
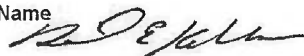





Staff Summary

Subject MNR 2023 Budget and 2023-2026 Financial Plan Adoption	Date December 8, 2022
Department Office of the Chief Financial Officer	Vendor Name
Department Head Name Kevin Willens, Chief Financial Officer	Contract Number
Department Head Signature 	Contract Manager Name
Project Manager Name David Keller 	Table of Contents Ref#

Board Action						Internal Approvals			
Order	To	Date	Approval	Info	Other	Order	Approval	Order	Approval
1	MNR&LIRR Comm. Mtg.	12/19/2022		X		3	President 	1	OMB 
2	MTA Fin. Comm.	12/19/2022	X				VP Operations		VP Capital Programs
3	MTA Board Mtg.	12/21/2022	X			2	Financial Liasion 		Engr/Const
							Controller		Project Reporting

Purpose

To secure MTA Board adoption of the MTA Metro-North Railroad's (Metro-North) 2022 November Forecast, 2023 Final Proposed Budget, and the Four-Year Financial Plan for 2023-2026.

Discussion

The 2023 Final Proposed Budget, which is consistent with information presented to the Board in November, provides funding for strategic investments that further promote safe, secure, and reliable transportation service for our customers, continuing improvements in our infrastructure, and a safe and secure working environment for our employees. Metro-North projections do not include the estimated impacts from projected fare increases in New York State and MTA policy actions. These impacts will be presented as part of the MTA consolidated materials.

The 2023 Final Proposed Budget includes key initiatives deemed essential to providing safe and reliable service for our customers as well as meet service demands. These key initiatives are:

- *Locomotive Engineer Workforce* – In order to meet service requirements, maintain a qualified workforce and provide outstanding customer service, Metro-North is taking a focused effort to increase Locomotive Engineer headcount that will enable the Transportation Department to address short-term and long-term staffing needs, meet training standards, and address overall staffing shortages.
- *Increase Transportation Trainmasters to Increase Supervisory Oversight of Train Crew* – Hire eight trainmasters to increase supervisory oversight of train crews. This program will bring Metro-North closer in alignment with the supervisory oversight and span of control in place at the Long Island Rail Road.
- *Dedicated Connecticut/NHL Drainage Gang* – Create a dedicated Connecticut drainage gang that is needed to methodically address drainage issues on a programmatic basis to reduce adverse track conditions, such as mud spots and flooding, which negatively impacts equipment and causes service disruptions. Repairs and upgrades to drainage will improve the integrity of the system and promote a stable track structure, which will help to remove speed restrictions. The Connecticut Department of Transportation (CDOT) supports this initiative.
- *Rolling Stock Predictive Maintenance Application* – Maintenance of Equipment will implement predictive maintenance solutions powered by artificial intelligence and machine learning to help shift from a reactive to a proactive approach. Predictive maintenance forecasts the right part at the right time thereby reducing unscheduled maintenance and rolling stock failures leading to increased reliability and fleet availability.

2022 November Forecast-Baseline

The 2022 Non-Reimbursable Forecast reflects revenues totaling \$464.1 million, including \$430.9 million of farebox revenue and \$33.2 million in other operating revenue. Total operating expense projections of \$1,796.3 million consist of labor costs of \$983.6 million, non-labor costs of \$434.2 million and non-cash liability adjustments of \$378.5 million. After including cash adjustments of \$352.8 million, the projected net cash deficit is \$979.5 million, of which \$723.9 million represents the MTA share and \$255.6 million the CDOT share. Total reimbursable expense projections of \$297.7 million are fully offset by capital reimbursements. Total end-of-year authorized positions are projected at 7,080 and include 6,518 non-reimbursable positions and 562 reimbursable positions.

2023 Final Proposed Budget-Baseline

The 2023 Final Proposed Non-Reimbursable Budget reflects revenues totaling \$547.8 million. Farebox revenue of \$508.4 million reflects the "midpoint" of the 2022 McKinsey ridership recovery scenarios and includes the extension of fare promotion discounts. Other operating revenue of \$39.5 million reflects Grand Central Terminal net retail revenues, advertising, and outlying station & parking revenue. Total operating expense projections of \$1,870.1 million consist of labor costs of \$1,019.7 million, non-labor costs of \$466.4 million and non-cash liability adjustments of \$384.0 million. After including cash adjustments of \$269.2 million, the projected net cash deficit is \$1,053.1 million, of which \$786.6 million represents the MTA share and \$266.5 million the CDOT share. Total reimbursable expense projections of \$332.5 million are fully offset by capital reimbursements. Total end-of-year authorized positions are projected at 7,144 and include 6,343 non-reimbursable positions and 801 reimbursable positions.

