Change                          |
| September                  | 58,708         | 53,542                         | -8.80%                         | 56,398                         | 5.33%                             |
| October                    | 57,408         | 53,999                         | -5.94%                         | 57,228                         | 5.98%                             |
| November                   | 57,045         | 54,263                         | -4.88%                         | 57,311                         | 5.62%                             |
| December                   | 56,576         | 54,179                         | -4.24%                         | 57,325                         | 5.81%                             |
| January                    | 56,530         | 54,375                         | -3.81%                         | 57,294                         | 5.37%                             |
| February                   | 56,188         | 54,399                         | -3.18%                         | 57,287                         | 5.31%                             |
| March                      | 55,986         | 54,550                         | -2.56%                         | 57,177                         | 4.82%                             |
| April                      | 55,682         | 54,878                         | -1.44%                         | 57,401                         | 4.60%                             |
| May                        | 55,475         | 55,180                         | -0.53%                         | 57,365                         | 3.96%                             |
| June                       | 55,112         | 55,379                         | 0.48%                          | 57,158                         | 3.21%                             |
| July                       | 54,562         | 55,902                         | 2.46%                          | 56,882                         | 1.75%                             |
| August                     | 54,141         | 56,184                         | 3.77%                          | 56,073                         | -0.20%                            |
| Average Weekday Passengers | 2016-2017      | 2017-2018                      | % Change                       | 2018-2019                      | % Change                          |
| September                  | 2,747          | 2,522                          | -8.19%                         | 2,786                          | 10.47%                            |
| October                    | 2,181          | 2,322                          | 7.06%                          | 2,670                          | 14.35%                            |
| November                   | 2,583          | 2,742                          | 6.16%                          | 2,791                          | 1.79%                             |
| December                   | 2,503          | 2,652                          | 2.91%                          | 2,660                          | 0.30%                             |
| January                    | 2,620          | 2,609                          | -0.42%                         | 2,593                          | -0.61%                            |
| February                   | 2,583          | 2,609                          | -0.42%                         | 2,593                          | -0.81%<br>-0.19%                  |
| March                      | 2,505 2,619    | 2,596<br>2,818                 | 7.60%                          | 2,593<br>2,887                 | -0.19%<br>2.45%                   |
|                            |                |                                |                                |                                |                                   |
| April                      | 2,614<br>2,567 | 2,680                          | 2.52%                          | 2,683                          | 0.11%<br>-0.73%                   |
| Mox                        | 2.00/          | 2,732                          | 6.43%                          | 2,712                          |                                   |
| May                        |                | 0.040                          | 0.000/                         | 0.000                          | 0.000/                            |
| June                       | 2,680          | 2,918                          | 8.88%                          | 2,936                          | 0.62%                             |
|                            |                | 2,918<br>2,832<br><b>2,665</b> | 8.88%<br>6.63%<br><b>5.80%</b> | 2,936<br>2,556<br><b>2,351</b> | 0.62%<br>-9.75%<br><b>-11.78%</b> |

# MTA Bridges & Tunnels

| Revenue Passengers         | 2016-2017          | 2017-2018   | % Change       | 2018-2019   | % Change       |
|----------------------------|--------------------|-------------|----------------|-------------|----------------|
| September                  | 26,043,256         | 26,559,138  | 1.98%          | 27,175,132  | 2.32%          |
| October                    | 26,022,431         | 27,068,258  | 4.02%          | 28,301,034  | 4.55%          |
| November                   | 25,130,058         | 25,955,869  | 3.29%          | 26,584,637  | 2.42%          |
| December                   | 25,273,158         | 25,737,055  | 1.84%          | 26,946,779  | 4.70%          |
| January                    | 23,452,652         | 23,731,837  | 1.19%          | 25,004,686  | 5.36%          |
| February                   | 21,620,767         | 22,742,698  | 5.19%          | 23,532,569  | 3.47%          |
| March                      | 24,595,618         | 25,672,596  | 4.38%          | 27,332,093  | 6.46%          |
| April                      | 25,354,830         | 26,519,055  | 4.59%          | 27,419,476  | 3.40%          |
| May                        | 26,717,750         | 28,226,943  | 5.65%          | 29,249,471  | 3.62%          |
| June                       | 27,133,265         | 28,546,822  | 5.21%          | 28,792,254  | 0.86%          |
| July                       | 27,530,620         | 28,561,622  | 3.74%          | 28,857,377  | 1.04%          |
| August                     | 28,271,494         | 29,280,095  | 3.57%          | 29,442,731  | 0.56%          |
| Year-to-Date               | 204,676,996        | 213,281,668 | 4.20%          | 219,630,657 | 2.98%          |
| 12 Month Averages          | 2016-2017          | 2017-2018   | % Change       | 2018-2019   | % Change       |
| September                  | 25,618,620         | 25,638,482  | 0.08%          | 26,601,499  | 3.76%          |
| October                    | 25,601,725         | 25,725,634  | 0.48%          | 26,704,230  | 3.80%          |
| November                   | 25,628,481         | 25,794,452  | 0.65%          | 26,756,627  | 3.73%          |
| December                   | 25,618,050         | 25,833,110  | 0.84%          | 26,857,438  | 3.97%          |
| January                    | 25,721,866         | 25,856,375  | 0.52%          | 26,963,508  | 4.28%          |
| February                   | 25,658,642         | 25,949,869  | 1.14%          | 27,029,331  | 4.16%          |
| March                      | 25,568,443         | 26,039,618  | 1.84%          | 27,167,622  | 4.33%          |
| April                      | 25,559,674         | 26,136,636  | 2.26%          | 27,242,657  | 4.23%          |
| Мау                        | 25,532,690         | 26,262,402  | 2.86%          | 27,327,868  | 4.06%          |
| June                       | 25,520,339         | 26,380,199  | 3.37%          | 27,348,321  | 3.67%          |
| July                       | 25,541,238         | 26,466,116  | 3.62%          | 27,372,967  | 3.43%          |
| August                     | 25,595,492         | 26,550,166  | 3.73%          | 27,386,520  | 3.15%          |
| Average Weekday Passengers | 2016-2017          | 2017-2018   | % Change       | 2018-2019   | % Change       |
| <u> </u>                   | 889.931            |             | 2.48%          |             |                |
| September<br>October       | 889,931<br>866,829 | 911,981     | 2.48%<br>3.30% | 926,287     | 1.57%<br>3.87% |
|                            |                    | 895,418     |                | 930,095     |                |
| November                   | 861,615            | 894,676     | 3.84%          | 908,936     | 1.59%          |
| December                   | 858,227            | 888,990     | 3.58%          | 913,378     | 2.74%          |
| January                    | 807,271            | 798,165     | -1.13%         | 855,261     | 7.15%          |
| February                   | 802,086            | 860,306     | 7.26%          | 870,031     | 1.13%          |
| March                      | 812,009            | 833,828     | 2.69%          | 907,709     | 8.86%          |
| April                      | 871,220            | 900,145     | 3.32%          | 926,113     | 2.88%          |
| Мау                        | 893,394            | 945,637     | 5.85%          | 966,452     | 2.20%          |
| June                       | 922,040            | 966,001     | 4.77%          | 968,921     | 0.30%          |
| July                       | 911,478            | 942,183     | 3.37%          | 947,364     | 0.55%          |
|                            | 921,318            | 959,355     | 4.13%          | 957,940     | -0.15%         |