Impact on Funding

The 2022 November Forecast, the 2023 Final Proposed Budget and the Four-Year Financial Plan for 2023-2026, which are presented in the attached tables, are consistent with the proposed MTA Financial Plan.

Recommendation

It is recommended that the MTA Board adopt the 2022 November Forecast, the 2023 Final Proposed Budget, and the Four-Year Financial Plan for 2023-2026 for MTA Metro-North Railroad.

MTA METRO-NORTH RAILROAD
November Financial Plan 2023 - 2026
Accrual Statement of Operations By Category
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<u>Non-Reimbursable</u>						
Operating Revenue						
Farebox Revenue	\$262.660	\$430.898	\$508.372	\$503.468	\$509.968	\$517.287
Other Operating Revenue	383.824	33.169	39.453	55.134	56.734	58.293
Capital and Other Reimbursements	0.000	0.000	0.000	0.000	0.000	0.000
Total Revenues	\$646.484	\$464.067	\$547.825	\$558.602	\$566.702	\$575.580
Operating Expense						
<u>Labor:</u>						
Payroll	\$518.805	\$546.886	\$577.475	\$598.367	\$618.583	\$643.761
Overtime	85.958	93.927	94.939	96.410	98.298	100.223
Health and Welfare	105.648	117.507	122.575	127.533	132.236	138.391
OPEB Current Payments	41.774	45.000	46.000	47.000	48.000	49.000
Pension	121.741	122.347	125.254	123.304	123.505	123.431
Other Fringe Benefits	122.310	138.480	142.192	146.651	151.083	156.526
Reimbursable Overhead	(57.296)	(80.577)	(88.707)	(85.818)	(78.507)	(79.912)
Total Labor Expenses	\$938.939	\$983.569	\$1,019.728	\$1,053.447	\$1,093.197	\$1,131.421
<u>Non-Labor:</u>						
Electric Power	\$58.969	\$92.875	\$101.008	\$97.290	\$96.709	\$96.806
Fuel	17.927	34.133	33.996	29.832	27.667	28.236
Insurance	17.421	18.939	24.023	28.807	34.640	41.792
Claims	1.553	1.000	1.000	1.000	1.000	1.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	111.037	119.060	128.607	127.280	129.947	125.198
Professional Services Contracts	32.169	43.365	41.946	45.102	41.504	41.135
Materials and Supplies	95.268	100.401	113.014	140.622	166.431	170.109
Other Business Expenses	20.432	24.463	22.765	22.491	22.186	22.081
Total Non-Labor Expenses	\$354.776	\$434.236	\$466.359	\$492.425	\$520.084	\$526.357
<u>Other Expense Adjustments:</u>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Total Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Total Expenses Before Depreciation and GASB Adjs.	\$1,293.716	\$1,417.805	\$1,486.087	\$1,545.871	\$1,613.281	\$1,657.779
Depreciation	\$315.715	\$301.941	\$298.566	\$297.429	\$298.709	\$300.789
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	119.812	70.202	69.844	72.135	74.581	77.217
GASB 68 Pension Expense Adjustment	10.427	2.380	11.610	(13.080)	6.190	(11.690)
Environmental Remediation	(0.230)	4.000	4.000	4.000	4.000	4.000
Total Expenses	\$1,739.439	\$1,796.327	\$1,870.106	\$1,906.356	\$1,996.762	\$2,028.094
Net Surplus/(Deficit)	(\$1,092.955)	(\$1,332.260)	(\$1,322.282)	(\$1,347.754)	(\$1,430.060)	(\$1,452.514)
Cash Conversion Adjustments						
Depreciation	\$315.715	\$301.941	\$298.566	\$297.429	\$298.709	\$300.789
Operating/Capital	(37.777)	(27.635)	(74.798)	(41.204)	(26.265)	(28.921)
Other Cash Adjustments	64.431	78.490	45.463	49.065	59.931	32.770
Total Cash Conversion Adjustments	\$342.369	\$352.795	\$269.231	\$305.290	\$332.375	\$304.638
Net Cash Surplus/(Deficit)	(\$750.586)	(\$979.465)	(\$1,053.051)	(\$1,042.463)	(\$1,097.685)	(\$1,147.877)

MTA METRO-NORTH RAILROAD
November Financial Plan 2023 - 2026
Accrual Statement of Operations By Category
(\$ in millions)

	Actual	November Forecast	Final Proposed Budget	2024	2025	2026
	2021	2022	2023			
<u>Non-Reimbursable / Reimbursable</u>						
Operating Revenue						
Farebox Revenue	\$262.660	\$430.898	\$508.372	\$503.468	\$509.968	\$517.287
Other Operating Revenue	383.824	33.169	39.453	55.134	56.734	58.293
MNR - MTA	123.461	170.601	187.640	176.534	169.221	176.195
MNR - CDOT	114.036	110.177	131.955	121.483	109.558	109.233
MNR - Other	<u>13.031</u>	<u>16.914</u>	<u>12.857</u>	<u>12.101</u>	<u>7.768</u>	<u>6.702</u>
Capital and Other Reimbursements	250.529	297.691	332.452	310.117	286.546	292.130
Total Revenues	\$897.013	\$761.759	\$880.277	\$868.719	\$853.248	\$867.710
Operating Expense						
<u>Labor:</u>						
Payroll	\$567.665	\$606.288	\$643.756	\$666.423	\$689.588	\$713.761
Overtime	114.562	128.719	129.143	132.431	136.125	139.946
Health and Welfare	122.402	138.749	146.545	152.333	158.117	164.402
OPEB Current Payments	41.774	45.000	46.000	47.000	48.000	49.000
Pension	136.426	138.719	143.732	142.425	143.465	143.443
Other Fringe Benefits	135.832	154.821	160.348	165.411	170.693	176.198
Reimbursable Overhead	1.686	(0.480)	(0.484)	(0.276)	(0.242)	(0.256)
Total Labor Expenses	\$1,120.347	\$1,211.815	\$1,269.040	\$1,305.746	\$1,345.745	\$1,386.494
<u>Non-Labor:</u>						
Electric Power	\$59.361	\$92.988	\$101.008	\$97.290	\$96.709	\$96.806
Fuel	17.927	34.133	33.996	29.832	27.667	28.236
Insurance	19.431	20.688	25.908	30.694	36.346	43.550
Claims	1.553	1.000	1.000	1.000	1.000	1.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	129.557	131.953	147.991	149.849	140.965	137.115
Professional Services Contracts	47.069	59.962	80.268	60.014	47.764	47.502
Materials and Supplies	128.367	138.398	136.563	159.073	181.446	187.125
Other Business Expenses	20.632	24.560	22.765	22.491	22.186	22.081
Total Non-Labor Expenses	\$423.898	\$503.681	\$549.499	\$550.242	\$554.083	\$563.415
<u>Other Expense Adjustments:</u>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Total Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Total Expenses Before Depreciation and GASB Adjs.	\$1,544.245	\$1,715.496	\$1,818.539	\$1,855.989	\$1,899.828	\$1,949.909
Depreciation	\$315.715	\$301.941	\$298.566	\$297.429	\$298.709	\$300.789
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	119.812	70.202	69.844	72.135	74.581	77.217
GASB 68 Pension Expense Adjustment	10.427	2.380	11.610	(13.080)	6.190	(11.690)
Environmental Remediation	(0.230)	4.000	4.000	4.000	4.000	4.000
Total Expenses	\$1,989.968	\$2,094.019	\$2,202.559	\$2,216.473	\$2,283.308	\$2,320.225
Net Surplus/(Deficit)	(\$1,092.955)	(\$1,332.260)	(\$1,322.282)	(\$1,347.754)	(\$1,430.060)	(\$1,452.514)
Cash Conversion Adjustments						
Depreciation	\$315.715	\$301.941	\$298.566	\$297.429	\$298.709	\$300.789
Operating/Capital	(37.777)	(27.635)	(74.798)	(41.204)	(26.265)	(28.921)
Other Cash Adjustments	64.431	78.490	45.463	49.065	59.931	32.770
Total Cash Conversion Adjustments	\$342.369	\$352.795	\$269.231	\$305.290	\$332.375	\$304.638
Net Cash Surplus/(Deficit)	(\$750.586)	(\$979.465)	(\$1,053.051)	(\$1,042.463)	(\$1,097.685)	(\$1,147.877)