# Fuel Hedge Program

# **Current ULSD Hedges**

| Date         | Gallons Hedged | Percent of<br>Expected Gallons<br>Purchased | Weighted<br>Average Hedge<br>Price for Each<br>Month | 2018 Adopted Budget<br>(February Plan)<br>Forecasted<br>Commodity Price | 2019 Adopted Budget<br>(February Plan)<br>Forecasted<br>Commodity Price |
|--------------|----------------|---|--|---|---|
| October-19   | 2,898,737      | 48  | 2.08   | 1.63  | 2.20  |
| November-19  | 2,665,002      | 49  | 2.08   | 1.63  | 2.20  |
| December-19  | 2,741,711      | 52  | 2.07   | 1.63  | 2.20  |
| January-20   | 2,913,129      | 55  | 2.07   | 2.01  | 2.19  |
| February-20  | 2,545,029      | 47  | 2.08   | 2.01  | 2.19  |
| March-20     | 2,836,185      | 50  | 2.08   | 2.01  | 2.19  |
| April-20     | 2,654,235      | 49  | 2.09   | 2.01  | 2.19  |
| May-20       | 3,011,844      | 50  | 2.07   | 2.01  | 2.19  |
| June-20      | 2,942,280      | 52  | 2.05   | 2.01  | 2.19  |
| July-20      | 2,986,096      | 50  | 2.02   | 2.01  | 2.19  |
| August-20    | 3,090,973      | 50  | 1.99   | 2.01  | 2.19  |
| September-20 | 2,889,700      | 50  | 1.95   | 2.01  | 2.19  |
| October-20   | 2,756,058      | 46  | 1.92   | 2.01  | 2.19  |
| November-20  | 2,265,413      | 42  | 1.92   | 2.01  | 2.19  |
| December-20  | 1,965,391      | 37  | 1.93   | 2.01  | 2.19  |
| January-21   | 1,774,726      | 33  | 1.94   | 2.14  | 2.12  |
| February-21  | 1,575,286      | 29  | 1.92   | 2.14  | 2.12  |
| March-21     | 1,414,822      | 25  | 1.90   | 2.14  | 2.12  |
| April-21     | 1,138,761      | 21  | 1.87   | 2.14  | 2.12  |
| May-21       | 995,848        | 17  | 1.85   | 2.14  | 2.12  |
| June-21      | 712,546        | 12  | 1.83   | 2.14  | 2.12  |
| July-21      | 497,483        | 8   | 1.79   | 2.14  | 2.12  |
| August-21    | 257,354        | 4   | 1.81   | 2.14  | 2.12  |

# Annual Impact as of October 3, 2019

|  | (\$ in millions) |                  |                  |  |
|--|------------------|------------------|------------------|--|
|  | 2019             | 2020             | 2021             |  |
| <u>Ultra Low Sulfur Diesel</u>         |                  |                  |                  |  |
| Current Prices vs. 2019 Adopted Budget | \$20.108         | \$26.885         | \$24.512         |  |
| Impact of Hedge                        | ( <u>1.272</u> ) | (7.447)          | ( <u>0.676</u> ) |  |
| Net Impact: Fav/(Unfav)                | \$18.836         | \$19.438         | \$23.836         |  |
|  |                  |                  |                  |  |
| Compressed Natural Gas                 |                  |                  |                  |  |
| Current Prices vs. 2019 Adopted Budget | \$8.998          | \$7.375          | \$8.232          |  |
| Impact of Hedge                        | 0.000            | 0.000            | 0.000            |  |
| Net Impact: Fav/(Unfav)                | \$8.998          | \$7.375          | \$8.232          |  |
| <u>Summary</u>                         |                  |                  |                  |  |
| Current Prices vs. 2019 Adopted Budget | \$29.106         | \$34.260         | \$32.744         |  |
| Impact of Hedge                        | ( <u>1.272</u> ) | ( <u>7.447</u> ) | ( <u>0.676</u> ) |  |
| Net Impact: Fav/(Unfav)                | \$27.834         | \$26.813         | \$32.068         |  |

# OCTOBER 2019 MTA REAL ESTATE FINANCE COMMITTEE AGENDA ITEMS

#### 1. ACTION ITEMS

#### MTA METRO-NORTH RAILROAD

**a.** License agreement with PureDC, LLC for retail space at the Croton-Harmon Station, Croton-Harmon, NY

#### MTA LONG ISLAND RAIL ROAD

**b.** License with All New Season Inc. for retail space at Flushing Main Street Station, Flushing, NY

#### MTA NEW YORK CITY TRANSIT

- **c.** License with Rockaway KB Company LLC for retail access space in the 34<sup>th</sup> Street/ Herald Square Station, New York, NY
- **d.** Ground lease with South Brooklyn Railway Company for a railcar facility and track improvements, Brooklyn, NY
- e. Surrender of Master Lease property in Far Rockaway, NY

#### 2. INFORMATION ITEMS

- a. Status report on month-to-month licenses
- **b.** Status report on agreements entered into directly by the Real Estate Department
- c. Grand Central Terminal Vanderbilt Hall events
- d. Status report on Grand Central Terminal Dining Concourse Retail Kiosks
- **e.** Permit with Westchester Cycle Club Inc. for use of a portion of Metro-North's Goldens Bridge Station parking facility
- **f.** Permit with Premium Outlet Partners, L.P. for use of a portion of Metro-North's Harriman Station parking facility
- **g.** Permit with Town of Harrison and the Harrison Fire Department, for use of a portion of Metro-North's Harrison Station parking facility
- **h.** Permit with Storm King Art Center for use of a portion of Metro-North's Salisbury Mills Station parking facility

- i. Entry permit on the sidewalk of the Queens Manhattan Tunnel's Manhattan entrance and exit lanes with the board of managers of the Whitney Condominium for the temporary installation of construction scaffolding
- **j.** Permit with the National September 11th Memorial and Museum at World Trade Center Foundation, Inc. for parking at the Battery Parking Garage for the 18th Anniversary of 9/11/01
- **k.** License agreement with 401 Park Avenue South Associates LLC for the installation of a waterproofing membrane at 401 Park Avenue South, New York

| Legal Name                             | Popular Name              | Abbreviation |
|--|---------------------------|--------------|
| New York City Transit Authority        | MTA New York City Transit | NYC Transit  |
| The Long Island Rail Road Company      | MTA Long Island Rail Road | LIRR         |
| Metro-North Commuter Railroad Company  | MTA Metro-North Railroad  | MNR          |
| Triborough Bridge and Tunnel Authority | MTA Bridges and Tunnels   | MTA B&T      |
| MTA Capital Construction Company       | MTA Capital Construction  | MTACC        |
| MTA Bus Company                        | MTA Bus Company           | MTA Bus      |

Staten Island Rapid Transit Operating Authority is a subsidiary of the Metropolitan Transportation Authority. Its popular name is MTA Staten Island Railway (abbreviated as SIR).

Manhattan and Bronx Surface Transit Operating Authority is a subsidiary of the New York City Transit Authority (abbreviated as MaBSTOA).

# MTA METRO NORTH RAILROAD



#### **Metropolitan Transportation Authority**

Page 1 of 1

| Subject<br>LICENSE AGREEMENT FOR RETAIL AT<br>CROTON-HARMON STATION | Date<br>OCTOBER 23, 2019 |
|---|--------------------------|
| Department<br>REAL ESTATE   | Vendor Name              |
| Department Head Name<br>JOHN N. LIEBER                              | Contract Number          |
| Department Head Signature   | Contract Manager Name    |
| Project Manager Name<br>ALICIA BIGGS                                | Table of Contents Ref. # |

|       | Board Action      |          |          |      | Internal Approvals |       |                           |       |          |
|-------|-------------------|----------|----------|------|--------------------|-------|---------------------------|-------|----------|
| Order | То                | Date     | Approval | Info | Other              | Order | Approval                  | Order | Approval |
| 1     | Finance Committee | 10/21/19 | x        |      |                    | 1     | Legal                     | Ta    |          |
| 2     | Board             | 10/23/19 | x        |      |                    | 2     | Chief Development Officer | m     |          |
|       |                   |          |          |      |                    | 3     | Chief of Staff            | 13/   |          |
|       |                   |          |          |      |                    | 4     | Chief Financial Officer   | KX    |          |

|                   | Ň  |
|-------------------|--|
| AGENCY:           | Metropolitan Transportation Authority ("MTA") and MTA Metro-North Railroad ("Metro-<br>North")                             |
| LICENSEE:         | PureDC, LLC  |
| LOCATION:         | Croton-Harmon Station, Hudson Line, Westchester County   |
| ACTIVITY:         | Retail sale of juice, smoothies and acai bowls, or other permitted uses  |
| ACTION REQUESTED: | Authorization to enter into a license agreement  |
| TERM:             | Five years (plus 120-day build-out period), subject to termination by Licensor on 60 days' notice at no cost               |
| SPACE:            | A portion of the free-standing, single story building measuring approximately 321 sq. ft. adjacent to the station overpass |
| COMPENSATION:     | \$6,600.00 for license year 1 with 3% annual increases throughout the term   |

#### COMMENTS:

In response to a January 2019 request for proposals ("RFP") to license a portion of the free-standing building at Metro-North's Croton-Harmon station, one response was received. PureDC, LLC proposed an annual fixed license fee of \$6,600.00 for the first license year with 3% annual increases over the term of the license. The proposed compensation exceeds the market value of the space as determined by MTA Real Estate's independent consultant. Over the five-year term, the present value, using a 7% discount rate, is \$28,617.35.

The principals of PureDC have been operating "pop-up" locations at various supermarket locations for the past 4 years. This will be their first brick and mortar location. The proposed improvements include installing a 3-compartment sink, a ductless HVAC/rooftop condenser, new floor tiles and a new door frame/saddle and moldings. The menu will include freshly made juices, smoothies and acai bowls.

In lieu of providing a personal guarantee, PureDC has agreed to post a 12-month security deposit based on the 5<sup>th</sup> license year's compensation. The MTA will retain the right to terminate this agreement at will upon 60 days' prior written notice.

Based on the foregoing, MTA Real Estate requests authorization for the MTA and Metro-North to enter into a license agreement with PureDC, LLC on the above-described terms and conditions.

# MTA LONG ISLAND RAIL ROAD

# Staff Summary



|   | SE AGREEME<br>HING-MAIN ST |           |            |         | SHING,        | Date<br>OCTO              | BER 23, 2019              |       |          |  |  |
|---|----------------------------|-----------|------------|---------|---------------|---------------------------|---------------------------|-------|----------|--|--|
| Departm<br>REAL   | ent<br>ESTATE              |           |            |         |               | Vendor I                  | Name                      |       |          |  |  |
| Departm   | ent Head Name              |           |            |         |               | Contract                  | Number                    |       |          |  |  |
| JOHN  | N. LIEBER                  |           |            |         |               |                           |                           |       |          |  |  |
| Departm   | ent Head Signature         |           |            |         |               | Contract                  | Manager Name              |       |          |  |  |
| Project I   | Nahager Name               |           |            |         |               | Table of                  | Contents Ref. #           |       |          |  |  |
| DORR  | IE MASSARIA                |           |            |         |               |                           |                           |       |          |  |  |
|   |                            |           |            |         |               | <b>_</b>                  |                           |       |          |  |  |
| Order   | То                         | Board Act |            | Info    | Other         | Internal Approvals        |                           |       |          |  |  |
|   |                            |           | Approval   | Inio    | Other         | Order<br>1                | Approval                  | Order | Approval |  |  |
| 1   | Finance Committee          | 10/21/19  | X          |         |               |                           |                           | 40    |          |  |  |
| 2   | Board                      | 10/23/19  | X          |         |               | 2                         | Chief Development Officer | In    |          |  |  |
|   |                            |           |            |         |               | 3                         | Chief of Staff            | H3/   |          |  |  |
|   |                            |           |            |         |               | 4 Chief Financial Officer |                           |       |          |  |  |
| AGEN  | CY:                        | МТ        | A Long Isl | and R   | ail Road ("L  | IRR")                     |                           | ·     |          |  |  |
| LICEN   | SEE:                       | All       | New Seas   | on Inc  | . ("All Seaso | on")                      |                           |       |          |  |  |
| LOCAT   | ION:                       | 40-       | 40 Main S  | street, | LIRR Flushi   | ng Main S                 | Street, Flushing, NY      |       |          |  |  |
| ACTIVITY: License for the construction of enclosed retail structure within station plaza area for retail concessions, including seasonal open-air carts |                            |           |            |         |               |                           | area for retail           |       |          |  |  |

ACTION REQUESTED: Authorization to enter into a license agreement

TERM: Five years with 1 five year option, subject to termination by Licensor on 60 days' notice at no cost

SPACE: 110 sf of permanent retail concession and 132 sf of seasonal space for use and storage of carts

COMPENSATION: \$68.000 in year 1, with 3% annual increase and 8% of gross sales over \$500,000.

#### COMMENTS:

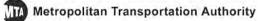
MTA Real Estate received one proposal for the retail location at the Flushing Main Street Station pursuant to an April 2018 RFP.

| Proposer Name             | Year 1      | Year 2      | Year 3      | Year 4      | Year 5      | Net Present Value |
|---------------------------|-------------|-------------|-------------|-------------|-------------|-------------------|
| All New Season Inc.       | \$68,000.00 | \$70,040.00 | \$72,142.20 | \$74,305.44 | \$76,534.60 | \$294,871.95      |
|                           | Year 6      | Year 7      | Year 8      | Year 9      | Year 10     |                   |
| If Option is<br>Exercised | \$78,830.64 | \$81,195.56 | \$83,631.42 | \$86,140.37 | \$88,724.58 | \$538,605.77      |

LIRR recently expanded and renovated the station, and in doing so created an open area for retail use on the plaza. Licensee in going to construct a permanent food concession of approximately 110 square feet with 132 square feet for

# Staff Summary

#### FINANCE COMMITTEE MEETING [Subject] (Cont'd.)



Page 2 of 2

seasonal cart uses. The Licensee, at its sole cost and expense, will be responsible for the construction of the enclosed retail structure. Licensee will maintain the building, the designated seasonal cart area, a portion of the plaza, and provide liability and required insurance coverage. Licensee is providing a security deposit equal to six month's license fees, and a principal of Licensee is providing a limited guaranty of the licensee's payment obligations,

Based on the foregoing, MTA Real Estate requests authorization for LIRR to enter into a license agreement with the Licensee on the above-described terms and conditions.

# MTA NEW YORK CITY TRANSIT

То

Finance Committee 10/21/19

Order

1



## Page 1 of 2

| Subject<br>LICENSE AGREEMENT FOR RETAIL AT 34<br>STREET-HERALD SQUARE STATION | Date<br>OCTOBER 23, 2019 |  |  |
|---|--------------------------|--|--|
| Department<br>REAL ESTATE   | Vendor Name              |  |  |
| Department Head Name<br>JOHN N. LIEBER  | Contract Number          |  |  |
| Department Head Signature   | Contract Manager Name    |  |  |
| Project Manager Name<br>MICHAEL T. THADATHIL                                  | Table of Contents Ref. # |  |  |

Approval Info

х

**Board Action** 

Date

| Other | Internal Approvals |                           |       |          |  |  |  |  |  |
|-------|--------------------|---------------------------|-------|----------|--|--|--|--|--|
| Other | Order              | Approval                  | Order | Approval |  |  |  |  |  |
|       | 1                  | Legal                     | 76    |          |  |  |  |  |  |
|       | 2                  | Chief Development Officer | M     |          |  |  |  |  |  |
|       | 3                  | Chief of Staff            | HI    |          |  |  |  |  |  |
|       | 4                  | Chief Financial Officer   | 101   |          |  |  |  |  |  |

| <u> </u> |             |          |                              |          |                          |     |              |   |              |                |
|----------|-------------|----------|------------------------------|----------|--------------------------|-----|--------------|---|--------------|----------------|
| 2        | Board       | 10/23/19 | х                            |          |                          |     | 2            | Chief Development Officer   | M            |                |
|          |             |          |                              |          |                          |     | 3            | Chief of Staff  | 711          |                |
|          |             |          |                              |          |                          |     | 4            | Chief Financial Officer   | 1.10         |                |
| AGENO    | CY:         | тм       | A New Yo                     | ork City | / Transit ("             | NY  | ′CT")        |   |              |                |
| LICEN    | SEE:        |          | ckaway Ki<br>rporation)      | 3 Com    | ipany LLC                | ("F | Rockaway     | KB") (managing agen   | ıt: Kaufmar  | n Realty       |
| LOCAT    | ION:        |          |                              |          | f West 34<br>quare Stati |     |              | roadway/6th Avenue<br>an  |              |                |
| ACTIVI   | TY:         |          | ant of licer<br>Il for ingre |          |                          | air | ntain retail | concession doorway  | opening wi   | ithin subway   |
| ACTIO    | N REQUESTED | COI      |                              | penin    | g within the             |     |              | ment for use and mair<br>ation wall at the subwa                              |              |                |
| TERM:    |             | 10       | years                        |          |                          |     |              |   |              |                |
| SPACE    | 5:          |          |                              |          |                          |     |              | ne subway station wall<br>ding owned by Rockay                                |              | ay to adjacent |
| COMPI    | ENSATION:   | anı      | nual net re                  | nt (ba   | se rent plu              | s p | percentage   | eater of (A) Fifty perce<br>e rent less certain ded<br>ockaway KB from its te | luctions for | real estate    |

fixed compensation set forth below

Minimum annual fixed compensation payable by Rockaway KB to NYCT:

King) occupying the retail space in Rockaway KB's building or (B) the minimum annual

| <u>Year</u> | <u>Annual</u> | <u>Monthly</u> | <u>% Increase</u> |
|-------------|---------------|----------------|-------------------|
| 1           | \$60,000.00   | \$5,000.00     |                   |
| 2           | \$61,800.00   | \$5,150.00     | 3.0%              |
| 3           | \$63,654.00   | \$5,304.50     | 3.0%              |
| 4           | \$65,563.62   | \$5,463.64     | 3.0%              |
| 5           | \$67,530.53   | \$5,627.54     | 3.0%              |
| 6           | \$69,556.44   | \$5,796.37     | 3.0%              |
| 7           | \$71,643.14   | \$5,970.26     | 3.0%              |
| 8           | \$73,792.43   | \$6,149.37     | 3.0%              |
| 9           | \$76,006.20   | \$6,333.85     | 3.0%              |

10 \$78,286.39 \$6,523.87 3.0%

#### COMMENTS:

The retail concession doorway opening within the subway station wall at the subway stair landing between subway stairs S-7 and M-7 leads to and provides a means of ingress and egress for a commercial retail space located in the below grade / basement level of a building owned by Rockaway KB (the "Retail Space") and located at 1313 Broadway, New York, New York (Manhattan Block 810, Lot 40).

In June 1999, NYCT and the predecessor in interest to Rockaway KB entered into a license agreement for use of the retail concession doorway opening for ingress and egress to the Retail Space for a term together with all extension options of 20 years.

Rockaway KB leased the Retail Space to a Burger King franchisee and the retail concession doorway opening served as the main entrance to the Burger King restaurant. The Retail Space occupied by Burger King cannot be used for commercial retail purposes without ingress and egress through the concession doorway opening.

The NYCT / Rockaway KB license has expired. However, Rockaway KB continues to use the concession opening via month-to-month holdover agreements. Rockaway KB has requested a new license for the retail concession opening within the subway station wall.

The MTA Real Estate Policies & Procedures for the Licensing of Real Property permit the licensing of property without an RFP when the property is located such that only a single adjacent owner can make use of the property.

After lengthy negotiations, Rockaway KB has agreed to pay compensation to NYCT as described above. The minimum annual compensation is based on base rent payments currently payable by Burger King to Rockaway KB. The proposed compensation exceeds the valuation for the use of the concession opening that was obtained by MTA Real Estate's independent consultant.

NYCT will have the right to terminate the new license agreement upon at least sixty (60) days prior written notice to Rockaway KB if it is determined that (1) NYCT requires the use of the whole or any part of the retail concession opening within the subway station wall for a transit purpose, or (2) the retail concession opening within the subway station wall interferes with the safety, comfort, or convenience of the traveling public.

Based on the foregoing, MTA Real Estate requests authorization for NYCT to enter into a new license agreement with Rockaway KB on the terms and conditions described herein.



#### **Metropolitan Transportation Authority**

Page 1 of 2

#### Date Subject **OCTOBER 23, 2019** GROUND LEASE WITH SOUTH BROOKLYN RAILWAY COMPANY FOR A RAILCAR FACILITY & TRACK IMPROVEMENTS IN BROOKLYN, NY Department Vendor Name REAL ESTATE **Department Head Name** Contract Number JOHN N. LIEBER Department Head Signature **Contract Manager Name** Project Manager Name Table of Contents Ref. # ANGELA SZU / NICHOLAS ROBERTS

| Board Action |                   |          |          |      |       | Internal Approvals |                           |       |          |  |
|--------------|-------------------|----------|----------|------|-------|--------------------|---------------------------|-------|----------|--|
| Order        | То                | Date     | Approval | Info | Other | Order              | Approval                  | Order | Approval |  |
| 1            | Finance Committee | 10/21/19 | x        |      |       | 1                  | Legal                     | TG    |          |  |
| 2            | Board             | 10/23/19 | x        |      |       | 2                  | Chief Development Officer | Sh    |          |  |
|              |                   |          |          |      |       | 3                  | Chief of Staff            | A.Z.  |          |  |
|              |                   |          |          |      |       | 4                  | Chief Financial Officer   | 10    |          |  |

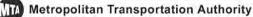
|                   | N N   |
|-------------------|---|
| LESSOR:           | South Brooklyn Railway Company ("SBK")  |
| LESSEE:           | MTA New York City Transit ("NYCT")  |
| LOCATION:         | Third – Fourth Avenue Yard, Brooklyn, NY [Brooklyn Block 704, portion of Lot 7 (the<br>"Property") and Block 705, portion of Lot 6]   |
| ACTIVITY:         | Ground lease for the design, construction, operation, and maintenance of a railcar receiving, repair, maintenance, and testing facility (the "Railcar Facility") and track improvements ("NYCT Trackage"), and operation of NYCT Trackage |
| ACTION REQUESTED: | Authorization for NYCT to enter into a ground lease agreement   |
| TERM:             | 20 years, with two 10-year extension options  |
| SPACE:            | Approximately 56,095 SF   |
| COMPENSATION:     | \$1.00, payment waived  |

## COMMENTS:

In support of an accelerated subway railcar overhaul plan for improved reliability of subway passenger service, NYCT's Division of Car Equipment has identified the Property as optimal for the construction of a new railcar receiving facility. NYCT's existing railcar acceptance capacity is inadequate for the projected fleet replacement plan and, hence another railcar receiving location will be required.

The Property is owned by SBK, a private freight railroad wholly owned by the City of New York ("NYC") and governed by a ten-member Board, six of whom are appointed by the Mayor of the City of New York and four are appointees of NYCT. Pursuant to the master lease between NYC and NYCT, NYCT provides SBK with freight operations, railroad engineering, and administrative support on a cost reimbursement basis. The master lease does not grant NYCT any property rights or interests to SBK property and hence a separate lease agreement for the use of the Property is necessary.

The Property is one of the few critical track connections between NYCT's Coney Island Complex and the national port and rail network. NYCT will construct the Railcar Facility and realign tracks on the Property. NYCT will also replace the SBK lead track into NYCT's track network around the SBK-NYCT interchange near Fourth Avenue, including the segment that is located east of Fourth Avenue on Brooklyn Block 705, Lot 6. SBK will have the right to terminate the lease if NYCT has not secured funding for the construction of the Railcar Facility within two years of the lease commencement, or if the



#### FINANCE COMMITTEE MEETING **GROUND LEASE WITH SOUTH BROOKLYN RAILWAY COMPANY FOR A RAILCAR FACILITY & TRACK IMPROVEMENTS** (Cont'd.) Page 2 of 2

Railcar Facility is not completed and in service within five years of the lease commencement date (subject to force majeure, NYCT cure rights and delays caused by SBK or its representatives).

In lieu of ground rent, SBK is amenable to accepting NYCT's rail infrastructure improvements as an enhancement of an underutilized SBK property asset, reduced economic cost of subway delays to NYC, reduced road congestion associated with NYCT's subway railcar overhaul activities in Sunset Park, and reduced freight congestion and preserving transloading capacity on other freight routes.