MTA METRO-NORTH RAILROAD
November Financial Plan 2023 - 2026
Cash Receipts and Expenditures
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
Cash Receipts and Expenditures						
Receipts						
Farebox Revenue	\$253.679	\$418.940	\$492.974	\$487.269	\$493.321	\$500.203
Other Operating Revenue	357.484	123.168	73.974	90.308	92.553	95.490
MNR - MTA	<u>1123.46</u>	<u>1703.01</u>	<u>1853.40</u>	<u>1573.94</u>	<u>1723.61</u>	<u>1573.2</u>
MNR - CDOT	<u>169.027</u>	<u>1103.55</u>	<u>1912.</u>	<u>1613.89</u>	<u>1023.8</u>	<u>1023.99</u>
MNR - Other	<u>103.24</u>	<u>173.14</u>	<u>163.5</u>	<u>163.01</u>	<u>53.78</u>	<u>73.06</u>
Capital and Other Reimbursements	253.632	287.691	332.452	310.117	286.546	292.130
Total Receipts	\$864.795	\$829.799	\$899.401	\$887.694	\$872.420	\$887.824
Expenditures						
Labor:						
Payroll	\$556.604	\$616.183	\$657.818	\$655.560	\$681.159	\$718.835
Overtime	111.346	131.209	134.261	131.465	135.491	141.840
Health and Welfare	138.837	152.306	157.917	163.703	169.620	176.067
OPEB Current Payments	42.093	45.000	46.000	47.000	48.000	49.000
Pension	141.802	135.348	143.915	142.505	143.535	143.515
Other Fringe Benefits	197.275	153.581	160.931	159.749	165.632	174.495
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
Total Labor Expenditures	\$1,187.957	\$1,233.628	\$1,300.842	\$1,299.982	\$1,343.438	\$1,403.752
Non-Labor:						
Electric Power	\$61.832	\$96.015	\$103.667	\$99.665	\$99.078	\$97.372
Fuel	17.044	34.133	33.996	29.832	27.667	28.236
Insurance	9.888	36.019	27.267	32.378	39.542	46.048
Claims	3.695	1.146	1.146	1.146	1.146	1.146
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	128.876	147.655	189.178	171.031	148.906	143.312
Professional Services Contracts	30.837	87.640	89.708	62.671	52.480	52.219
Materials and Supplies	124.279	121.049	151.956	174.176	192.205	190.211
Other Business Expenses	50.973	51.978	54.691	59.278	65.644	73.404
Total Non-Labor Expenditures	\$427.424	\$575.636	\$651.609	\$630.176	\$626.667	\$631.949
Other Expenditure Adjustments:						
Other	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Total Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Total Expenditures	\$1,615.381	\$1,809.264	\$1,952.452	\$1,930.157	\$1,970.105	\$2,035.700
Net Cash Balance	(\$750.586)	(\$979.465)	(\$1,053.051)	(\$1,042.463)	(\$1,097.685)	(\$1,147.877)
Subsidies						
MTA	\$578.496	\$723.877	\$786.583	\$760.308	\$801.049	\$842.898
CDOT	<u>312.782</u>	<u>255.588</u>	<u>266.468</u>	<u>282.155</u>	<u>296.636</u>	<u>304.979</u>
Total Subsidies	\$891.278	\$979.465	\$1,053.051	\$1,042.463	\$1,097.685	\$1,147.877