Based on the foregoing, MTA Real Estate requests authorization for NYCT to enter into a term sheet and to subsequently negotiate and enter into a ground lease agreement on behalf of NYCT consistent with the terms and conditions herein described.



Page 1 of 2

| Subject                               |
|---------------------------------------|
| SURRENDER OF MASTER LEASE PROPERTY IN |
| FAR ROCKAWAY, NY                      |
| Department                            |
| REAL ESTATE                           |
| Department Head Name                  |
| JOHN N. LIEBER                        |
| Department Head Signature             |
| Mala                                  |
| Project Manager Name                  |
| NICHOLAS ROBERTS                      |

| Date                     |  |
|--------------------------|--|
| OCTOBER 23, 2019         |  |
|                          |  |
| Vendor Name              |  |
|                          |  |
| Contract Number          |  |
|                          |  |
| Contract Manager Name    |  |
|                          |  |
| Table of Contents Ref. # |  |

| Board Action |                   |          |          |      |       |  |  |  |  |  |
|--------------|-------------------|----------|----------|------|-------|--|--|--|--|--|
| Order        | То                | Date     | Approval | Info | Other |  |  |  |  |  |
| 1            | NYCT/MTA Bus      | 10/21/19 |          | х    |       |  |  |  |  |  |
| 2            | Finance Committee | 10/21/19 | x        |      |       |  |  |  |  |  |
|              | Board             | 10/23/19 | x        |      |       |  |  |  |  |  |
|              |                   |          |          |      |       |  |  |  |  |  |

| Internal Approvals |                           |       |          |  |  |  |  |  |
|--------------------|---------------------------|-------|----------|--|--|--|--|--|
| Order              | Approval                  | Order | Approval |  |  |  |  |  |
| 1                  | Legal                     | TGI   |          |  |  |  |  |  |
| 2                  | Chief Development Officer | λx    |          |  |  |  |  |  |
| 3                  | Chief of Staff            | hJ    |          |  |  |  |  |  |
| 4                  | Chief Financial Officer   | YN I  |          |  |  |  |  |  |

AGENCIES:

MTA New York City Transit ("NYCT") MTA Bus Company ("MTA Bus")

LOCATION: Beach 21<sup>st</sup> Street, between Mott and Cornaga Avenues, Far Rockaway, Queens, NY; Master Lease property, Block 15705, Lot 69, (the "Property")

ACTION REQUESTED: Authorization to enter into a binding Memorandum of Understanding (the "MOU") with the City of the New York ("the City") to surrender the Property to the City

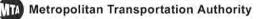
#### COMMENTS:

As part of a broader effort by the City to revitalize a 25-block area of downtown Far Rockaway, the City has requested that MTA surrender Block 15705 Lot 69, property the City acquired through condemnation in the late 1970s for the MTA's use as an off-street bus terminal and which was subsequently added to the NYCT's Master Lease property. The City intends to redevelop the Property as well as adjacent land it owns into a mixed-use development featuring affordable housing, retail, and a pedestrian plaza that would connect Beach 21<sup>st</sup> Street to Beach 22<sup>nd</sup> Street, where the A-train terminus is located.

To accommodate the two MTA Bus lines operating from the terminal – the Q22 and QM17 – which would be displaced by the proposed redevelopment, the City will build an on-street layover space on the eastern side of Beach 21<sup>st</sup> that conforms with specifications provided by MTA Bus.

The MTA will agree to surrender the Property and relocate MTA Bus to the proposed on-street facility so long as the following conditions are met:

# FINANCE COMMITTEE MEETING



# SURRENDER OF MASTER LEASE PROPERTY IN FAR ROCKAWAY (Cont'd.)

Page 2 of 2

- The on-street facility will include among other things a curb-to-curb concrete road bed, a bus shelter with amenities, street signage, and a 12' wide curb land for bus use;
- The facility and all related improvements will be built at the City's sole cost and expense;
- The City will work with the New York City Police Department ("NYPD") to manage traffic conditions on Beach 21<sup>st</sup> Street, including enforcing "no parking" regulations on the west side of Beach 21<sup>st</sup> Street, so MTA Bus can effectively operate from the on-street facility;
- The selected developer will be required to provide MTA Bus with a fully built out and furnished 350-square foot break room. The break room will have a dedicated entrance and include two dedicated restrooms within it. MTA Bus will have a perpetual easement to the break room space for as long as buses operate.

The existing bus terminal is not well utilized, due partially to its isolation from the street, and an on-street facility with the proposed bus boarding, lighting, and passenger amenities would be improvements for MTA Bus customers. Likewise, the 350-square foot break room would be an improvement for MTA Bus employees since they do not currently have access to a break room or restrooms. Lastly, since the development will be heavily subsidized by the City, it offers little to no surrender value to the MTA, and the Property is too small to work as a bus terminal without being combined with adjacent land.

MTA Real Estate requests authorization for NYCT to execute a binding MOU on the above-referenced terms and conditions and to surrender the Property to the City, pursuant to the MOU.

# **INFORMATION ITEMS**

# Memorandum

Metropolitan Transportation Authority State of New York

Date October 23, 2019

To Members of the Finance Committee

From John N. Lieber, Chief Development Officer

**Re** Status of Month-to-Month Licenses for Passenger Amenities

In June 1988 and later modified November 12, 2013, the MTA Board adopted policy #9, which allows the Real Estate Department to enter into month-to-month agreements for "passenger service oriented concessions without individual Committee or Board approval". Attached is a status report of month-to-month agreements, which were executed pursuant to the policy.

# NEW HOLDOVER TENANTS WHOSE AGREEMENTS HAVE RECENTLY BEEN EXTENDED

# PENDING A REQUEST FOR PROPOSALS

Month: October 2019

NONE TO REPORT

# Memorandum

Metropolitan Transportation Authority State of New York

# Date October 23, 2019

- To Members of the Finance Committee
- From John N. Lieber, Chief Development Officer
- Re Report on Agreements Entered into Directly by the Real Estate Department via the RFP or negotiation process with tenants in good standing or through the RFP process when 3 or more proposals have been received from responsible proposers for a standard retail location

Attached is a listing of agreements entered into directly by the Real Estate Department during preceding months, pursuant to the Board's resolutions dated November 13, 2013 (Real Estate Policy #33).

For each such agreement entered into pursuant to Real Estate Policy #33, MTA Real Estate must have received at least three responsive bids from responsible proposers, and must have entered into agreement with the responsible proposer which offered the highest guaranteed rent, on a present value basis.

# REPORT ON AGREEMENTS ENTERED INTO DIRECTLY BY THE REAL ESTATE DEPARTMENT PURSUANT TO BOARD POLICY

# October, 2019

| Agency/Project<br>Manager | Renewal/RFP<br>Generated | Licensee                                      | Location/Use   | Term Rental |   | Annual Increase  | Size/Weekday<br>Ridership                              | Price/SF  |   |   |
|---------------------------|--------------------------|---|--|-------------|---|--|--|---|---|---|
| NYCT/A. Espinoza          | RFP                      | Winfield<br>Street 2 <sup>nd</sup><br>Ave LLC | 72 St, 86 St,<br>and 96 St<br>subway<br>stations,<br>Second Ave<br>Line / Sale of<br>coffee and<br>packaged<br>foods | 10<br>years | Year<br>1<br>2<br>3<br>4<br>5<br>6<br>7<br>8<br>9<br>10 | Compensation<br>\$96,000.00<br>\$98,880.00<br>\$101,846.40<br>\$104,901.79<br>\$108,048.85<br>\$111,290.31<br>\$114,629.02<br>\$118,067.89<br>\$121,609.93<br>\$125,258,23 | <br>3%<br>3%<br>3%<br>3%<br>3%<br>3%<br>3%<br>3%<br>3% | 436 square feet<br>total / 72 St:<br>28,145; 86 St:<br>23,722; 96 St:<br>17,150<br>passengers | Year<br>1<br>2<br>3<br>4<br>5<br>6<br>7<br>8<br>9<br>10 | PSF<br>\$220.18<br>\$226.79<br>\$233.59<br>\$240.60<br>\$247.82<br>\$255.25<br>\$262.91<br>\$270.80<br>\$278.92<br>\$287.29 |