MTA METRO-NORTH RAILROAD
November Financial Plan 2023 - 2026
Cash Conversion (Cash Flow Adjustments)
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
Cash Flow Adjustments						
Receipts						
Farebox Revenue	(\$8.981)	(\$11.958)	(\$15.397)	(\$16.199)	(\$16.646)	(\$17.084)
Other Operating Revenue	(\$26.340)	\$89.999	\$34.521	\$35.174	\$35.819	\$37.197
<i>MNR - MTA</i>	(3.919)	(10.000)	0.000	0.000	0.000	0.000
<i>MNR - CDOT</i>	9.060	0.000	0.000	0.000	0.000	0.000
<i>MNR - Other</i>	(2.037)	0.000	0.000	0.000	0.000	0.000
Total Capital and Other Reimbursements	\$3.103	(\$10.000)	\$0.000	\$0.000	\$0.000	\$0.000
Total Receipts	(\$32.218)	\$68.041	\$19.124	\$18.975	\$19.172	\$20.114
Expenditures						
<u>Labor:</u>						
Payroll	\$11.061	(\$9.895)	(\$14.063)	\$10.863	\$8.428	(\$5.073)
Overtime	3.216	(2.491)	(5.118)	0.966	0.634	(1.894)
Health and Welfare	(16.435)	(13.558)	(11.372)	(11.370)	(11.503)	(11.666)
OPEB Current Payments	(0.319)	0.000	0.000	0.000	0.000	0.000
Pension	(5.376)	3.371	(0.183)	(0.080)	(0.070)	(0.072)
Other Fringe Benefits	(61.443)	1.239	(0.583)	5.663	5.060	1.703
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	1.686	(0.480)	(0.484)	(0.276)	(0.242)	(0.256)
Total Labor Expenditures	(\$67.610)	(\$21.813)	(\$31.803)	\$5.765	\$2.307	(\$17.258)
<u>Non-Labor:</u>						
Electric Power	(\$2.471)	(\$3.028)	(2.659)	(\$2.375)	(\$2.368)	(\$0.566)
Fuel	0.883	0.000	0.000	0.000	0.000	0.000
Insurance	9.543	(15.332)	(1.358)	(1.684)	(3.196)	(2.498)
Claims	(2.142)	(0.146)	(0.146)	(0.146)	(0.146)	(0.146)
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	0.681	(15.701)	(41.187)	(21.182)	(7.941)	(6.198)
Professional Services Contracts	16.232	(27.678)	(9.440)	(2.657)	(4.716)	(4.716)
Materials and Supplies	4.088	17.349	(15.393)	(15.103)	(10.759)	(3.087)
Other Business Expenses	(30.341)	(27.419)	(31.926)	(36.787)	(43.458)	(51.323)
Total Non-Labor Expenditures	(\$3.526)	(\$71.955)	(\$102.110)	(\$79.933)	(\$72.584)	(\$68.534)
<u>Other Expenditure Adjustments:</u>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Total Other Expenditure Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Total Expenditures	(\$71.136)	(\$93.767)	(\$133.913)	(\$74.168)	(\$70.278)	(\$85.791)
Total Cash Conversion Adjustments before Depreciation	(\$103.355)	(\$25.727)	(\$114.789)	(\$55.194)	(\$51.105)	(\$65.678)
Depreciation	\$315.715	\$301.941	\$298.566	\$297.429	\$298.709	\$300.789
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	119.812	70.202	69.844	72.135	74.581	77.217
GASB 68 Pension Expense Adjustment	10.427	2.380	11.610	(13.080)	6.190	(11.690)
Environmental Remediation	(0.230)	4.000	4.000	4.000	4.000	4.000
Total Cash Conversion Adjustments	\$342.369	\$352.795	\$269.231	\$305.290	\$332.375	\$304.638

MTA METRO-NORTH RAILROAD
November Financial Plan 2023 - 2026
Ridership (Utilization) and Revenue
(in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
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RIDERSHIP

<i>Harlem Line Ridership - Commutation</i>	2.937	6.321	7.621	11.457	11.592	11.748
<i>Harlem Line Ridership - Non-Commutation</i>	<u>6.620</u>	<u>8.469</u>	<u>9.825</u>	<u>7.589</u>	<u>7.678</u>	<u>7.782</u>
Total Harlem Line	9.556	14.790	17.446	19.046	19.270	19.530
<i>Hudson Line Ridership - Commutation</i>	1.584	3.376	3.912	6.548	6.636	6.738
<i>Hudson Line Ridership - Non-Commutation</i>	<u>4.801</u>	<u>6.182</u>	<u>7.104</u>	<u>5.504</u>	<u>5.578</u>	<u>5.664</u>
Total Hudson Line	6.385	9.558	11.016	12.052	12.214	12.402
<i>New Haven Line Ridership - Commutation</i>	3.479	7.883	9.290	14.981	15.177	15.396
<i>New Haven Line Ridership - Non-Commutation</i>	<u>10.682</u>	<u>13.993</u>	<u>15.989</u>	<u>12.662</u>	<u>12.828</u>	<u>13.013</u>
Total New Haven Line	14.161	21.876	25.279	27.643	28.006	28.409
Total Commutation Ridership	7.999	17.580	20.823	32.985	33.405	33.882
Total Non-Commutation Ridership	<u>22.103</u>	<u>28.644</u>	<u>32.918</u>	<u>25.755</u>	<u>26.085</u>	<u>26.459</u>
Total East of Hudson Ridership	30.102	46.224	53.741	58.741	59.490	60.340
West of Hudson Ridership	0.620	0.762	1.033	1.130	1.151	1.168
Total Ridership	30.722	46.986	54.774	59.871	60.641	61.509

FAREBOX REVENUE

<i>Harlem Line - Commutation Revenue</i>	17.058	42.142	51.243	71.916	72.762	73.743
<i>Harlem Line - Non-Commutation Revenue</i>	<u>55.332</u>	<u>79.083</u>	<u>93.594</u>	<u>72.485</u>	<u>73.337</u>	<u>74.325</u>
Total Harlem Line Revenue	\$72.390	\$121.225	\$144.837	\$144.401	\$146.100	\$148.067
<i>Hudson Line - Commutation Revenue</i>	12.133	27.245	31.503	49.976	50.651	51.427
<i>Hudson Line - Non-Commutation Revenue</i>	<u>50.911</u>	<u>70.903</u>	<u>82.724</u>	<u>64.686</u>	<u>65.557</u>	<u>66.560</u>
Total Hudson Line Revenue	\$63.044	\$98.148	\$114.227	\$114.662	\$116.208	\$117.987
<i>New Haven Line - Commutation Revenue</i>	19.875	55.423	65.956	97.087	98.362	99.778
<i>New Haven Line - Non-Commutation Revenue</i>	<u>101.168</u>	<u>148.591</u>	<u>173.135</u>	<u>137.266</u>	<u>139.068</u>	<u>141.069</u>
Total New Haven Line Revenue	\$121.044	\$204.014	\$239.091	\$234.353	\$237.430	\$240.847
Total Commutation Revenue	\$49.067	\$124.810	\$148.702	\$218.980	\$221.775	\$224.948
Total Non-Commutation Revenue	<u>207.411</u>	<u>298.577</u>	<u>349.452</u>	<u>274.436</u>	<u>277.962</u>	<u>281.954</u>
Total East of Hudson Revenue	\$256.478	\$423.387	\$498.154	\$493.416	\$499.737	\$506.902
West of Hudson Revenue	\$6.182	\$7.511	\$10.217	\$10.052	\$10.231	\$10.385
Total Farebox Revenue	\$262.660	\$430.898	\$508.372	\$503.468	\$509.968	\$517.287

Notes: West of Hudson total ridership is both Pascack Valley and Port Jervis lines.

MTA METRO-NORTH RAILROAD
November Financial Plan 2023 - 2026
Total Positions
By Function and Occupational Group

FUNCTION / OCCUPATIONAL GROUP	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
Administration						
Managers/Supervisors	127	153	154	154	154	154
Professional/Technical/Clerical	244	326	329	329	329	329
Operational Hourlies	0	0	0	0	0	0
Total Administration Headcount	371	479	483	483	483	483
Operations						
Managers/Supervisors	230	266	277	278	278	277
Professional/Technical/Clerical	225	251	257	260	260	259
Operational Hourlies	1,551	1,746	1,760	1,760	1,760	1,760
Total Operations Headcount	2,006	2,263	2,294	2,298	2,298	2,296
Maintenance						
Managers/Supervisors	645	721	725	725	725	725
Professional/Technical/Clerical	452	575	577	577	577	577
Operational Hourlies	2,545	2,943	2,966	2,966	2,966	2,966
Total Maintenance Headcount	3,642	4,239	4,268	4,268	4,268	4,268
Engineering / Capital						
Managers/Supervisors	26	46	46	46	46	46
Professional/Technical/Clerical	43	53	53	53	53	53
Operational Hourlies	0	0	0	0	0	0
Total Engineering Headcount	69	99	99	99	99	99
Public Safety						
Managers/Supervisors	0	0	0	0	0	0
Professional/Technical/Clerical	0	0	0	0	0	0
Operational Hourlies	0	0	0	0	0	0
Total Public Safety Headcount	0	0	0	0	0	0
Total Positions						
Managers/Supervisors	1,028	1,186	1,202	1,203	1,203	1,202
Professional/Technical/ Clerical	963	1,205	1,216	1,219	1,219	1,218
Operational Hourlies	4,096	4,689	4,726	4,726	4,726	4,726
Total Positions	6,088	7,080	7,144	7,148	7,148	7,146