# REPORT ON AGREEMENTS ENTERED DIRECTLY BY THE REAL ESTATE DEPARTMENT PURSUANT TO BOARD POLICY

# October 2019

| Agency/Project<br>Manager | Renewal/RFP<br>Generated | Licensee                         | Location/Use                   | Term    | Rental                        |   | Rental                   |                               | Rental                        |   | Rental |  | Rental |  | Rental |  | Rental |  | Rental |  | Rental |  | Rental |  | Rental |  | Rental |  | Annual Increase | Size/Weekday<br>Ridership | Pr | ice/SF |
|---------------------------|--------------------------|----------------------------------|--------------------------------|---------|-------------------------------|---|--------------------------|-------------------------------|-------------------------------|---|--------|--|--------|--|--------|--|--------|--|--------|--|--------|--|--------|--|--------|--|--------|--|-----------------|---------------------------|----|--------|
| LIRR/ Robert<br>Goldberg  | RFP                      | Jai Maruti<br>News Stand<br>Inc. | Cold Spring<br>Harbor / Retail | 5 Years | Year<br>1<br>2<br>3<br>4<br>5 | Rent<br>\$14,400.00<br>\$14,832.00<br>\$15,276.00<br>\$15,887.00<br>\$16,522.00 | <br>3%<br>3%<br>4%<br>4% | 55 s/f<br>4,166<br>passengers | Year<br>1<br>2<br>3<br>4<br>5 | PSF<br>\$261.82<br>\$269.68<br>\$277.75<br>\$288.86<br>\$300.40 |        |  |        |  |        |  |        |  |        |  |        |  |        |  |        |  |        |  |                 |                           |    |        |
| List of all proposals     | :                        |                                  |                                |         |                               |   |                          |                               |                               |   |        |  |        |  |        |  |        |  |        |  |        |  |        |  |        |  |        |  |                 |                           |    |        |
|                           |                          |                                  |                                |         |                               |   |                          |                               |                               |   |        |  |        |  |        |  |        |  |        |  |        |  |        |  |        |  |        |  |                 |                           |    |        |
| Proposer name:            |                          | NPV @ 7% dis                     | count rate:                    |         |                               |   |                          |                               |                               |   |        |  |        |  |        |  |        |  |        |  |        |  |        |  |        |  |        |  |                 |                           |    |        |
| Jai Maruti News Stan      | d Inc.                   | \$62,782.63                      |                                |         |                               |   |                          |                               |                               |   |        |  |        |  |        |  |        |  |        |  |        |  |        |  |        |  |        |  |                 |                           |    |        |
| Muhammad M. Afzal         |                          | \$32,522.55                      |                                |         |                               |   |                          |                               |                               |   |        |  |        |  |        |  |        |  |        |  |        |  |        |  |        |  |        |  |                 |                           |    |        |
| Newsstation Inc.          |                          | \$21,116.60                      |                                |         |                               |   |                          |                               |                               |   |        |  |        |  |        |  |        |  |        |  |        |  |        |  |        |  |        |  |                 |                           |    |        |
|                           |                          |                                  |                                |         |                               |   |                          |                               |                               |   |        |  |        |  |        |  |        |  |        |  |        |  |        |  |        |  |        |  |                 |                           |    |        |
|                           |                          |                                  |                                |         |                               |   |                          |                               |                               |   |        |  |        |  |        |  |        |  |        |  |        |  |        |  |        |  |        |  |                 |                           |    |        |
|                           |                          |                                  |                                |         |                               |   |                          |                               |                               |   |        |  |        |  |        |  |        |  |        |  |        |  |        |  |        |  |        |  |                 |                           |    |        |
|                           |                          |                                  |                                |         |                               |   |                          |                               |                               |   |        |  |        |  |        |  |        |  |        |  |        |  |        |  |        |  |        |  |                 |                           |    |        |

# Memorandum

Metropolitan Transportation Authority State of New York

| Re   | GCT's Vanderbilt Hall Events Forecast     |
|------|---|
| From | John N. Lieber, Chief Development Officer |
| То   | Members of the Finance Committee          |
| Date | October 23, 2019                          |

The following report will be presented to the Real Estate Committee by GCT Development on a monthly basis. The events forecast will show events planned for Vanderbilt Hall in the next three to four month period. This calendar will always be subject to last minute changes for technical or scheduling reasons.

| Event                                       | Date                    | Description   | Use    |
|---|-------------------------|---|--------|
| ADT   | Septmeber 13            | The event will include a smart tiny home that spotlights many of ADT's smart home offerings.  | Public |
| nterfaith Alliance for<br>Safer Communities | September 16 - 27, 2019 | The Exposition of Child Dignity in the Digital World will<br>consist of informative displays that provide an interactive<br>yet simple way of communicating the different aspects of<br>online sexual abuse and exploitation of children. | Public |
| SmileDirectClub                             | September 29 - 30, 2019 | The activation will include a live performance by Improv<br>Everywhere demonstates the dental hygiene product<br>live.<br>September 29: Load in<br>September 30: Event  | Public |
| Huggies                                     | October 5, 2019         | This event for Huggies new premium diaper line, with giveaways, and other activities.   | Public |
| Customer Appreciation<br>Day                | October 8, 2019         | MNR Customer Service Event  | Public |

| Santa Margherita  | October 13 - 15, 2019             | Wine tasting event. There will be a maze made out of<br>faux grape vines, where guests can sample the wines.<br>October 13: Load In<br>October 14 - 15: Event Open  | Public  |
|-------------------|-----------------------------------|---|---------|
| Fujifilm          | October 16 - 20, 2019             | Similar to their event in 2018, FujiFilm will host a photo<br>exhibition with over 10,000 photos. The photos will be<br>on display in Vanderbilt Hall and on the Bridge.  | Public  |
| Universal Japan   | October 31, 2019                  | Universal Studios Japan is hosting an event in 2020 and<br>will conduct a private test of their prototype (4 Mario<br>boxes hung from a truss). This test will include, lighting,<br>sound, pipe and drape, and projection. | Private |
| Car Event         | November 1 - 7, 2019              | Luxury car event with 5 cars on display   | Public  |
| 2019 Holiday Fair | November 8 - December<br>29, 2019 | Annual Holiday Fair with 40 vendors.<br>November 8 - 15: Booth installation<br>November 16 - 17: Vendor load in<br>November 18 - December 24: Holiday Fair Open<br>December 26 - 29: Load out                               | Public  |

# Memorandum



| Re   | GCT – Graybar Passage Retail Kiosks       |
|------|---|
| From | John N. Lieber, Chief Development Officer |
| То   | Members of the Finance Committee          |
| Date | October 23, 2019                          |

The following report will be presented by GCT Development office of the Real Estate Department whenever a new retail Permit Agreement has been entered into under the Retail Kiosk program approved by the MTA Board in January 2006.

## **GRAND CENTRAL TERMINAL**

## GRAYBAR PASSAGE RETAIL KIOSK PROGRAM

# August through October 2019

MONTHLY

| LICENSEE             | LICENSE DATES     | USE   | COMPENSATION |
|----------------------|-------------------|---|--------------|
| Lo Ella              | 09/01/19-10/31/19 | Retail sale of<br>Licensee produced<br>jewelry.   | \$3,100.00   |
| Piq                  | 08/01/19-10/31/19 | Retail sale of<br>Licensee branded<br>collectibles, toys,<br>gag gifts and<br>souvenirs | \$3,100.00   |
| Lazy Jack            | 08/01/19-10/31/19 | Retail sale of<br>licensee produced<br>men's and boy's<br>accessories                   | \$3,100.00   |
| Victoria<br>Bekerman | 08/01/19-10/31/19 | Retail sale of<br>licensee produced<br>jewelry  | \$3,100.00   |
| Carnelian<br>Knoll   | 09/01/19-10/31/19 | Retail sale of<br>Licensee produced<br>jewelry  | \$3,100.00   |
| AJ Designs           | 08/01/19-10/31/19 | Retail sale of<br>Licensee produced<br>jewelry  | \$3,100.00   |



Page 1 of 1

## Subject SHORT TERM PERMIT FOR USE OF PARKING LOT AT GOLDENS BRIDGE STATION

Department

**REAL ESTATE** 

**Department Head Name** 

JOHN N. LIEBER

Department Head Signature

Project Manager Name ALICIA BIGGS

| Date               |      |
|--------------------|------|
| <b>OCTOBER 21,</b> | 2019 |

Vendor Name

**Contract Number** 

**Contract Manager Name** 

Table of Contents Ref. #

| Board Action |                                   |          |  |   |       |
|--------------|-----------------------------------|----------|--|---|-------|
| Order        | Order To Date Approval Info Other |          |  |   | Other |
| 1            | Finance Committee                 | 10/21/19 |  | х |       |
|              |                                   |          |  |   |       |
|              |                                   |          |  |   |       |
|              |                                   |          |  |   |       |

| Internal Approvals |                           |       |          |  |
|--------------------|---------------------------|-------|----------|--|
| Order              | Approval                  | Order | Approval |  |
| 1                  | Legal                     |       |          |  |
| 2                  | Chief Development Officer |       |          |  |
| 3                  | Chief of Staff            |       |          |  |
| 4                  | Chief Financial Officer   |       |          |  |

| AGENCY:       | MTA Metro-North Railroad ("Metro-North")                          |
|---------------|---|
| PERMITTEE:    | Westchester Cycle Club, Inc.                                      |
| LOCATION:     | Goldens Bridge station parking facility, Goldens Bridge, New York |
| ACTIVITY:     | Use of the parking lot for the "Golden Apple Bicycle Tour"        |
| TERM:         | Sunday, October 13, 2019, 6:30am to 6:30pm                        |
| SPACE:        | Up to 750 parking spaces  |
| COMPENSATION: | \$1; payment waived   |

## COMMENTS:

Pursuant to the Board-approved Real Estate Department Policy #25 governing the use of railroad facilities by municipal and not-for-profit corporations for non-commercial activities, the Westchester Cycle Club was granted permission to utilize up to 750 parking spaces at the Location for their "Golden Apple Bicycle Tour" event.



#### **Metropolitan Transportation Authority**

### Subject SHORT TERM PERMIT FOR USE OF PARKING SPACES AT METRO-NORTH'S HARRIMAN STATION

Department

REAL ESTATE

Department Head Name

## JOHN N. LIEBER

**Department Head Signature** 

Project Manager Name STEPHEN BROWN Date OCTOBER 21, 2019 Vendor Name Contract Number Contract Manager Name Table of Contents Ref. #

| Board Action |                   |          |          |      |       |
|--------------|-------------------|----------|----------|------|-------|
| Order        | То                | Date     | Approval | Info | Other |
| 1            | Finance Committee | 10/21/19 |          | х    |       |
|              |                   |          |          |      |       |
|              |                   |          |          |      |       |
|              |                   |          |          |      |       |

| Internal Approvals |                           |       |          |
|--------------------|---------------------------|-------|----------|
| Order              | Approval                  | Order | Approval |
| 1                  | Legal                     |       |          |
| 2                  | Chief Development Officer |       |          |
| 3                  | Chief of Staff            |       |          |
| 4                  | Chief Financial Officer   |       |          |

| AGENCY:       | MTA Metro-North Railroad ("Metro-North")                               |
|---------------|--|
| PERMITTEE:    | Premium Outlet Partners, LP  |
| LOCATION:     | Metro-North's Harriman Station Parking Facility                        |
| ACTIVITY:     | Short-term permit for parking spaces at Metro-North's Harriman Station |
| TERM:         | Two days, Saturday October 12 and Sunday October 13, 2019              |
| SPACE:        | 700 parking spaces located at Harriman Station                         |
| COMPENSATION: | \$4,872  |

## COMMENTS:

Pursuant to the Board-approved Real Estate Department Policy #26 governing temporary use of station parking facilities by for-profit corporations in connection with short-term parking activities, the Permittee, which owns the Woodbury Common outlet mall, was granted permission to use up to 700 spaces at the Location and to operate a shuttle bus for its employees from Saturday, October 12 to Sunday October 13, 2019.

Compensation was calculated pursuant to the aforementioned Board policy.



**OCTOBER 21, 2019** 

Date

Vendor Name

**Contract Number** 

### Subject SHORT TERM PERMIT FOR USE OF PARKING LOT AT HARRISON STATION

#### Department

**REAL ESTATE** 

### Department Head Name

JOHN N. LIEBER

**Department Head Signature** 

#### Project Manager Name ALICIA BIGGS

| Contract Manager Name    |
|--------------------------|
|                          |
| Table of Contents Ref. # |
|                          |
|                          |
| Internal Approvals       |

|       | Board Action      |          |          |      |       |
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| Order | То                | Date     | Approval | Info | Other |
| 1     | Finance Committee | 10/21/19 |          | х    |       |
|       |                   |          |          |      |       |
|       |                   |          |          |      |       |
|       |                   |          |          |      |       |

| Internal Approvals |                           |  |  |  |
|--------------------|---------------------------|--|--|--|
| Order              | Approval Order Approval   |  |  |  |
| 1                  | Legal                     |  |  |  |
| 2                  | Chief Development Officer |  |  |  |
| 3                  | Chief of Staff            |  |  |  |
| 4                  | Chief Financial Officer   |  |  |  |

| AGENCY:       | MTA Metro-North Railroad ("Metro-North")                                      |
|---------------|---|
| PERMITTEE:    | Harrison Fire Department  |
| LOCATION:     | Harrison station parking facility, Harrison, New York                         |
| ACTIVITY:     | Use of the parking lot for 125 <sup>th</sup> anniversary celebration event    |
| TERM:         | Saturday, September 14, 2019, 2:40am to 12:00am on Sunday, September 15, 2019 |
| SPACE:        | Parking lot 3 on the southeast side of the station                            |
| COMPENSATION: | \$1; payment waived   |

## COMMENTS:

Pursuant to the Board-approved Real Estate Department Policy #25 governing the use of railroad facilities by municipal and not-for-profit corporations for non-commercial activities, the Harrison Fire Department was granted permission to utilize parking lot 3 at the Location for their 125<sup>th</sup> anniversary celebration event.



**OCTOBER 21, 2019** 

Date

#### **Metropolitan Transportation Authority**

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## Subject SHORT TERM PERMIT FOR USE OF PARKING SPACES AT SALISBURY MILLS-CORNWALL STATION Department

REAL ESTATE

Department Head Name

# JOHN N. LIEBER

**Department Head Signature** 

#### **Project Manager Name ALICIA BIGGS**

| Vendor   | Name            |               |         |
|----------|-----------------|---------------|---------|
| Contrac  | t Number        |               |         |
| Contrac  | t Manager Name  |               |         |
| Table of | Contents Ref. # |               |         |
|          | Interr          | nal Approvals |         |
| Order    | Approval        | Order         | Approva |
| 1        | Legal           |               |         |

| Board Action |                   |          |          |      |       |
|--------------|-------------------|----------|----------|------|-------|
| Order        | То                | Date     | Approval | Info | Other |
| 1            | Finance Committee | 10/21/19 |          | х    |       |
|              |                   |          |          |      |       |
|              |                   |          |          |      |       |
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| Internal Approvals |                           |  |  |  |
|--------------------|---------------------------|--|--|--|
| Order              | Approval Order Approval   |  |  |  |
| 1                  | Legal                     |  |  |  |
| 2                  | Chief Development Officer |  |  |  |
| 3                  | Chief of Staff            |  |  |  |
| 4                  | Chief Financial Officer   |  |  |  |

| AGENCY:       | MTA Metro-North Railroad ("Metro-North")                             |
|---------------|--|
| PERMITTEE:    | Storm King Art Center (the "Art Center")                             |
| LOCATION:     | Salisbury Mills-Cornwall parking facility, Salisbury Mills, New York |
| ACTIVITY:     | Use of the parking lot for overflow parking                          |
| TERM:         | Two days - September 28-29, 2019, 10:00am to 6:00pm daily            |
| SPACE:        | Up to 250 parking spaces   |
| COMPENSATION: | \$1; payment waived  |

## COMMENTS:

Pursuant to the Board-approved Real Estate Department Policy #25 governing the use of railroad facilities by municipal and not-for-profit corporations for non-commercial activities, the Art Center was granted permission to utilize up to 250 parking spaces at the Location for overflow parking during their peak visitor weekend.



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#### Subject ENTRY PERMIT AT QUEENS MIDTOWN TUNNEL

Department

### **REAL ESTATE**

Department Head Name

JOHN N. LIEBER

Department Head Signature

#### Project Manager Name PAUL M. FITZPATRICK

OCTOBER 21, 2019

Vendor Name

Date

**Contract Number** 

**Contract Manager Name** 

Table of Contents Ref. #

| Board Action |                   |          |          |      |       |
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| Order        | То                | Date     | Approval | Info | Other |
| 1            | Finance Committee | 10/21/19 |          | х    |       |
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|       | Internal Approvals        |       |          |  |
|-------|---------------------------|-------|----------|--|
| Order | Approval                  | Order | Approval |  |
| 1     | Legal                     |       |          |  |
| 2     | Chief Development Officer |       |          |  |
| 3     | Chief of Staff            |       |          |  |
| 4     | Chief Financial Officer   |       |          |  |

| PERMITTOR:     | MTA Bridges and Tunnels ("B&T")   |
|----------------|---|
| PERMITTEE:     | The Board of Directors of the Whitney Condominium   |
| LOCATION:      | Queens Midtown Tunnel ("QMT"), Manhattan Entrance Lane, between East 38 <sup>th</sup> and East 39 <sup>th</sup> Streets   |
| ACTIVITY:      | Entry Permit for the installation, maintenance, and subsequent removal of Maintenance<br>and Protection of Traffic equipment, and for closure of the westernmost lane of traffic and<br>the installation, maintenance, and subsequent removal of a scaffold for Local Law 11<br>façade repair work, on the façade of its building at 311 East 38 <sup>th</sup> Street, New York, New<br>York. |
| TERM:          | Approximately 4 weeks. The Term of this Permit may be extended on a month-to-month basis, upon the written request by Permittee and approved by Permittor.  |
| CONSIDERATION: | \$5,000.00 per month.   |

## COMMENTS:

Pursuant to the Board-approved Real Estate Department Policy #28 permitting short-term access on B&T property, an entry permit was granted to Permittee, for the above-described Activity. This permit was granted subsequent to the review and approval of B&T Engineering and Construction.

MTA Legal approved the entry permit as to form. Permittee provided appropriate insurance coverages and indemnifications as prescribed by MTA Risk Management.



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## Subject ENTRY PERMIT AT BATTERY PARKING GARAGE

#### Department REAL ESTATE

**Department Head Name** 

#### JOHN N. LIEBER

**Department Head Signature** 

**Project Manager Name PAUL M. FITZPATRICK** 

| Date                     |  |
|--------------------------|--|
| OCTOBER 21, 2019         |  |
|                          |  |
| Vendor Name              |  |
|                          |  |
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| Contract Manager Name    |  |
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|       | Board Action      |          |          |      |       |
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| 1     | Finance Committee | 10/21/19 |          | х    |       |
|       |                   |          |          |      |       |
|       |                   |          |          |      |       |
|       |                   |          |          |      |       |

| Internal Approvals |                           |       |          |  |
|--------------------|---------------------------|-------|----------|--|
| Order              | Approval                  | Order | Approval |  |
| 1                  | Legal                     |       |          |  |
| 2                  | Chief Development Officer |       |          |  |
| 3                  | Chief of Staff            |       |          |  |
| 4                  | Chief Financial Officer   |       |          |  |

| PERMITTOR:     | MTA Bridges and Tunnels ("B&T")  |
|----------------|--|
| PERMITTEE:     | National September 11 Memorial & Museum at the World Trade Center Foundation, Inc. (the "Foundation")  |
| LOCATION:      | Battery Parking Garage ("BPG"), 56-70 Greenwich Street, New York   |
| ACTIVITY:      | Access to the BPG for purposes related to memorial services for the 18 <sup>th</sup> anniversary of September 11, 2001 (the "Event")                     |
| TERM:          | 6:00 AM to 8:00 PM, Wednesday, September 11, 2019  |
| SPACE:         | 50 parking spaces above the ground and first floors of the BPG, and a greeting/check-in area on the ground floor of the BPG entrance at Greenwich Street |
| CONSIDERATION: | \$1.00 payment waived  |

#### COMMENTS:

Since 2012, the Foundation has entered into permits granting free parking for up to 50 families of the victims of 9/11 who participate in the Event. The Foundation asked for, and B&T agreed to, the same terms and conditions as in previous years.

The Foundation, with the assistance of the City's Department of Transportation and the New York City Police Department, organized a list of names and a process to check each family in (one parking space for each family). The BPG operator was on hand to ensure the Event proceeded smoothly.

This agreement was entered into pursuant to the Board-approved Real Estate Department policy # 25, permitting shortterm agreements with nonprofits.

Based on the foregoing, MTA Real Estate granted a permit to the Foundation.



#### Subject

# LICENSE AGREEMENT FOR INSTALLATION OF WATERPROOFING MEMBRANE

#### Department

**REAL ESTATE** 

Department Head Name

#### JOHN N. LIEBER

Department Head Signature

#### Project Manager Name ARTURO ESPINOZA

OCTOBER 21, 2019 Vendor Name Contract Number Contract Manager Name

Table of Contents Ref. #

Date

| Board Action |                   |          |          |      |       |
|--------------|-------------------|----------|----------|------|-------|
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| 1            | Finance Committee | 10/21/19 |          | x    |       |
|              |                   |          |          |      |       |
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| Internal Approvals |                           |       |          |  |
|--------------------|---------------------------|-------|----------|--|
| Order              | Approval                  | Order | Approval |  |
| 1                  | Legal                     |       |          |  |
| 2                  | Chief Development Officer |       |          |  |
| 3                  | Chief of Staff            |       |          |  |
| 4                  | Chief Financial Officer   |       |          |  |

| AGENCY:       | MTA New York City Transit ("NYCT")                         |
|---------------|--|
| LICENSOR:     | 401 Park Avenue South Associates, LLC ("Owner")            |
| LOCATION:     | 401 Park Avenue South, New York, New York (the "Property") |
| ACTIVITY:     | Installation of waterproofing membrane at Owner's building |
| TERM:         | Approximately 3 months                                     |
| COMPENSATION: | None   |

## COMMENTS:

In connection with steel beam replacement at the 28<sup>th</sup> Street subway station on the Lexington Avenue Line in Manhattan, MTA Real Estate negotiated an agreement with the Owner of the Property located at 401 Park Avenue South to install a waterproofing membrane on Owner's building.

Exploratory work revealed a small portion at the corner of East 28<sup>th</sup> Street and Park Avenue South whereby the subway wall and Owner's building wall are directly adjacent to each other below grade. Excavation here will expose the Owner's foundation wall. NYCT will apply the ½" thick waterproofing membrane directly onto Owner's building wall. Above grade, there is cladding attached to the Owner's building wall. Portions of the cladding will be removed temporarily to install the waterproofing membrane onto the Owner's building wall, to which Owner has consented. Then the cladding will be restored per Owner's specifications. The linear extent of the waterproofing membrane, above and below grade, will be 4'-8" along Park Avenue South and 1'-6" along East 28<sup>th</sup> Street. The height of the waterproofing membrane is approximately 8".

Per Owner's request, MTA Legal drafted a construction license agreement for the aforementioned work. MTA Legal approved the construction license as to form.

MTA Real Estate entered into an agreement with Licensor pursuant to Policy #34 dated September 21, 2015 to lease, license, or acquire property rights in support of MTA capital projects whereby compensation or reimbursement to licensor is less than \$15,000.